TOWN OF MIAMI LAKES, FLORIDA
AGENDA
Budget Hearing

September 10, 2019
7:30 PM
Government Center
6601 Main Street Miami Lakes, FL33014

Video stream of meetings can be viewed here:

https://pub-miamilakes.escribemeetings.com

Pages

1. **SPECIAL PRESENTATIONS**

2. **CALL TO ORDER**

3. **MOMENT OF SILENCE**

4. **PLEDGE OF ALLEGIANCE**

5. **ORDER OF BUSINESS (DEFERRALS/ADDITIONS/DELETIONS)**

6. **PUBLIC COMMENTS**

All comments or questions from the attending public to the Council shall be directed to the Mayor, in a courteous tone. No person other than the Council and the person recognized by the Mayor as having the floor, shall be permitted to enter into discussion without the permission of the Mayor. To ensure the orderly conduct and efficiency of the meeting, public comments shall be limited to three (3) minutes maximum per person; however, the Mayor may authorize the extension of the aforesaid time frame, and any extension shall apply to other individuals speaking on the same subject.

No clapping, applauding, heckling, verbal outburst in support of, or in opposition to a speaker or his/her remarks shall be permitted. Should a member of the audience become unruly, or behave in any manner that disrupts the orderly and efficient conduct of the meeting, the Mayor is given the right and the authority to require such person to leave the Council Chambers.

As a courtesy to others, all electronic devices must be set to silent mode to avoid disruption of the proceedings.

Remote Public Comments: Please register with the Town Clerk from the date

the agenda is released to the date before the meeting. For additional information, please contact clerk@miamilakes-fl.gov

Live Remote Public Comments: Livestreamed meetings will now allow the submission of Live Remote Public Comments. If you wish to be part of the scheduled Zoom meeting, please join the meeting by clicking on the URL Link below:

Live Remote Public Comments

7. APPOINTMENTS

8. COMMITTEE REPORTS

9. CONSENT CALENDAR

10. ORDINANCES-FIRST READING

a. Ordinance Adopting the Millage Rate for FY 10/01/19 - 9/30/20 (Pidermann) 4

AN ORDINANCE OF THE TOWN OF MIAMI LAKES, FLORIDA, ADOPTING THE MILLAGE RATE OF THE TOWN FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 THROUGH SEPTEMBER 30, 2020, PURSUANT TO SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR DIRECTIONS TO TAX COLLECTOR; PROVIDING FOR NOTICE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE

b. Ordinance Approving and Adopting the Budget for FY 2019-20 (Pidermann) 150

AN ORDINANCE OF THE TOWN OF MIAMI LAKES, FLORIDA, APPROVING AND ADOPTING THE BUDGET FOR THE TOWN OF MIAMI LAKES FOR FISCAL YEAR 2019-2020; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR AMENDMENTS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR THE INCORPORATION OF THE ADOPTED CAPITAL BUDGET AS THE CAPITAL IMPROVEMENT ELEMENT OF THE COMPREHENSIVE PLAN; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

11. ORDINANCES- SECOND READING (PUBLIC HEARING)

a. Ordinance Approving Non-Ad Valorem Special Roll and Special Assessment District Rates for Special Taxing Districts (Pidermann) 297

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MIAMI LAKES, FLORIDA APPROVING, ADOPTING, A NON-AD VALOREM ASSESSMENT ROLL FOR SPECIAL TAXING DISTRICTS; APPROVING, ADOPTING AND RATIFYING SPECIAL ASSESSMENT DISTRICT RATES FOR SPECIAL TAXING DISTRICTS, INCLUDING BUT NOT LIMITED TO SECURITY GUARD AND MULTIPURPOSE MAINTENANCE; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

12. RESOLUTIONS

13. NEW BUSINESS

14. MAYOR AND COUNCILMEMBER REPORTS

15. MANAGER'S REPORTS

16. ATTORNEY'S REPORT

17. ADJOURNMENT

This meeting is open to the public. A copy of this Agenda and the backup therefore, has been posted on the Town of Miami Lakes Website at miamilakes-fl.gov and is available at Town Hall, 6601 Main Street, Miami Lakes 33014. In accordance with the Americans with Disabilities Act of 1990, all persons who are disabled and who need special accommodations to participate in this meeting because of that disability should contact Town Hall at 305-364-6100 two days prior to the meeting.

Anyone wishing to appeal any decision made by the Miami Lakes Town Council with respect to any matter considered at this meeting or hearing will need a record of the proceedings and for such purpose, may need to ensure that a verbatim record of the proceedings is made which record includes the testimony and evidence upon which the appeal is to be based.

Any member of the public wishing to speak on a public hearing matter on this Agenda or under public comments for items not on this Agenda, should fill out a speaker card and provide it to the Town Clerk, prior to commencement of the meeting. Any person presenting documents to the Town Council should provide the Town Clerk with a minimum of 15 copies.

Town of Miami Lakes
Memorandum

To: **Honorable Mayor & Councilmembers**

From: **Edward Pidermann, Town Manager**

Subject: **Adoption of Millage Rate for FY 2019-20**

Date: **September 10, 2019**

Recommendation:

It is recommended that the Town Council adopt the millage rate for Fiscal Year 2019-20 2.3127 mills, which is $2.3127 per $1,000 of assessed property value. This is the same millage rate as adopted for prior year, and remains one of the lowest in Miami-Dade County. The proposed millage rate is expected to yield $7,394,424 in ad valorem revenue at 95% of value based on July 1, 2019 estimated Property Tax Roll, as provided by Miami-Dade County Property Appraiser.

Attachments:

Fiscal Year 2019-20 Budget Message
Ordinance FY 2019-20 Budget
Proposed Budget Line Item Detail

Proposed Operating
and
Capital Budget
FY 2019-20

Table of Contents

Budget Message

Functional Organizational & Staffing Positions by Department Charts

General Fund

Special Revenue Funds
Impact Fees Fund
Building Department Fund
Special Taxing Districts
Disaster Fund

Electric Utility Tax Revenue & Debt Service Fund

Capital Projects Fund
Infrastructure Sinking Fund & Five-Year Capital Improvement Plan

Stormwater Utility Fund & Facilities Maintenance Fund

Notes

Budget Message

TOWN OF MIAMI LAKES MEMORANDUM

To: Honorable Mayor and Town Councilmembers

From: Edward Pidermann, Town Manager

Subject: FY 2019-20 Budget Message

Date: September 10, 2019

Recommendation

It is recommended that Town Council approve the millage rate for Fiscal Year 2019-20 at 2.3127 mills, which is $2.3127 per $1,000 of assessed property value. This is the same millage rate as adopted for the prior year, and it remains one of the lowest millage rates in Miami-Dade County. The proposed millage rate is expected to yield $7,394,424 in ad valorem revenue at 95% of value based on the July 1, 2019 estimated Property Tax Roll, as provided by Miami-Dade County Property Appraiser.

It is also recommended that Town Council adopt Fiscal Year 2019-20 Budget on First Reading of Ordinance, as proposed.

Background

As the Town enters a seventh year of economic growth attributed to increasing property values and new development, the positive effects of prudent financial decisions over the last few years have allowed us to invest in new community facilities, stormwater infrastructure improvements, enhanced communication and transparency, police resources to accommodate a growing population, beautification projects and improved response times to requests for service through new technologies and process improvement.

The Town's economic development goal is to reinforce, strengthen and promote the livability and sustainability of our neighborhoods, commercial and industrial areas in the face of the current economic climate and changing needs of the population. As such, maintaining the Town's credit rating remains an important part of the Town's plan for sustainable recovery and prosperity. On May 15, 2018, Moody's Investor Service upgraded the Town's bond rating from 'Aa3' to 'Aa2'. Moody's, in commenting on the basis for upgrading the ratings noted that the Town benefits from low debt and pension burdens and a strong stable financial position. Additionally, in 2017, Fitch Ratings upgraded the special obligation bonds rating from 'AA' to 'AA+'. The upgrade focused

on the Town's solid revenue framework and expenditure flexibility, nominal fixed carrying costs and low long-term liability burden. The Town's financial position will continue to remain strong with continued development, and as property values increase and thereby generating more property tax revenues.

In November 2015, the Town adopted a 2025 Strategic Plan that outlines six goal areas including enhanced mobility, beautification, economic development, sustainability, communication and innovation/technology. Each goal area is supported by Objectives as adopted by the Town Council. Staff has developed specific Initiatives with supporting work plans to accomplish the Goals and Objectives provided for in the 2025 Strategic Plan. Several components of the plan require funding from the General Fund, including beautification and communication initiatives. Specific initiatives discussed at the May 23rd Budget Workshop are a part of the Fiscal Year 2019-20 Business Plan and included in the Proposed Budget; however, several of these initiatives are currently unfunded due to the lack of available resources, which will be discussed later in this memorandum.

FY 2019-20 PROPOSED BUDGET

The proposed budget is a deliberate balance of revenues and expenditures prepared in accordance with the State of Florida's Truth in Millage process and best serves the Town's prioritization for provision of core services and the Council's Strategic Plan Initiatives. It balances the Town's financial resources with current programming and service levels while maintaining a solid financial position. We were able to balance this fiscal year's budget with recurring revenues, expense savings, deferral of filling vacancies, reducing operational outlays, and transferring funds from fund balance and our capital project funds, which allow us to maintain the current level of services expected by our residents and the business community.

The total Budget for Fiscal Year 2019-20 including all Funds is $46,128,404 as shown in the table below. This represents a decrease of $4,077,476 or -9.82% as compared to Fiscal Year 2018-19 Adopted Budget, which is primarily attributed to less grants awarded, a decrease in general revenues, and building permits. The details of the decrease are discussed later in this memorandum.

BUDGET SUMMARY
Town of Miami Lakes - FY2019-20

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE TOWN OF MIAMI LAKES ARE 3.2% LESS THAN LAST YEARS TOTAL OPERATING EXPENDITURES

Millage per $1,000
General Fund Millage: 2.3127
The General Fund Millage is 3.92 percent higher than the State defined Rolled Back Rate

ESTIMATED REVENUES	General Fund	Special Revenue Funds	Utility Tax Revenue Fund	Debt Service Fund	Capital Projects Fund	Stormwater Utility Fund	Internal Service Fund	Total All Funds
Ad Valorem Taxes: Millage per $1,000 = 2.3127	7,444,424	-	-	-	-	-	-	7,444,424
Non-Ad Valorem Assessment	-	1,607,670	-	-	-	-	-	1,607,670
Franchise Fees	390,000	-	-	-	-	-	-	390,000
Charges for Services	174,000	-	-		-	1,142,370	-	1,316,370
Utility Service Taxes	2,889,601	-	585,399	-	-	-	-	3,475,000
Intergovernmental Revenue	4,526,000	1,740,645	-	169,448	8,671,138	-	-	15,107,231
Licenses and Permits	424,500	2,271,084	-	-	-	-	-	2,695,584
Fines & Forfeitures	185,000	35,000	-	-	-	-	-	220,000
Loan Proceeds	-	-	-	-	-	-	-	-
Miscellaneous Revenue	132,650	90,000	-	-	25,000	5,000	-	252,650
TOTAL SOURCES	**16,166,175**	**5,744,399**	**585,399**	**169,448**	**8,696,138**	**1,147,370**	**-**	**32,508,929**
Transfers In	420,000	-	-	583,399	1,583,634	-	344,557	2,931,590
Fund Balances/Reserves/Net Assets	4,116,369	4,595,780	-	354,919	1,620,818	-	-	10,687,886
TOTAL REVENUES, TRANSFERS & BALANCES	**20,702,544**	**10,340,179**	**585,399**	**1,107,766**	**11,900,590**	**1,147,370**	**344,557**	**46,128,404**
ESTIMATED EXPENDITURES								-
General Government	2,600,458	0	2,000	-	-	-	206,734	2,809,192
Transportation	1,295,600	1,289,905	-	-	7,415,158	-	-	10,000,663
Public Safety	8,817,140	1,620,272	-	-	-	-	93,030	10,530,443
Parks, Recreation & Community Engagement	3,265,978		-	-	1,052,197	-	-	4,318,175
Physical Environment	0	0	-	-	2,839,907	896,530	-	3,736,437
Building, Code, Planning & Zoning	557,358	2,512,559	-	-	-	-	44,792	3,114,709
Debt Services	141,194	0	-	903,259	-	85,840	-	1,130,293
TOTAL EXPENDITURES	**16,677,728**	**5,422,737**	**2,000**	**903,259**	**11,307,262**	**982,370**	**344,557**	**35,639,912**
Transfers Out	299,764	1,338,426	583,399	-	420,000	165,000	-	2,806,590
Fund Balances/Reserves/Net Assets	3,725,052	3,579,016	-	204,507	173,328	-	-	7,681,903
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES AND BALANCES	**20,702,544**	**10,340,179**	**585,399**	**1,107,766**	**11,900,590**	**1,147,370**	**344,557**	**46,128,404**

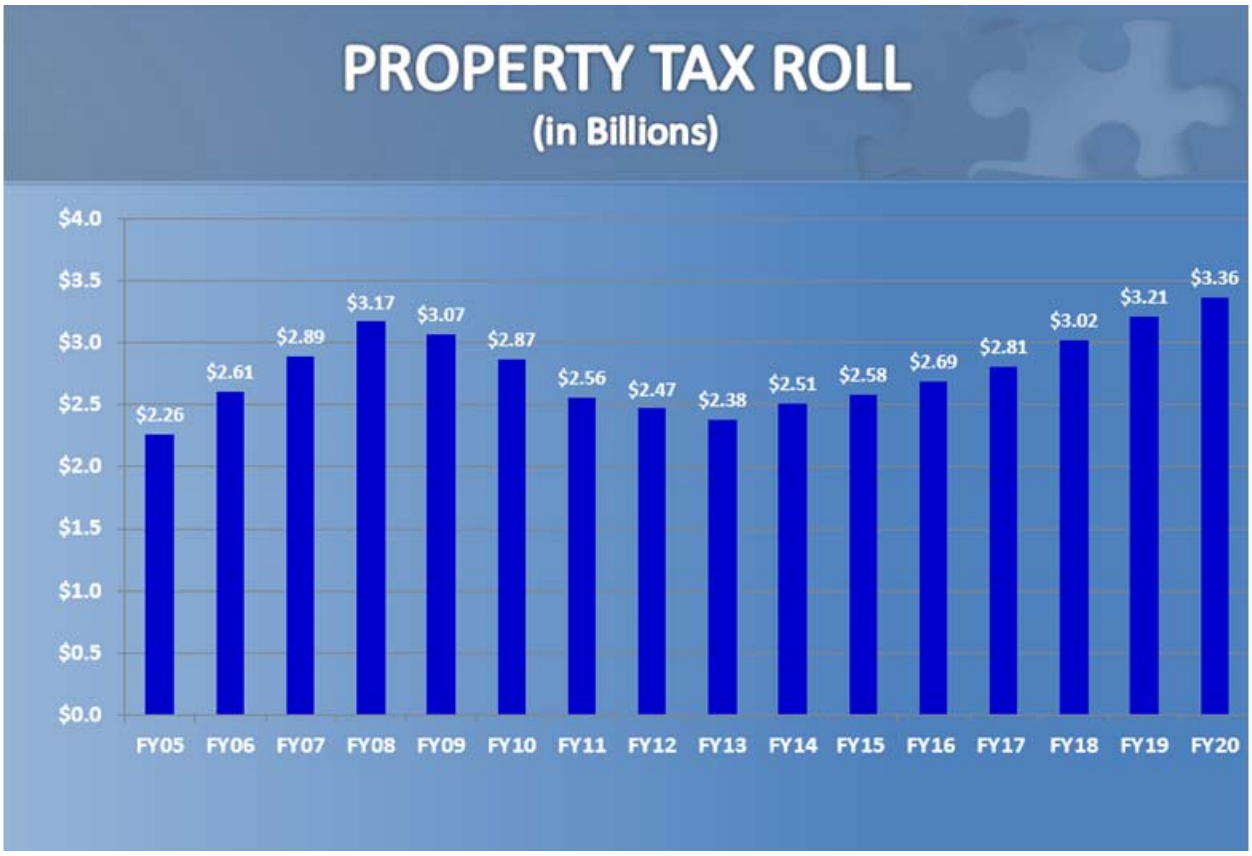
THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE TOWN CLERK, 6601 MAIN STREET, MIAMI LAKES, FLORIDA 33014 AS A PUBLIC RECORD.

I. TAX ROLL, MILLAGE RATE, AND AD VALOREM REVENUE

Property Tax Roll Value

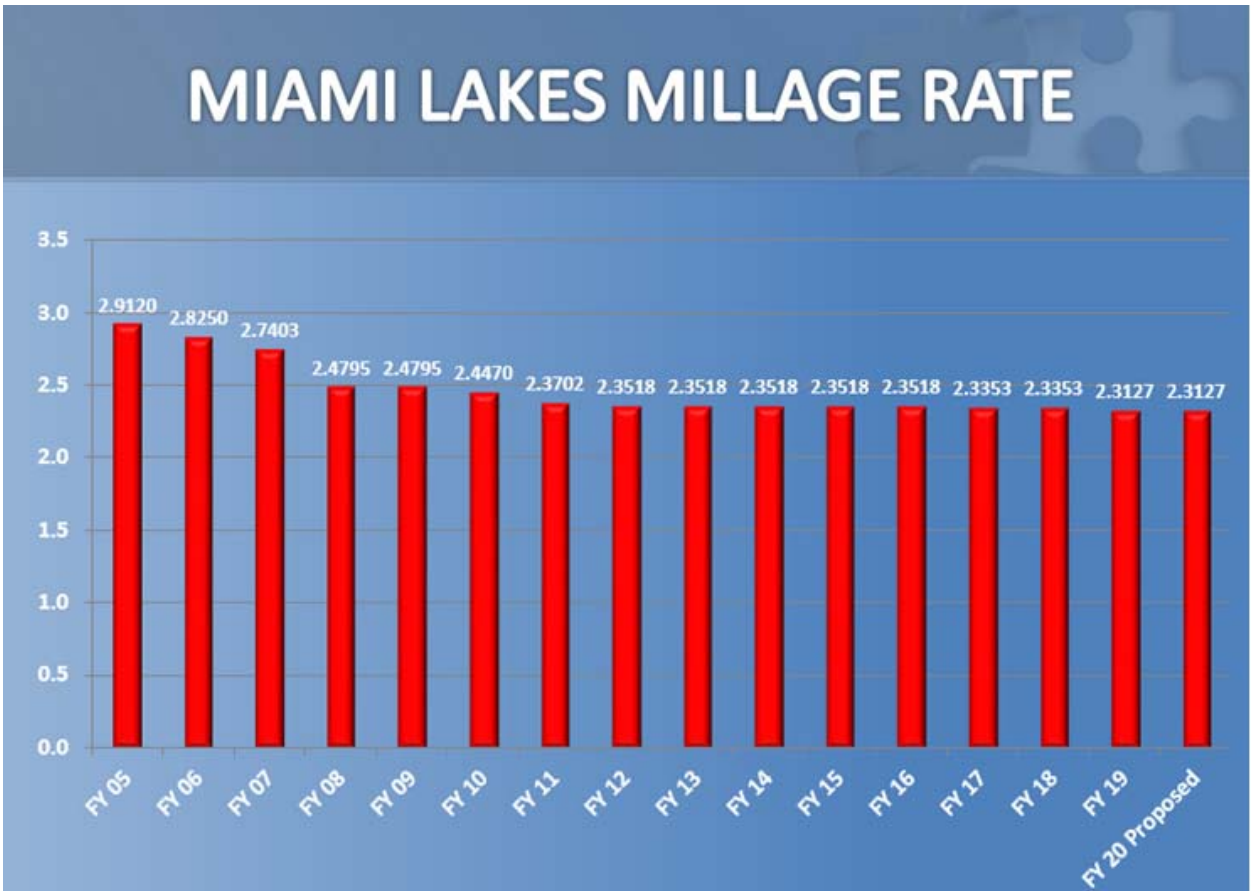
The estimated roll value from Miami-Dade County Property Appraiser on July 1, 2019 reflects a gross taxable value of $3,365,592,016, which includes an increase of $55,244,829 in new construction and improvements. As compared to the certified taxable value for the previous year of $3,185,477,666, the July 1, 2019 figures shows an increase of $180.1 million or 5.65%, a positive economic indicator of the continued increase in both residential and commercial property developments.

As seen in the graph below, Property Tax Roll value has been steadily on the rise since FY 2014 reflecting continuous economic recovery and growth, and in FY19 we surpassed the FY 2008 Property Tax Roll.



Millage Rate

At the July 16, 2019 Town Council Meeting, the Council established the proposed millage rate 'cap' at 2.8899 mills, which is $2.8899 per $1,000 of assessed property value, via Resolution No. 19-1624. This is a 0.5772 or 29.85% increase from the prior fiscal year millage rate of 2.3127. In keeping the millage rate flat we will continue to be the sixth lowest millage rate among the thirty-five municipalities in Miami-Dade County, and well below the statutory limit of 10.0 mills. Since its first year of incorporation, the Town has steadily reduced the millage rate, and maintained the same low rate since 2012 for five consecutive years. In 2017, the millage rate was reduced to 2.3353 mills, and in 2019 was further reduced to an all-time low of 2.3127 the same as the current year's proposed rate. The Proposed Budget provides for no increase to the millage rate, remaining unchanged at 2.3127 mills for the second consecutive year.



Rolled-Back Rate

Based on the proposed millage rate of 2.3127, the rolled-back rate for FY 2019 is 2.2252. The rolled-back rate would provide the same ad valorem tax revenue as was levied during the prior year exclusive of new construction and improvements. The proposed millage rate of 2.3127 is 3.92% higher than the current year aggregate rolled-back rate. The State Department of Revenue required methodology for calculating the rolled-back rate uses the roll value after the Value Adjustment Board action. The Town's prior year final gross taxable value is $3,185,477,666 which is $180.1 million less than the preliminary July 1 base roll figure of $3,365,592,016. The rolled-back rate would generate $278,805 less in ad valorem revenue as compared to the proposed rate of 2.3127.

Ad Valorem Revenue

The FY 2019-20 Budget was developed using the proposed millage rate of 2.3127. This millage rate will generate property tax revenues or ad valorem (calculated at 95% for budget purposes) in the amount of $7,394,424. The impact is approximately $360,678 or 5.13% increase in ad valorem revenue for the General Fund.

II. FY 2019-20 BUDGET HIGHLIGHTS – BY FUND

GENERAL FUND

The FY 2019-20 Proposed General Fund Operating Budget totals $20,702,544 and includes $4,116,369 in unassigned fund balance which is discussed later in this memorandum. The General Fund Operating Budget is 35,639,912, an overall decrease of approximately $1,181,853 or 3.21% as compared to the prior year's Adopted Budget. The Budget includes $382,000 carry-over from the prior year which is allocated to re-program the litigation reserves ($342,500) and a reserve for committees in the event donations are received to offset requested increases ($40,000).

In addition to the core services, this year's budget provides funding for tree trimming to provide aesthetics, tree pruning along the Town's major corridors, additional mowing cycles on Palmetto Circle, parks grounds improvements, and reserves for litigation and committees' donations. The budget also accommodates increases to health insurance cost, as well as the increased cost of base police patrol services passed through our contract with Miami-Dade County.

A summary of the General Fund Budget is presented below comparing FY 2019-20 Proposed Budget to the FY 2018-19 Year-end Projection.

ACCOUNT NAME/DEPARTMENT	FY2017-18 ACTUALS	FY2018-19 AMENDED BUDGET	FY2018-19 YEAR-END PROJECTION	FY2019-20 PROPOSED BUDGET	VARIANCE - AMENDED VS PROPOSED	% CHANGE	VARIANCE YEAR-END PROJECTION VS PROPOSED	% CHANGE
Revenues								
Ad Valorem Taxes	$6,753,219	$7,111,200	$7,183,890	$7,444,424	$333,224	4.69%	$260,534	3.63%
Franchise Fees	$1,272,507	$1,275,000	$1,130,788	$390,000	($885,000)	-69.41%	($740,788)	-65.51%
Utility Service Tax	$3,064,538	$3,325,501	$2,776,168	$2,889,601	($435,900)	-13.11%	$113,433	4.09%
Intergovernmental Revenues	$4,414,968	$4,522,810	$4,512,330	$4,526,000	$3,190	0.07%	$13,670	0.30%
Permits & Fees (Non-Building Dept.)	$475,492	$433,500	$373,347	$424,500	($9,000)	-2.08%	$51,153	13.70%
Fines & Forfeitures	$193,842	$195,000	$183,388	$185,000	($10,000)	-5.13%	$1,612	0.88%
Miscellaneous Revenues	$373,609	$421,707	$324,617	$306,650	($115,057)	-27.28%	($17,967)	-5.53%
Sub-total Recurring Revenues	**$16,548,174**	**$17,284,718**	**$16,484,528**	**$16,166,175**	**($1,118,543)**	**-6.47%**	**($318,353)**	**-1.93%**
Transfers In	0	$0	$0	$420,000	$420,000		$420,000	
Prior Year Carry-Over Funds	27,890	$1,275,000	$1,275,000	$773,817	($501,183)	-39.31%	($501,183)	-39.31%
Sub-total Other Revenues	**27,890**	**$1,275,000**	**$1,275,000**	**$1,193,817**	**($81,183)**	**-6.37%**	**($81,183)**	**-6.37%**
Total Revenues	**16,576,064**	**$18,559,718**	**$17,759,528**	**$17,359,992**	**($1,199,726)**	**-6.46%**	**($399,536)**	**-2.25%**
Expenditures								
Town Mayor & Council	357,897	$393,607	361,877	$339,608	($53,999)	-13.72%	($22,269)	-6.15%
Town Clerk	149,766	$255,315	230,793	$206,247	($49,068)	-19.22%	($24,546)	-10.64%
Town Attorney	321,685	$255,000	253,439	$200,000	($55,000)	-21.57%	($53,439)	-21.09%
Administration	1,994,136	$2,101,257	1,877,267	1,854,603	(246,654)	-11.74%	(22,664)	-1.21%
Police & School Crossing Guards	8,224,739	$8,616,691	8,781,718	8,817,140	200,449	2.33%	35,422	0.40%
Planning & Zoning	458,546	443,689	241,919	245,304	(198,385)	-44.71%	3,385	1.40%
Code Compliance	114,519	$115,110	302,801	312,054	196,944	171.09%	9,253	3.06%
Parks & Recreation	2,396,426	$2,569,060	2,531,083	2,737,055	167,994	6.54%	205,972	8.14%
Community Outreach & Engagement	522,441	$620,687	357,192	$344,823	($275,864)	-44.44%	($12,368)	-3.46%
Special Events - Committees	214,849	$331,222	339,328	184,100	(147,122)	-44.42%	(155,228)	-45.75%
Public Works	962,576	$1,270,006	$1,088,593	$1,295,600	$25,594	2.02%	$207,006	19.02%
QNIP	153,423	$48,855	48,855	141,194	92,339	189.01%	92,339	189.01%
Non-Departmental	0	$510,930	$502,222	$382,500	($128,430)	-25.14%	($119,722)	-23.84%
Sub-total Expenditures	**15,871,003**	**$17,531,429**	**$16,917,085**	**$17,060,230**	**($471,199)**	**-2.69%**	**$143,144**	**0.85%**
Transfers Out	0	$1,028,289	$1,039,311	$299,764	($728,525)	-70.85%	($739,547)	-71.16%
Total Expenditures	**15,871,003**	**$18,559,718**	**$17,956,396**	**$17,359,992**	**($1,199,726)**	**-6.46%**	**($596,403)**	**-3.32%**
Excess (Deficiency) of Revenues over Expenditures	**$ 705,060**	**$0**	**($196,869)**	**$0**	**($0)**		**$196,867**	

FACTORS AFFECTING FY 2019-20 PROPOSED BUDGET

I. REVENUES

General Fund Revenues are primarily unrestricted in nature and fund a variety of services including town administration, police patrol, general public works, community outreach and parks services. Property Taxes remain the Town's largest revenue source, comprising 43% of FY2020 budgeted General Fund revenues, followed by Intergovernmental Revenues (i.e. Half-Cent Sales Tax, Communications Services Tax and State Revenue Sharing) at 26%, followed by Utility Services Taxes 17%, Other Revenues (7%), Miscellaneous Revenues (2%), Franchise Fees (2%), Licenses & Permits (2%) and Fines & Forfeitures (1%).

The total revenues available for allocation in FY20 General Fund Budget is $17,359,992 including carryovers and transfers. As compared to the prior year's projections and as indicated in the chart above, this represents a decrease of approximately $399,536 or 2.25%. The decrease is directly the result of the loss of the Miami Dade Franchise Fee agreement $740,788 or -65.51%. Ad Valorem Taxes increased $260,534 or 3.63%, Utility Services Taxes increased $113,433 or 4.1%, and Intergovernmental Revenues had a modest increase of $13,670, which is State estimated pass-through revenues.

II. EXPENSES/SIGNIFICANT BUDGET CHANGES

The FY 2019-20 Proposed Expense Budget is $596,403 or 3.32% less than the year-end projected expenses. This is a direct result of several austerity measures taken ($548,406) in order to meet the revenue shortfall and maintain current service levels. This allows the Budget to provide for the increase in base police patrol services that is passed through the Town's contract with Miami-Dade County, as well as increases in the cost of providing services and maintenance of our infrastructure.

The significant changes affecting the Proposed Budget are described below:

- **Staffing** – The General Fund Budget includes 33.5 full-time equivalent positions, 7 part-time, 8 seasonal and 7 part-time seasonal positions. However, the Procurement Specialist and Capital Improvement's Manager positions will be unfunded and remain vacant in FY20 until funds become available. The deferment of filling these vacancies allowed for a total savings of $168,256 to the General Fund Budget.

  In keeping with the business model of the Town, we continue to maintain a small professional staff with core competencies in specialized areas and contract out many of the service delivery functions when it provides long-term savings to do so.

- **FRS Contribution** – The Florida Retirement System employer contribution rate increased slightly from 8.26% to 8.47% for regular employees as of July 1, 2019. The rate increase has no significant impact to the Budget.

- **Group Health Insurance** – Based on prior years' trend, we are anticipating a 20% increase in group health insurance premiums. In keeping with the Employee Retention Program, the Town has implemented various wellness activities with the goal of reducing health care premium cost and improving employee morale.

- **Police Services** – The Police Department's Budget of $8,910,170 includes contracted police patrol services and the school crossing guards, and represents 51% of the General Fund operating budget, and an overall increase of approximately $200,483 or 2.30% as compared to prior year Amended Budget. This is primarily a result of the union

negotiated agreement for Miami Dade Police Department that are passed through to the Town. The increased cost of the base police patrol services contract for FY 2020 is $330,000.

The chart below is a summary of net change for contracted Police Patrol Services:

POLICE PATROL SERVICES	FY 2017-18 ADOPTED BUDGET	FY 2018-19 AMENDED BUDGET	FY 2019-20 PROPOSED BUDGET	NET CHANGE	
- Police Salaries	$4,462,451	$4,590,800	$4,722,257	$131,457	2.86%
- Overtime	320,000	320,000	340,000	$20,000	6.25%
- Social Security	275,252	308,000	290,008	($17,992)	-5.84%
- Retirement	1,053,719	1,118,000	1,086,783	($31,217)	-2.79%
- Group Health Insurance	637,500	714,000	714,000	$0	0.00%
- Other fringe benefits	137,949	103,000	240,092	$137,092	133.10%
Total Personnel Services	**6,886,871**	**7,153,800**	**7,393,140**	**$239,340**	**3.35%**
Fleet Maintenance & Operations	**539,878**	**473,400**	**534,498**	**$61,098**	**12.91%**
Insurance	**282,900**	**266,100**	**279,300**	**$13,200**	**4.96%**
County Overhead Cost	**436,351**	**479,700**	**496,062**	**$16,362**	**3.41%**
TOTAL PATROL SERVICES	**$8,146,000**	**$8,373,000**	**$8,703,000**	**$330,000**	**3.94%**

- **Legal Fee Settlement/Reserves** – A reserve for the potential settlement of legal fees is included in Non-Departmental. This amount is the balance carried over from the prior year's reserve for legal fees ($342,500).

- **Inter-fund Reimbursements** – During the normal course of business, the General Fund provides administrative, legal, accounting and technical support to the proprietary and special revenue funds. As such, these Funds reimburse the General Fund a percentage of total cost for services provided, which is shown as a reimbursement to salaries in Administration Department for transparency purposes. These include the Building Department ($257,575), Stormwater Utility ($76,948), CITT Peoples Transportation Plan ($67,500) and the six Special Taxing Districts ($140,188).

- **Committees –** The FY 2020 Budget provides for a total allocation of $184,100. Committee budgets were presented to Council at the 2nd Budget Workshop held on July 8th, 2019 with justifications presented to the Council for their budget requests. However, the committee's budgets were reduced by $47,750 during the budget process. It should be noted that $40,000 is held in reserves in the Non-Departmental section of the budget in the event donations are received to offset the requested increases.

- **Transfers** - The Budget provides for the transfer of the Facilities Maintenance Fund ($206,734) for the General Fund's portion of Government Center facility.

III. FUND BALANCE

In accordance with the Town's audited financials as reported in the FY 2017-18 Comprehensive Annual Financial Report (CAFR), the General Fund unassigned fund balance at the beginning of FY 2019-20 is $5,048,869. Council approved a carryforward budget transfer of $1,275,000 surplus in FY 2018-2019. This decreased the General Fund's unassigned fund balance to an estimated $3,773,869.

The FY 2019-20 Budget includes ($342,500) carry-over from the prior year fund balance to re-program the litigation reserves, increasing the unassigned fund balance to $4,116,369. Of the $4,116,369 fund balance, $431,317 will be utilized and appropriated in the General Fund Operating Revenue Budget as a reserve from fund balance in FY19-20, and $500,00 is also earmarked for Hurricane Irma disallowance, leaving an unassigned fund balance of $3,185,052.

The Town's reserve policy ordinance requires that we maintain 15% of budgeted general fund expenditures on hand as a reserve whenever possible. Given that, $2,603,999 from the fund balance is required to remain as Reserves, which leaves the Town with an undesignated or unrestricted reserve of $581.053.

IV. UNFUNDED NEEDS/UNADDRESSED ITEMS

The FY 2019-20 Proposed General Fund Budget does not include funding for various projects and initiatives identified as priorities or are necessary for operational purposes. Staff has identified and assessed several items that need to be addressed to meet the recommended service level. In order to meet this level of service, it would cost an estimated $2,279,900 annually; the budget provides for approximately 25% of this recommended amount. These items include streetlight improvement and maintenance, roadway resurfacing, tree trimming and installation, sidewalk, valley gutters, and potholes repairs. Other unfunded needs and unaddressed items include:

- **Sinking Fund- Facilities Renewal & Replacement Plan $150,000** – The Town of Miami Lakes has made significant investments into our community with the construction of new facilities and or refurbished facilities, such as our community center, youth center, town hall and club house. Funding future renewal and replacement of these facilities is crucial. As such a sinking fund was created, in order to implement this program funding will be required annually.

- **Merit/Cost of Living - $61,000** – As a result of salary surveys conducted in 2017, an employee retention plan was developed which provided for a 2% cost of living adjustment in 2017, 2018, and 2019. This year's budget does not include an across the board adjustment for additional compensation or cost of living increase.

- **West Lakes Neighborhood Reforestation Program $100,000** – The Beautification Master Plan has identified trees per street for reforestation in the West Lakes neighborhood for a total of $500,000 phased over a 5-year period. The goal is to enhance the visual appearance of the neighborhood by removing invasive swale trees and installing native trees consistent with the Town's Tree Management Plan. This project was funded for 3 consecutive years in FY17, FY18, FY19 from general funds ($227,011) and grant awards ($53,530) for the removal and replacement of 3/5 of the canopy. Additional funding is required at $100,000 each year over the next 2 years to complete the program.

- **Implement Beautification Enhancements at Cul-de-sac-$90,000** - The Beautification Master Plan has identified cul-de-sac's located in residential neighborhoods with native plant material that are drought resistant. These cul-de-sacs currently exist in a variety of conditions from full sun, to full shade and many conditions in between with inadequate irrigation. The goal for this project is to beautify the cul-de-sacs to be more consistent and uniform with the Town's landscape palette and Beautification Master Plan.

- **New Virtual Town Hall (website) $60,000** – Funding is required to develop and brand Miamilakes-fl.gov as a technology hub for all digital services available to key stakeholders including businesses, residents, visitors, employees and government. This will encourage citizenship engagement, web traffic, social media engagement, reduce walk-in, phone calls and customer service hours.

- **Sustainability Action Plan $50,000** – A sustainable city is one that builds economic, environmental, and social prosperity while ensuring it has essential resources for future generations. The goal is to reduce energy consumption, conserve resources, support economic growth and enhance quality of life. Funds are required to contract with a consultant to perform a sustainability study to taking steps towards a greener, more resilient and sustainable Miami Lakes.

- **Smart Cities Strategic Road Map $25,000** – A goal of the 2025 Strategic Master Plan is for the Town to achieve national recognition as a model town for creativity, education, innovation, use of technology, and safety. The Town Council agrees by way of Resolution 17-1441 approved in May 2017 that it is in the best interest of the Town to pursue and develop a Smart Cities Strategic Road Map that will allow the Town to develop policy and identify potential public and private funding opportunities for these initiatives. Funds are required to contract with a consultant to develop this road map.

SPECIAL REVENUE FUNDS

Building Department Fund – The Building Department's FY20 Proposed Budget is $4,038,442. This budget reflects a decrease in revenues of approximately $626,561 or 13.43% as the new residential construction and development that began in FY 2016 has begun to taper off. Notwithstanding, construction and development continues to be steady and robust, and as such, we are anticipating $1.2 million in revenues from building permit activities. The operating cost of the Building Department including staffing and inspections services is $2,512,559, and a reimbursement of $257,575 to the General Fund for administrative support. The Fund reflects a healthy fund balance of $2,600,442.

Impact Fees Fund – This Fund includes parks, public safety and a contribution in lieu of road impact fees from new developments including Lucida Apartment Building and Alari Office Building. Revenues from these developments including carry-over from prior year and interest income are estimated at $1,482,896 from parks impact fees, $143,889 from public safety impact fees, and $273,634 contribution from developer in lieu of road impact fees. The total FY 2019-20 Proposed Budget is $1,900,419 and can only be used to fund the cost of additional capital resources required to maintain and accommodate projected population growth due to new development. Funds are allocated for Bridge Park ($200,000 transfer to Capital Fund), license plate recognition software ($143,889), and widening of NW67th Avenue ($273,634). This Fund has a reserve of $1,282,896.

Mobility Fee Trust Account Fund – Per Ordinance 16-192, the mobility fee is restricted for infrastructure capital improvements and improving the multimodal network included in the Town's Capital Improvement Element (CIE) of the Comprehensive Plan. Revenues are estimated at $217,750 from Lucida Apartment Building & Alari Office Building development. Funds are to be transferred to the Capital Projects Fund for the construction of Business Park East (NW 60th Avenue-$100,000). This Fund has $117,750 in reserves.

People's Transportation Plan – The total proposed budget for FY 2019-20 is $1,305,000 and includes 80% share of revenues from the half-cent discretionary sales surtax ($1,080,000), prior year carry-over funds ($106,566) and interest income ($10,000). The budget provides for staffing at 50% of cost to manage the programs for planning, mobility and implementation of the Transportation Summit initiatives. The budget also includes funding for street lighting utilities and its maintenance ($250,000), funds for traffic studies as needed and other transportation related activities. A transfer of $720,000 to the Capital Projects Fund is budgeted for NW 59 Avenue extension project ($475,000) Royal Oaks drainage ($125,000), 67th Avenue Widening ($90,000) and 60th Avenue roadway improvement ($30,000). This fund has no reserves.

Transit – The budget includes the 20% share of revenues from the half-cent discretionary sales surtax ($270,000), Freebee Advertising ($30,000) and prior year carry-over funds ($93,371) for a total budget of $393,371. These funds are restricted for transit operations and cover the full cost of operating the on-demand/flex route circulator service, and maintenance of bus shelters and

bus stop signs. Staffing is funded at 50% of cost to manage the program, transit and traffic issues. This fund has a reserve of $8,862.

Transportation Gas Tax Fund – Funding is restricted for transportation related activities that include sidewalk replacement, pothole repairs, pressure cleaning of the rights of ways, road striping and signs, etc. At the proposed budget of $402,537, the Town will maintain the same level of service as the prior year with a reserve of $11,892.

Special Taxing Districts – In 2014, Town residents who were living within special taxing districts in the Town of Miami Lakes expressed interest in transferring these services to the Town with the goal of receiving hometown services. On November 8, 2016, Miami-Dade County voters approved a Charter Amendment authorizing a municipality to act as the governing body for special taxing districts within their municipalities. Once the amendment was approved, the residents of six special taxing districts within the Town presented a petition to be transferred from the County, and the Town Council approved the request on September 5, 2017. On January 21, 2018, elections within the districts' boundaries were conducted via mail-in ballot. All six districts received a majority vote ratifying the transfer to the Town.

The Town organized public meetings with the resident of each district to discuss preferred level of services and the preliminary rates. Their recommendations are included in the Proposed Budget for Fiscal Year 2019-20.

DEBT SERVICE FUND

The Debt Service Fund for FY 2019-20 includes the Series 2010, Special Obligation Bond interest payment ($521,709), principal payment ($380,000) and fees ($1,550) for Government Center, which is funded by the Electric Utility Tax revenues of $583,399 and Federal Direct Payment subsidy (interest reimbursement) estimated at $169,448.

CAPITAL PROJECTS FUND

The Five-Year Capital Improvement Program aligns with the Town's 2025 Strategic Plan. Mobility remains the Town's #1 strategic goal. For FY 2019-20, investment in transportation projects represent $7,415,158 or 63.10% of the Capital Improvement Program, followed by $1,495,525 or 12.73% investment in parks and facilities improvements, and $2,839,907 or 24.17% investment in stormwater improvements. The Capital Projects Budget totals $11,750,590 and projects are grouped into the three categories as summarized below:

- **Parks and Facilities Improvements** - Parks capital improvements for FY 2019-20 total $1,481,163 and include funds to begin construction on Bridge Park for the survey and design ($200,000), MLOP Master Plan to complete the design and commence construction ($514,197), MLOP Storage Facility to replace roof and air condition unit (188,000), Par 3 design for passive park use ($150,000), and a reversal of funding for

MLOP Masterplan back to the General Fund ($420,000). Funds are available from loan proceeds, grant award, Parks Impact Fees, and developer's contribution for parks improvement. Facilities improvements fund has a reserve of $14,362, and parks has a reserve of $8,966.

- **Transportation Improvements** – Revenue sources for transportation improvements include Local Option Gas Tax, FDOT Grants, County Investment Grant Program, Peoples' Transportation Plan (PTP 80%), Mobility Fees, Developer's Contribution in lieu of Road Impact Fees, Interest Income for a total of $7,415,158. This amount is appropriated among various projects including NW 59th Avenue Extension that includes the Public Works Storage Yard and the Boat Yard ($5,184,299), complete street implementation at Business Park East on NW 60th Avenue ($812,914), construction of Safe Routes to School ($847,330), Palmetto and NW 67th Avenue Widening ($445,615), and a transfer to CIP Stormwater for Royal Oaks Drainage Project (125,000).

- **Stormwater Improvements** – Two major projects are budgeted for FY 2019-20: West Lake Roadway & Drainage Improvement- Phase III ($1,920,000) and Royal Oaks Drainage & Roadway Improvement – Phase 1 ($919,907). Revenue sources for these projects include a DHA/FEMA Grant, FDEP Grant, State of Florida legislative appropriation, Stormwater Utility Fees and PTP 80% funds.

STORMWATER UTILITY FUND

Stormwater Utility fees for FY 2019-20 are essentially at the same level as the prior year. The Stormwater rate is $4.50 per Equivalent Residential Unit (ERU) and has remained unchanged since the creation of the Utility. The Town anticipates receiving $1,142,370 in Stormwater utility fees for FY 2019-20. Funds are appropriated for the Stormwater Rate study ($40,300) to be conducted in FY19-20, and a transfer to the Capital Projects Fund ($165,000) towards funding Royal Oaks Drainage Improvement project.

FACILITY MAINTENANCE FUND

This internal service fund captures all costs associated with the operations, maintenance and repairs of the Town's Government Center. The cost of centralized services is allocated among the General Fund's Administration and Police Departments, and the Building Department Fund. The FY 2019-20 Budget totals $344,557.

Conclusion

We are pleased to present a structurally balanced budget that provides a responsible allocation of public resources that maintains the Town of Miami Lakes as a safe, attractive and vibrant community. This budget adequately provides for the operational needs of the Town with no increase to the millage rate. Notwithstanding, the cost of doing business continues to increase,

public safety, healthcare, construction and maintenance services continue to rise, and the Town's capital infrastructure must be maintained and improved. There are challenges expected in the coming years and we will need to foster a climate that promotes economic development as well as explore new revenue initiatives beyond ad valorem to be able to accomplish the goals set forth by the 2025 Strategic Plan. As such, we remain committed to managing our resources in a financially stable manner and continue to offer exceptional quality of service to our residents.

Functional Organizational and Staffing Positions by Department Charts

Town of Miami Lakes

Mayor and Town Council

Manuel Cid, Mayor
Nelson Rodriguez, Vice Mayor
Carlos O. Alvarez, Councilmember
Luis Collazo, Councilmember
Joshua Dieguez, Councilmember
Jeffrey Rodriguez, Councilmember
Marilyn Ruano, Councilmember

Appointed Officials

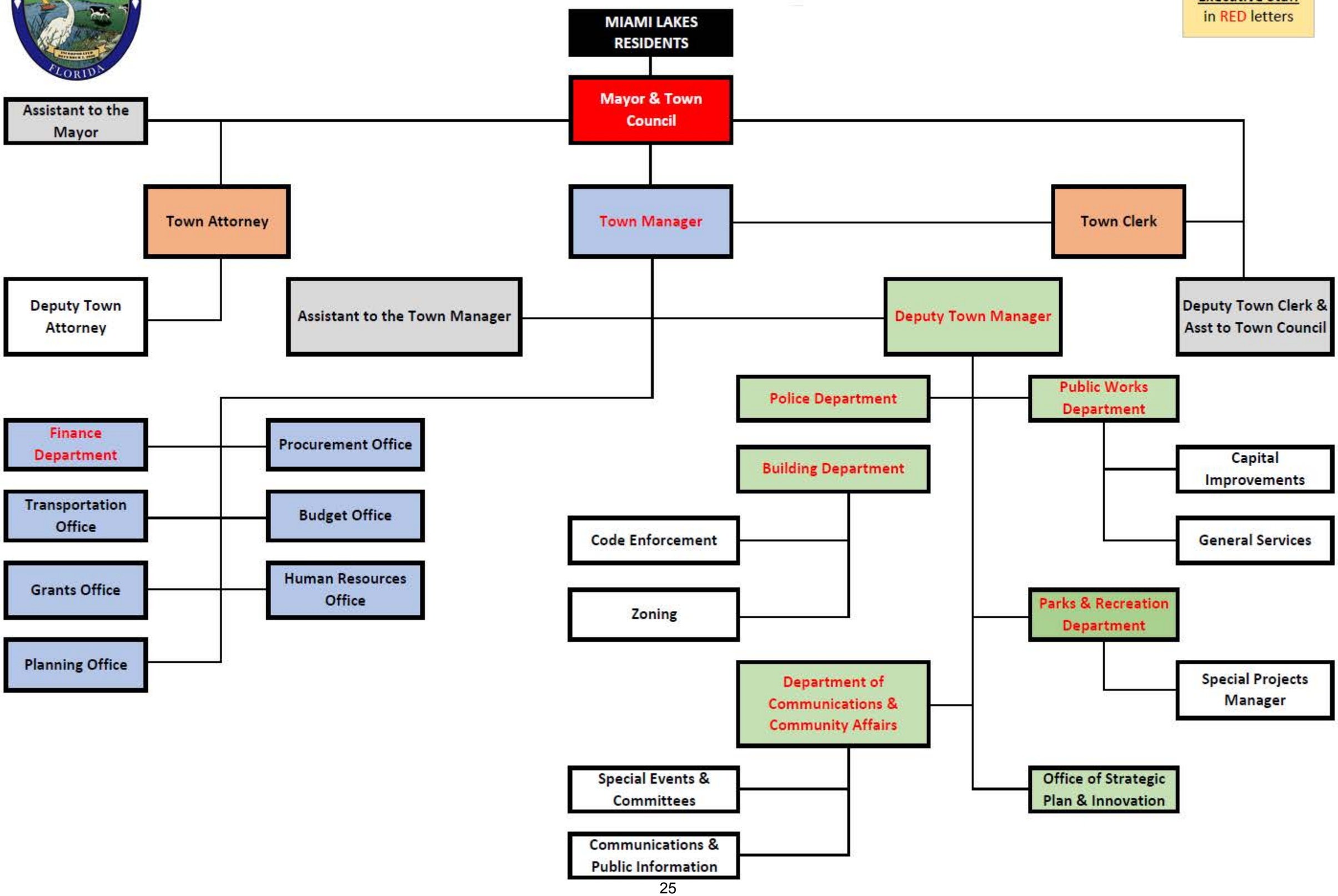
Edward Pidermann, Town Manager
Gina Inguanzo, Town Clerk
Raul Gastesi, Esq., Town Attorney

Senior Personnel

Carlos Acosta, Public Works Director
Daniel Angel, Parks & Recreation Director
Clarisell de Cardenas, Community Outreach Director
Ismael Diaz, Chief Financial Officer
Tony Lopez, Deputy Town Manager
Javier Ruiz, Major – Miami-Dade Police Department
Eliezer Palacio, Building Official

Mayor - Council - Manager Form of Government

Town of Miami Lakes
FUNCTIONAL ORGANIZATIONAL CHART



TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
Mayor and Town Council						
Full Time						
Assistant to the Mayor	1	1	1	1	1	
Assistant to the Council/Deputy Town Clerk	1	1	1	1	1	
FT Sub-Total	**2**	**2**	**2**	**2**	**2**	
Town Clerk						
Full Time						
Town Clerk	1	1	1	1	1	
FT Sub-Total	**1**	**1**	**1**	**1**	**1**	
Part Time						
Deputy Town Clerk	0	0	0	0	0	
PT Sub-Total	**0**	**0**	**0**	**0**	**0**	
Town Administration						
Full Time						
Town Manager	1	1	1	1	1	
Deputy Town Manager	1	1	1	1	1	
Chief Financial Officer	1	1	1	1	1	
Administration Services Manager	1	1	1	1	0	Reclassified to Procurement Manager
Strategic & Performance Improvement Manager	0	0	0	1	1	
Comptroller/Senior Accountant	1	1	1	1	1	
Budget Officer	1	1	1	1	1	
Accountant	1	1	1	1	1	
Procurement Manager	1	1	1	0	1	
Procurement Specialist/Secretary	1	1	1	1	1	Defer filling of Vacancy in FY20
Assistant to the Town Manager	1	1	1	1	1	
Special Projects Manager	0	0	0	1	1	Liaison for Special Taxing Districts
Accounting Technician	0	1	1	1	1	
Grants Writer	1	1	1	1	1	
FT Sub-Total	**11**	**12**	**12**	**13**	**13**	
Part Time						
HR Specialist	1	1	1	1	1	
Receptionist	0	1	1	1	1	
PT Sub-Total	**2**	**2**	**2**	**2**	**2**	
Building and Zoning						
Full Time						
Building Official	1	0	0	0	0	
Chief Building Inspector	1	0	0	0	0	
Senior Building Inspector	1	0	0	0	0	
Permit Clerk Supervisor	1	0	0	0	0	
Permit Clerk	3	0	0	0	0	
Facilities Maintenance Coordinator	1	0	0	0	0	
Records Management - Scanning	1	0	0	0	0	
FT Sub-Total	**9**	**0**	**0**	**0**	**0**	
Part Time						
Zoning Official	1	2	2	2	2	
Permit Clerk	0	0	0	0	0	
PT Sub-Total	**1**	**2**	**2**	**2**	**2**	
Code Compliance						
Full Time						
Director of Administration	0	0	0	0	0	
Code Compliance Manager	1	1	0.5	0.5	0.5	Partially funded in Building Department
Code Compliance Supervisor	0	0	1	1	1	
FT Sub-Total	**1**	**1**	**1.5**	**1.5**	**1.5**	

TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
Planning						
Full Time						
Planning Director	1	1	1	0	0	
Principal Planner	0	0	0	1	1	
Planning Technician	1	1	0	0	0	
FT Sub-Total	**2**	**2**	**1**	**1**	**1**	
Parks and Recreation						
Full Time						
Chief of Operations	0.5	0.5	0.5	0.5	0	Reclassified to Parks and Recreation Director
Parks & Recreation Director	0	0	0	0	1	
Greenspace Maintenance Superintendent	1	1	1	1	1	
Arborist/Field Inspector	1	1	1	1	1	
Community & Leisure Services Coordinator	0	0	0	0	0	
Business Operations Supervisor	1	1	0	0	0	
Parks & Athletics Manager	1	1	1	1	1	
Leisure Services Manager	1	1	1	1	1	
Programs Coordinator	2	2	2	3	3	
Leisure Services Specialist	1	1	1	1	1	
Leisure Services Specialist/Office Specialist	1	1	1	1	1	
FT Sub-Total	**9.5**	**9.5**	**8.5**	**9.5**	**10**	
Part Time						
Leisure Services Specialist	2	0	0	0	0	
PT Sub-Total	**2**	**0**	**0**	**0**	**0**	
Part Time/Seasonal						
Crossing Guards P/T	7	7	7	7	7	
PT/Seasonal Sub-Total	**7**	**7**	**7**	**7**	**7**	
Communication & Community Affairs						
Community Outreach & Engagement Director	1	1	1	1	1	
Community Outreach & Engagement Manager	1	1	0	0	0	
Communications & Economic Development Manager	0	0	1	0	0	
Committee & Special Events Coordinator	1	1	0	1	1	
Recreation Specialist	0	1	1	0	0	Reclassified to Programs Coordinator
FT Sub-Total	**3**	**4**	**3**	**2**	**2**	
Part-time						
Information Specialist P/T	0	0	1	1	1	
Marketing & Digital Services Specialist P/T	0	0	0	0	1	New Position
Office Clerk P/T	0	0	0	0	1	New Position
PT Sub-Total	**0**	**0**	**1**	**1**	**3**	
Seasonal						
Class Instructors	8	8	8	8	8	
Interns	0	0	0	0	0	
Seasonal Sub-Total	**8**	**8**	**8**	**8**	**8**	
Public Works and Capital Improvements						
Full Time						
Chief of Operations	0.5	0.5	0.5	0.5	0	Reclassified to Parks and Recreation Director
Public Works Director	0.5	0.5	0.5	0.5	0.5	Partially funded in Stormwater
Public Works Manager	0	0	0	0.5	0.5	Partially funded in Stormwater
Capital Improvement Project Manager	0	0	0	0	1	Defer filling of New Position in FY20
Public Works Coordinator	0	0	0	0	1	
Office Specialist	0	0	0	1	0	Reclassified to Public Works Coordinator
Landscape Supervisor	0	0	0	0	0	
FT Sub-Total	**1**	**1**	**1**	**2.5**	**3**	
Part Time						
Public Works Senior Designer	0	0	0	0	0	
PT Sub-Total	**0**	**0**	**0**	**0**	**0**	

TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
GENERAL FUND SUMMARY						
Full time	40	32.5	30	32.5	33.5	
Part time	5	4	5	5	7	
Seasonal	8	8	8	8	8	
Part Time/Seasonal	7	7	7	7	7	

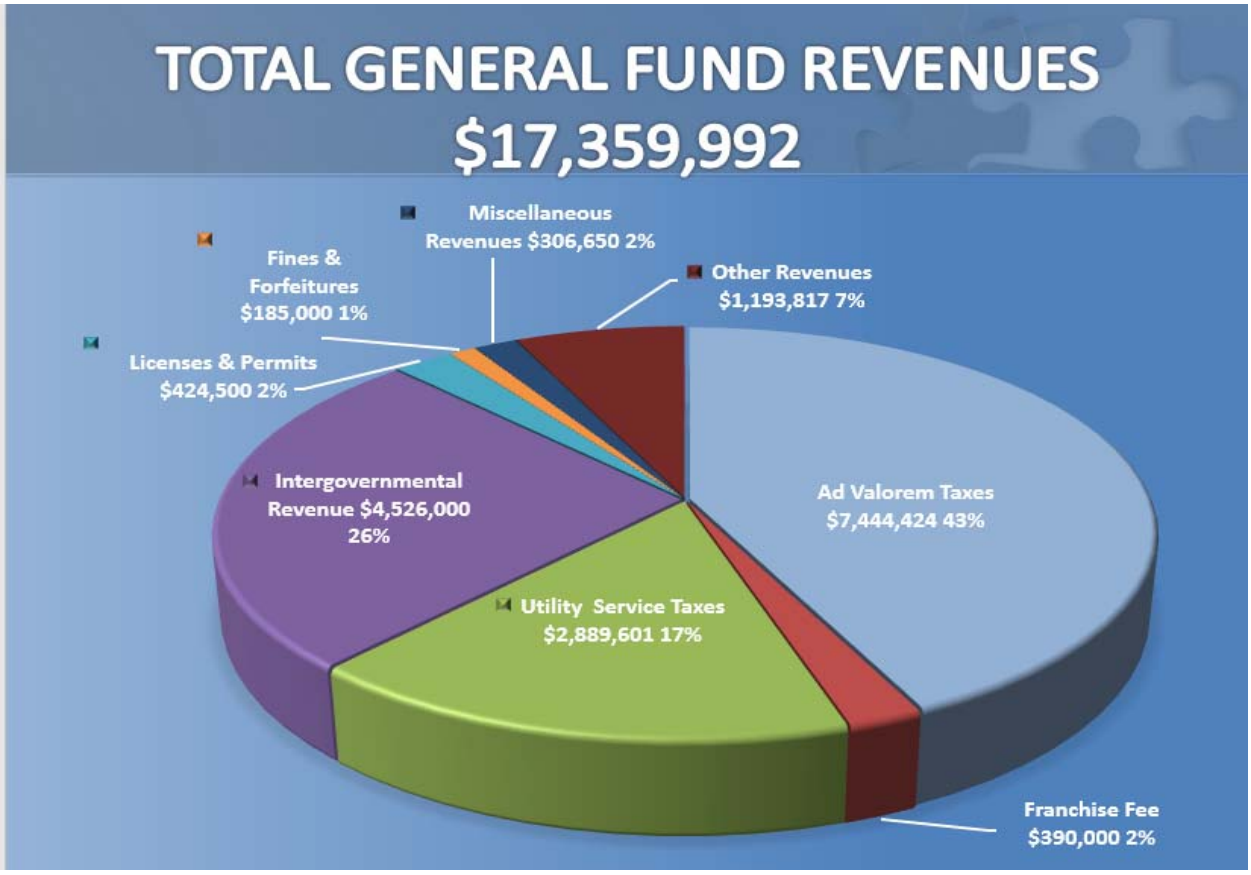
General Fund

General Fund Revenue Detail

General Fund

The Proposed General Fund Operating Revenue Budget for Fiscal Year 2019-20 is $17,359,992, an overall decrease of $1,199,726 or -6.5% as compared to prior year's Amended Budget. This is a direct result of the loss of the Miami Dade County FPL Franchise Fee agreement; a decrease of $885,000 or -69.4% compared to prior year's Amended Budget. Utility Service Tax revenues also experienced a decline of $435,900 or -13.1% as compared to prior year's Amended Budget. However, Ad Valorem revenues increased by 333,224 or 4.7% as compared to prior year's Amended Budget and continues to increase annually.

As depicted in the graph below, the largest revenue source for the Town comes from Ad Valorem Taxes (43%), followed by Intergovernmental Revenues (26%), Utility Services Taxes (17%), Other Revenues (7%), Miscellaneous Revenues (2%), Franchise Fees (2%), Licenses & Permits (2%) and Fines & Forfeitures (1%).



Ad Valorem Taxes

Chapter 166 of the Florida Statutes authorizes ad valorem or property taxes. The Florida Constitution limits local governments to a maximum levy of 10 mills of ad valorem taxation. The amount of revenue is based on the tax rate multiplied by the assessed value of the Town which is provided by the County Property Appraiser.

The revenue is budgeted at 95% of the gross value to allow for prompt payment discounts and other adjustments in accordance with Florida Statutes. As illustrated in the Town's Fiscal Year 2018 Comprehensive Annual Financial Report shown below, the Town historically collects between 93% and 95% of Ad Valorem taxes levied. In FY 2018, the Town collected 95.84% in taxes levied. Taxpayers who pay prior to February of 2019 may receive up to a 4% discount. Therefore, the Town's 95% budgeted amount could potentially overestimate the expected Ad Valorem revenue; however, per Florida Statue, the Town is required to budget no less than 95%.

TOWN OF MIAMI LAKES, FLORIDA
REVENUE CAPACITY
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARAS
(IN THOUSANDS)

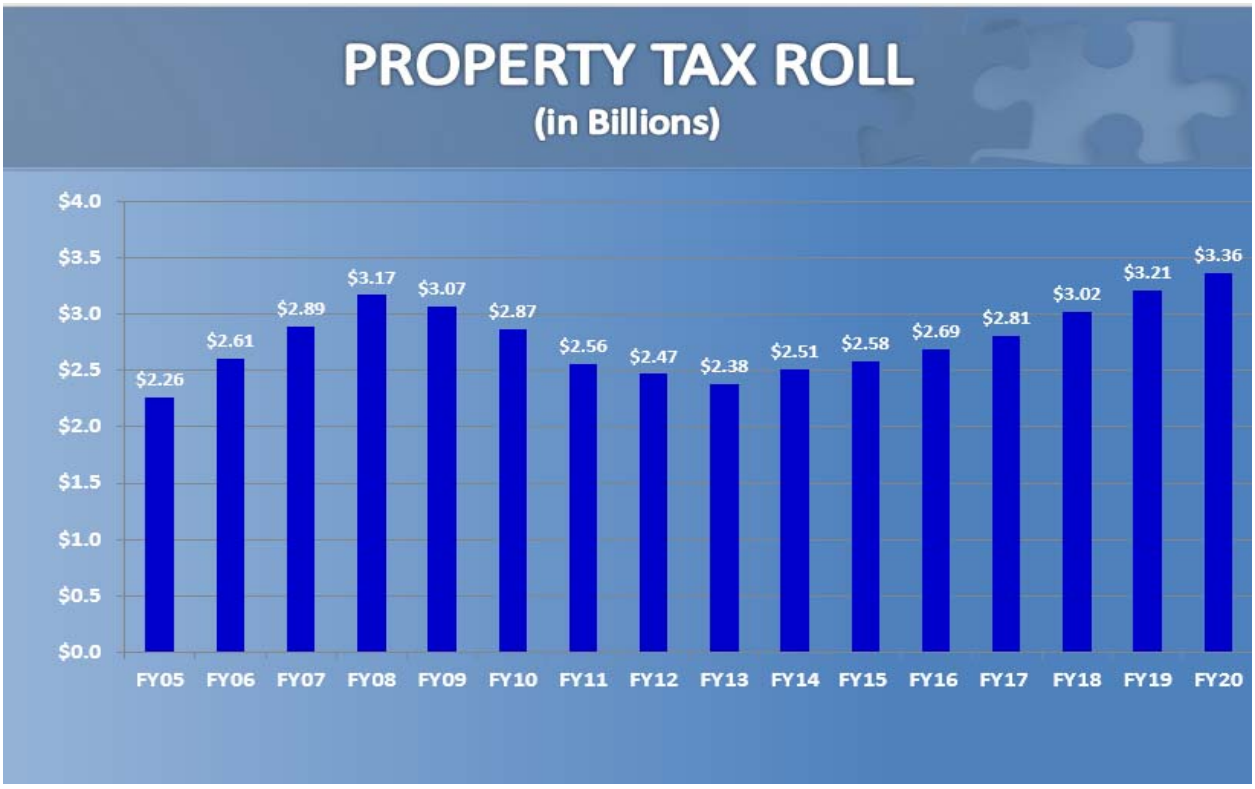
		Collected within the Fiscal Year of the Levy			Total Collections To Date	
Fiscal Year ended September 30,	Taxes Levied for the Fiscal Year	Net Amount Levied	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
2009	7,840	7,384	94.19%	50	7,434	94.82%
2010	6,771	6,414	94.73%	56	6,470	95.55%
2011	6,060	5,757	95.00%	51	5,808	95.84%
2012	5,807	5,258	90.55%	n/a	n/a	n/a
2013	5,517	4,785	86.73%	473	5,258	95.31%
2014	5,904	5,525	93.58%	n/a	n/a	n/a
2015	6,056	5,785	95.53%	85	5,870	96.93%
2016	6,329	5,872	92.78%	95	5,967	94.28%
2017	6,607	6,164	93.29%	103	6,267	94.85%
2018	7,046	6,601	93.69%	152	6,753	95.84%

Source: Miami-Dade County Property Tax Collector

Property Tax Roll Value

The tax roll for Town of Miami Lakes as certified by the Property Appraiser on July 1, 2019 reflects a gross taxable value of $3,365,592,016 which includes an increase of $55,244,829 in new construction, additions, deletions and rehabilitative improvements. As compared to the certified taxable value for the previous year of $3,213,878,488, this amount reflects an increase in gross taxable value of $151,713,528 or 5%. As seen in the

chart below, property values have been steadily climbing which is indicative of continuous economic recovery and growth.

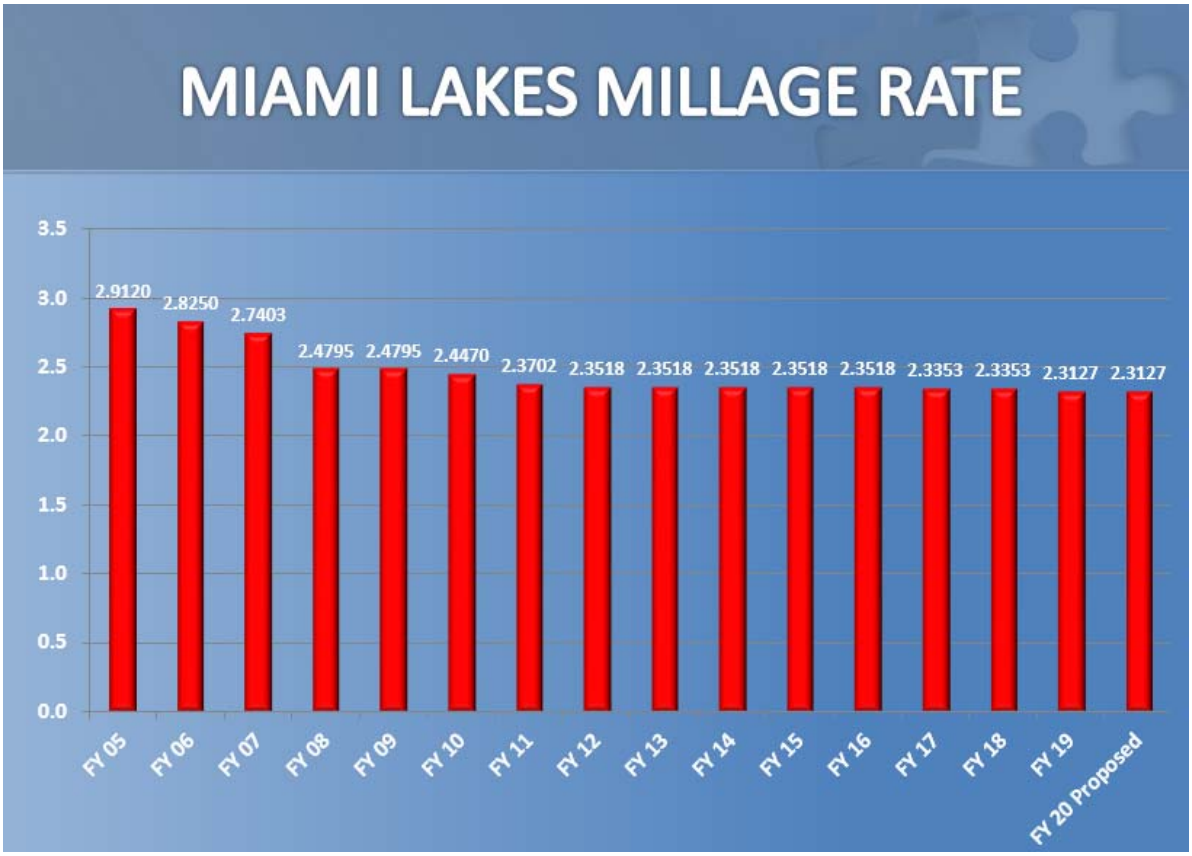


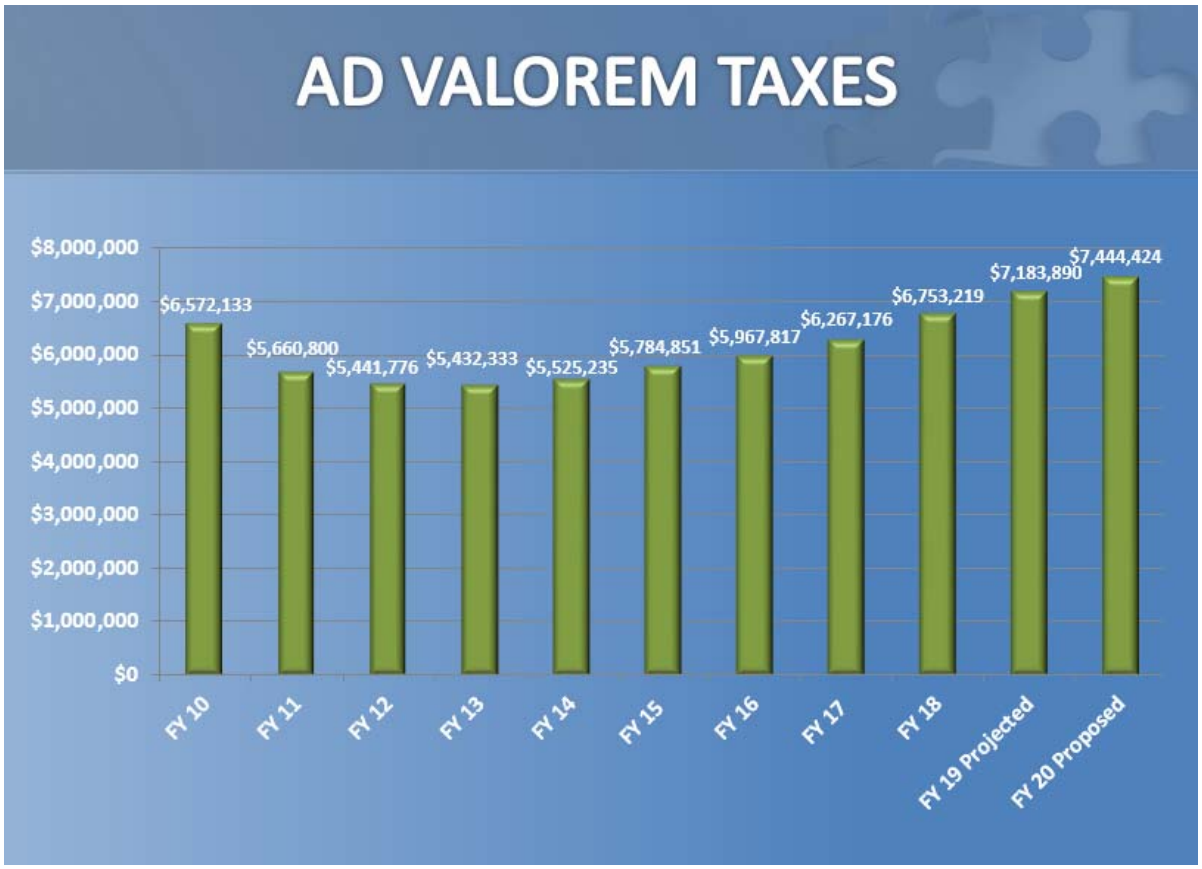
Millage Rate

The millage rate proposed for FY 2019-20 is 2.3127 mills, which is $2.3127 per $1,000 of assessed property value. This rate remains one of the lowest rates in Miami-Dade County as compared to the other municipal rates. This rate will generate approximately $7,394,424 of ad valorem revenue budgeted at 95% collection rate.

The proposed millage rate is 3.92% higher than the rolled-back rate of 2.2255. The rolled back rate is defined by Truth in Millage (TRIM) as the rate that generates the same tax revenue as the current year, less new construction, additions, deletions and rehabilitative improvements. The rolled back rate of 2.2255 would generate $278,805 less in ad valorem revenue than the proposed millage rate of 2.3127.

The Budget also includes $50,000 for Delinquent Ad Valorem revenues which the Town anticipates receiving based on collections over the past years. The total Ad Valorem Revenues for FY 2019-20 is $7,444,424.


MIAMI LAKES MILLAGE RATE
3.5
3.0
2.5
2.0
1.5
1.0
0.5
0.0
2.9120
2.8250
2.7403
2.4795
2.4795
2.4470
2.3702
2.3518
2.3518
2.3518
2.3518
2.3518
2.3353
2.3353
2.3127
2.3127
FY 05
FY 06
FY 07
FY 08
FY 09
FY 10
FY 11
FY 12
FY 13
FY 14
FY 15
FY 16
FY 17
FY 18
FY 19
FY 20 Proposed


AD VALOREM TAXES
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
$6,572,133
$5,660,800
$5,441,776
$5,432,333
$5,525,235
$5,784,851
$5,967,817
$6,267,176
$6,753,219
$7,183,890
$7,444,424
FY 10
FY 11
FY 12
FY 13
FY 14
FY 15
FY 16
FY 17
FY 18
FY 19 Projected
FY 20 Proposed

Franchise Fees - Electricity

Franchise Fees are established by franchise agreements between a municipality and private service providers. Franchise Fees are negotiated with the utility company for the use of municipal rights-of-ways. Miami-Dade County currently has an agreement with Florida Power & Light (FPL) covering the boundaries of Miami Lakes. Through an inter-local agreement with the County, the Town of Miami Lakes receives 100% of the revenues generated within the Town minus its proportional share of the taxes paid by FPL for power generating facilities. The payment is received once a year in August. In FY 2014, a new reactor in Turkey Point was added to the tax roll requiring FPL to pay additional taxes, and thereby reducing the franchise fee payment. As a result, revenues decreased by approximately $400,000 or 26%, and further decreased another $220,000 or 20% in FY 2017.

On May 25, 1990, Miami-Dade County executed a 30-year electrical franchise agreement with FPL. Municipalities that incorporated after the effective date of the County FPL agreement were prohibited from executing independent franchise agreements with FPL during the County FPL agreement 30-year timespan. The Town of Miami Lakes was incorporated on December 5, 2000, and therefore currently covered under the County - FPL Agreement. This agreement is set to expire in May 2020.

On August 27th, 2019, the Town adopted its own Franchise Fee agreement with Florida Power and Light (FPL) that will take effect on June 1, 2020. Through this agreement the Town will generate an estimated $390,000 in revenue at the rate of a 3% surcharge on utility fees in FY 19-20. As a result, revenues decreased by approximately $885,000 in FY2019-20 as compared to the FY18-19 Amended Budget.

The chart below illustrates revenue collections for FPL Franchise Fees.

Utility Services Taxes

Section 166.231(A) of the Florida Statutes provides that a municipality may levy a tax, not to exceed 10 percent, on the purchase of electricity, water and natural gas services. The current year combined Utility Services Tax is $2,889,601.

Utility Service Tax – Electricity

The Town collects utility tax for the use of electricity. Revenues are derived from a 10% tax levied on each customer's electric bill charged by Florida Power & Light (FPL) within the boundaries of the Town. A portion of the revenue is pledged against the Series 2010 Special Obligation Bond which matures in 2040. The bond covenant requires that the electric utility tax revenue is first utilized to make the debt service payments. The FY 2019-20 estimated net revenue is $2,414,601, a 5% increase as compared to the prior year's projection.

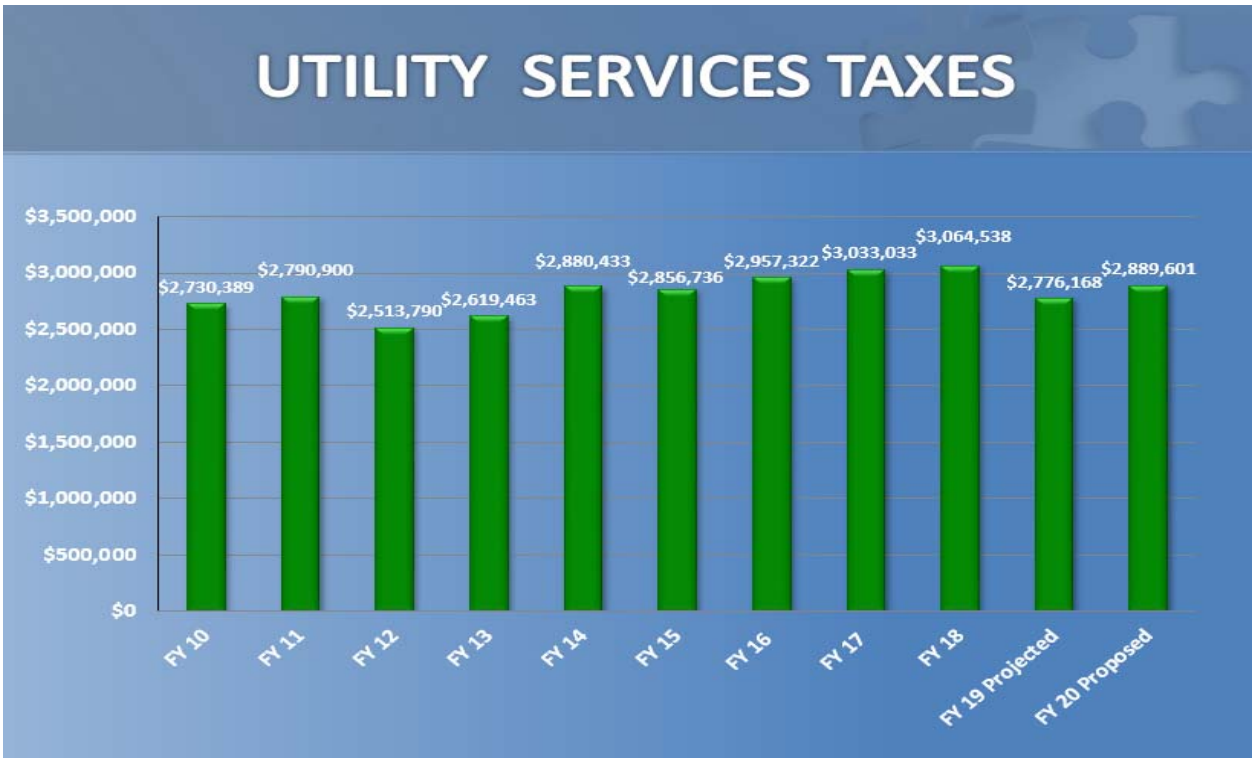
Utility Service Tax - Water

The Town charges a 10% utility tax on water consumption on each customer's water bill that receives service within the boundaries of the Town. Miami Dade County bills, collects, and remits the revenue to the Town of Miami Lakes. Revenues increase as water rates and consumption increases. FY 2019-20 revenue is estimated at $410,000 or a -3% decrease over the prior year's projection.

Utility Service Tax - Gas

The Gas Utility Tax is also derived from a 10% tax levied on each customer's gas bill that receives metered or bottled gas service within the boundaries of the Town and is expected to generate $65,000 in revenues for FY 2019-20, a 5% decrease over the prior year's projection.

The chart below illustrates the total revenue collections for the three sources of Utility Services Tax.

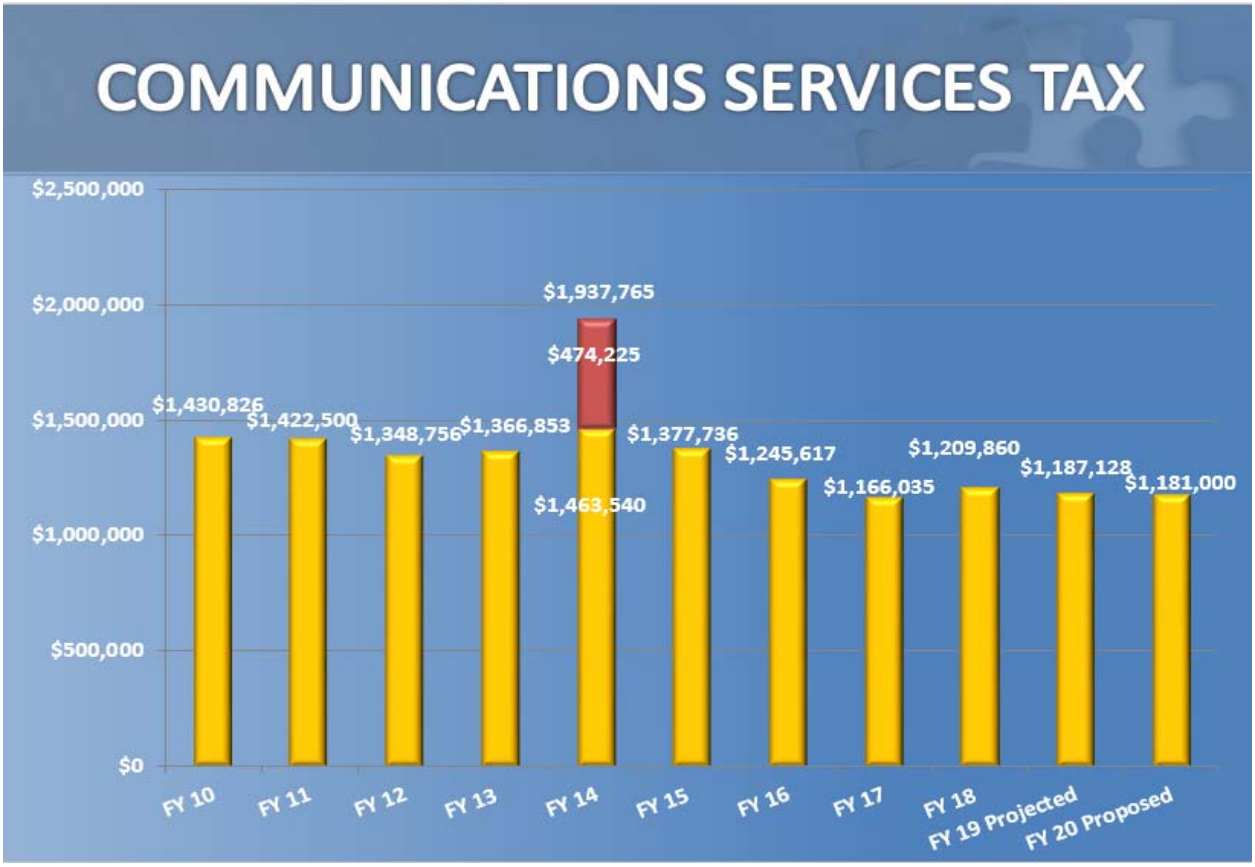


Communications Services Tax

Communication Services Tax (CST) became effective on October 1, 2001 and applies to the transmission of voice, data, audio, video or other information services, including cable services. The tax is imposed on retail sales of communications services which originate or terminate in Florida and which are billed to an address within the Town's

boundaries. Chapter 202, Florida Statutes (2001) permits each jurisdiction to adopt its local communications service tax rate, and in accordance with this authority, the Town of Miami Lakes communication services tax rate is 5.22%. CST is collected and distributed by the State of Florida.

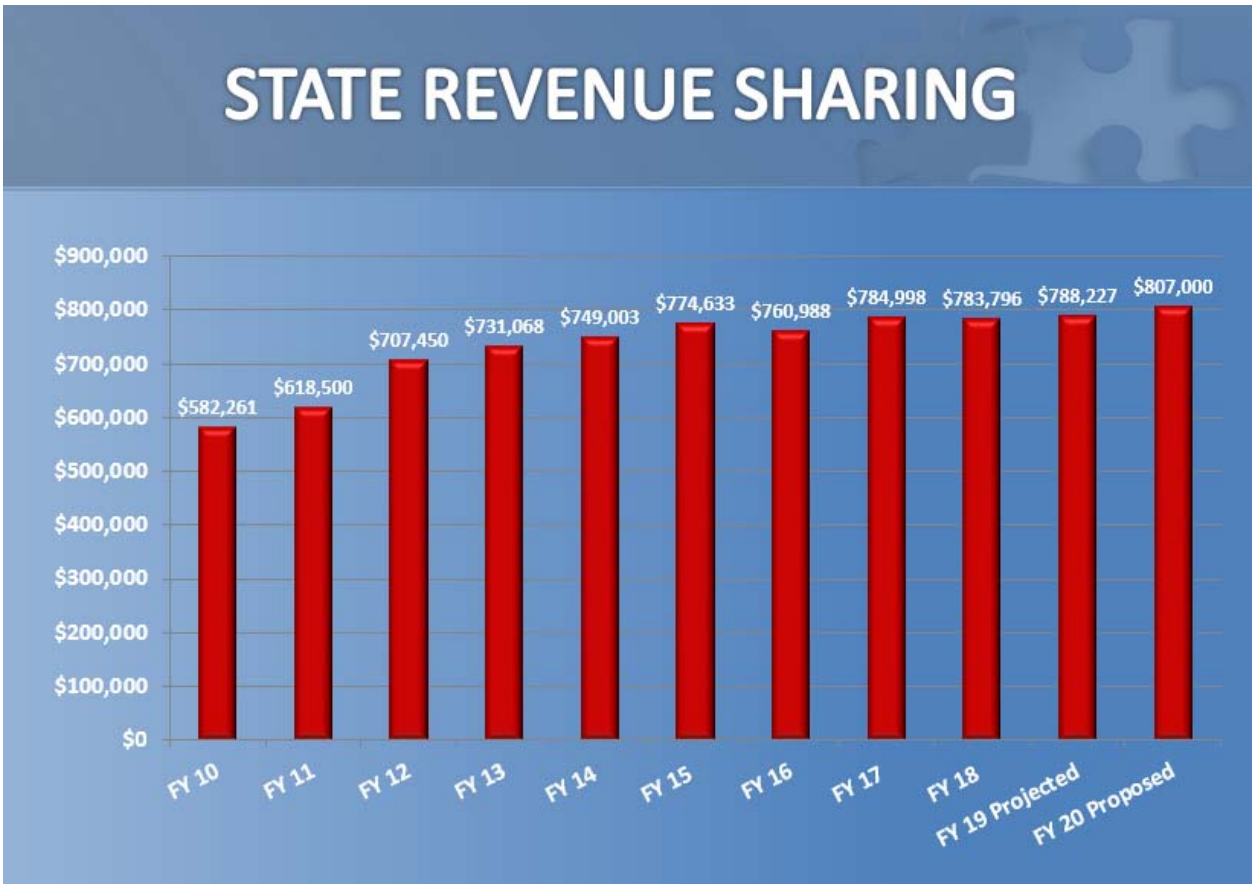
Communications Services Tax accounts for approximately 7% of General Fund revenues. Despite an audit which recovered approximately $475,000 in FY 2014, this revenue source has continued to experience a gradual decrease since its peak in FY 2009. This is due to competition in the wireless market, decreased demand for residential telephone and cable, and changes by the State legislature. In FY 2017, a refund claim from AT&T Mobility for internet access charges further reduced revenues by approximately $125,000 or 10%. The Town anticipates gross revenues in the amount of $1,181,000 in FY2019-20.



State Sharing Revenue

The State Revenue Sharing program was created by the State Legislature to ensure a minimum level of revenue parity across units of local government. It includes a percentage of sales tax and the Special Fuel and

Motor Fuel Use Tax. The Town anticipates receiving $807,000 in FY 2019-20 based on the Florida Department of Revenue estimate, a slight increase from prior year's projection.

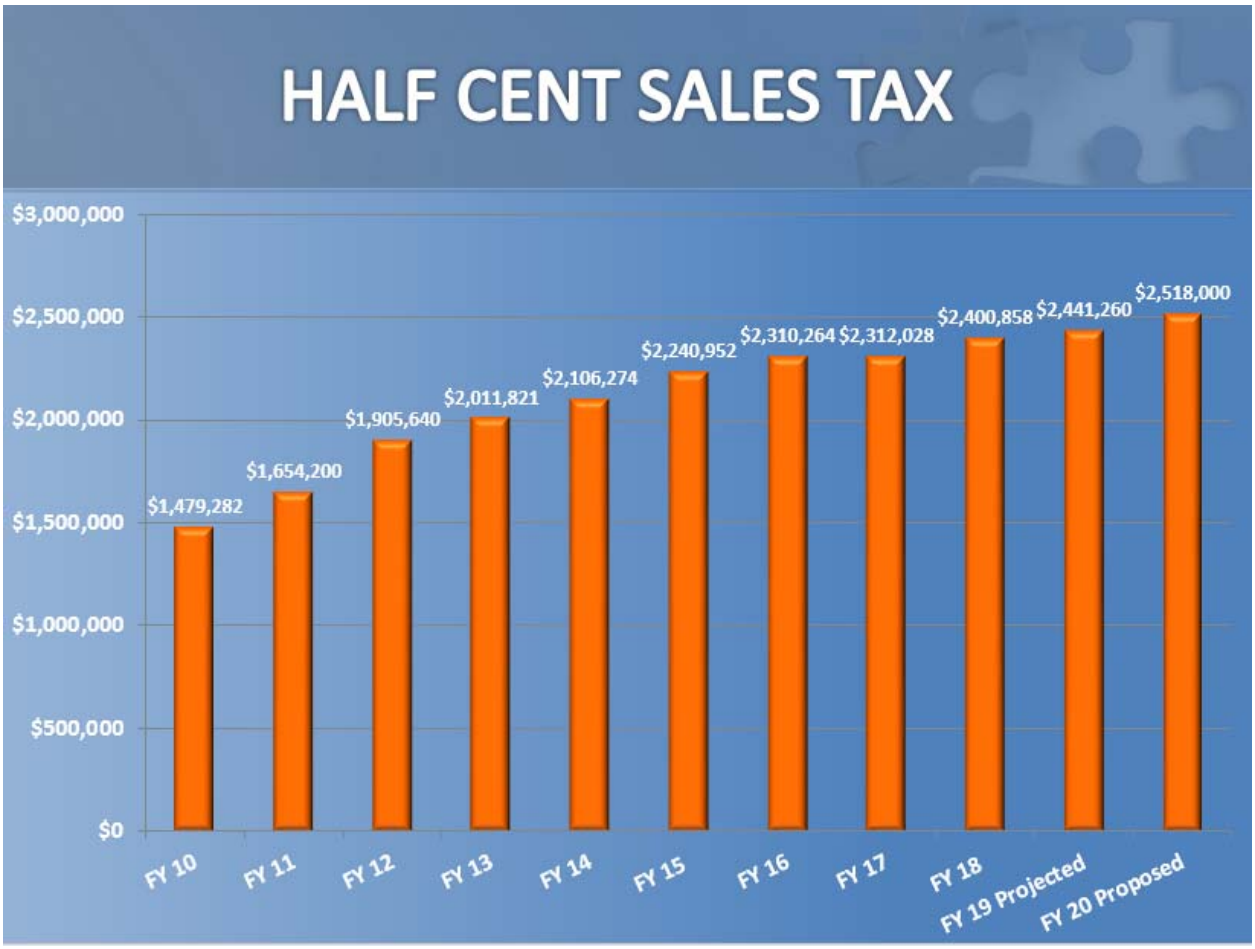


Alcoholic Beverage Tax

The Alcoholic Beverage Tax represents a portion of the annual state license tax levied on manufacturers, distributors, vendors, brokers, sales agents, and importers of alcoholic beverages and collected within a municipality in Florida. The taxes imposed under FS 561.14(6), 563.02, 564.02, 565.02(1), (4), and (5), and 565.03, are subject to having a portion redistributed to eligible municipalities. The Town anticipates receiving approximately $20,000 in FY 2019-20, approximately the same as the prior year's projections.

Half-Cent Sales Tax

Authorized in 1982 under Sections 202.18(2), 212.20(6), and 218.60-.67 of the Florida Statutes, the Local Government Half-Cent Sales Tax generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the Legislature. The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing municipalities with revenues for local programs. Based on the Florida Department of Revenue estimates, FY 2019-20 Budget is $2,518,000, a slight increase over the current year's projections.



Business Tax Receipt

A Business Tax Receipt (BTR) is required for any business performing services or selling goods, advertising goods for sale, or advertising the performance of services for a fee within Town boundaries. It is expected that Business Tax Receipts will generate $160,000 in revenues FY 2019-20. This amount includes a share of the County's Business Tax Receipts. Revenues generated from BTRs are reinvested in the business community through the Economic

Development Committee, marketing initiatives and promotional support including the Town's business app, Miami Lakes Marketplace.

Zoning Permits and Fees

The estimated revenue for FY 2019-20 includes zoning fees, hearings, verification letters, site plan review fees, fine violations and staff cost for a total of $178,500. The fee structure for zoning permits is designed to off-set the cost of providing these zoning services.

Public Works Permit

With the implementation of review fees for public works permits, the Town estimates collecting $35,000 in revenues based on the prior year's trend.

False Alarm Fees

Per Ordinance 14-179, the Town of Miami Lakes False Alarm Reduction Program (FARP) requires registration of burglar alarm systems for a one-time fee of $10. There is no annual renewal fee, however alarm users must update their contact information when relocating or moving, and when changing alarm service providers. Fines are imposed for false alarm incidents to offset the cost of deployed Police resources. The false alarm fine for unregistered alarms is $50 on the first instance. A tiered fine schedule is imposed on the third and subsequent false alarm instances for registered alarm users. Revenues for FY 2019-20 are anticipated at $51,000 which accounts for the cost of administering the program.

With the implementation of the false alarm program, over the past two years the Town continues to experience reductions in Police calls for service for false alarms.

Code Violation Fines

The Code Violation Fines are for violations of the zoning code. Revenues are budgeted at $120,000 based on prior years trend. It should be noted that the Town implemented a Lien Amnesty Program in FY 2015 which terminated in the first quarter of FY 2016. This Program provided for an amnesty period where liens for violations that have been cured were settled at reduced rates. The program had great results, and almost 30% of existing liens were eliminated and properties brought into compliance.

Police – Traffic

The Traffic Fines/Forfeitures revenue is a statutory share of traffic and parking collections. The Town receives a share for

Traffic fines, Parking fines, Misdemeanor fines and Law Enforcement Training Fund (L.E.T.F.). Revenues for FY 2019-20 are estimated at $30,000.

School Crossing Guards

The Town is entitled to receive a special parking ticket surcharge earmarked to support the cost of the school crossing guard program. Revenues are estimated at $35,000 for FY 2019-20.

Lien Inquiry Letters

Lien letters are requested by title insurance companies or individuals to verify that there are no open or expired permits, open violations or liens on a property. The service is typically requested at time of purchase or refinance of a property. Revenues are estimated at $32,000, approximately the same amount as the prior year's projections.

Park Rental Fees & Revenue Sharing Program

The Town anticipates a 30% increase in facility rental revenue and program revenue sharing due to the newly constructed Youth Center at Park East and the Clubhouse at Miami Lakes Optimist Park being fully operational in FY 2019. Revenues are budgeted at $130,000 for FY19-20.

Other Revenues

This Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized in prior year. It also includes a reversal of funding for MLOP Masterplan back to the General Fund from the Capital projects fund ($420,000) and a reserve from fund balance will be utilized and appropriated in the General Fund Operating Revenue Budget in FY19-20.

Fund Balance

The unrestricted fund balance at the beginning of FY18-19 was $5,048,869 per the audited financials. The council approved a carryforward budget transfer of $1,275,000 surplus in FY18-19 thus reducing the fund balance to $3,773,869. This Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized from the $1,275,000, increasing the fund balance to $4,116,369. Of the $4,116,369 fund balance, $500,000 is earmarked for Hurricane Irma disallowances, and $431,317 will be utilized and appropriated in the

General Fund Operating Revenue Budget in FY19-20. Leaving an unassigned fund balance of $3,185,052 which represents 18.4% of the General Fund Budget.

From the unassigned fund balance, $2,603,999 or 15% of the General Fund Operating Budget is required to remain as reserves, which leaves the General Fund with an estimated undesignated and unrestricted reserve of $581,053.

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
GENERAL FUND REVENUE

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Ad Valorem Taxes						
Current Ad Valorem Taxes	5,767,274	6,222,718	7,061,200	6,644,780	7,394,424	Based on estimated tax roll of $3.36 billion at the current tax rate of 2.3127 at 95%
Current Ad Valorem Taxes - Pers. Prop.	397,043	378,725	-	388,965	-	-
AV Tax Sales & Other taxes	-	-	-	-	-	-
Delinquent Ad Valorem Taxes	102,860	151,776	50,000	150,145	50,000	-
Sub-total: Taxes	**$ 6,267,176**	**$ 6,753,219**	**$ 7,111,200**	**$ 7,183,890**	**$ 7,444,424**	
Franchise Fees						
Franchise Fees - Electricity	925,699	1,272,507	1,275,000	1,130,788	390,000	Based on a 3% Franchise Fee surcharge
Sub-total: Franchise Fees	**$ 925,699**	**$ 1,272,507**	**$ 1,275,000**	**$ 1,130,788**	**$ 390,000**	
Utility Service Tax						
Utility Service Tax - Electricity	2,548,480	2,597,842	2,850,501	2,287,364	2,414,601	Net of Debt Service payment and escrowed Principal ($230,000) and Interest ($353,399) and fees ($2,000).
Utility Service Tax - Water	416,688	401,742	410,000	420,832	410,000	Based on prior year's trends.
Utility Service Tax - Gas	67,864	64,953	65,000	67,972	65,000	Based on prior year's trends.
Sub-total: Utility Services Tax	**$ 3,033,033**	**$ 3,064,538**	**$ 3,325,501**	**$ 2,776,168**	**$ 2,889,601**	
Intergovernmental Revenues						
Communications Service Tax	1,166,035	1,209,860	1,224,864	1,187,128	1,181,000	Based on state revenue estimates.
State Revenue Sharing	784,998	783,796	780,190	788,227	807,000	Based on state revenue estimates.
Alcoholic Beverage License	14,470	20,454	20,000	17,461	20,000	Based on prior year's trends.
Disaster - Hurricane Irma	528,635	-	-	-	-	-
Grants - Byrne Grant	9,125	-	1,800	8,079	-	-
Grants - VARIOUS	-	-	5,500	-	-	-

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
School Board Contribution for Public Safety	-	-	70,176	70,176	-	-
Half-cent Sales Tax	2,312,028	2,400,858	2,420,280	2,441,260	2,518,000	Based on state revenue estimates.
Sub-total: Intergovernmental	**$ 4,815,291**	**$ 4,414,968**	**$ 4,522,810**	**$ 4,512,330**	**$ 4,526,000**	
Permits & Fees						
Building Department Revenues:						
Local Business Licenses: TOML	100,576	123,914	120,000	77,830	120,000	Based on prior year's trends
Local Business Licenses: County	39,301	41,480	40,000	46,929	40,000	Based on prior year's trends
False Alarm Fees	63,281	51,705	62,000	49,735	51,000	Based on prior year's trends
Zoning Hearings	9,200	5,000	9,500	2,700	5,000	Based on prior year's trends
Administrative Site Plan Review	500	700	1,000	600	500	Based on prior year's trends
Zoning Letters	6,050	10,200	11,000	3,600	10,000	Based on prior year's trends
Zoning Fees	161,380	165,674	120,000	138,283	130,000	Based on prior year's trends
Staff Costs	16,499	11,119	5,000	72	5,000	Based on prior year's trends
Fine Violation Interest	46,847	28,277	30,000	14,138	28,000	Based on prior year's trends
Administrative Variances	-	2,200	-	350	-	Based on prior year's trends
Planning Department Revenues:	**$443,634**	**$440,269**	**$398,500**	**$334,237**	**$389,500**	
Public Works Permits	103,484	35,223	35,000	39,110	35,000	Based on prior year's trends
Sub-total: Permits & Fees	**$ 547,118**	**$ 475,492**	**$ 433,500**	**$ 373,347**	**$ 424,500**	
Fines & Forfeitures						
Police Forfeitures	-	-	-	-	-	
Police Traffic Fines	25,305	24,494	25,000	35,928	25,000	Based on prior year's trends
Police - L.E.T.F.	2,897	2,925	2,000	2,738	3,000	Based on prior year's trends
Public School Crossing Guards	37,477	45,649	35,000	39,837	35,000	Based on prior year's trends

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Code Violation Fines	153,884	118,590	125,000	97,560	120,000	Based on prior year's trends
Police Parking Fines	5,324	2,184	8,000	7,325	2,000	Based on prior year's trends
Sub-total: Fines & Forfeitures	**$ 224,887**	**$ 193,842**	**$ 195,000**	**$ 183,388**	**$ 185,000**	
Miscellaneous Revenues						
Interest Income	41,217	29,457	50,000	35,000	30,000	Interest earnings allocated by Fund type, expected total $110,000
Other Charges & Fees - Clerk's	3,803	2,551	2,390	2,500	2,500	Based on prior year's trends
Lobbyist Registration	7,875	7,250	7,000	3,400	3,700	Based on prior year's trends
Park - Services & Rental Fees	92,089	107,994	118,000	118,000	100,000	Based on first year estimate
Revenue Sharing Programs	35,513	32,619	15,000	30,000	30,000	Per revenue sharing agreement with provider
Lien Inquiry Letters	35,977	33,820	32,000	25,400	32,000	Based on prior year's trends
FDOT - Landscape Maintenance	5,786	5,788	5,800	5,800	5,800	Pursuant to State agreement
Contributions & Donations	50,249	86,114	46,000	72,517	40,000	Anticipated Donations for Committees ($40,000)
Insurance Claims	509,352	60,221	72,000	20,000	61,650	Calculated based on 30% of payments of $342,500, minus 40% for attorney
Miscellaneous Revenues - Other	2,778	7,795	1,000	12,000	1,000	Based on prior year's trends
Sub-total: Miscellaneous Revenues	**$ 784,639**	**$ 373,609**	**$ 349,190**	**$ 324,617**	**$ 306,650**	
Interfund & Equity Transfers						
Interfund transfer: Storm water Management Fee	-	629	-	-	-	-
Prior Year Carry Over Funds	-	-	506,000	1,275,000	342,500	FY19 Litigation Reserve carryover
Interfund transfers from Building Department Fund	616	4,302	-	-	-	-
Interfund transfers from Special Revenue Fund	174,490	2,760	-	-	-	-

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
GENERAL FUND REVENUE

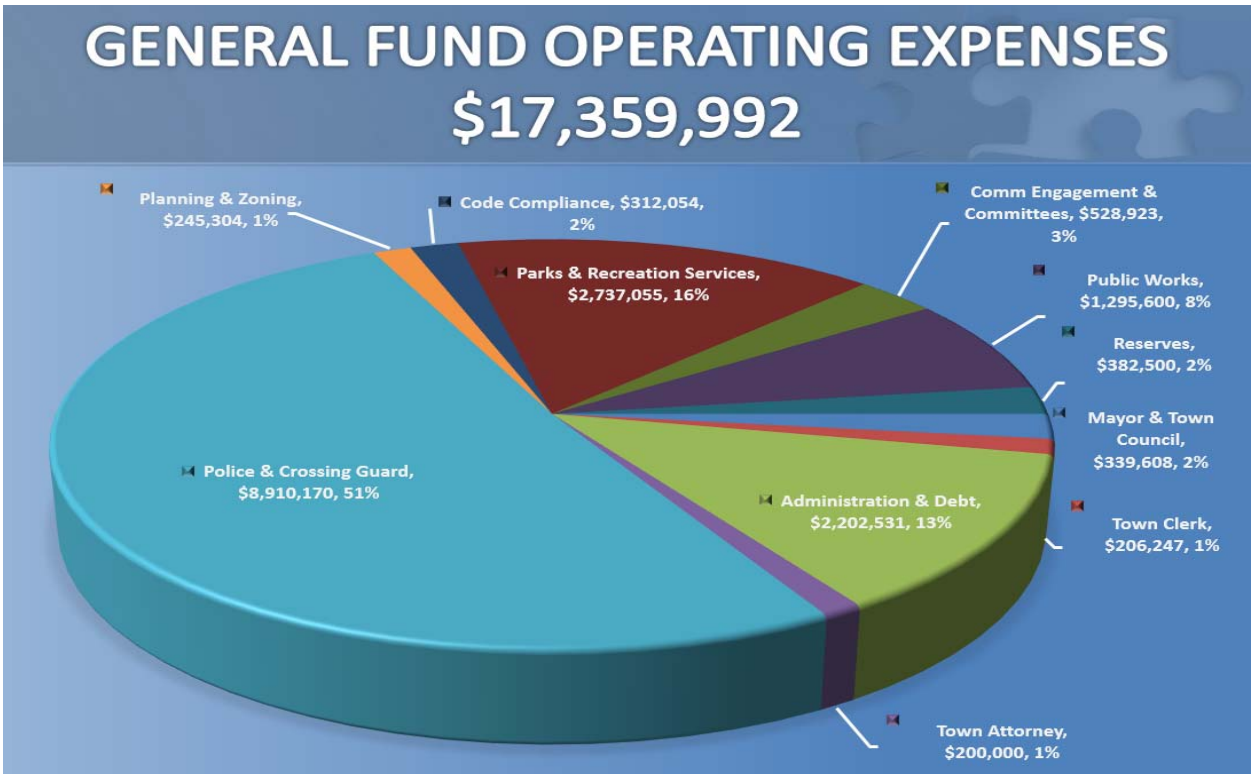
ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Interfund transfers from Capital Projects	111,416	3,249	-	-	420,000	Reversal of funding for MLOP Masterplan back to the General Fund.
Interfund transfers from Disaster Fund	-	16,950	-	-	-	-
Appropriation from RESERVED Fund Balance	-	-	-	-	431,317	-
Sub-total: Contributions	**$ 286,522**	**$ 27,890**	**$ 506,000**	**$ 1,275,000**	**$ 1,193,817**	
Total General Fund Revenue	**$ 16,884,363**	**$ 16,576,064**	**$ 17,718,201**	**$ 17,759,528**	**$ 17,359,992**	

General Fund Expenditure Detail

General Fund

The Proposed General Fund Operating Expenditure Budget for FY2019-2020 is $17,359,992, a decrease of $1,199,726 or -6.46% from FY 2018-19 Amended Budget. As compared to prior year's expenditure projections, this budget reflects a decrease of $596,405 or 3.32%. This reduction is attributed to the decrease in revenue sources specifically the FPL Franchise Fee and Electric Utility Tax. Several austerity measures were taken in the of amount $548,406 in order to mitigate this revenue loss. Details will be mentioned throughout this memorandum. This budget does not include any carryforward amounts from prior year for one-time expenditure to the Capital Projects Fund.

As depicted in the chart below, the largest expenditure source for the Town comes from Police (51%), followed by Parks & Recreation (16%), Administration & Debt (13%), Public Works (8%), Community Engagement & Committees (3%), Reserves (2%), Mayor & Council (2%), Code Compliance (2%), Planning & Zoning (1%), Town Clerk (1%), and Town Attorney (1%).



Mayor and Town Council

The FY 2019-20 Proposed Budget for the Town Council is $339,608 which represents a net decrease of $22,269 or 6.15% from FY 2019 year-end projection. This is primarily a result of several austerity measures taken by 1.) reducing travel & per diem by $15,000, 2.) subscriptions & memberships by $9,500, 3.) education & training by $6,500, and 4.) small equipment by $2,000, for a total savings of $33,000. Other reoccurring changes include an increase in health insurance ($16,613), and a modest increase in FRS contribution from 8.26% to 8.47%. The Budget also assumes a Consumer Price Index (CPI) adjustment of 3% for Councilmember's stipends. All other expenses are essentially at the same level as prior years.

Office of the Town Clerk

The Proposed Budget for the Office of the Town Clerk is $206,247, which represents a net decrease of $24,546 or 10.64% from the FY 2019 year-end projection. This is primarily a result of the austerity measures taken to reduce the cost for the council seat General elections ($25,000). Other recurring expenses are essentially at the same level as prior years.

Town Attorney

The FY 2019-20 Proposed Budget for the Town Attorney is $200,000 which represents a net decrease of $53,439 or 21.09% as compared to the FY2019 year-end projection. This decrease is due to the exclusion of funds for the Town's defense of Public Official's claims to legal fees and case costs. It should be noted that an allocation of $342,500 to re-program the Litigation Reserves in Non-Departmental is included in the FY 2020 Budget for the potential settlement of legal fees.

Administration

Administration includes expenditures for the Office of the Town Manager, Budget, Grants, Finance, Procurement, Human Resources, Information Technology, Communications and Strategic Planning. The FY 2019-20 Budget for Administration including ($206,734) transfers is $2,061,337. This

represents a $758,825 or 26.91% decrease in expenses as compared to the prior year's projection due to several austerity measures taken and the absence of transfers to other funds as compared to prior year.

Significant changes to the FY 2019-20 Administration Budget during the budget process include the following austerity measures: 1.) defer filling of the vacant Procurement Specialist ($60,902), 2.) reduced lobbyist services ($24,000), 3.) reduced wellness activities ($5,000), 4.)deferred travel & per diem ($10,000), 5.) reduced Town branding ($3,000), 6.) reduced publications & memberships ($7,500), and 7.) deferred training & education ($10,000) a total of $120,402 in savings. Other changes include increase in group health insurance ($87,974), increased property insurance ($36,917) and a modest increase in FRS contribution from 8.26% to 8.47% for FY19-20.

The Proposed Budget for Information Technology, a subsection of Administration, is $344,968 which is $33,869 or 8.94% less than the FY 2019 year-end projection. This is a result of austerity measures taken by reducing 1) training & education ($10,000) and 2) I.T. software ($22,000) for a total of $32,000. Other recurring changes include Town's IT Master Plan, investments in information technology hardware and software as well as replacement servers, laptops, workstations and network storage peripherals ($32,000). The Budget also includes funds for the annual cost of the various network warranties, software, web support and security licenses ($129,074), phone system, internet, supplies and mobile support ($37,290), contractual services for core IT service and web support is also included in the Budget ($146,600).

The Proposed Budget for Administrative transfers is $206,734 which is $786,284 or 79.18% less than the FY19 year-end projection. Administration's allocation of Town Hall facility operations and maintenance expenses are accounted for in a single line item transfer to the Facilities Maintenance Fund ($206,734). No other transfers are budgeted for in FY20.

Performance Measures

Workload metrics for Administration include, but are not limited to, the number of grant submissions as well as the numbers of visitors to the Town's website.

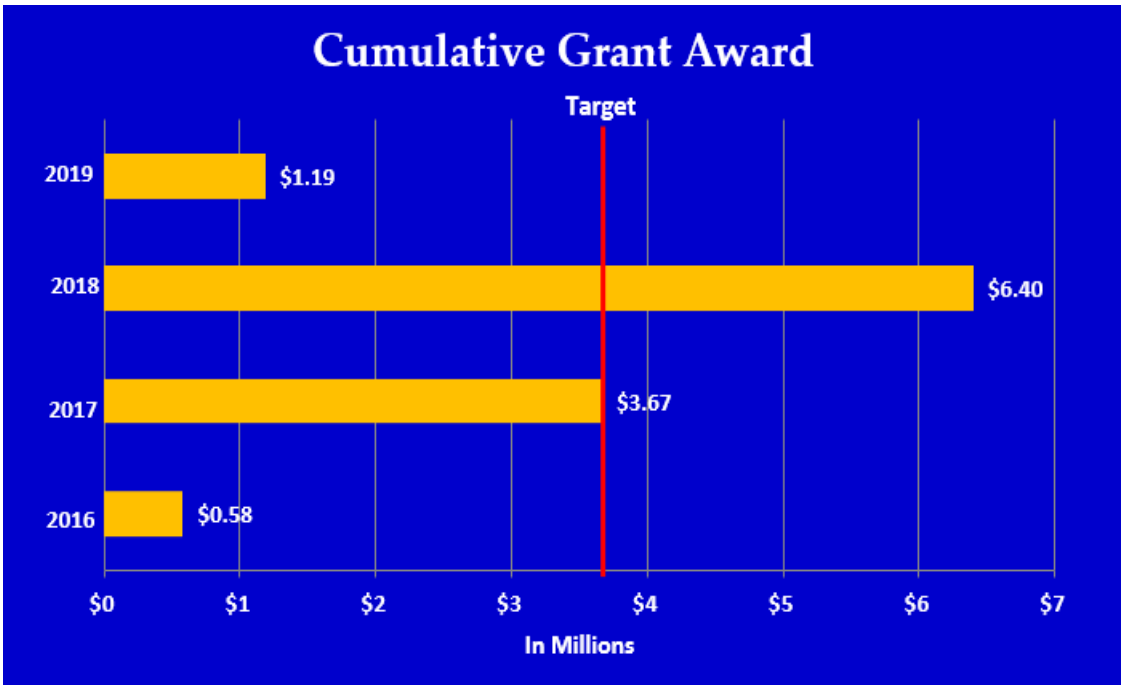


Fig.1: Total grant pursued and submitted from FY2016 to FY19 YTD. A historical record-high level of $6,430,838 in grants have been awarded in FY18 YTD. In FY19 a total of $1,186,645 have been awarded as of the 3rd quarter of FY19, which include FDOT Safe Routes to School ($241,143), FDLE Resource Officers for Bob Graham ($4,206), FDLE Resources Officers for K-8 Center ($3,873), MDC Neat Street Tree Matching Grant ($37,423) and FDOT Crosswalks Improvements ($900,000).

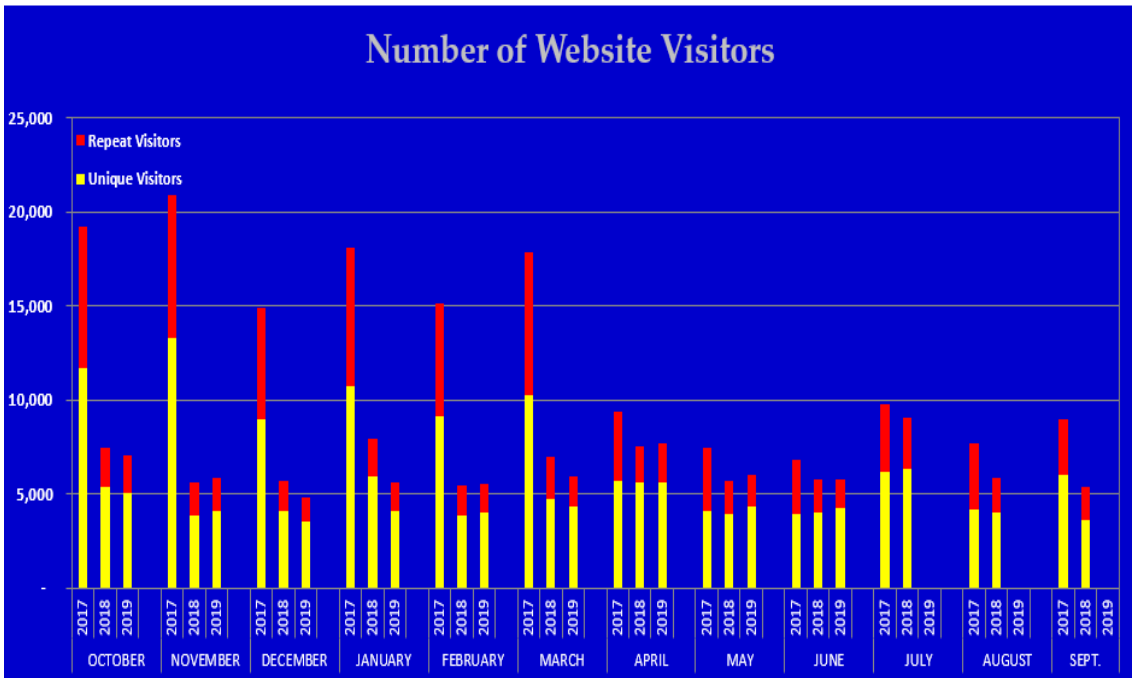


Fig.2: Total number of website visitors during 3rd quarter of FY19 website views reached 54,356 total visits. The number of repeat visitors accessing the website reached 15,025 and unique visitors accessing the website reached 39,331.

Police Department

The Police Department's Budget include both police patrol services and school crossing guards and totals $8,910,170 for FY 2019-20 which represents 51% of the Town's total General Fund Budget and an overall increase of $200,483 or 2.30% as compared to FY 2019 Amended Budget.

Police services are provided through a contract with Miami Dade County. The budget for base police patrol services excluding miscellaneous supplies and building operating expenses is $8,703,000 approximately $330,000 or 4.0% increase over FY 2019 Amended Budget. This increase is primarily a result of the union negotiated agreement for Miami Dade Police Department effective October 2018 that are passed through to the Town. Increases to police patrol services include salaries and fringes ($239,340) and county overhead cost ($16,362), fleet maintenance and operations ($61,098), and insurance cost ($13,200).

Miami Lakes Police Department is staffed by 47 sworn personnel and 4 non-sworn. The Department provides Uniform Patrol Services 24/7, has a Neighborhood Resource Unit comprised of motorcycle units, bicycle units, community service offices and a criminal intelligence officer, a General Investigations Unit who conduct follow-up investigations on larceny, burglaries, assaults and auto thefts. Citizens can access the Police Station at Town Hall Monday through Friday from 8:00 am to 5:00 pm for special services such as watch orders, fingerprints, background checks, police reports, public records requests, crime analysis, off duty permits and for general public safety questions.

Building expenses and miscellaneous supplies for the Police Department as well as the School Crossing Guards are essentially budgeted at the same level as the prior year.

Performance Measures

The Police Department continues to work diligently to ensure the safety of our residents. The Town has seen an increase in crime reporting over the last several years as community involvement in policing has grown and citizens gain more confidence in their police officers. Additionally, as crimes are now captured via video surveillance cameras, citizens are motivated to report the crime and provide the leads to investigators resulting in a higher rate of community involvement.
The charts below present some of the key performance measures of the Department.

POLICE PERSONNEL	FY 2019-20
Town Commander – Major	1
Lieutenant	1
Sergeants	6
Police Officers:	
Uniform Officer	26
Detective	3
Traffic	4
Bike	5
Community Service	1
Administrative Support	2
Police Service Aide (PSA)	2
TOTAL	**51**

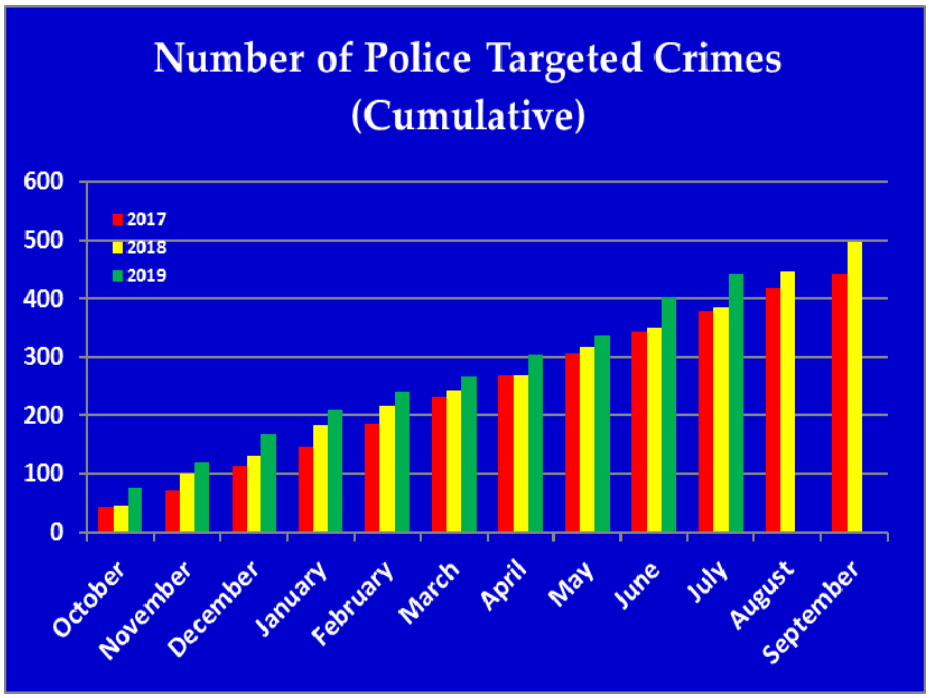


Fig.3: Cumulative number of police targeted crimes over the past three years. Targeted crimes are crimes singled out to be tracked and targeted with police manpower.

Fig.4: The number of Police calls for service decreased between 2017 and 2018. However, has had a small increase between 2018 and 2019. The Department strives to attend to every phone call received to ensure that each resident is assisted.

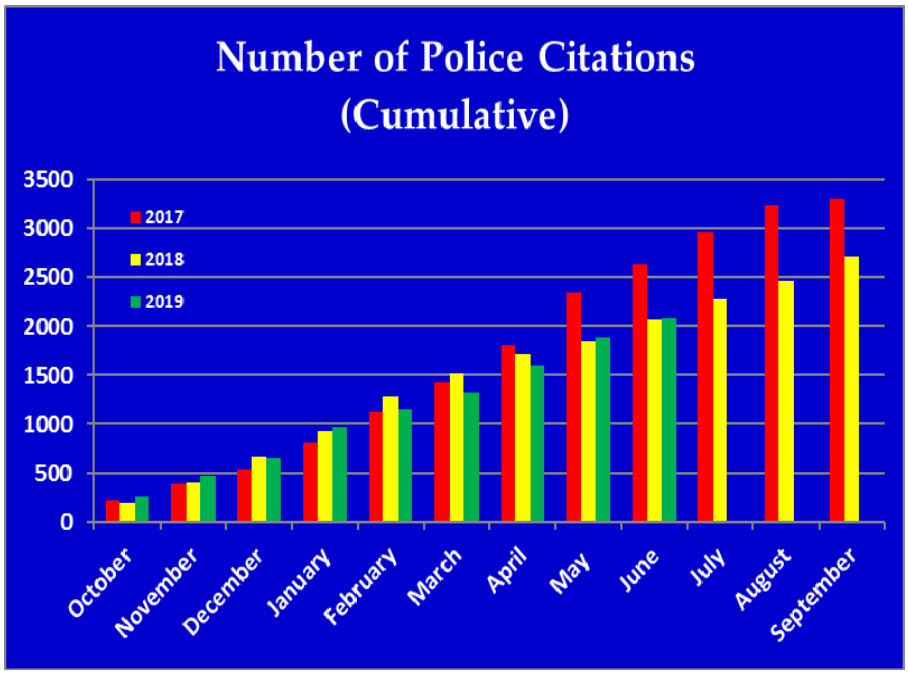


Fig.5: Police citations issued have dropped significantly due to an increase in driver compliance. The Neighborhood Traffic Unit (NTU) is responsible for conducting traffic initiatives at designated critical intersections, anti-speed campaigns and enforcement operations while incorporating traffic enforcement best practices.

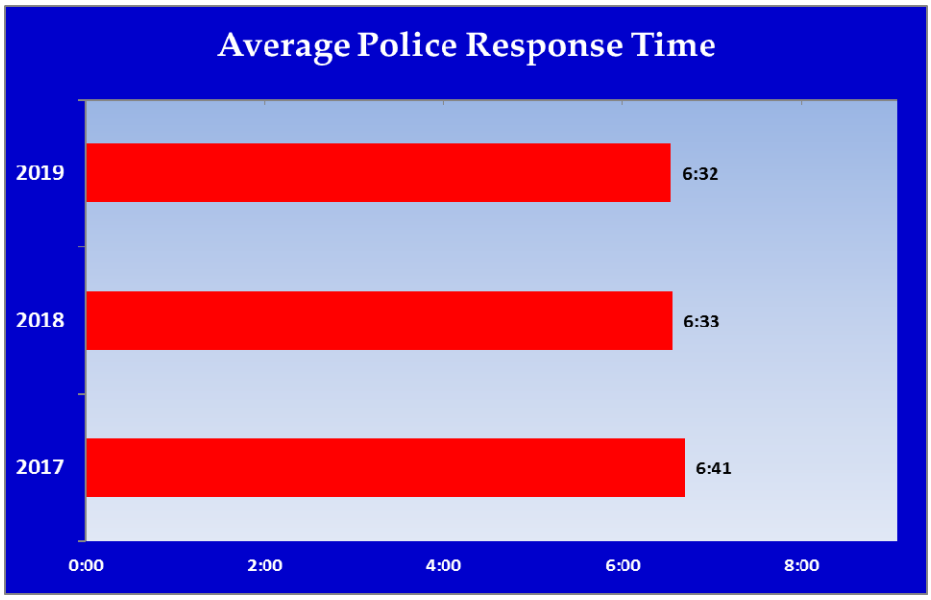


Fig.6: The FY19 average response time of 6:32 is well under our contractual goal, which states that the average response time must remain under 8 minutes.

Planning & Zoning and Code Compliance

The Planning and Zoning Department is responsible for preparing plans and regulatory tools to provide for the growth and enhancement of Miami Lakes, as well as gathering, updating and analyzing demographic, environmental, transportation and infrastructure data needed by other Town departments. Code Compliance is responsible for assuring that all commercial, industrial and residential properties comply with the Town's Code.

FY 2019-20 total Budget for Planning and Zoning is $245,304 and consists of a Senior Planner, two part-time Zoning Officials for review and approval of major developments, special projects or planning studies. Operating expenses are essentially at the same level as the prior year.

The Code Compliance division is budgeted at $312,054 and reflects a $9,253 or 3.06% increase as compared to year-end projections. The division consists of a Code Compliance Supervisor, Code Compliance Manager budgeted at 50% of cost (other 50% in Building Department Fund), and three contracted Code Compliance Officers. Other changes include increase in group health insurance and a modest increase in FRS contribution from 8.26% to 8.47%. Operating expenses are essentially at the same level

as the prior year except for the austerity measure to reduce the lien recordings by $1,000.

Performance Measures

The charts below represent some of the key activities handled by this unit: zoning verification letter requests, site plan review and public hearing applications, the number of days for review of site plan applications, the number of Code cases filed, and the amount collected in fines. The number of zoning verification letter requests received is an indication of the customer service-oriented approach the Town cherishes where applicants are encouraged to meet with staff from our permitting departments to plan development opportunities early in the process. The trends below are due to code interpretations that no longer require formal approval of public hearings.

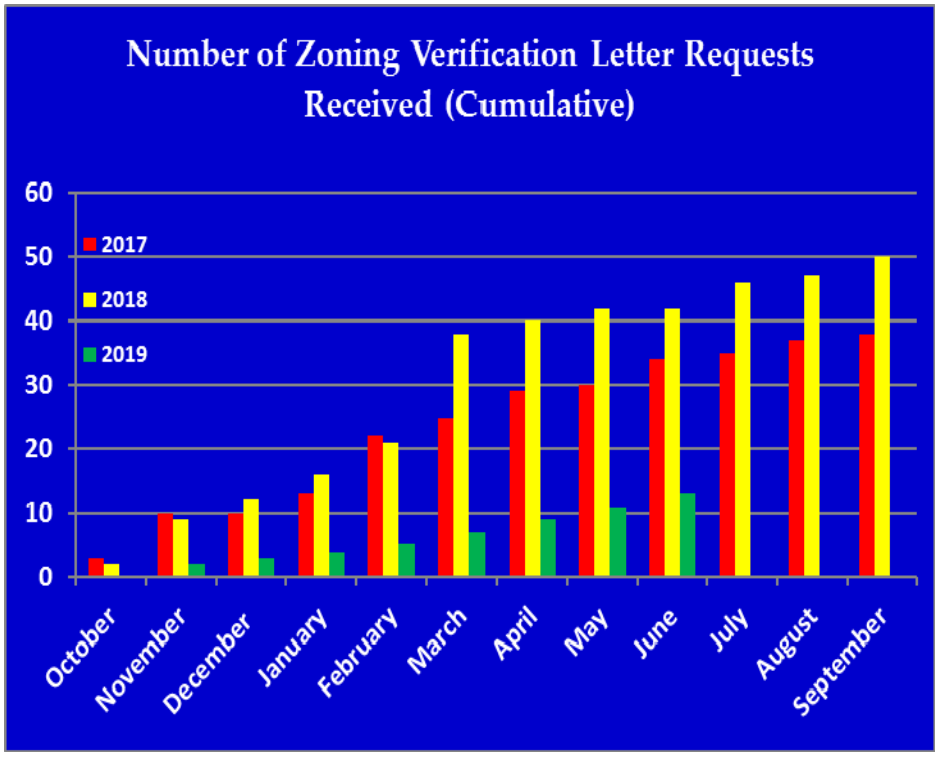


Fig.7: Cumulative number of zoning verification letter requests received totals 13 at the end of the first quarter for FY19. A verification letter is a written confirmation of the Town's current zoning designation of the subject property and/or whether a specific use is permitted on the subject property

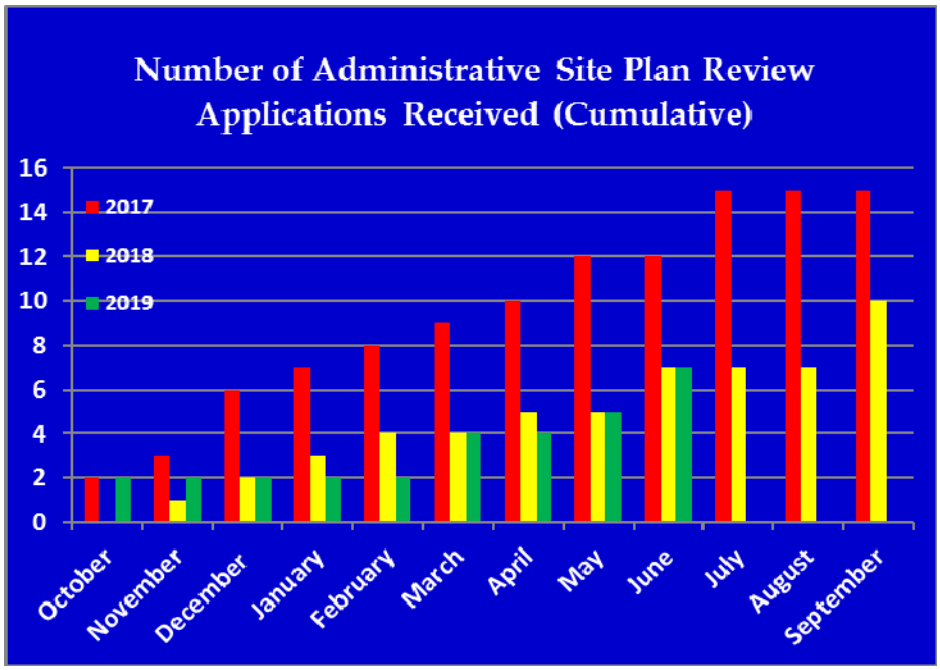


Fig.8: Cumulative number of administrative site plan review applications received over the past three years. Site plan applications are required for all new developments or changes to existing developments.

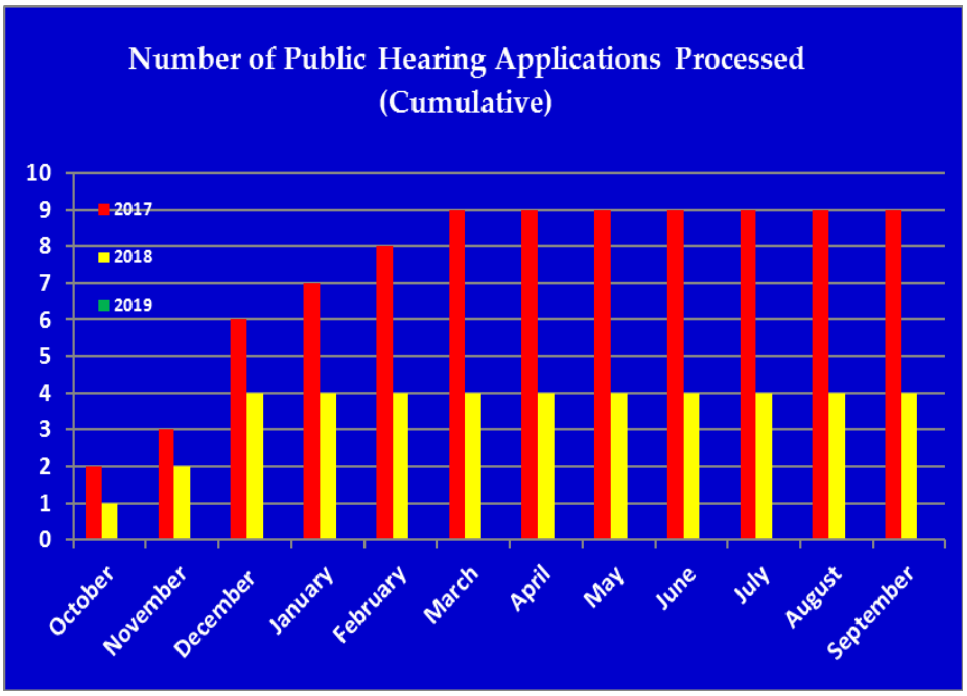


Fig.9: Cumulative number of public hearing applications processed over the past three years. Public hearing applications are required for zoning requests of substantial nature. As of the 3rd quarter of FY19 no public hearing applications have been processed.

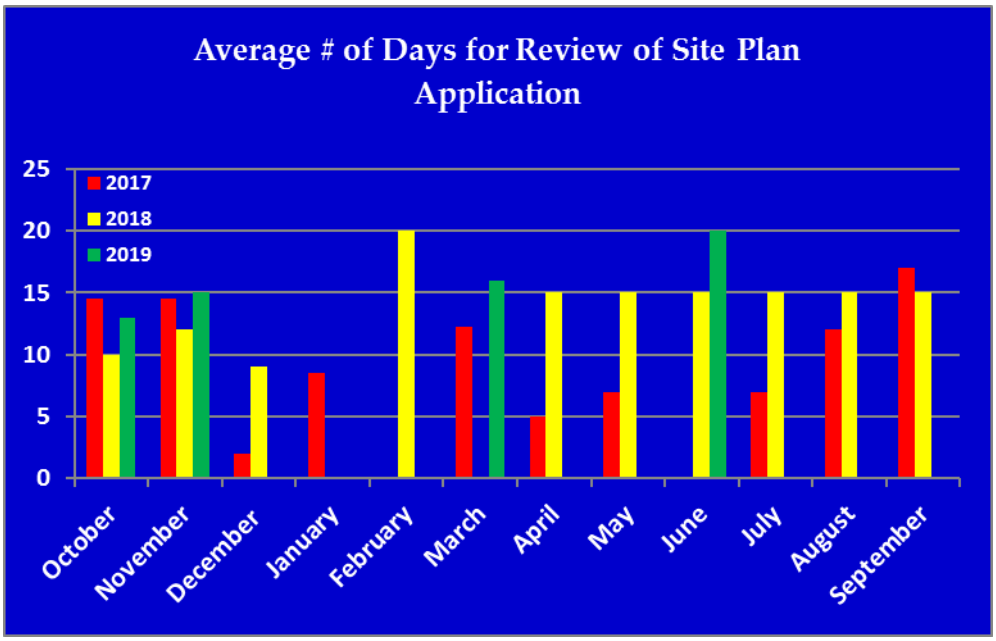


Fig.10: Average number of days the Planning & Zoning Department takes to review site plan applications is within 14 business days for FY19.

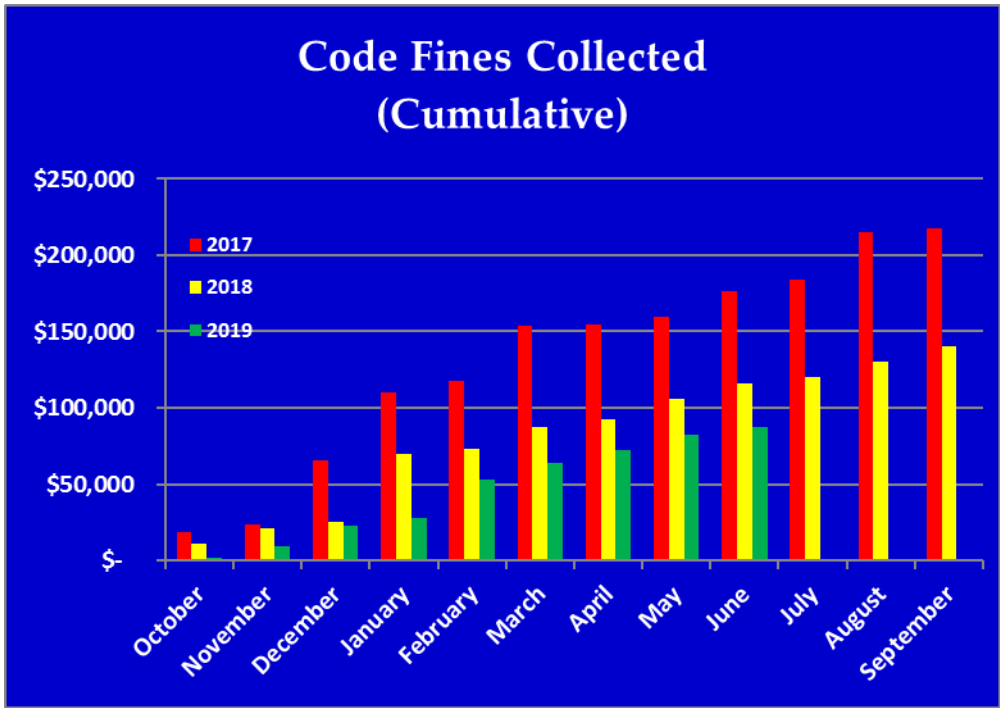


Fig.11: Cumulative number of code fines collected over the past three years. The Town continues to experience more voluntary code compliance from residents and businesses.

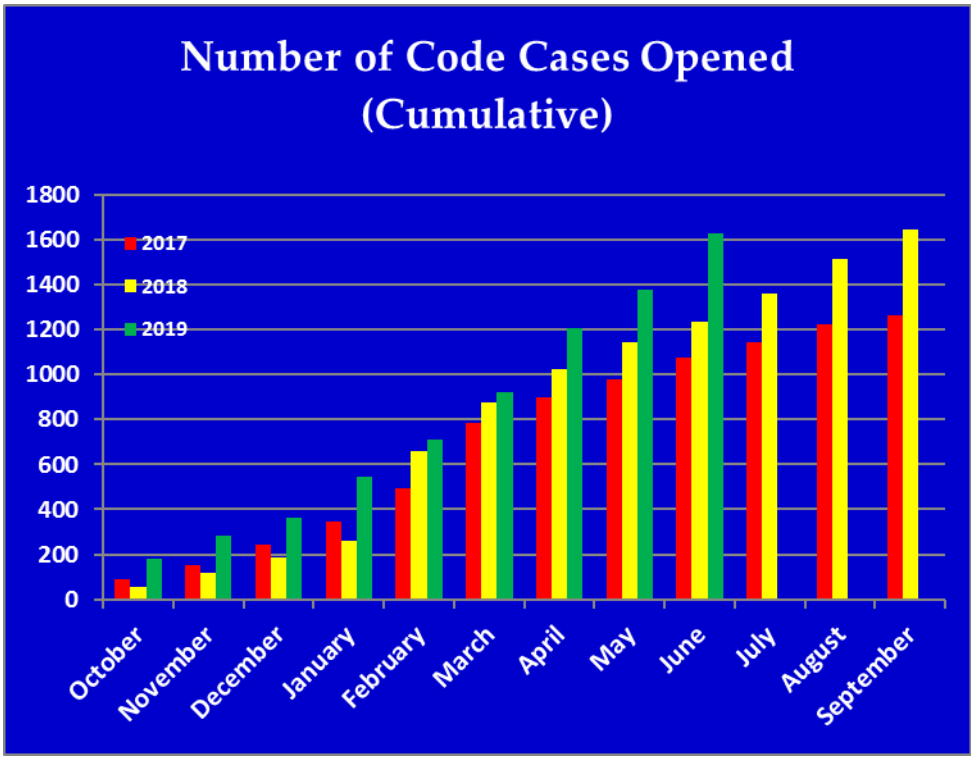


Fig.12: Cumulative number of code cases opened over the past three years. The Department has maintained its level of proactive monitoring and notification.

On-Demand Transit

In May 2018, the Miami-Dade County Board of Commissioners passed an amendment to the (CITT) Citizens' Independent Transportation Trust ordinance that governs the expenditure of surtax funds, allowing the use of Peoples Transportation Plan (PTP) funds for limited on-demand service for seniors and mobility impaired persons effective November 11, 2018. See Special Revenue Funds.

Parks and Recreation Department

The Parks and Recreation Department FY 2019-20 Proposed Budget totals $2,737,055 and represents 16% of the General Fund's Expenditure Budget. The Department oversees the operation and maintenance of the Town's 101 parks and 120 acres of park land, 6 lakefront beaches, arbor management, greenways and trails, beautification and athletic programming.

As compared to the FY19 Amended Budget, the Parks Department's budget decreased $109,731 or -3.85% mainly due to elimination of a vacant program coordinator position and deferred installation of a new pump station at Picnic Park West. The budgeted allocations for the 3 community centers, 2 active/community parks and mini parks includes telephone service, utilities, grounds maintenance, facility maintenance and repairs as follows: Royal Oaks Park and Roberto Alonso Community Center ($568,130), Park East and the Youth Center ($140,571), Mary Collins Community Center at Park West ($169,800) Please note that a new pump station was deferred due to the austerity measures taken (27,000) for Park West, Miami Lakes Optimist Park & Clubhouse ($648,268) and the 101 mini parks ($418,150).

Performance Measures

A key performance measure for the Parks - Community Services Department is the number of facility rentals. With the opening of Park East Youth Center, the Town now offers two indoor facilities to rent on weekends.

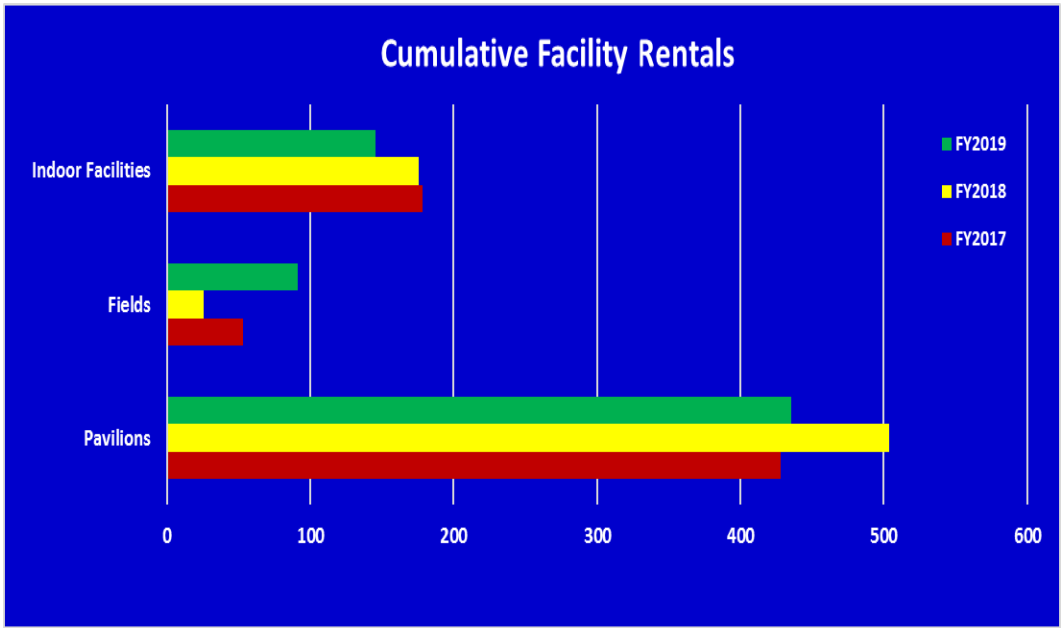


Fig.13: Total number of facilities, field and pavilion rentals for the 3rd quarter of FY19 has been consistent with previous years' third quarters. There were 671 rentals, consisting of 435 pavilion, 91 fields, and 145 indoor facility rentals.

Community Outreach and Engagement Department

The Community Outreach and Engagement Department consists of Economic Development, Communications, Special Events and 10 Committees for a total budget of $528,923. This Department works with the community at large to create a sustained level of openness and accountability between the Town and its residents to achieve better communication, transparency, and public participation on all issues. It manages the recreation programs for all ages and is the point of contact for the residents and business community.

The Town provides funding for the Veterans Day Parade ($6,000) and 4th of July fireworks show ($30,000) annually and seeks donations from the business community and individuals to supplement these events. The Budget also provides for media strategy implementation ($27,000) including hardware, software and advertisements, as well as funding for pop-up events ($10,000) to promote economic development.

The Committees total FY 2019-20 Proposed Budget is provided for at $184,100. As part of the austerity measures taken by the Town committee budgets were reduced by $47,750 from the original budget proposal. In addition, the Budget allocates $40,000 in reserves to offset potential donations and sponsorships to fund specific events and enhance certain programs and activities.

Public Works Department and Green Space

The Department is responsible for the operations, maintenance and improvements of the Towns infrastructure. This includes canal cleaning, street sweeping, litter debris pick up, sign repairs and replacement, sidewalk repairs, roadway repairs, storm drains, streetlights, and curbs. Additionally, the Department is responsible for regulating and permitting construction within the Town's Public Right of Way (PROW) and managing small capital improvement projects. Many of these activities are funded through the Special Revenue Fund and Stormwater Utility Fund and discussed in those sections of the Budget. The Public Works General Fund Budget includes Administration ($377,102) and Green Space ($918,498) for a total Departmental Budget of $1,295,560 or almost 7% of the General Fund.

The Public Works Administration General Fund Budget of $377,102 for FY 2019-20 represents a net increase of $33,720 or 9.82% from the prior year's projection. The increase is mainly attributed to funding professional contract services to provide technical assistance and inspection support as needed on town-wide projects.

This budget provides funding for the Public Works Director and PW Engineer at 50% of cost of salary and benefits, the PW Coordinator, contractual services for plan reviews and inspections, operating supplies and vehicle maintenance. The public works permit fee revenue offsets the cost of the plan's reviewer.

Public Works – Green Space General Fund Budget of $918,498 is approximately $176,286 or 23.25% more than the prior year's projection. This increase is attributed to full reinstatement of tree trimming services and the addition of six (6) mowing cycles (27,000) on Palmetto Circle to comply with FDOT Joint Participation Agreement and other maintenance contracts.

The Town's tree trimming service contract is based on a three-year cycle and includes aesthetic pruning along the major corridors. Partial service was suspended in FY18 due to the cost of removing the hangers resulting from Hurricane Irma, that will not be funded by FEMA. The FY 2019-20 budget provides for the full reinstatement of tree trimming service ($262,879), new tree plantings ($55,000), and supplemental funding for the removal of invasive, hazardous, or dead trees ($30,000).

With the exception of the above, the Budget provides for the same level of service as in the prior year for our right-of-way grounds maintenance contractual service ($248,235), FDOT ROW maintenance ($16,500) and enhanced supplemental cycles ($32,460), flowers/landscape beds and cul-de-sac ($81,624), litter and debris/doggie stations ($122,000), miscellaneous repairs including plumbing, electrical and handyman services ($15,000), as well as ROW utilities ($49,000).

Performance Measures

A key performance measure tracked on our Green Space rights-of-ways is the number of trees trimmed. The Town has a total of 17,832 trees which are all trimmed over a period of three years.

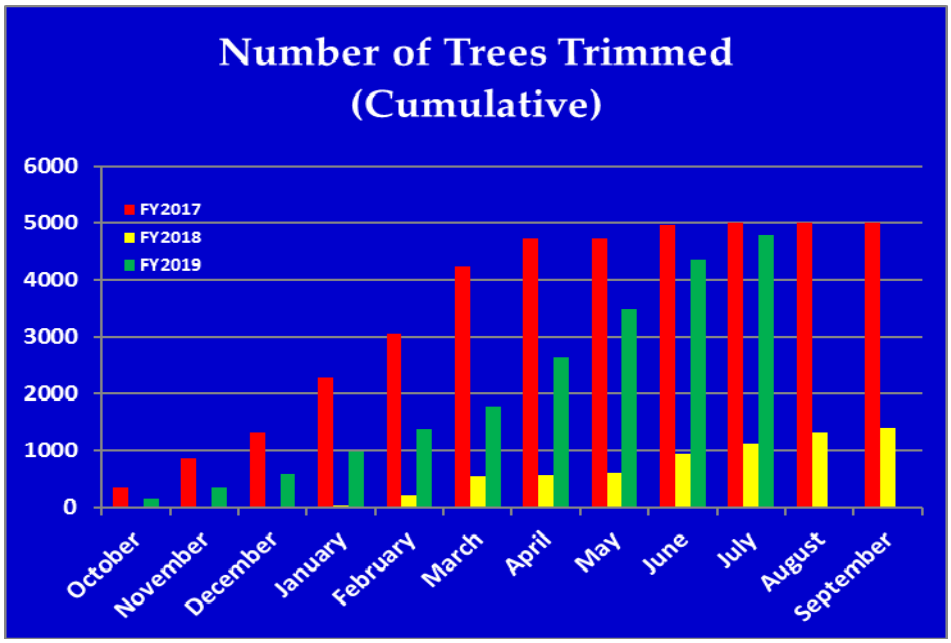


Fig.14: Cumulative number of trees trimmed on a monthly basis over the past three years. The decrease in routine tree trimming in FY18 is due to Hurricane Irma, where resources were reallocated to hurricane debris pick up and other recovery efforts.

Transfers, Reserves and Fund Balance

Transfers: The FY 2019-20 General Fund Budget has a transfer to the Facilities Maintenance Fund for Administration ($206,734) and the Police Department's ($93,030) portion of Government Center building expenses.

Reserves: The General Fund Operating Budget includes $382,500 in reserves in Non-Departmental for the following: litigation/legal fee settlement ($342,500), reserves to offset donations/contributions for Committees' ($40,000). Other changes include deferring the mandated annual contribution to the Sinking Fund ($150,000) for facility, equipment and infrastructure renewal and replacement.

Fund Balance: In accordance with the Town's audited financials as reported in the FY 2017-18 Comprehensive Annual Financial Report (CAFR), the General Fund unassigned fund balance at the beginning of FY 2018-19 is $5,048,869. Council approved a carryforward budget transfer of $1,275,000 surplus in FY 2018-2019. This decreased the General Fund's unassigned fund balance to an estimated $3,773,869.

This current Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized from the $1,275,000, increasing the fund balance to $4,116,369. Of the $4,116,369 fund balance, $500,000 is earmarked for Hurricane Irma disallowances, and $431,317 will be utilized and appropriated in the General Fund Operating Revenue Budget in FY19-20. Leaving an unassigned fund balance of $3,185,052.

From the unassigned fund balance, $2,603,999 or 15% of the General Fund Operating Budget is required to remain as reserves, which leaves the General Fund with an estimated undesignated and unrestricted reserve of $581,053.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GENERAL FUND EXPENDITURES							
TOWN COUNCIL AND MAYOR							
EXECUTIVE SALARIES-MAYOR	$16,846	$18,513	$18,838	$18,838	$19,077	$19,649	Current salary and wages for Mayor as per Town Charter Sec. 2.6 (Ordinance 18-218).
REGULAR SALARIES	$76,287	$84,695	$90,000	$90,000	$99,910	$92,070	Current salary and wages for Administrative Assistant to the Mayor and Administrative Assistant to Town Council salaries.
OVERTIME	$4,990	$5,848	$0	$0	$102	$0	Overtime as needed.
PAYROLL TAXES	$13,507	$14,615	$15,509	$15,509	$16,405	$15,989	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$7,155	$8,640	$8,990	$8,990	$9,886	$9,470	Rate increase from 8.26% to 8.47% thru Jul '20.
DEFERRED COMP-457	$306	$0	$0	$0	$0	$0	-
HEALTH INSURANCE	$60,637	$86,416	$89,887	$89,887	$58,217	$67,099	Includes medical, dental, vision and life for Town Council, Assistant to Mayor and Assistant to Council.
HEALTH INSURANCE MAYOR	$5,677	-$1,505	$21,992	$21,992	$17,613	$25,344	Includes medical, dental, vision for Mayor.
HEALTH INSURANCE ALLOWANCE	$7,238	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$836	$960	$960	$960	$960	$960	Stipend for Mayor's assistant & Council assistant at $40 a month each.
TRAVEL & PER DIEM	$13,378	$5,789	$10,000	$15,000	$15,000	$0	Transportation, hotel accommodation and meals for Mayor ($3,000) and Council ($2,000 each) attendance to conferences.
CAR ALLOWANCE-MAYOR	$7,061	$7,200	$7,200	$7,200	$7,200	$7,200	Allowance of $600 a month for Mayor per Town Charter Sec 2-52.
CAR ALLOWANCE-COUNCIL	$36,000	$36,000	$36,000	$36,000	$36,000	$36,000	Allowance of $500 a month for each Councilmember.
EXPENSE ALLOWANCE MAYOR & COUNCIL	$49,417	$49,553	$50,693	$50,693	$52,257	$54,093	Adjusted by CPI (estimated 3%) as per Town Charter Sec 2.6
REMOTE ACCESS DEVICE DATA PLAN	$0	$3,074	$3,648	$3,648	$3,648	$3,648	Data plan for 7 iPads & Facebook Live average of $38 a month.
MOBILE PHONES	$5,543	$2,776	$3,672	$3,672	$4,346	$4,176	6 mobile phones average of $58 a month.
PRINTING & BINDING	$406	$437	$1,000	$1,000	$700	$1,000	Business cards for Mayor & Councilmembers and other materials.
STATE OF THE TOWN ADDRESS	$1,804	$0	$5,000	$5,000	$128	$0	-
TOY DRIVE	$997	$0	$1,000	$1,000	$0	$0	-
VOLUNTEER APPRECIATION	$1,505	$0	$0	$0	$0	$0	-
COUNCIL DISCRETIONARY FUND	$55	$47	$700	$700	$0	$700	Miscellaneous discretionary activities as approved by Council.
MISCELLANEOUS EXPENSE	$427	$0	$0	$0	$2,500	$0	Miscellaneous expenses
MAYOR'S GALA	$0	$18,038	$0	$0	$0	$0	-
UNIFORMS	$417	$522	$360	$360	$360	$360	Includes 1 shirt at $40 each for Mayor, Council and assistants.
MEETING SET UP	$0	$95	$300	$300	$300	$300	Set-up costs for meetings.
COUNCIL AWARDS	$1,591	$748	$1,250	$1,250	$1,250	$1,250	Includes awards, proclamations and framing.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SUBSCRIPTIONS & MEMBERSHIPS	$8,737	$13,188	$14,808	$14,808	$9,916	$0	Florida League of Cities ($3,800), MDC League of Cities ($3,000), National League of Cities ($2,000), MDC Monthly Meetings ($600), Int'l Council of Shopping Center ($100). US Conference of Mayors membership and conference attendance to be offset by potential grant funding opportunities ($0).
EDUCATION & TRAINING	$5,245	$2,249	$6,800	$6,800	$5,000	$300	Registration at conferences and training including Florida League of Cities Conference, National League of Cities Leadership Summit and Congressional City Conference, MDC League of Cities Best Practices Meeting, Dade Days, etc.
SMALL EQUIPMENT	$1,405	$0	$0	$0	$1,102	$0	FY20 iPads for Councilmembers.
TOTAL TOWN COUNCIL EXPENDITURES:	**$327,469**	**$357,897**	**$388,607**	**$393,607**	**$361,877**	**$339,608**	
TOWN CLERK							
REGULAR SALARIES	$70,754	$78,485	$81,600	$81,600	$83,477	$83,477	Current salary and wages.
PAYROLL TAXES	$6,058	$6,469	$6,242	$6,242	$6,386	$6,386	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$5,383	$6,249	$6,740	$6,740	$6,936	$7,076	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$318	$10,026	$9,949	$9,949	$9,991	$9,988	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$8,400	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$480	$480	$480	$480	$480	$480	Stipend for Town Clerk at $40 a month.
TOWN CLERK AGENDA MANAGER	$19,658	$20,100	$65,228	$65,228	$18,650	$2,900	Sign language and interpreter services.
REMOTE ACCESS DEVICE DATA PLAN	$433	$433	$480	$480	$480	$480	iPad data plan for Town Clerk at $40 a month.
RENTALS & LEASES	$2,164	$2,143	$2,436	$2,436	$2,544	$2,700	Outside storage facility for Town Clerk.
TOWN CLERK CODIFICATION	$2,881	$6,575	$11,000	$11,000	$6,500	$8,800	Assumes codification of one ordinance per meeting ($800/ordinance)
TOWN CLERK LEGAL ADVERTISING	$20,713	$12,929	$18,040	$18,040	$16,040	$18,040	Advertisement of ordinances, budget hearings, land development code issues, and committee meetings.
TOWN CLERK ELECTION COSTS	$68,872	$3,352	$50,000	$50,000	$17,000	$5,000	Preliminary Costs for Nov. 2020 -General Election for 4 seats ($5,000) and Mail-in Ballot ($25,000).
OPERATING SUPPLIES	$0	$75	$0	$0	$1,550	$0	-
EDUCATION & TRAINING	$1,179	$410	$650	$650	$650	$650	Florida Association of City Clerks & International Institute of Municipal Clerks memberships required to maintain certification ($450). Ethics Training ($200).
COMPUTER SOFTWARE	$0	$0	$0	$0	$57,500	$0	FY19 includes purchase of Software

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SOFTWARE LICENSES	$1,920	$2,040	$2,470	$2,470	$2,610	$60,270	Escribe license renewal ($57,500), License renewal for Public Records Request ($2,160) and Candidate Financing Reporting ($430), Zoom Public Comments license ($180).
TOTAL TOWN CLERK EXPENDITURES:	**$209,212**	**$149,766**	**$255,315**	**$255,315**	**$230,793**	**$206,247**	
TOWN ATTORNEY							
LEGAL-GENERAL LEGAL	$150,000	$151,000	$150,000	$150,000	$166,667	$175,000	Based on monthly retainage of $14,583.
LEGAL-ROUTINE LITIGATION RESERVE	$36,008	$57,378	$50,000	$50,000	$33,333	$25,000	All litigation expenses by Town Attorney
M. PIZZI LITIGATION/INSURANCE RECOVERY	$373,643	$102,600	$0	$50,000	$50,000	$0	FY19 includes Town's defense for M. Pizzi reimbursement claims.
TMSC-MANAGER SELECTION COMMITTEE	$0	$10,707	$0	$5,000	$3,439	$0	-
TOTAL TOWN ATTORNEY EXPENDITURES:	**$559,652**	**$321,685**	**$200,000**	**$255,000**	**$253,439**	**$200,000**	
TOWN ADMINISTRATION							
REGULAR SALARIES	$1,042,265	$1,105,904	$1,149,858	$1,143,118	$1,080,153	$1,169,594	Current salary and wages for administrative staff.
TRANSFER SRF TRANSIT 5% ADM	-$15,784	-$12,882	-$12,000	-$12,000	-$12,769	-$13,500	Allocation for administrative support.
TRANSFER CPF TRANSP 5% ADM	-$44,798	-$51,529	-$48,750	-$48,750	-$50,371	-$54,000	Allocation for administrative support.
ADM SUPPORT TO SWF	-$32,000	-$129,414	-$98,606	-$98,606	-$90,772	-$76,948	Allocation for administrative support.
ADM SUPPORT TO BUILDING	-$123,643	-$180,174	-$235,682	-$235,682	-$216,253	-$257,575	Allocation for administrative support.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$62,067	$62,067	$0	$0	-
ADM SUPPORT TO SPECIAL TAXING DISTRICTS	$0	$0	-$127,428	-$127,428	-$127,428	-$140,188	Allocation for administrative support.
OVERTIME	$2,420	$2,329	$3,000	$3,000	$3,000	$3,000	Overtime as needed.
COMPENSATED ABSENCES	$0	$0	$0	$38,000	$37,486	$0	-
PAYROLL TAXES	$75,036	$79,367	$83,993	$83,993	$83,119	$85,226	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$93,417	$100,934	$98,443	$98,443	$86,367	$84,057	Rate increase from 8.26% to 8.47% thru Jul '20.
ICMA 457 PL	$19,507	$20,902	$26,704	$26,704	$55,352	$45,230	Town Manager's benefits per agreement.
HEALTH & LIFE INSURANCE	$87,559	$148,366	$177,917	$177,917	$107,200	$195,074	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$41,991	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$1,198	$1,229	$1,440	$1,440	$960	$1,440	Allowance for Deputy Town Manager, Asst to Town Manager, and Special Projects Manager.
PROFESSIONAL SERVICES	$35,132	$72,371	$81,000	$81,000	$37,411	$25,000	Funding for Investment and Debt Service advisor.
INTERGOVERNMENTAL RELATIONS (LOBBYIST)	$48,000	$48,000	$48,000	$55,500	$55,500	$24,000	Lobbyist services Resolution 2016-1411
ACCOUNTING & PAYROLL	$24,299	$26,649	$25,500	$25,500	$25,500	$25,500	Based on contract with ADP. Includes upgrades for employee self service and time and attendance tracking.
INDEPENDENT AUDIT	$42,000	$49,547	$53,500	$53,500	$48,000	$54,500	Regular audit including single audit for grant funds per contract 2018-02 / Resolution 17-1494. Includes OPEB audit.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
ADM HEALTH SPENDING ACCT/WELLNESS	$11,194	$9,872	$10,000	$10,000	$10,000	$5,000	Wellness activities including 5K Run, etc. to reduce health care premium cost.
BACKGROUND CHECKS	$1,100	$610	$1,500	$1,500	$800	$1,500	Assumes same level of background checks and drug screening for new employees.
TRAVEL & PER DIEM	$6,881	$12,299	$10,000	$10,000	$7,500	$0	Educational travel for staff development.
CAR ALLOWANCE	$6,000	$6,000	$6,000	$6,000	$0	$7,800	Per Town Manager's contract.
TELEPHONE SERVICES	$0	$0	$680	$680	$0	$0	-
REMOTE ACCESS DEVICE DATA PLAN	$0	$1,454	$680	$680	$680	$680	iPad data service ($580) and emergency data phones ($100).
MOBILE PHONES	$784	$0	$0	$0	$0	$0	-
POSTAGE & DELIVERY	$12,912	$14,215	$17,650	$17,650	$17,631	$17,650	Includes rental of postage machine & supplies ($2,650), courier services ($1,000) and postage ($14,000).
UTILITY SERVICES-ADM	$628	$0	$0	$0	$0	$0	-
RENTALS & LEASES	$30	$0	$0	$0	$0	$0	-
COPIER LEASE	$15,826	$15,825	$16,270	$16,270	$16,270	$16,700	Rental of Toshiba copy machines and supplies.
ADM - INSURANCE	$220,239	$207,578	$226,083	$226,083	$226,083	$263,000	General Fund portion of Policy for property insurance and workers compensation (Resolution 16-1400). Allocation to Building, Transportation and Stormwater Fund
REPAIR & MAINTENANCE-CONTRACTS	-$681	$464	$0	$0	$0	$0	-
PRINTING & BINDING	$1,791	$1,702	$1,500	$1,500	$1,500	$1,500	Business cards, flyers, Town maps, etc.
TOWN BRANDING & STRATEGIC PLAN	$57,657	$9,942	$8,000	$8,000	$7,000	$5,000	Printed Marketing Materials and promotional items.
ADVERTISEMENT RECRUITMENT	$1,050	$75	$1,000	$1,000	$500	$1,000	Advertising of Town employment and internship opportunities.
ADMINISTRATIVE SUPPORT	$7,415	$0	$3,000	$3,000	$0	$3,000	Temporary support to cover vacations.
INVESTMENT ADVISORY SERVICE	$7,000	$4,667	$7,000	$7,000	$9,333	$7,000	Investment Advisory services per agreement.
FINANCIAL INSTITUTION FEES	$9,174	$9,460	$10,000	$10,000	$7,527	$3,000	Bank transaction fees.
CREDIT CARD FEES	$0	$460	$0	$0	$449	$500	Administration's portion of credit card fees. Allocation to Admin, Building and Parks.
MISCELLANEOUS EXPENSE	$355	$0	$0	$0	$750	$0	-
HURRICANE EXPENSES	$3,996	$145	$2,500	$2,500	$2,000	$2,500	Supplies for hurricane preparedness.
LICENSES & PERMITS	$777	$40	$0	$0	$0	$0	-
OFFICE SUPPLIES	$23,246	$181	$0	$0	$0	$0	-
OPERATING SUPPLIES	$0	$153	$0	$0	$0	$0	-
UNIFORMS	$505	$1,712	$2,600	$2,600	$2,000	$2,400	1 shirt at $40 each for all General Fund employees.
NON-CAPITAL OUTLAY	$0	$629	$0	$0	$0	$0	-
PUBLICATIONS & MEMBERSHIPS	$10,023	$8,512	$7,950	$7,950	$8,334	$1,000	Includes MDCCMA, NIGP, SEFL NIGP, GASB, FGFOA, Costco, PWDA, CQ, ICMA Retirement $1,000 and other publications and memberships.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EDUCATION & TRAINING	$34,431	$19,261	$10,000	$10,000	$7,500	$0	Includes regular training and development for staff.
ADM-FURNITURE/EQUIP NON-CAP	$0	$0	$1,000	$1,000	$0	$0	-
SUB-TOTAL ADMINISTRATION EXPENDITURES	**$1,728,931**	**$1,606,856**	**$1,632,369**	**$1,671,129**	**$1,448,311**	**$1,509,639**	
INFORMATION SYSTEMS							
NETWORK SUPPORT	$119,700	$109,200	$114,660	$114,660	$135,200	$135,200	Professional services contract with Lansight Technology $11,266 monthly per Resolution 18-1571. Year 2 of 5.
WEB SUPPORT	$7,535	$9,800	$8,400	$8,400	$8,400	$11,400	Professional service contract with Xomatech for website hosting $2,400, ongoing website enhancements $6,000, and maintaining ADA compliance $3,000.
VOICE SUPPORT	$4,558	$1,478	$6,200	$6,200	$1,680	$4,370	CISCO Smartnet phone system support $2,750 and VOIP backup phones $1,620.
INTERNET SERVICES	$14,424	$14,424	$17,460	$17,460	$16,120	$19,920	Internet at $1260 per month and Cable TV service + Back Up Internet $400 per month.
IT SUPPLIES	$11,374	$8,634	$13,000	$13,000	$13,000	$13,000	Operating supplies including accessories, network storage, peripherals, cabling, and battery back up.
SOFTWARE & SMALL EQUIPMENT	$413	$0	$0	$0	$0	$0	-
TRAINING & EDUCATION	$0	$0	$0	$0	$0	$0	Innovation Academy Training for Staff $10,000.
MACHINERY & EQUIPMENT	$21,170	$24,128	$32,000	$32,000	$32,000	$32,000	IT Replacement Plan: Hardware Annual Refreshment: $17,000 (1/3) + One (1) server/controlled Active Directory $13,000 and network equipment $2,000.
SOFTWARE	$0	$13,094	$30,000	$90,240	$68,240	$0	-
COMPUTER SOFTWARE LICENSES	$117,603	$97,558	$108,168	$108,168	$104,193	$129,074	Annual licenses: Dell server warranty ($10,483), financial management system ($32,592), park reservation ($8,000), GIS ($8,400), Document Management System ($7,134), Citizen Response System ($15,000), Microsoft licensing (90 seats @ $24,612), CDW licenses ($11,635) and various other network and security licenses ($11,218).
SUB-TOTAL INFORMATION SYSTEMS:	**$296,777**	**$278,316**	**$329,888**	**$390,128**	**$378,833**	**$344,964**	
ADMINISTRATION - TRANSFERS							
CLASS B - FORCE ACCOUNT	-$10,008	-$15,502	$0	$0	$0	$0	
CLASS A - FORCE ACCOUNT	-$83,630	-$61,562	$0	$0	$0	$0	
RESERVE FOR COMMITTEES FUTURE DONATIONS	$0	$0	$40,000	$40,000	$0	$0	
TRANSFER TO SPECIAL REVENUE FUND	$11,416	$0	$0	$0	$0	$0	
TRANSFER TO FACILITIES MAINTENANCE FUND	$195,637	$169,292	$206,657	$206,657	$214,259	$206,734	Administration's portion of Town Hall building expenses at 60% of total cost.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
TRANSFER OUT - CIP PARKS	$484,172	$0	$106,000	$728,636	$728,636	$0	
TRANSFER OUT - CIP FUND	$0	$0	$0	$0	$0	$0	
TRANSF -CPF/FACILITIES & EQUIP/ELEC UTIL	$0	$16,738	$0	$0	$0	$0	
TRANSFER OUT TO EUT	$0	$0	$0	$0	$50,123	$0	
TRANSFER TO DISASTER FUND	$528,635	$0	$0	$0	$0	$0	
SUB-TOTAL ADMINISTRATIONTRANSFERS:	**$1,126,221**	**$108,965**	**$352,657**	**$975,293**	**$993,018**	**$206,734**	
TOTAL ADMINISTRATION EXPENDITURES:	**$3,151,929**	**$1,994,136**	**$2,314,914**	**$3,036,550**	**$2,820,162**	**$2,061,337**	
POLICE							
POL - PATROL SERVICES	$7,226,806	$7,754,214	$8,053,000	$8,053,000	$8,190,631	$8,363,000	Contract police patrol services
POLICE OVERTIME	$281,824	$285,624	$320,000	$320,000	$320,000	$340,000	Overtime as needed
PUBLIC SCHOOL SECURITY - OVERTIME	$0	$0	$130,000	$130,000	$157,478	$0	-
PROSECUTION-CRIMINAL VIOLATION	$33	$17	$100	$100	$217	$200	Ordinance violation review.
TELEPHONE SERVICES	$0	$0	$0	$0	$0	$0	-
MOBILE PHONES	$1,839	$2,994	$5,600	$5,600	$5,232	$5,600	Includes 8 phones for command officers and undercover operations.
POLICE UTILITIES	$283	$0	$0	$0	$0	$0	-
POLICE COPIER COSTS	$1,662	$1,379	$2,000	$2,000	$1,600	$1,800	Toshiba copier lease.
REPAIR & MAINTENANCE	$252	$0	$0	$0	$0	$0	-
REPAIR & MAINTENANCE-VEHICLES	$3,879	$0	$2,500	$2,500	$3,000	$2,500	Smart sign maintenance
PRINTING & BINDING	$45	$235	$0	$0	$620	$600	
MISCELLANEOUS EXPENSE	$666	$222	$800	$800	$800	$800	Auto tag renewal and miscellaneous items as needed for public safety.
OFFICE SUPPLIES	$3,485	$38	$0	$0	$0	$0	-
OPERATING SUPPLIES	$3,756	$9,293	$3,000	$3,000	$4,000	$3,000	Special Department supplies including bicycles, repair parts, cameras.
UNIFORMS	$0	$3,622	$3,000	$3,000	$0	$2,500	Patches, motor wings, etc.
FUEL & LUBRICANTS	$32	$20	$1,000	$1,000	$0	$500	Fuel as needed for transport of smart signs.
MEMBERSHIPS & SUBSCRIPTIONS	$0	$225	$225	$225	$225	$225	MDC Association of Police Chiefs membership.
POLICE CRIME PREVENT TRAIN	$1,689	$0	$3,000	$3,000	$1,500	$2,000	Crime prevention training estimated registration, per diem and hotel ($1,400) and attendance to annual Law Enforcement Awards Gala 6 tickets at $100 each.
TRANSFER TO FACILITIES MAINTENANCE FUND	$88,037	$76,181	$92,996	$92,996	$96,416	$93,030	Police Department portion of Town Hall building expenses at 27% of total cost.
SUB-TOTAL POLICE EXPENDITURES:	**$7,614,288**	**$8,134,063**	**$8,617,221**	**$8,617,221**	**$8,781,720**	**$8,815,755**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SCHOOL CROSSING GUARDS							
REGULAR SALARIES	$72,342	$73,998	$76,000	$76,000	$79,589	$77,752	Current salary and wages.
PAYROLL TAXES	$5,238	$5,661	$5,814	$5,814	$6,089	$5,948	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$5,425	$5,528	$6,278	$6,278	$6,613	$6,591	Rate increase from 8.26% to 8.47% thru Jul '20.
OPERATING SUPPLIES	$274	$0	$750	$750	$500	$500	Includes stop signs, whistles and lanyards.
UNIFORMS	$3,000	$4,667	$3,000	$3,000	$3,000	$3,000	Includes $150 stipend for pants and shoes per guard $1,350 and $1,650 for shirts, raincoat, safety vest, light jacket and hat for 9 guards.
EDUCATION & TRAINING	$1,165	$822	$624	$624	$624	$624	Interpreter services to assist with training.
SUB-TOTAL SCHOOL CROSSING GUARDS:	**$87,444**	**$90,676**	**$92,466**	**$92,466**	**$96,414**	**$94,415**	
TOTAL POLICE EXPENDITURES:	**$7,701,731**	**$8,224,739**	**$8,709,687**	**$8,709,687**	**$8,878,134**	**$8,910,170**	
PLANNING							
REGULAR SALARIES	$109,800	$121,508	$85,000	$85,000	$86,955	$86,955	Current salary and wages.
PAYROLL TAXES	$9,587	$8,792	$6,503	$6,503	$6,652	$6,652	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$5,333	$9,824	$7,021	$7,021	$7,225	$7,371	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$10,123	$11,169	$14,628	$14,628	$20,828	$25,344	Includes medical, dental, vision and life.
WIRELESS STIPEND	$443	$425	$480	$480	$0	$0	-
CREDIT CARD FEES	$0	-$20	$0	$0	$0	$0	-
PROFESSIONAL SERVICES	$54,195	$40,591	$20,000	$20,000	$0	$0	Support for review and approval of major developments, special projects or planning studies.
PLANNING-SITE PLAN REVIEW	$0	$0	$500	$500	$0	$0	Outside engineering support as required.
PRINTING & BINDING	$1,667	$248	$1,000	$1,000	$500	$1,000	Printing of large plans.
PLANNING RECORDING VAR FEES	$0	-$348	$0	$0	$0	$0	-
SUB-TOTAL PLANNING:	**$191,150**	**$192,189**	**$135,132**	**$135,132**	**$122,160**	**$127,322**	
CODE COMPLIANCE							
REGULAR SALARIES	$72,418	$86,251	$102,496	$102,496	$104,854	$104,853	Salaries for Code Compliance Manager at 50%, and Code Compliance
PAYROLL TAXES	$4,299	$6,392	$7,841	$7,841	$8,021	$8,480	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$5,350	$6,949	$8,466	$8,466	$8,712	$8,888	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$13,048	$21,012	$21,042	$21,042	$20,170	$22,660	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$954	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$0	$358	$480	$480	$480	$480	Cell phone stipend for Code Compliance Supervisor
SPECIAL MASTER	$3,000	$3,000	$3,600	$3,600	$3,000	$3,000	Assumes $250 per hearing, 12 hearings/year for Special Master.
CONTRACT CODE ENF SER	$147,056	$106,972	$121,812	$121,812	$119,730	$121,812	1 full-time and 2 part-time contracted Code Enforcement Officers.
CAR ALLOWANCE	$0	$4,385	$6,000	$6,000	$6,000	$6,000	Car allowance for Code Compliance Supervisor.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REMOTE ACCESS DEVICE DATA PLAN	$144	$866	$960	$960	$912	$960	Data plans for Code Officers field services.
MOBILE PHONES	$988	$139	$360	$360	$72	$120	Cell phone for on-call Code Officer.
ABANDONED PROPERTY MAINTENANCE	$250	$1,932	$1,000	$1,000	$0	$1,000	Boarding up of windows, lawn mowing and clearing of abandoned property.
CODE ENF LIEN RECORDING	$5,706	$6,324	$8,000	$8,000	$6,000	$7,000	Recording of liens.
ALARM MONITORING PROGRAM	$26,269	$21,777	$25,000	$25,000	$24,850	$25,000	Cost of third party administration of False Alarm Reduction Program and Collection Agency to recover cost; fully offset by revenues.
UNIFORMS	$434	$0	$0	$0	$0	$300	Uniforms for field personnel.
EDUCATION & TRAINING	$1,947	$0	$1,500	$1,500	$0	$1,500	FACE training, GIS training and other.
SUB-TOTAL CODE COMPLIANCE:	**$281,862**	**$266,357**	**$308,557**	**$308,557**	**$302,801**	**$312,054**	
TRANSIT							
DEMAND SERVICES - CONTRACT	$77,249	$115,575	$0	$0	$0	$0	-
SUB-TOTAL TRANSIT:	**$77,249**	**$115,575**	**$0**	**$0**	**$0**	$0	-
TOTAL PLANNING, CODE COMPLIANCE & TRANSIT EXPENDITURES:	**$550,260**	**$574,121**	**$443,689**	**$443,689**	**$424,960**	**$439,375**	
QNIP							
QNIP DEBT SERVICE - PRINCIPAL	$104,980	$150,845	$46,607	$46,607	$46,607	$139,302	
QNIP DEBT SERVICE - INTEREST	$48,443	$2,578	$2,248	$2,248	$2,248	$1,892	
TOTAL QNIP EXPENDITURES:	**$153,423**	**$153,423**	**$48,855**	**$48,855**	**$48,855**	**$141,194**	
BUILDING							
TRANSFER OUT TO BUILDING FUND	$269,616	$0	$0		$0	$0	-
SUB-TOTAL BUILDING EXPENDITURES:	**$269,616**	**$0**	**$0**	**$0**	**$0**	**$0**	See Building Department Fund.
ZONING							
REGULAR SALARIES	$98,667	$97,833	$99,310	$99,310	$103,277	$101,598	Salaries for Zoning staff for 2 part-time Zoning Officials
PAYROLL TAXES	$5,966	$7,481	$7,597	$7,597	$7,901	$7,772	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$9,921	$9,187	$8,203	$8,203	$8,581	$8,612	Rate increase from 8.26% to 8.47% thru Jul '20.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
HEALTH & LIFE INSURANCE	$0	$0	$0	$0	$0	$0	-
CONTRACTUAL SERVICES	-$450	$18	$0	$0	$0	$0	-
SUB-TOTAL ZONING EXPENDITURES	**$114,105**	**$114,519**	**$115,110**	**$115,110**	**$119,759**	**$117,982**	
TOTAL BUILDING & ZONING EXPENDITURES:	**$383,721**	**$114,519**	**$115,110**	**$115,110**	**$119,759**	**$117,982**	
PARKS & RECREATION							
REGULAR SALARIES	$294,352	$326,267	$337,645	$337,645	$368,400	$361,248	Current salary and wages for Parks staff.
OVERTIME	$873	$1,012	$1,000	$1,000	$500	$1,000	Hourly employee overtime required to support events & activities.
PAYROLL TAXES	$24,345	$24,087	$25,830	$25,830	$28,183	$27,635	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$24,754	$27,480	$27,889	$27,889	$30,608	$30,623	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$49,784	$63,369	$75,032	$75,032	$75,072	$111,790	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$7,868	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$2,511	$2,400	$2,400	$2,400	$2,400	$2,400	Stipend for Director of Parks, Greenspace Superintendent, Arborist, and 2 field operations employees.
PROFESSIONAL SERVICES	$78,780	$81,120	$82,742	$82,742	$25,012	$0	-
TRAVEL & PER DIEM	$744	$1,683	$1,560	$1,560	$1,560	$1,560	Mileage reimbursement.
REPAIR & MAINTENANCE-VEHICLES	$2,838	$10,149	$5,000	$5,000	$5,000	$5,000	Maintenance and repairs of 4 vehicles.
PRINTING & BINDING	$0	$1,666	$2,500	$2,500	$2,000	$2,500	Printing of program flyers for spring, summer and fall.
ADMINISTRATIVE SUPPORT	$9,648	$0	$0	$0	$0	$0	-
CREDIT CARD FEES	$240	$4,057	$1,860	$1,860	$2,760	$3,000	Includes credit card transaction fees for Parks.
MISCELLANEOUS EXPENSE	$612	$469	$700	$700	$700	$700	Property taxes for Palm Springs N, Sec A ($200) and Royal Oaks Security Guard Gate ($500)
COACHES BACKGROUND CHECK	$3,675	$6,660	$5,000	$5,000	$5,000	$5,000	Background checks for all program coaches, instructors & volunteers.
CHECK CERTIFICATION CLINIC	$3,129	$1,300	$2,500	$2,500	$1,500	$2,500	Certification provided by National Alliance of Youth Coaches.
FUEL & LUBRICANTS	$3,592	$3,947	$4,500	$4,500	$3,254	$4,500	For 4 CLS vehicles.
SUB-TOTAL PARKS SERVICES:	**$507,744**	**$555,666**	**$576,158**	**$576,158**	**$551,949**	**$559,456**	
ROYAL OAKS PARK							
JANITORIAL SERVICES	$0	$60,768	$60,880	$60,880	$60,380	$60,880	Custodial services $4,990 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$9,784	$10,333	$11,000	$11,000	$10,252	$11,000	Local and WIFI voice calling.
UTILITY SERVICES	$95,429	$89,989	$100,000	$100,000	$95,601	$100,000	FPL $80,000, water & sewer ($4,900), and waste removal (15,100).
REPAIR & MAINTENANCE-CONTRACT	$330,942	$284,412	$285,000	$285,000	$268,672	$285,000	Grounds Maintenance Contract $285,000

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIR & MAINTENANCE-GROUNDS	$20,243	$51,969	$83,000	$83,000	$68,000	$75,000	General grounds repairs including irrigation, sod, electrical, plumbing and field equipment ($42,300), Fraze Mowing ($18,700), Pathway Repairs ($6,000), Fence Repairs ($8,000).
REPAIR & MAINTENACE-FACILITY	$49,317	$44,664	$31,250	$31,250	$31,250	$31,250	Facility repairs including electrical and plumbing ($11,500), pest control($400), air condition ($2,000), handyman services ($12,000), fire and burglar alarm signals ($2,950), AC and light monitoring ($2,400).
NON-CAPITAL OUTLAY	$5,050	$4,831	$5,000	$5,000	$5,000	$5,000	Non-capital equipment replacement.
MACHINERY & EQUIPMENT	$2,899	$20,727	$0	$14,275	$14,123	$0	-
SUB-TOTAL ROYAL OAKS PARK:	**$513,663**	**$567,693**	**$576,130**	**$590,405**	**$553,278**	**$568,130**	
PARK EAST YOUTH CENTER							
REGULAR SALARIES	$46,561	$35,364	$35,000	$35,000	$35,529	$35,805	Current salary and wages.
PAYROLL TAXES	$2,915	$2,705	$2,678	$2,678	$2,718	$2,739	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$3,193	$2,475	$2,891	$2,891	$2,952	$3,035	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$4,683	$5,107	$11,744	$11,744	$10,900	$14,452	Includes medical, dental, vision and life.
WIRELESS STIPEND	$480	$268	$480	$480	$480	$0	-
JANITORIAL SERVICES	$30,577	$29,443	$27,040	$27,040	$26,040	$27,040	Custodial services $2,170 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$5,341	$4,060	$4,500	$4,500	$2,874	$3,500	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$9,756	$10,817	$14,070	$14,070	$12,065	$13,000	FPL (6,000), water & sewer ($4,000), and waste removal ($3,000).
REPAIR & MAINTENANCE-CONTRACT	$9,511	$12,404	$12,500	$12,500	$12,500	$13,000	Base ground maintenance.
REPAIR & MAINTENANCE-GROUNDS	$3,930	$1,952	$5,000	$5,000	$5,000	$5,000	General grounds repairs including irrigation, sod, landscape repairs and handyman services.
REPAIR & MAINTENANCE-FACILITY	$13,903	$17,683	$18,000	$18,000	$18,000	$18,000	Operating costs for facility handyman/general repairs ($7,640), Electrical ($3,000), Plumbing ($3,000), A/C maintenance ($1,500), pest control ($360), and Art in Public Places maintenance ($2,500).
MISCELLANEOUS EXPENSE	$494	$0	$0	$0	$0	$0	-
NON-CAPITAL OUTLAY-PARK IMPROVEMENT	$811	$224	$5,000	$5,000	$0	$5,000	Non-capital equipment replacement.
INFRASTRUCTURE	$8,040	$0	$0	$0	$0	$0	-
MACHINERY AND EQUIPMENT	$4,064	$0	$0	$0	$0	$0	-
SUB-TOTAL PARK EAST YOUTH CENTER:	**$144,258**	**$122,502**	**$138,903**	**$138,903**	**$129,059**	**$140,571**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PARK WEST - MARY COLLINS COMMUNITY CENTER							
JANITORIAL SERVICES	$39,857	$41,640	$48,880	$48,880	$48,380	$48,880	Custodial services $3,990 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$2,287	$4,226	$4,920	$4,920	$4,524	$4,920	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$22,812	$21,437	$22,700	$22,700	$22,657	$23,500	FPL, water and sewer, and waste removal.
REPAIR & MAINTENANCE-CONTRACT	$19,300	$22,868	$30,850	$30,850	$20,524	$33,000	Base ground maintenance.
REPAIR & MAINTENANCE-GROUNDS	$6,848	$7,075	$7,500	$7,500	$6,500	$7,500	General grounds repair, irrigation, sod, landscaping and maintenance, including handyman services.
REPAIR & MAINTENANCE-FACILITY	$24,094	$27,834	$27,000	$27,000	$25,000	$27,000	General facility repairs and maintenance including plumbing and electrical ($5,700), handyman services ($14,000), fire alarm monitoring ($2,100), pest control ($400), a/c maintenance and monitoring ($4,800).
PARKS IMPROVEMENT - OPERATING	$3,512	$7,725	$5,000	$5,000	$1,542	$15,000	Replace Playground Benches ($6,000), Paint Playground Structure ($9,000).
INFRASTRUCTURE	$12,566	$0	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT	$4,064	$9,685	$21,000	$10,034	$10,000	$0	-
PARKS - CAP OUTLAY	$0	$0	$0	$0	$10,000	$10,000	Re-Sod Playground Area and West end.
SUB-TOTAL PARK WEST:	**$135,340**	**$142,490**	**$167,850**	**$156,884**	**$149,127**	**$169,800**	
MIAMI LAKES OPTIMIST PARK							
JANITORIAL SERVICES	$0	$6,300	$26,200	$26,200	$26,807	$26,200	Custodial services $2,100 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$9,693	$10,436	$12,000	$12,000	$6,863	$7,000	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$99,632	$94,403	$112,000	$112,000	$72,749	$76,668	FPL ($60,000) water & sewer ($6,000), and waste removal ($10,668).
REPAIR & MAINTENANCE-CONTRACT	$494,310	$487,629	$456,000	$456,000	$456,000	$456,000	Base contract with Brightview $456,000.
REPAIR & MAINTENANCE-GROUNDS	$38,295	$35,153	$40,000	$49,000	$55,000	$41,500	General grounds repairs including irrigation ($10,000), sod ($10,000), electrical and plumbing (15,000) and handyman services ($5,000), portable toilets ($1500).
REPAIR & MAINTENANCE-FACILITY	$8,556	$15,075	$20,000	$20,000	$20,000	$20,000	General facility repairs including handyman services ($10,000), fire alarm monitoring ($3,000), a/c maintenance ($2,400), Art in Public Places maintenance ($2,585), pest control ($300).
SPORTS HALL OF FAME	$0	$383	$400	$400	$680	$400	Annual Sports Hall of Fame ceremony.
MIAMI LAKES PARK MARINA OPERATIONS	$70	$0	$1,000	$1,000	$0	$500	Bait & tackle.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MIAMI LAKES PARK/IMPROVEMENTS	$18,033	$10,027	$20,000	$11,000	$6,000	$20,000	Park facility improvements including athletic equipment.
INFRASTRUCTURE	$0	$0	$0	$0	$0	$0	-
CAPITAL OUTLAY-MACHINERY & EQUIPMENT	$0	$0	$0	$5,000	$5,000	$0	-
SUB -TOTAL MIAMI LAKES OPTIMIST PARK:	**$668,589**	**$659,406**	**$687,600**	**$692,600**	**$649,099**	**$648,268**	
MINI PARKS							
UTILITY SERVICES	$24,747	$34,043	$24,000	$24,000	$32,829	$31,000	FPL ($20,000) and Water & Sewer ($11,000).
REPAIR & MAINTENANCE-CONTRACT	$186,964	$219,712	$290,000	$290,000	$195,566	$290,000	Grounds maintenance contract with Superior ($192,000), annual wood fiber playground mulch replenishment ($45,000). Beach Park maintenance contract with SFM ($53,000) includes bi-annual sand refurbishment.
REPAIR & MAINTENANCE-GROUNDS	$35,698	$60,806	$63,610	$63,610	$19,610	$64,650	General grounds repairs including irrigation, sod, debris removal and K-9 Cove maintenance ($43,000), lake maintenance (12,000), tot lot pressure cleaning ($8,000), handyman services ($1,000) and pest control ($650).
MINI PARKS-TREE TRIMMING	$27,060	$27,365	$27,500	$27,500	$27,500	$27,500	Various contracts to supplement off year of three year trimming cycle, includes annual cycle for palms.
FURNITURE & NON CAPITAL OUTLAY	$12,148	$2,743	$5,000	$5,000	$1,000	$5,000	Pocket parks and playground amenities replacement as needed.
SUB-TOTAL MINI PARKS:	**$286,617**	**$344,669**	**$410,110**	**$410,110**	**$276,505**	**$418,150**	
BARBARA GOLEMAN							
BARBARA GOLEMAN MAINT	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000	Per agreement-Resolution 02-100.
SUB-TOTAL BARBARA GOLEMAN :	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$4,000**	
TOTAL PARKS - COMMUNITY SERVICES	**$2,260,211**	**$2,396,426**	**$2,560,751**	**$2,569,060**	**$2,313,016**	**$2,508,375**	
RECREATION SERVICES							
REGULAR SALARIES	$302,228	$201,116	$186,447	$186,447	$147,220	$151,082	Current salary and wages.
OVERTIME	$124	$242	$0	$0	$0	$0	-
COMPENSATED ABSENCES - CURRENT	$109	-$6,196	$0	$0	$0	$0	-
PAYROLL TAXES	$21,663	$14,898	$14,263	$14,263	$11,262	$11,558	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$22,565	$16,092	$15,400	$15,400	$12,232	$12,807	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$28,754	$13,212	$35,231	$35,231	$23,503	$28,903	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
HEALTH INSURANCE ALLOWANCE	$65	$1,371	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$1,301	$858	$1,440	$1,440	$960	$1,440	Stipend for Leisure Services Manager and 2 Programs Coordinators.
YOUTH CENTER COMMUNITY PROGRAMS	$11,212	$7,851	$10,055	$10,055	$8,000	$8,000	Bus transportation for educational and community service opportunity field trips, equipment and supplies for workshops and theme nights, monthly punch card prizes, movie licensing, entry fees, etc., t-shirts, and open house.
CREDIT CARD FEES	$125	$0	$0	$0	$0	$0	-
TOWN COMMUNITY PROGRAMS	$14,683	$13,591	$14,890	$14,890	$14,890	$14,890	Annual recitals ($2990), supplies for table tennis, archery, painting showcase & other ($7,600), arts & craft and fitness for special needs adults ($2,300), SAFE Flight Program ($2,000).
UNIFORMS	$78	$0	$0	$0	$0	$0	-
SOCIAL MEDIA TECH SUMMIT	$0	$4,519	$0	$0	$0	$0	-
SUB-TOTAL RECREATION SERVICES:	**$402,907**	**$267,555**	**$277,726**	**$277,726**	**$218,067**	**$228,680**	
ECONOMIC DEVELOPMENT							
REGULAR SALARIES	$0	$0	$69,560	$69,560	$68,674	$71,158	Current salary and wages for Community and Special Events Coordinator and Office Clerk.
PAYROLL TAXES	$0	$0	$5,321	$5,321	$5,254	$5,444	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$0	$0	$5,746	$5,746	$5,706	$6,032	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$0	$10,280	$10,280	$8,943	$9,988	Includes medical, dental, vision and life.
WIRELESS STIPEND	$0	$0	$480	$480	$480	$480	Stipend for Community & Special Events Coordinator $40 a month.
PROFESSIONAL SERVICES	$0	$6,848	$28,350	$28,350	$45,098	$3,600	Special Needs Advisory Board Liaison $3,600.
SUB-TOTAL ECONOMIC DEVELOPMENT:	**$0**	**$6,848**	**$119,737**	**$119,737**	**$134,154**	**$96,701**	
COMMUNICATIONS							
REGULAR SALARIES	$0	$90,511	$26,520	$26,520	$27,426	46,631.00	Current salary and wages for Part-time Information Specialist & Marketing & Digital Services Specialist.
PAYROLL TAXES	$0	$7,537	$2,029	$2,029	$2,098	3,567	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$0	$6,905	$2,191	$2,191	$2,279	3,953	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$1,339	$0	$0	$0	$0	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
WIRELESS STIPEND	$0	$366	$0	$0	$366	$0	-
SOCIAL MEDIA PLAN	$0	$0	$0	$27,000	$27,000	$27,000	Social Media Strategy
SUB-TOTAL COMMUNICATIONS:	**$0**	**$106,657**	**$30,740**	**$57,740**	**$59,169**	**$81,151**	
SPECIAL EVENTS							
REGULAR SALARIES	$67,993	$80,460	$87,720	$87,720	$89,738	$89,738	Director's current salary and wages.
PAYROLL TAXES	$4,412	$5,620	$6,710	$6,710	$6,865	$6,865	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$5,145	$6,385	$7,246	$7,246	$7,456	$7,607	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$10,578	$17,862	$14,628	$14,628	$13,440	$16,282	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$954	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$443	$462	$480	$480	$480	$480	Stipend for Community Outreach & Engagement Director $40 a month.
SPECIAL EVENTS VETERANS DAY	$5,786	$5,169	$6,000	$8,700	$9,891	$6,000	Veterans Day Parade
SPECIAL EVENTS 4TH JULY	$25,000	$25,423	$30,000	$30,000	$26,000	$30,000	Fireworks and barge.
OTHER EVENTS	$0	$0	$10,000	$10,000	$10,000	$10,000	Pop Up Events to Promote Economic Development.
SUB-TOTAL SPECIAL EVENTS:	**$120,310**	**$141,382**	**$162,784**	**$165,484**	**$163,869**	**$166,971**	
COMMITTEES							
NEIGHBORHOOD IMPROVEMENT COMMITTEE							
AWARD-BEAUTIFICATION AWARDS	$0	$0	$2,000	$2,000	$1,337	$750	
HOA-QUARTERLY MEETINGS	$0	$50	$500	$500	$200	$200	
LAKE-LAKE AWARENESS MONTH	$0	$1,006	$0	$0	$0	$200	
PEDES-PEDESTRIAN & BIKE INITIATIVES	$0	$0	$6,000	$6,000	$6,963	$5,500	
PROJ-COMMUNITY PROJECTS/HOME IMPROVEMENT	$0	$417	$500	$500	$500	$0	
AL NEIGHBORHOOD IMPROVEMENT COMMITTEE:	**$0**	**$1,473**	**$9,000**	**$9,000**	**$9,000**	**$6,650**	
CULTURAL AFFAIRS COMMITTEE							
CULTURAL AFFAIRS COMMITTEE	$412	$0	$0	$0	$0	$0	
BASEL-ART BASEL MIAMI LAKES	$836	$1,297	$1,500	$1,500	$1,000	$500	
BLACK-BLACK HISTORY MONTH CONCERT	$3,351	$3,552	$3,750	$3,750	$3,396	$3,000	
BOOK-BOOK READING	$492	$426	$750	$750	$723	$750	
COF-CONCERT ON THE FAIRWAY	$7,759	$9,023	$10,500	$11,515	$21,991	$10,500	
CON-CONCERTS	$4,744	$4,511	$4,500	$4,625	$4,625	$5,000	
FILM-CLASSIC FILM IN THE PARK	$635	$0	$0	$0	$0	$0	
FOUR-FOURTH OF JULY	$16,657	$15,879	$11,500	$11,500	$11,500	$11,000	
FT-FISHING TOURNAMENT	$479	$448	$500	$500	$500	$500	
HISP-HISPANIC HERITAGE	$9,951	$4,593	$10,500	$11,500	$5,000	$3,000	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MLK-MARTIN LUTHER KING EVENT	$0	$0	$0	$500	$1,055	$0	
S FLI-SPRING FLING(PAINT A PICTURE)	$537	$581	$600	$600	$600	$750	
SCOT-SCOTTISH AMERICAN HERITAGE MONTH	$600	$1,000	$1,000	$1,000	$1,600	$0	
WOMEN-WOMEN HISTORY MONTH	$989	$1,962	$2,250	$2,250	$2,848	$2,000	
TOTAL CULTURAL AFFAIRS COMMITTEE:	**$47,444**	**$43,271**	**$47,350**	**$49,990**	**$54,838**	**$37,000**	
ECONOMIC DEVELOPMENT COMMITTEE							
ECODV-MISCELLANEOUS EXPENSES	$3,268	$119	$0	$0	$0	$0	
MARKE-MARKETING MATERIALS	$10,601	$7,306	$14,000	$14,500	$14,850	$10,000	
ML CH-CHAMBER EXPO	$7,000	$7,000	$12,000	$12,000	$10,000	$10,000	
REALT-REALTOR EVENTS	$1,801	$3,105	$5,200	$5,550	$5,550	$0	
SHOWS-TRADE SHOWS CONVENTIONS	$3,488	$1,383	$3,000	$2,500	$2,500	$0	
TOTAL ECONOMIC DEVELOPMENT COMMITTEE:	**$26,159**	**$18,913**	**$34,200**	**$34,550**	**$32,900**	**$20,000**	
EDUCATION ADVISORY BOARD							
EDUCATIONAL ADVISORY BOARD	$826	$0	$0	$0	$0	$0	
APLAN-AP LANGUAGE ARTS PROGRAM	$26,000	$26,000	$26,000	$26,000	$26,000	$26,500	
EVENT-TOWN EVENTS	$0	$822	$2,000	$2,000	$2,000	$1,000	
FRIEN-FRIENDS OF THE LIBRARY	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000	
IMAG-IMAGINATION LIBRARY	$2,541	$3,045	$4,000	$4,000	$4,000	$4,000	
MISC-MISCELLANEOUS EXPENSES	$169	$0	$300	$300	$300	$0	
SAT-SAT/ACT PREP COURSES	$1,325	$0	$12,000	$12,000	$12,000	$0	
STEM-ELECTIVE COURSES	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	
TECH-TECHNOLOGY & MEDIA	$0	$0	$12,000	$12,000	$12,000	$0	
TEST STANDARDIZED TESTING SUPPORT	$9,300	$0	$0	$0	$0	$0	
TOTAL EDUCATIONAL ADVISORY BOARD:	**$54,161**	**$43,867**	**$70,300**	**$70,300**	**$70,300**	**$45,500**	
ELDERLY AFFAIRS COMMITTEE							
ELDERLY AFFAIRS COMMITTEE	$348	$688	$0	$0	$0	$0	
BEEFR-TRANSPORTATION BEE FREE (SAT & SUN)	$0	$0	$2,500	$2,500	$2,500	$2,500	
BOXIN-ROCK STEADY BOXING	$0	$0	$2,500	$2,500	$2,500	$2,500	
DOMT-DOMINO TOURNAMENT	$0	$0	$0	$3,010	$3,010	$0	
FORU-COMMUNITY FORUMS	$1,168	$1,179	$2,500	$3,100	$3,100	$1,000	
HF-EAC-HEALTH FAIR	$1,226	$991	$500	$6,372	$6,372	$500	
METET-MEET & EAT	$5,299	$12,472	$7,800	$7,800	$8,517	$7,000	
MISC-MISCELLANEOUS EXPENSE	$2,249	$0	$500	$500	$500	$500	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SENIO-SENIOR FIELD TRIP	$5,806	$5,950	$6,000	$6,750	$6,750	$6,000	
SG-SENIOR GAMES	$2,276	$2,461	$0	$0	$0	$0	
SNAB-SPECIAL NEEDS ADVISORY BOARD	$0	$300	$0	$20,043	$20,043	$0	
SS-SENIOR SOCIAL	$14,492	$12,833	$15,200	$18,418	$18,418	$12,000	
TOTAL ELDERLY AFFAIRS COMMITTEE:	**$32,864**	**$36,876**	**$37,500**	**$70,993**	**$71,710**	**$32,000**	
YOUTH ACTIVITIES TASK FORCE							
YOUTH ACTIVITIES TASK FORCE	$545	$0	$0	$0	$0	$0	
BR-BICYCLE RODEO	$5,626	$5,271	$4,700	$4,700	$5,451	$5,000	
HHH-HALLOWEEN HAUNTED HOUSE	$12,092	$16,365	$26,500	$30,700	$25,968	$15,000	
ICE-ICE CREAM SOCIAL	$3,789	$4,517	$500	$500	$5,339	$500	
JUST-JUST RUN	$844	$1,355	$1,000	$1,000	$476	$1,000	
MISC-MISCELLANEOUS EXPENSE	$0	$189	$0	$0	$0	$0	
MP-MOVIES IN THE PARK	$22,529	$18,982	$7,500	$10,827	$8,856	$7,500	
RELAY-RELAY FOR LIFE	$113	$0	$0	$0	$0	$0	
SPORT-SPORTS PALOOZA/PRO SPORTS DAY	$3,683	$2,177	$0	$0	$0	$0	
SPRIN-SPRING FLING	$7,540	$9,705	$4,500	$9,262	$13,293	$7,000	
SUM-SUMMER YOUTH EMPLOYMENT INITIATIVE	$320	$133	$300	$300	$300	$150	
WINTR-WINTERFEST	$0	$4,860	$0	$0	$0	$0	
TOTAL YOUTH ACTIVITIES TASK FORCE:	**$57,082**	**$63,553**	**$45,000**	**$57,289**	**$59,683**	**$36,150**	
PUBLIC SAFETY COMMITTEE							
PUBLIC SAFETY COMMITTEE	$0	$526	$0	$0	$0	$0	
BRKF-POLICE APPRECIATION BREAKFAST	$1,628	$1,381	$1,000	$1,500	$2,362	$1,500	
CERT-TRAINING (CPR, AED, CERT, SELF-DEFENSE)	$0	$112	$250	$250	$0	$250	
EDMAT-EDUCATIONAL MATERIALS	$300	$600	$750	$750	$65	$250	
SHIRT-SHIRTS & SUPPLIES	$0	$0	$600	$600	$436	$300	
TOTAL PUBLIC SAFETY COMMITTEE:	**$1,928**	**$2,619**	**$2,600**	**$3,100**	**$2,863**	**$2,300**	
VETERANS AFFAIRS COMMITTEE							
5KRUN-VETERAN 5K RUN	$0	$0	$3,500	$33,600	$30,100	$0	
CARE-CARE PACKAGE DRIVE	$0	$94	$1,000	$1,000	$1,000	$500	
FLAG-FLAG RETIREMENT CEREMONY	$9	$0	$0	$0	$0	$0	
ML VE-MEMORIAL HONOR FUND	$37	$467	$500	$500	$500	$250	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MTB-MILITARY TRIBUTE BANNER	$0	$3,716	$0	$0	$5,584	$2,500	
PLAQU-PURCH TREES W/PLAQUES	$34	$0	$900	$900	$850	$1,000	
V COM-VETERANS COMMITTEE SHIRTS	$0	$0	$0	$0	$0	$250	
TOTAL VETERANS AFFAIRS COMMITTEE:	**$80**	**$4,276**	**$5,900**	**$36,000**	**$38,034**	**$4,500**	
TOTAL COMMITTEES EXPENDITURES:	**$219,718**	**$214,849**	**$251,850**	**$331,222**	**$339,328**	**$184,100**	
TOTAL COMMUNITY OUTREACH AND ENGAGEMENT EXPENDITURES	**$742,935**	**$737,290**	**$842,837**	**$951,909**	**$914,587**	**$757,603**	
PUBLIC WORKS							
REGULAR SALARIES	$104,136	$125,201	$205,200	$205,200	$168,185	$145,808	Current salary and wages for PW Coordinator, and 50% funding for PW Director and PW Engineer.
ADMINISTRATIVE SUPP TO STORMWA	$0	$0	$0	$0	$0	$0	-
PAYROLL TAXES	$8,524	$9,004	$15,698	$15,698	$12,866	$11,154	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$7,552	$8,075	$16,950	$16,950	$13,974	$12,360	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$6,579	$12,077	$29,203	$29,203	$21,996	$23,946	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$452	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$447	$480	$480	$480	$480	$480	50% Stipend for PW Director and PW Engineer.
PROFESSIONAL SERVICES	$14,067	$0	$0	$0	$0	$0	-
TOWN ENGINEER	$14,843	$13,463	$0	$0	$0	$25,000	Town wide projects, technical assistance, and inspection support, as
PERMITS PLAN REVIEW	$44,045	$29,414	$45,840	$45,840	$21,318	$40,000	Independent Contractor for plans review and inspections. Offset by PW
REPAIR & MAINTENANCE-STREET LIGHTS	$0	$0	$70,000	$70,000	$70,000	$70,000	Maintenance and repairs of street lights not owned by FPL
REPAIR & MAINTENANCE-VEHICLES	$555	$1,813	$4,000	$4,000	$2,500	$4,000	Maintenance for 2 PW vehicles
UNDERGROUND UTILITY LOCATION	$48,383	$33,821	$41,530	$41,530	$25,015	$33,353	Underground utility markings: High Tech ($31,200), Sunshine state one
MISCELLANEOUS EXPENSE	$2,697	$2,607	$3,000	$3,000	$2,000	$3,000	Removal of holiday banners and other PW miscellaneous items.
OPERATING SUPPLIES	$2,638	$3,844	$3,000	$3,000	$2,000	$3,000	Banners, chlorine, tools, materials for field work.
UNIFORMS	$40	$0	$0	$0	$0	$0	Uniforms expense moved to Administration in FY17-18.
FUEL & LUBRICANTS	$2,640	$0	$3,000	$3,000	$2,766	$3,000	Fuel and lubricants for 2 PW vehicles
FURN & EQUIP NON CAPITAL	$1,141	$1,991	$2,000	$2,000	$281	$2,000	Signage, barricades and other PW equipment.
SUB-TOTAL PUBLIC WORKS ADMINISTRATION:	**$258,740**	**$241,791**	**$439,901**	**$439,901**	**$343,382**	**$377,101.75**	
PUBLIC WORKS - GREEN SPACE							
RIGHT-OF-WAY ELECTRICITY	$8,253	$7,734	$10,000	$10,000	8,555	$7,000	Electricity for entrance features, fountains and pumps.
WATER	$44,006	$37,524	$45,000	$45,000	35,296	$42,000	Water & sewer utility expense.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIR & MAINTENANCE	$384,781	$390,603	$490,405	$490,405	$420,160	$515,819	Grounds ($248,235), FDOT ROW ($16,500), Flowers, landscape beds and cul-de-sac ($81,624), litter, debris and doggie stations ($122,000), miscellaneous repairs including plumbing, electrical and handyman services ($15,000). Enhanced services - FDOT 6 supplemental cycles ($5,460) and FDOT 18 cycles on Palmetto Circle ($27,000).
PUBLIC WORK ENTRY MAINT	$5,257	$7,190	$4,700	$4,700	3,200	$2,800	Includes maintenance and painting of entrance features at 154th and 87th Avenues.
EXTERMINATION SERVICES	$1,980	$395	$3,000	$3,000	$1,000	$3,000	Extermination of rodents, bees, dead animals, etc.
PW TREE REMOVAL	$18,788	$49,076	$22,000	$22,000	22,000	$30,000	Removal of invasive, hazardous or dead trees.
TREE TRIMMING	$192,667	$60,206	$200,000	$200,000	200,000	$262,879	Per contract based on 3 year cycle of 8,123 per cycle ($165,972) ; Phase 3 includes annual cycle for aesthetic pruning along major corridors ($64,951) and annual palm pruning ($31,956).
NEW TREE PLANTING	$49,514	$52,482	$55,000	$55,000	55,000	$55,000	Tree Planting.
SUB-TOTAL PW-GREEN SPACE:	**$705,245**	**$605,210**	**$830,105**	**$830,105**	**$745,212**	**$918,498**	
TOTAL PUBLIC WORKS EXPENDITURES:	**$963,985**	**$847,001**	**$1,270,006**	**$1,270,006**	**$1,088,593**	**$1,295,600**	
NON-DEPARTMENTAL							
BAD DEBT EXPENSE- EMPLOY TAX 1	$2,205	$0	$0	$0	$0	$0	-
BAD DEBT EXPENSE- ALARMS	$85,038	$0	$0	$0	$0	$0	-
SPECIAL ITEM, FEMA REIMB	$0	$0	$0	$0	$9,722	$0	-
RESERVE FOR COMMITTEES FUTURE DONATIONS	$0	$0	$0	$0	$0	$40,000	Reserves offset by donations/contributions
OPERATING SURPLUS	$0	$0	$18,430	$18,430	$0	$0	-
RESERVE FOR RENEWAL AND REPLACEMENT - SINKING FUND	$0	$0	$150,000	$150,000	$150,000	$0	Reserve for facility, equipment and infrastructure renewal and replacement. Ordinance 19-236.
RESERVE FOR LITIGATION/SETTLEMENT	$0	$0	$400,000	$342,500	$342,500	$342,500	Reserve for Pizzi vs Town of Miami Lakes legal fee settlement
TOTAL NON-DEPARTMENTAL EXPENDITURES	**$87,243**	**$0**	**$568,430**	**$510,930**	**$502,222**	**$382,500.00**	
TOTAL GENERAL FUND EXPENDITURES	**$17,091,773**	**$15,871,003**	**$17,718,200**	**$18,559,718**	**$17,956,396**	**$17,359,992**	

Special Revenue Funds

Transportation Gas Tax
Transit – (PTP 20%)
Tree Ordinance – Black Olive Removal
Peoples' Transportation Plan (PTP 80%)
Mobility Fee Trust Account
Special Revenues - Other
Impact Fees Fund
Building Department Fund
Special Taxing Districts
Disaster Fund

Special Revenue Fund Detail

Special Revenue Funds are established to account for revenues that are restricted by statute or ordinance for a specific purpose.

Local Option Gas Tax

Pursuant to Florida Statute 336.025(1)(a), the Local Option Gas tax is derived from the six (6) cents tax imposed by Miami-Dade County on every gallon of motor and diesel fuel sold in the county. For FY 2019-20, the Town anticipates receiving approximately $390,645 with a carryforward fund balance of $11,892, for a total budget of $402,537.

The funds are restricted for transportation related activities which includes sidewalk replacement ($201,537) and pressure cleaning ($60,000), road system maintenance ($80,000), ADA compliance of our public rights-of-way ($25,000), pothole repairs ($20,000), signage replacement and striping of crosswalks ($16,000). This budget has $0 in reserves.

Performance Measures

The principal measures of performance for Gas Tax funding are the square footage of sidewalks pressure cleaned, and the cumulative number of potholes/sinkholes and street signs repaired.

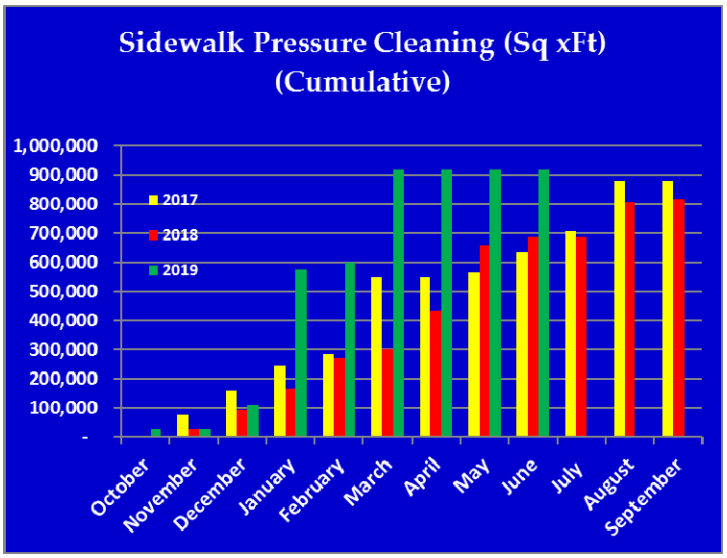


Fig.1: Cumulative number of sidewalks pressure cleaned in FY19 as of the 3rd quarter was 916,930 sq. ft. Areas cleaned include the Town's major corridors such as Miami Lakeway N and S, NW 82nd Avenue, Fairway Drive, Main Street, the underpass at NW 154th Street and sidewalks adjacent to all schools.

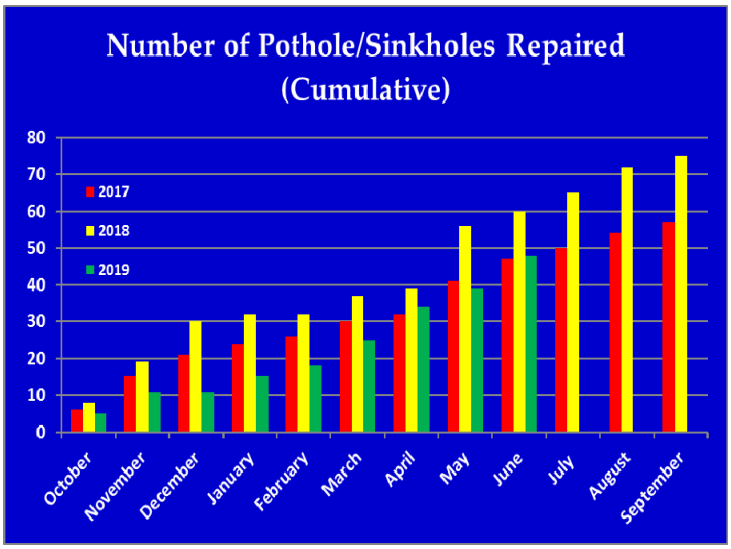


Fig.2: The number of pothole/sinkholes repaired at the end of the 3rd quarter of FY19 was 48. Potholes typically develop in wet and mucky conditions. This measure has decreased significantly from 2018 due to the completion of roadway resurfacing and drainage projects, and the department's proactive inspections.

Fig.3: Signs are repaired when damaged or fading. The increase in FY18 is because of the effects of Hurricane Irma. A total of 24 street signs have been repaired as at the end of the 3rd quarter of FY19.

People's Transportation Plan

Pursuant to Florida Statute 212.055 (1) Miami-Dade County levies a half-cent discretionary sales surtax on sales, use, rentals, admissions and other transactions as specified in the Statute. The Citizen's Independent Transportation Trust (CITT) administers, collects and distributes the surtax proceeds to the municipalities. The Town anticipates receiving $1,350,000 for FY 2019-20. People's Transportation Plan funds are allocated and restricted to 80% transportation activities and 20% transit activities.

The People's Transportation Plan (PTP 80%) total budget for FY 2019-20 is $1,196,566; this includes the 80% share of revenues ($1,080,000), interest income ($10,000) and prior year carry-over funds ($106,566).

Funds are allocated for street lighting utilities ($250,000), traffic studies related to the implementation of projects identified at the Transportation Summit ($97,000),

maintenance of our greenway bike paths ($7,996), transfer to Capital Projects Fund for transportation related improvement projects including NW 59th Avenue extension ($475,000), Royal Oaks Roadway and Drainage Improvement ($125,000), Palmetto 67th Avenue widening project ($90,000), NW 60th Avenue project ($30,000) and staffing at 50% of cost to manage the program ($110,494). This Fund has $11,076 in reserves.

Performance Measures

The principal measure of performance for PTP 80% funded activities is the percentage of streetlights working.

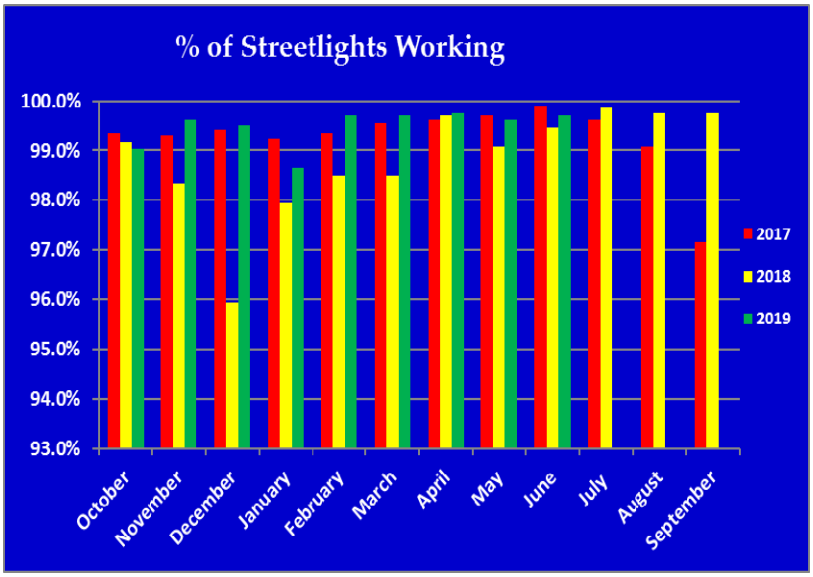


Fig.4: There are currently 2,047 streetlights in Miami Lakes of which 915 are owned by the Town. Over the 3rd quarter of FY19, approximately 99.7% of streetlights were working (an average of only 2 streetlights not working per month). The Town continues to work with FPL to enhance the quality of service being provided to our residents.

Transit

As mentioned above, at least 20% of the half-cent sales discretionary surtax proceeds are to be used specifically for transit related operations. The total budget for FY 2019-20 is $393,371 which includes the 20% PTP share of $270,000, Freebee advertisement $30,000 and $93,371 in prior year carry-over funds.

The Town's two circulator buses (the 'Moover') were launched in July 2012 to provide safe and efficient transportation service to the community and to ensure the availability of public transportation service to the public via a fixed route system. In May 2018, the Miami-Dade County Board of Commissioner's passed an amendment to the Citizens Independent Transportation Trust (CITT) ordinance to allow the use of on-demand transportation services as a PTP eligible expense effective November 2018. This has allowed the Town to convert the current Moover circulator service to an on-demand/flex route to provide point to point public transportation through the Town of

Miami Lakes. Beginning October 1, 2019, this service will operate three (3) vehicles running 7 days per week and is funded at $250,000 for FY2020.
The budget also provides for traffic studies as needed ($20,000), repair, maintenance and insurance of 23 bus shelters and bus stop signs ($39,765), the production of marketing materials to support the transit program ($5,000), and administrative expenses and staffing at 50% of cost to manage the program ($69,744). This Fund has $8,862 in reserves.

Performance Measures

The principal measure of performance for Transit Surtax (PTP 20%) funded function is ridership.

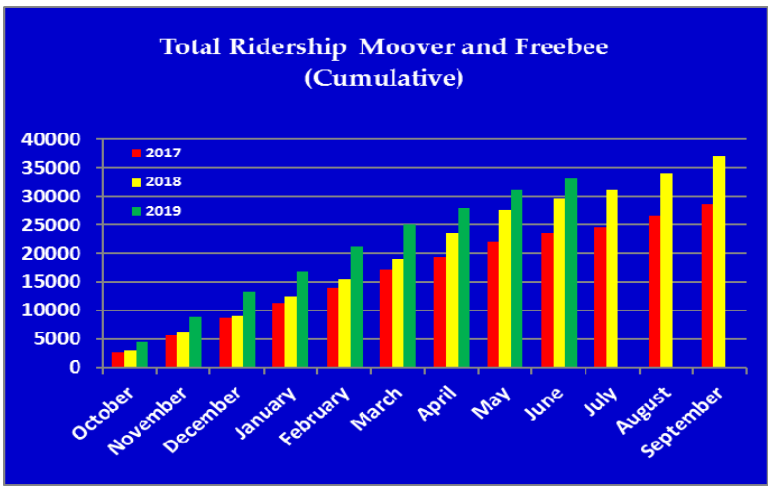


Fig.5: Cumulative number of riders for all bus routes is 33,161 at the end of 3rd quarter, with 16,195 on the Moover route and 16,966 from Freebee service. In April the Moover service was discontinued. Chart reflects an increase in ridership as compared to the prior years.

Tree Removal Program

To conserve, promote, protect, restore and improve the tree canopy of the Town, Ordinance No. 12-151 requires a permit for tree removals. Black olive trees in the Town are a nuisance and the Town has a 15-year replacement program for the removal of these trees in phases to mitigate the impact to the tree canopy. The approach is to remove trees designated to be dead, critical or in poor condition first, and then proceed to those trees that are in fair condition. Residents can expedite the removal of a tree that is in fair condition by opting for the Expedited Tree Removal Program.

In FY20, revenues from the program are estimated at $10,000 with a carryforward fund balance of $27,370, for a total budget of $37,370 to offset the cost of removing and replacing those trees. To fully fund the 15-year replacement plan, the program would need to be funded at approximately $85,000 per year.

Mobility Fee Trust Account Fund

Ordinance No. 16-192 establishes a mobility fee that will fund multi-modal transportation improvements and encourage development that better mitigate impacts on the transportation system, in lieu of the traditional transportation concurrency fee. The fee is applied to land development projects for the establishment of a land use or change of a land use, that apply for a building permit and/or certificate of use and is restricted for infrastructure capital improvements and improving the multimodal network included in the Town's Capital Improvement Element (CIE) of the Comprehensive Plan. The fee is calculated as outlined in the Mobility Fee Ordinance, paid directly to the Town, and deposited to a Mobility Fee Trust Account Fund.

For FY 2019-20 revenues are estimated at $217,750 from Lucida Apartment Building and Alari Office Building developments. Funds are to be transferred to the Capital Projects Fund for design services to include bicycle lanes, sidewalk and crosswalk improvements at NW 60th Avenue (Business Park East - $100,000). This Fund has $117,750 in reserves.

Special Revenues - Other

This sub-fund includes a one-time contribution of $300,000 from the Lennar Development that was received in FY 2016 and restricted for educational projects and programs, per agreement. Approval was granted for the allocation of funds to supplement Miami-Dade County School Board contribution for enhanced security in the two K-8 public schools of the Town of Miami Lakes. The FY 2019-20 Budget remains at $300,000 in reserves for future educational projects and programs.

Impact Fees Fund

Pursuant to Section 163.31801 of the Florida Statute, impact fees are an important source of revenue for a local government to use in funding the infrastructure necessitated by new growth. Impact fees are paid by developers to offset the cost to adequately serve the impacts and demands of new development. Two types of Impact Fees, Parks and Public Safety, are collected by Miami-Dade County on behalf of the Town and the revenues are captured in the Impact Fee Fund to fund capital improvements, capital facility and capital equipment attributable to new developments.

Parks Impact Fees are collected: 1) to offset the impact of residential development on park **open space**, and 2) to address the need for **improvements** to local park property.

1) Open Space - Revenues for FY 2019-20 are estimated at $175,000 from new developments including Lucida Apartments, and Alari Office Building, with a carryforward fund balance of $1,067,205, totaling $1,242,205. The amount of $200,000 is transferred to the Capital Projects Fund for construction of Bridge Park – Phase 1. This Fund has $1,042,205 is reserves.

2) Improvements – Revenues for FY 2019-20 are estimated at $175,000 from new developments including Lucida Apartments, and Alari Office Building, and a carryforward fund balance of $65,691, totaling $240,691. This fund has $240,691 in reserves for future projects.

Public Safety (Police) impact fees are intended to offset the cost of additional capital resources required to maintain adequate police protection for the existing population and to accommodate projected population growth due to new development. Revenues for FY 2019-20 are estimated at $66,700 from new developments including Lucida Apartments, and Alari Office Building, and a carryforward fund balance of $77,189 for a total budget of $143,889. The budget is earmarked for the purchase and implementation of a license plate recognition software ($143,889). This software is an effective public safety tool used to enhance law enforcement and investigative capabilities while promoting a safe and secure environment for our residents. This Fund has no reserves.

In lieu of payment of Road Impact Fees, Miami-Dade County approved for Town Center Developer to contribute towards the widening of NW 67th Avenue at the Palmetto ($547,268). As per agreement with the developer, 50% of the contract was paid in FY2019, and the remaining $273,634 due in FY2020. A sub-fund **Road Impact Fees (Contribution in Lieu of)** was created to account for the contribution with a transfer to the Capital Projects Fund to record the expenses of this project which is currently underway.

Building Department Fund

The Building Department safeguards public health, safety and general welfare through the administration and enforcement of the Florida Building Code to ensure the highest level of building code compliance. The Department performs plans review for all commercial and residential construction, mandatory inspections for all phases of construction to ensure compliance with building safety regulations, collects permit fees and issues permits for residential and commercial construction, issues Certificates of Completion, Certificates of Occupancy and Business Tax Receipts. Per State Statute, fees generated by the Building Department are restricted for building permitting and inspection activities. In FY 2016-17, the Building department activities

were separated from the General Fund, and a new Building Department Fund created to more accurately account for the receipts of building permit fees, related revenues and expenditures. Zoning function revenues and expenses, as well as Business Tax Receipt revenues and expenditures remain in the General Fund as these functions are not regulated by the Florida Building Code.

The FY 2019-20 Budget for the Building Department Fund totals $4,038,442, an overall decrease of $626,561 or -13.43% over FY19 year-end projections. Revenues include $1,230,000 in building permit fees, technology fee of $123,000, building permit violation fee, lost plans, and interest income $85,000 and a carryforward fund balance of $2,600,442.

The operating cost for FY 2019-20 is $2,175,396 and includes 13.5 FTEs, contractual services for building inspection and plans review in support of new residential construction, licensing and support of the Building permitting software TRAKiT, credit card transaction fees, other miscellaneous expenses. The budget includes $124,380 in capital expenditure, as well as reimbursement of $257,575 to the General Fund for administrative support provided by the General Fund. This Fund has a reserve of $1,481,091 and is expected to decrease as the new developments progress through the permitting process over the next several years.

Performance Measures

The principal measures of performance for the Building Department Fund are the number of building permits issued, the amount of fees collected and the number of inspections conducted. There are other key measures that the Town monitors internally, such as the turn-around time for permit review to ensure that all inspections are performed within 24 hours of being requested.

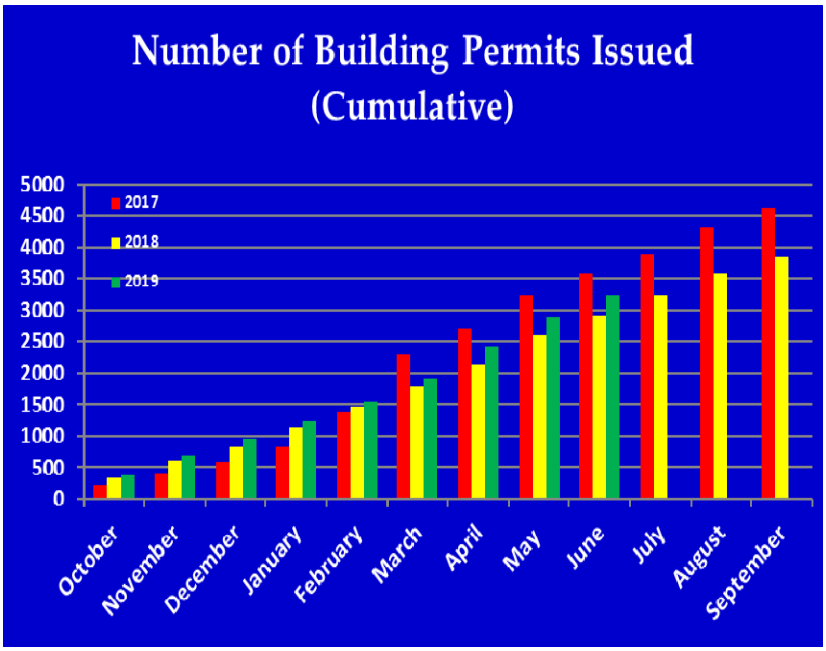


Fig.6: Cumulative number of Building Permits issued in FY19 at end of 3rd quarter has reached 3,231, primarily due to two new major residential developments.

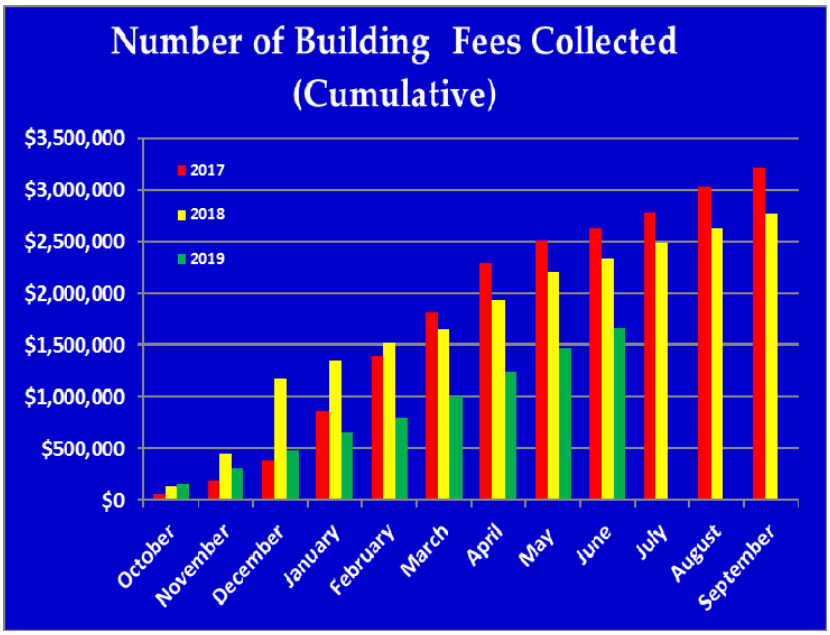


Fig.7: Cumulative amount of Building Permit Fees collected totals $1,662,166 in FY19 as at 3rd quarter, which is slightly lower than FY18.

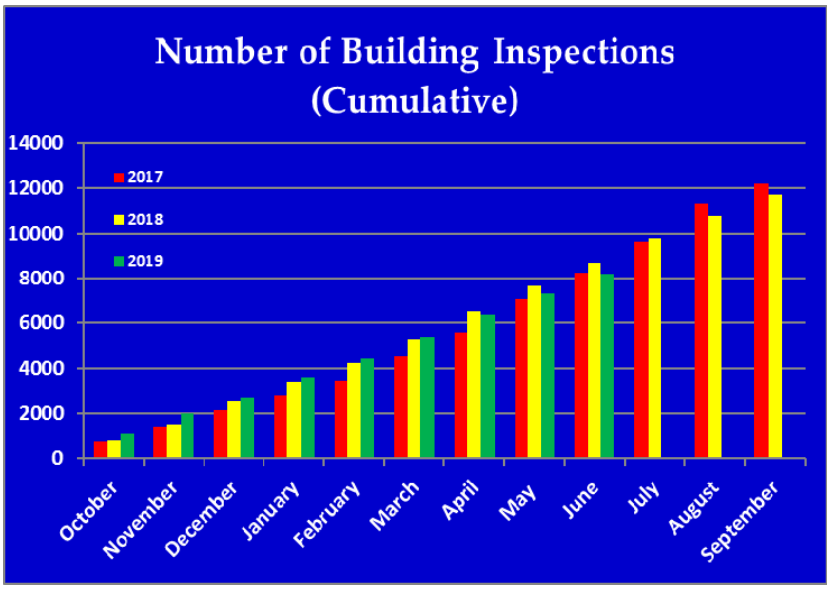


Fig.8: The cumulative number of Building Inspections performed in FY19 as at 3rd quarter. A total of 8,174 inspections was conducted thus far, and the Building Department continues to work diligently to provide excellent service while keeping up with the increased number of requests.

Special Taxing Districts

In 2014, Town residents who were living within special taxing districts in the Town of Miami Lakes expressed interest in transferring these services to the Town with the goal of receiving hometown services. On November 8, 2016, Miami-Dade County voters approved a Charter Amendment authorizing a municipality to act as the governing body for special taxing districts within their municipalities. Once the amendment was approved, the residents of six special taxing districts within the Town presented a petition to be transferred from the County, and the Town Council approved the request on September 5, 2017. On January 21, 2018, elections within the districts' boundaries were conducted via mail-in ballot. All six districts received a majority vote ratifying the transfer to the Town. The Town organized public meetings with the resident of each district to discuss preferred level of services and the preliminary rates.

The Special Taxing Districts sub-fund of the Special Revenue Fund was created to account for the cost to provide public improvements and special services through a non-ad valorem assessment. Non-ad valorem assessments represent a cost share assigned to a group of properties to pay all or part of the cost associated with a specific public service or improvement, such as security guard services, lighting, lake, and landscape maintenance, primarily benefitting those properties. The Town of Miami Lakes will provide security guard services to four Districts, and lake maintenance to two Districts.

The FY 2019-20 Proposed Budget for all Districts total $1,853,723 and includes the following rates for each District:

- Loch Lomond Security Guards - $2,536.40
- Royal Oaks East Security Guards - $977.73

- Royal Oaks Section 1 Security Guards - $706.89
- Miami Lakes Section 1 Security Guards - $285.37
- Lake Hilda Lake Maintenance - $157.92
- Lake Patricia Lake Maintenance - $231.46

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SPECIAL REVENUE FUND							
TRANSPORTATION GAS TAX							
REVENUE							
1ST LOCAL OPT GAS TAXES - 6¢	$415,546	$404,010	$395,000	$395,000	$403,193	$390,645	Based on Dept. of Revenue estimate
SR TRANSP BUDGET CARRYFORWARD	$0	$0	$111,940	$173,699	$173,699	$11,892	Prior year fund balance carryforward
TOTAL REVENUES	**$415,546**	**$404,010**	**$506,940**	**$568,699**	**$576,892**	**$402,537**	
EXPENDITURE							
TRANSFERS OUT-GENERAL FUND	$0	$920	$0	$0	$0	$0	-
TRANSP- ADA COMPLIANCE	$27,272	$13,200	$25,000	$25,000	$25,000	$25,000	Sidewalk repairs for ADA compliance
ROADS - POTHOLE REPAIRS	$9,356	$19,317	$20,000	$20,000	$19,250	$20,000	Continuation of town-wide pothole repairs
SIDEWALK PRESSURE CLEANING	$82,545	$76,529	$80,000	$84,900	$84,900	$60,000	Sidewalks throughout Town and main roads
ROADS - SIDEWALK REPLACEMENT	$138,367	$147,303	$170,000	$235,100	$235,100	$201,537	Complete replacement of trip hazard and sidewalks Town wide, as necessary
ROADS - STRIPING & SIGNS	$12,326	$10,052	$20,000	$20,000	$20,750	$16,000	Sign replacement and roadway striping improvement
ROADS - CONTINGENCY	$0	$0	$111,940	$3,699	$0	$0	Contingency for transportation project needs
TRANSP - ROAD SYSTEM MAINT	$85,677	$72,606	$80,000	$80,000	$80,000	$80,000	60% roadway repairs and 40% median repairs (Irrigation and non-capital
TRANSFER TO CAPITAL PROJECTS FUND	$0	$0	$0	$100,000	$100,000	$0	-
TOTAL EXPENDITURES	**$355,543**	**$339,927**	**$506,940**	**$568,699**	**$565,000**	**$402,537**	
TRANSIT							
REVENUE							
CONTRIBUTIONS & DONATIONS-FREEBEE ADVERTISING	$0	$0	$0	$0	$30,000	$30,000	Freebee Advertising
COUNTY TRANSIT SURTAX 20% SALES TAX	$242,327	$257,645	$240,000	$240,000	$255,385	$270,000	20% of Half Cent Surtax for transit use only
SR TRANSIT 20% PTP CARRYFORWARD	$0	$0	$144,888	$220,146	$220,146	$93,371	Prior year fund balance carryforward
TOTAL REVENUES	**$242,327**	**$257,645**	**$384,888**	**$460,146**	**$505,531**	**$393,371**	
EXPENDITURE							
REGULAR SALARIES	$27,360	$39,885	$39,270	$39,270	$45,803	$40,173	Salary and wages for full-time employee to manage transit and traffic
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,047	$1,047	$0	$0	No FY20 budget.
PAYROLL TAXES	$2,432	$3,029	$3,004	$3,004	$3,504	$3,073	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$2,418	$3,582	$3,244	$3,244	$3,338	$3,405	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$4,202	$10,078	$6,529	$6,529	$5,876	$7,342	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PROFESSIONAL SERVICES	$1,933	$0	$0	$0	$0	$0	No FY20 budget.
TRAFFIC STUDIES	$0	$29,432	$20,000	$55,568	$33,000	$20,000	Traffic studies as needed.
TRANSIT BUS CIRCULATOR (FREEBEE)	$121,336	$110,930	$228,000	$228,000	$270,901	$250,000	Two regular Feebee & one large vehicle operation.
TRAVEL & PER DIEM	$475	$981	$1,500	$1,500	$1,000	$1,250	Tolls, mileage, airfare to meetings & conferences
TRANSIT BUS SHELTER INSURANCE	$25,665	$26,584	$29,896	$29,896	$30,025	$30,925	Insurance for buses and bus shelters.
REPAIR & MAINTENANCE-TRANSIT BUS SHELTERS	$6,242	$10,135	$0	$0	$0	$8,840	Repair and maintenance of 23 bus shelters and bus stop signs.
REPAIR & MAINTENANCE-GPS	$4,967	$4,643	$0	$0	$2,444	$0	No FY20 budget.
REPAIR & MAINTENANCE-VEHICLES	$43,532	$42,553	$10,000	$10,000	$0	$0	No FY20 budget.
MARKETING PROMOTIONAL SUPPORT	$194	$0	$5,000	$5,000	$2,500	$5,000	Production of marketing materials and promotional support for Transit Program.
CONTINGENCY	$0	$0	$24,398	$64,088	$0	$8,862	Reserve for transit project needs.
TRANSIT ADMIN PROG EXP5%	$12,116	$12,882	$12,000	$12,000	$12,769	$13,500	Administrative expense.
CAR CHARGING STATION	$0	$1,259	$0	$0	$0	$0	No FY20 budget.
FUEL & LUBRICANTS	$25,410	$25,788	$0	$0	$0	$0	No FY20 budget.
EDUCATION & TRAINING	$120	$1,301	$1,000	$1,000	$1,000	$1,000	Registration for training & conferences.
TRANSFERS OUT-GENERAL FUND	$174,490	$0	$0	$0	$0	$0	No FY20 budget.
TOTAL EXPENDITURES	**$452,893**	**$323,063**	**$384,888**	**$460,146**	**$412,160**	**$393,371**	
IMPACT FEES - POLICE							
REVENUE							
IMPACT FEES - PUBLIC SAFETY	$0	$0	$0	$0	$0	$0	
TRANSF FROM POLICE IMPACT FEES - FD105	$36,475	$0	$0	$0	$0	$0	
SPEC REV POLICE BUD CARRYFWD	$0	$0	$0	$0	$0	$0	
TOTAL REVENUES	**$36,475**	**$0**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURE							
POLICE IMPACT FEE EXP	$0	$0	$0	$0	$0	$0	
TRANSFER OUT - CIP FUND	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
TREE ORDINANCE - BLACK OLIVE REMOVAL PROGRAM							
REVENUE							
BLACK OLIVE PROGRAM-FEE	$423	$6,658	$2,500	$2,500	$3,565	$2,500	Program fee

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
TREE REMOVAL PROGRAM-FEE	$3,694	$24,647	$5,000	$5,000	$7,500	$7,500	Program fee
TRANSF IN FROM GENERAL FUND	$11,416	$0	$0	$0	$0	$0	No FY20 budget.
BUDGET CARRYFORWARD	$0	$0	$23,227	$23,227	$31,305	$27,370	
TOTAL REVENUES	**$15,533**	**$31,305**	**$30,727**	**$30,727**	**$42,370**	**$37,370**	
EXPENDITURE							
BLACK OLIVE TREE PROGRAM	$27,450	$0	$30,727	$30,727	$15,000	$37,370	Tree removal and replacement expense
TOTAL EXPENDITURES	**$27,450**	**$0**	**$30,727**	**$30,727**	**$15,000**	**$37,370**	
PEOPLE'S TRANSPORTATION PLAN (PTP 80%)							
REVENUE							
STAFF COSTS	$0	$25	$0	$0	$0	$0	
TRANSPORTATION 80% PTP	$969,308	$1,030,582	$975,000	$975,000	$1,007,411	$1,080,000	80% of Half Cent Surtax allocation
INTEREST INCOME	$7,052	$12,093	$5,000	$5,000	$23,000	$10,000	Interest income from Investment Portfolio
INSURANCE CLAIMS	$8,060	$7,984	$0	$0	$0	$0	FY18 Claims for light pole accidents
TRANSPORTATION BUDGET CARRYFORWARD	$0	$0	$122,122	$215,282	$215,282	$106,566	Prior year fund balance carryforward
TOTAL REVENUES	**$984,420**	**$1,050,684**	**$1,102,122**	**$1,195,282**	**$1,245,693**	**$1,196,566**	
EXPENDITURE							
REGULAR SALARIES	$26,887	$38,885	$39,270	$39,270	$40,173	$40,173	Salary and wages for full- time employee to manage transit and traffic issues (Transportation Manager at 50%)
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,047	$1,047	$0	$0	No FY20 budget
PAYROLL TAXES	$994	$2,975	$3,004	$3,004	$3,073	$3,073	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$901	$2,634	$3,244	$3,244	$3,338	$3,405	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$562	$6,529	$6,529	$5,876	$7,342	Includes medical, dental, vision and life
PROFESSIONAL SERVICES	$18,281	$1,815	$0	$0	$0	$0	No FY20 budget
TRANSPORTATION STUDIES	$23,816	$57,697	$20,000	$49,300	$69,000	$97,000	NW 155th St Feasibility Study ($33,000). Fairway Dr Pedestrian/Vehicle Study ($39,000). Studies as needed (25,000)
DEMAND SERVICES - CONTRACT	$0	$0	$0	$0	$0	$0	No FY20 budget
TRAVEL & PER DIEM	$0	$0	$0	$0	$1,400	$2,500	Tolls, mileage, airfare to meetings & conferences
STREET LIGHTING UTILITIES	$284,673	$255,483	$254,400	$254,400	244,607	$250,000	Street lighting utility expense. Reduction of expenses due to conversion of Town owned street lights to LED

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIRS & MAINTENANCE-STREET LIGHTING	$67,640	$77,490	$70,000	$53,000	$0	$0	Maintenance and repairs of street lights not owned by FPL. Moved to
REPAIR & MAINTENANCE-BIKEPATHS/GREENWAY	$13,502	$553	$5,878	$5,878	$5,870	$7,996	Repair and maintenance of greenway bike path
CONTINGENCY	$0	$0	$0	$15,440	$0	$11,076	Contingency for Transportation project needs
ADMIN PTP EXP 5%	$48,465	$51,529	$48,750	$48,750	$50,371	$54,000	Administrative expense
LIGHT POLE	$16,120	$0	$0	$0	$0	$0	-
LED LIGHT RETROFIT	$258,382	$112,387	$0	$0	$0	$0	-
TRANSFER CAPITAL-TRANSPORTATION	$26,276	$825,000	$650,000	$715,420	$715,420	$720,000	FY20 transfer for 59th Ave Extension ($475,000), Royal Oaks Drainage Phase 1 ($125,000) Palmetto and NW 67th Avenue Widening Project ($90,000 contingency and design), and NW 60th Avenue ($30,000). FY19 transfer for 59th Ave extension ($500,000) and Stormwater Drainage Projects($150,000). FY18 includes transfer to Capital Projects Fund for bike path striping at 89th Avenue and Commerce Way ($50,000) and 59th Avenue extension ($775,000)
TOTAL EXPENDITURES	**$785,937**	**$1,427,009**	**$1,102,122**	**$1,195,282**	**$1,139,127**	**$1,196,566**	
MOBILITY FEE TRUST ACCOUNT FUND							
REVENUE							
MOBILITY FEE	$3,462	$97,616	$335,000	$335,000	$40,598	$217,750	Fees from Lucida Apartments & Alari Office Building.
BUDGET CARRYFORWARD	$0	$0	$0	$0	$4,744	$0	-
TOTAL REVENUES	**$3,462**	**$97,616**	**$335,000**	**$335,000**	**$45,342**	**$217,750**	
EXPENDITURE							
PROFESSIONAL SERVICES	$0	$0	$20,500	$20,500	$24,347	$0	-
TRAFFIC STUDIES	$0	$78,738	$0	$0	$2,576	$0	-
CONTINGENCY RESERVES	$0	$0	$0	$0	$0	$117,750	Reserve for future projects.
TRANSFER TO CAPITAL-TRANSPORTATION	$468,000	$208,870	$314,500	$314,500	$18,419	$100,000	Transfer for NW 60th Avenue Business Park East. FY19 Transfer to Capital for Windmill Gate Road improvement.
TOTAL EXPENDITURES	**$468,000**	**$287,608**	**$335,000**	**$335,000**	**$45,342**	**$217,750**	
SPECIAL REVENUES - OTHER							
REVENUE							

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CONTRIBUTION FROM DEVELOPER	$300,000	$0	$0	$0	$0	$0	-
BUDGET CARRYFORWARD	$0	$0	$300,000	$300,000	$300,000	$300,000	Contribution for educational purposes
TOTAL REVENUES	**$300,000**	**$0**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	
EXPENDITURE							
TRANSFER TO GENERAL FUND	$0	$0	$0	$0	$0	$0	-
CONTINGENCY FOR EDUCATION	$0	$0	$300,000	$300,000	$0	$300,000	Reserve for future educational projects and programs.
TOTAL EXPENDITURES	**$0**	**$0**	**$300,000**	**$300,000**	**$0**	**$300,000**	
TOTAL SPECIAL REVENUE FUND REVENUES:	**$1,997,763**	**$1,841,260**	**$2,659,677**	**$2,889,854**	**$2,715,829**	**$2,547,594**	
TOTAL SPECIAL REVENUE FUND EXPENDITURES:	**$2,089,823**	**$2,377,608**	**$2,659,676**	**$2,889,854**	**$2,176,630**	**$2,547,593**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
IMPACT FEES FUND							
PARKS IMPROVEMENT							
REVENUES							
PARKS IMPACT FEES - IMPROVEMENTS	$491,916	$502,797	$670,000	$670,000	$200,000	$175,000	Impact fees from Lucida Apartments and Alari Office Building developments.
INTEREST INCOME	$1,929	$24,192	$0	$0	$28,500	$0	-
PARKS BUDGET CARRYFORWARD	$0	$0	$158,743	$158,743	$165,934	$65,691	Prior year fund balance carryforward.
TOTAL REVENUES	**$493,845**	**$526,989**	**$828,743**	**$828,743**	**$394,434**	**$240,691**	
EXPENDITURES							
TRANSFER TO CPF - PARKS (PIMP)	$684,900	$170,000	$828,743	$828,743	$328,743	$0	-
CONTINGENCY - IMPROVEMENTS	$0	$0	$0	$0	$0	$240,691	Reserve for future projects.
TOTAL EXPENDITURES	**$684,900**	**$170,000**	**$828,743**	**$828,743**	**$328,743**	**$240,691**	
					$65,691		
PARKS OPEN SPACE							
REVENUES							
PARKS IMPACT FEES - OPEN SPACE	$526,871	$486,080	$670,000	$670,000	$210,000	$175,000	Impact fees from Lucida Apartments and Alari Office Building developments.
INTEREST INCOME	$0	$2,377	$0	$0	$500	$0	-
PARKS BUDGET CARRYFORWARD	$0	$0	$893,249	$893,249	$881,705	$1,067,205	
TOTAL REVENUES	**$526,871**	**$488,456**	**$1,563,249**	**$1,563,249**	**$1,092,205**	**$1,242,205**	
EXPENDITURES							
TRANSFER TO CPF - PARKS (POS)	$50,000	$83,622	$0	$0	$25,000	$200,000	Transfer to Capital Projects Fund for design of Bridge Park
CONTINGENCY - OPEN SPACE	$0	$0	$1,563,249	$1,563,249	$0	$1,042,205	Reserve for future projects.
TOTAL EXPENDITURES	**$50,000**	**$83,622**	**$1,563,249**	**$1,563,249**	**$25,000**	**$1,242,205**	
PUBLIC SAFETY IMPACT FEES							
REVENUES							

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PUBLIC SAFETY IMPACT FEES	$182,642	$231,029	$310,000	$310,000	$75,396	$66,700	Impact fees from Lucida Apartments and Alari Office Building developments
INTEREST INCOME	$867	$406	$0	$0	$800	$0	
PUBLIC SAFETY BUDGET CARRYFORWARD	$0	$0	$120,597	$120,597	$121,531	$77,189	
TOTAL REVENUES	**$183,509**	**$231,434**	**$430,597**	**$430,597**	**$197,727**	**$143,889**	
EXPENDITURES							
CONTINGENCY	$0	$0	$185,597	$185,597	$0	$0	-
LICENSE PLATE RECOGNITION SOFTWARE	$9,897	-$9,897	$200,000	$200,000	$105,460	$143,889	Includes purchase and installation of license plate recognition software.
MOBILE SPEED RADAR	$0	$0	$45,000	$45,000	$15,078	$0	-
TRANSFER TO CIP-FACILITIES	$0	$30,865	$0	$0	$0	$0	-
TRANSFER TO SRF	$36,475	$0	$0	$0	$0	$0	-
TRANSFER TO CPF-FACILITIES	$110,000	$147,085	$0	$0	$0	$0	-
TOTAL EXPENDITURES	**$156,372**	**$168,053**	**$430,597**	**$430,597**	**$120,538**	**$143,889**	
ROAD IMPACT FEES (IN LIEU OF)							
REVENUES							
IMPACT FEES ROAD	$0	$0	$641,934	$699,269	$446,873	$273,634	Balance from Graham Companies in lieu of impact fees for 67th Avenue Widening project
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$0	-
TOTAL REVENUES	**$0**	**$0**	**$641,934**	**$699,269**	**$446,873**	**$273,634**	
EXPENDITURES							
CONTINGENCY	$0	$0	$0	$0	$0	$0	
TRANSFER TO CPF - TRANSPORTATION IMPRV	$0	$0	$641,934	$699,269	$446,873	$273,634	Transfer for 67th Avenue Widening Project.
TOTAL EXPENDITURES	**$0**	**$0**	**$641,934**	**$699,269**	**$446,873**	**$273,634**	
TOTAL IMPACT FEE FUND REVENUES:	**$1,204,225**	**$1,246,880**	**$3,464,523**	**$3,521,858**	**$2,131,239**	**$1,900,419**	
TOTAL IMPACT FEE FUND EXPENDITURES:	**$891,272**	**$421,675**	**$3,464,523**	**$3,521,858**	**$921,154**	**$1,900,419**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
BUILDING DEPARTMENT FUND							
REVENUE							
INTEREST INCOME	$0	$56,570	*$0*	$0	$0	$0	-
BUILDING PERMITS-LOST PLANS	$7,132	$12,049	$10,000	$10,000	$10,398	$10,000	Based on prior year's trend
BUILDING PERMITS	$2,757,844	$2,289,390	$2,000,000	$2,000,000	$1,816,733	$1,230,000	Includes new development: Alari, Lucida, and other.
BUILDING PERMITS-VIOLATION FEE	$61,637	$42,928	$50,000	$50,000	$33,652	$35,000	-
STAFF COSTS	$0	$29	*$0*	$0	$0	$0	-
CODE COMPLIANCE EARLY PAYMENTS	$561	$0	*$0*	*$0*	$250	$0	-
INTEREST INCOME	$9,389	$0	$10,000	$10,000	$70,000	$40,000	Interest income from Investment Portfolio
FUND BALANCE CARRYFORWARD	$0	$0	$2,544,366	$2,544,366	$2,528,710	$2,600,442	Prior year fund balance carryforward
MISCELLANEOUS INCOME	$84	$0	$0	$0	$0	$0	-
TRANSFER FROM GENERAL FUND	$269,616	$0	$0	$0	$0	$0	-
BUILDING PERMITS-TECHNOLOGY FEE	$290,825	$287,226	$200,000	$200,000	$205,260	$123,000	Based on 10% of permit revenues
TOTAL REVENUES	**$3,397,089**	**$2,688,192**	**$4,814,366**	**$4,814,366**	**$4,665,003**	**$4,038,442**	
EXPENDITURE							
REGULAR SALARIES	$865,896	$1,088,872	$1,201,717	$1,201,717	$1,131,979	$1,265,583	Current salary and wages.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$32,037	$32,037	$0	$0	-
OVERTIME	$2,118	$930	$0	$0	$12,435	$2,500	Overtime as needed
PAYROLL TAXES	$66,446	$82,627	$92,292	$92,292	$86,750	$97,324	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$64,500	$84,238	$99,178	$99,178	93,909	$107,134	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$78,606	$93,278	$154,690	$154,690	169,533	$217,587	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$12,001	$10,995	$0	$0	$0	$0	-
WIRELESS STIPEND	$1,936	$2,077	$2,400	$2,400	$1,920	$2,400	Stipend for Building Official, Chief Building Inspector and Senior Building
PROFESSIONAL SERVICES	$176,007	$154,309	$225,000	$225,000	$114,300	$225,000	Contractual services under ICA.
BUILDING CONTRACTUAL SERVICES	$3,375	$7,111	$7,500	$7,500	$0	$0	No FY20 budget
TRAVEL & PER DIEM	$0	$10	$2,500	$2,500	$1,000	$4,000	Travel to user conference.
CAR ALLOWANCE	$18,000	$19,962	$24,000	$24,000	$21,200	$24,000	Allowance for Building Official, Chief Building Inspector, Senior Building
MOBILE PHONES	$6,867	$0	$0	$0	$0	$0	-
BUILDING COPIER LEASE	$1,767	$1,635	$2,220	$2,220	$1,800	$2,200	Building's copier rental and usage.
INSURANCE	$0	$42,873	$62,327	$62,327	$64,069	$75,000	Property and liability insurance, workers compensation.
REPAIR & MAINTENANCE-CONTRACTS	$120	$0	$0	$0	$0	$0	-
PRINTING & BINDING	$0	$616	$600	$600	$300	$600	Business cards and printed materials

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CONTINGENCY RESERVE	$0	$0	$2,523,916	$2,523,916	$0	$1,481,091	Reserve for additional expenses related to increase in permit activity.
ADMINISTRATIVE SUPPORT	$123,643	$180,174	$235,682	$235,682	$216,253	$257,575	Overhead charges for administrative support of Building activities.
CREDIT CARD FEES	$49,466	$39,777	$46,975	$46,975	$46,975	$47,000	Credit card transaction fees for Building Department - TRAKIT - web and
OFFICE SUPPLIES	$2,640	$0	$0	$0	$0	$0	-
ISF-M OPERATING SUPPLIES	$0	$1,297	$0	$0	$800	$0	-
UNIFORMS	$3,939	$3,999	$4,000	$4,000	$3,000	$4,000	Includes 1 shirt for office staff and 5 shirts for field staff with name and
PUBLICATIONS & MEMBERSHIPS	$989	$2,157	$1,280	$1,280	$1,280	$2,500	South Florida Building Officials membership / ASFPM.
EDUCATION & TRAINING	$0	$2,595	$2,500	$2,500	$2,500	$4,000	Registration and training at conferences.
MACHINERY & EQUIPMENT	$6,805	$0	$0	$0	$0	$0	-
TRANSFER TO FACILITIES MAINTENANCE FUND	$42,388	$36,680	$44,776	$44,776	$46,423	$44,792	Building Department's portion of Town Hall building expenses at 13% of total cost.
TRANSFER OUT-GENERAL FUND	$616	$0	$0	$0	$0	$0	-
	$1,528,123	**$1,856,212**	**$4,765,590**	**$4,765,590**	**$2,016,425**	**$3,864,286**	
ELECT RECORDS STORAGE/DIGITAL IMAGING	$3,143	$6,301	$6,000	$6,000	$6,600	$7,000	Digitization and printing of large plans.
REMOTE ACCESS DEVICE DATA PLAN	$649	$7,636	$8,740	$8,740	$7,500	$8,740	Cell phones and data plans for inspector field devices. Floater iPad ($480) data plan used for credit card payments.
REPAIR & MAINTENANCE-SOFTWARE	$38,294	$39,714	$34,036	$34,036	$34,036	$34,036	Includes annual license & support for ITRAKit permitting system ($33,336) and AutoCAD system ($700).
MACHINERY & EQUIPMENT	$0	$6,634	$0	$0	$0	$86,600	Computers, monitors, iPad, printers and server for Trakit upgrade-transfer from Technology Fund.
SOFTWARE	$0	$65,560	$0	$0	$0	$37,780	Additional Customization for Permit Software.
	$42,087	**$125,846**	**$48,776**	**$48,776**	**$48,136**	**$174,156**	
TOTAL BUILDING DEPARTMENT REVENUES	**$3,397,089**	**$2,688,192**	**$4,814,366**	**$4,814,366**	**$4,665,003**	**$4,038,442**	
TOTAL BUILDING DEPARTMENT EXPENSES:	**$1,570,210**	**$1,982,058**	**$4,814,366**	**$4,814,366**	**$2,064,561**	**$4,038,442**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
MIAMI LAKES SECTION ONE - 1701				
Number of Units	*841.00*		*841.00*	
Assessment Rate per Unit	*$285.37*		*$285.37*	
Total Guard Service Hours	*8,760*		*8,760*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*192*		*192*	
Guard Hourly Rate	*14.35*		*15.50*	
Vehicle Hourly Rate				
REVENUES				
SPECIAL ASSESMENT AT 100%	239,996	228,240	239,996	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(12,000)		(12,000)	
STD TRANSPONDERS	-	1,700	1,000	
CARRYOVER	-	2,885	46,017	
REVENUE TOTAL	**$227,996**	**$232,825**	**275,014**	
EXPENSES				
SECURITY SERVICES - GUARD	125,706	125,781	135,780	
SECURITY GUARD HOLIDAY COST	1,378	-	-	
POLICE OFF DUTY FOR EVENTS	-	-	-	
SECURITY SERVICES - VEHICLE	-	-	-	
OPERATING SECURITY COST SUBTOTAL	**$127,084**	**$125,781**	**$135,780**	
MANAGEMENT & MONITORING (DIRECT COSTS)	-	-	6,845	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	23,840	23,840	17,194	
ADMINISTRATIVE COST SUBTOTAL	**$23,840**	**$23,840**	**$24,039**	
JANITORIAL SERVICES	1,000	1,250	1,500	
TELEPHONE SERVICES	-	446	500	
MOBILE PHONES	500	-	-	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
UTILITY SERVICES-ELECTRICITY	1,200	692	1,100	
UTILITY SERVICES-WATER & SEWER	600	140	500	
REPAIR & MAINTENANCE-MAJOR	2,500	8,090	49,000	Other outside maintenance
REPAIR & MAINTENANCE-OTHER SUPPLIES	1,500	-	-	
EXTERMINATOR SERVICES	200	169	200	$16 monthly
REPAIR & MAINTENACE-GROUNDS	0	19,600	6,000	
GATE EQUIPMENT & REPAIRS	1,500	6,225	6,000	
PRINTING & BINDING	200	114	200	
GENERAL ADVERTISEMENTS	250	461	500	
TRANSPONDERS	-	-	1,000	
OPERATING COST SUBTOTAL	**$9,450**	**$37,186**	**$66,500**	
CONTINGENCY RESERVE	67,622	-	48,695	
TOTAL EXPENSE W/RESERVES	**$227,996**	**$186,808**	**$275,014**	
GRAND TOTAL MIAMI LAKES SECTION SURPLUS/(DEFICIT)	**$0**	**$46,017**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LOCH LOMOND - 1700				
Number of Units	*188.00*		*188.00*	
Assessment Rate per Unit	*$2,726.40*		*$2,536.40*	Assessment rate was reduced by $190 from prior year
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*8,760*		*8,760*	
Total Holiday Hours	*288*		*288*	
Guard Hourly Rate	*21.12*		*20.50*	New security contract hourly rate was reduced by .62
Vehicle Hourly Rate	*1.50*		*1.50*	
SPECIAL ASSESMENT AT 100%	$512,563	$488,483	$476,843	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($25,628)	$0	($23,842)	
STD TRANSPONDERS	$0	$0	$0	
CARRYOVER	($20,000)	($10,614)	$6,385	
REVENUE TOTAL	**$466,935**	**$477,869**	**$459,386**	
EXPENSES				
SECURITY SERVICES-GUARD	$370,022	$368,183	$359,160	
SECURITY GUARD HOLIDAY COST	$3,041	$0	$0	
POLICE OFF DUTY FOR HALLOWEEN	$300	$0	$0	
SECURITY SERVICES VEHICLE	$13,140	$12,853	$13,140	
OPERATING SECURITY COST SUBTOTAL	**$370,022**	**$381,036**	**$372,300**	
MANAGEMENT & MONITORING (DIRECT COSTS)	$0	$0	$6,845	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$37,840	$37,840	$26,905	
ADMINISTRATIVE COST SUBTOTAL	**$37,840**	**$37,840**	**$33,750**	
JANITORIAL SERVICES	$1,000	$1,250	$1,440	Services once per week.
TELEPHONE SERVICES	$0	$533	$550	
UTILITY SERVICES-ELECTRICITY	$1,200	$840	$1,200	
REPAIR & MAINTENANCE	$3,500	$0	$0	
REPAIR & MAINTENANCE-OTHER SUPPLIES	$35,852	$42,047	$10,000	Other outside maintenance
BUILDING MATERIALS	$700	$0	$0	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
CLEANING SUPPLIES FOR THE GUARD HOUSE	$100	$0	$0	
SAFETY EQUIPMENT & SUPPLIES FOR MAINTENANCE CREW	$100	$0	$0	
EXTERMINATOR SERVICES	$200	$169	$200	$16 monthly
REPAIR & MAINTENACE-GROUNDS	$0	$5,748	$4,000	
GATE EQUIPMENT & REPAIRS	$1,500	$1,535	$7,000	
PRINTING & BINDING	$200	$26	$200	
GENERAL ADVERTISEMENTS	$250	$461	$250	
STD ELECTION COSTS	$1,700	$0	$0	
TRANSPONDERS	$0	$0	$0	
GENERAL OPERATING COST SUBTOTAL	**$46,302**	**$52,608**	**$24,840**	
CAPITAL IMPROVEMENTS	$0	$0	$0	
CAPITAL OUTLAY COST SUBTOTAL	**$0**	**$0**	**$0**	
CONTINGENCY RESERVE	$5,000	$0	$28,496	
PROJECT BALANCE	$7,771	$0	$0	
SUBTOTAL EXPENSE (w/ reserves)	**$466,935**	**$471,484**	**$459,386**	
GRAND TOTAL LOCH LOMOND SURPLUS/(DEFICIT)	**$0**	**$6,385**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
ROYAL OAKS SECTION 1 - 1702				
Number of Units	*589.00*		*589.00*	
Assessment Rate per Unit	*$800.14*		*$706.89*	*Assessment rate reduced by $93.25 from prior year.*
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*384*		*384*	
Guard Hourly Rate	*21.12*		*17.17*	
Vehicle Hourly Rate	*1.5*		*1.6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	471,280	450,630	416,358	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(23,564)	-	(20,818)	
STD TRANSPONDERS	-	495	1,000	
CARRYOVER	-	26,728	67,518	
REVENUE TOTAL	**$447,716**	**$477,853**	**$464,058**	
EXPENSES:				
SECURITY SERVICES	370,022	358,170	300,818	
SECURITY GUARD HOLIDAY COST	4,055	-	-	
POLICE OFF DUTY FOR EVENTS	-	-	-	
SECURITY SERVICES-VEHICLE	-	-	-	
OPERATING SECURITY COST SUBTOTAL	**$374,077**	**$358,170**	**$300,818**	
MANAGEMENT & MONITORING (DIRECT COSTS)	5,709	5,709	13,690	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	25,900	25,900	26,023	
ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$39,713**	
JANITORIAL SERVICES	1,800	2,500	2,500	
TELEPHONE SERVICES	-	542	601	
MOBILE PHONES	960	-	-	
UTILITY SERVICES-ELECTICITY	3,100	2,119	3,100	
UTILITY SERVICES-WATER & SEWER	3,000	333	3,000	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
REPAIRS & MAINTENANCE	3,000	7,587	8,000	Other outside maintenance
MAJOR REPAIR & MAINTENANCE SUPPLIES	5,000	-	-	
EXTERMINATOR SERVICES	400	368	400	$31 monthly
GATE EQUIPMENT & REPAIRS	3,000	4,869	6,000	
PRINTING & BINDING	200	79	200	
GENERAL ADVERTISEMENTS	250	458	800	
TRANSPONDERS	-	1,700	1,000	
OPERATING COST SUBTOTAL	**$20,710**	**$20,556**	**$25,601**	
CAPITAL IMPROVEMENTS	**$0**	**$0**	**$48,963**	
CONTINGENCY RESERVE	**$21,320**	**$0**	**$48,963**	
TOTAL EXPENSE W/RESERVES	**$447,716**	**$410,335**	**$464,058**	
GRAND TOTAL ROYAL OAKS SECTION ONE SURPLUS/(DEFICIT)	**$0**	**$67,518**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
ROYAL OAKS EAST - 1703				
Number of Units	*533.50*		*533.50*	
Assessment Rate per Unit	*$977.73*		*$977.73*	
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*384*		*384*	
Guard Hourly Rate	*21.12*		*17.17*	
Vehicle Hourly Rate	*1.50*		*1.55*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$521,619	$495,551	521,619	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($26,081)	$0	($26,081)	
STD TRANSPONDERS	$0	$910	$1,000	
CARRYOVER	$0	$30,134	$117,760	
TOTAL REVENUES	**$495,538**	**$526,595**	**$614,298**	**$0**
EXPENSES				
SECURITY SERVICES	$370,022	$357,893	$300,818	
SECURITY GUARD HOLIDAY COST	$4,055	$0	$0	
POLICE OFF DUTY FOR EVENTS	$0	$0	0	
SECURITY SERVICES-VEHICLE	$0	$0	0	
OPERATING SECURITY COST SUBTOTAL	**$374,077**	**$357,893**	**$300,818**	
MANAGEMENT & MONITORING (DIRECT COSTS)	$5,709	$5,709	$13,690	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$25,900	$25,900	$26,709	
ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$40,399**	
JANITORIAL SERVICES	$1,800	$2,500	$2,500	
TELEPHONE SERVICES	$0	$529	$960	
MOBILE PHONES	$960	$0	$0	
UTILITY SERVICES-ELECTRICITY	$3,100	$2,320	$3,100	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
UTILITY SERVICES-WATER & SEWER	$1,500	$1,436	$1,500	
REPAIRS & MAINTENANCE-MAJOR	$3,000	$8,847	$15,000	Other outside maintenance
REPAIRS & MAINTENANCE-OTHER SUPPLIES	$5,000	$0	$5,000	
EXTERMINATOR SERVICES	$400	$337	$400	$31 monthly
GATE EQUIPMENT & REPAIRS	$3,000	$2,829	$3,000	
PRINTING & BINDING	$200	$73	$200	
GENERAL ADVERTISEMENTS	$250	$461	$1,000	
TRANSPONDERS	$0	$0	$1,000	
OPERATING COST SUBTOTAL	**$19,210**	**$19,333**	**$33,660**	
CONTINGENCY RESERVE	$70,642	$0	$239,421	
TOTAL EXPENENDITURES	**$495,538**	**$408,835**	**$614,298**	
GRAND TOTAL ROYAL OAKS EAST SURPLUS/(DEFICIT)	**$0**	**$117,760**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LAKE PATRICIA - 1704				
Number of Units	*72.5*		*72.5*	
Assessment Rate per Unit	*$231.46*		*$231.46*	
Bacterial Testing	*0*		*0*	
Fish Stocking	*1,000*		*1,100*	
Number of cycles	*12*		*12*	
Number of summer cycles	*6*		*6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$16,781	$15,953	$16,781	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($839)	$0	($839)	
CARRYOVER	$0	$1,259	$3,535	
TOTAL REVENUES	**$15,942**	**$17,212**	**$19,477**	
EXPENDITURES				
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,342	$1,342	$1,196	
ADMINISTRATIVE COST SUBTOTAL	**$1,342**	**$1,342**	**$1,196**	
FREIGHT & POSTAGE	$200	$0	$200	
WATER TREATMENT SERVICE	$11,900	$11,900	$11,900	
OTHER CHARGES FOR WATER TREATMENT	$1,500	$0	$1,500	
PRINTING & BINDING	$0	$10	$50	
GENERAL ADVERTISEMENTS	$200	$425	$424	
OPERATING COSTS SUBTOTAL	**$13,800**	**$12,335**	**$14,074**	
CONTINGENCY RESERVE	$800	$0	$4,207	
TOTAL EXPENDITURES	**$15,942**	**$13,677**	**$19,477**	
GRAND TOTAL LAKE PATRICIA SURPLUS/(DEFICIT)	**$0**	**$3,535**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LAKE HILDA - 1705				
Number of Units	*111*		*111*	
Assessment Rate per Unit	*$157.92*		*157.92*	
Number of cycles	*12*		*12*	
Number of summer cycles	*6*		*6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$17,529	$16,645	$17,529	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($876)	$0	($876)	
CARRYOVER	($2,165)	$1,814	$4,838	
TOTAL REVENUES	**$14,488**	**$18,459**	**$21,491**	
EXPENDITURES				
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,188	$1,188	$1,091	
ADMINISTRATIVE COST SUBTOTAL	**$1,188**	**$1,188**	**$1,091**	
FREIGHT & POSTAGE	$100	$0	$100	
WATER TREATMENT SERVICE	$10,800	$10,500	$12,300	
OTHER CHARGES FOR WATER TREATMENT	$1,500	$1,500	$0	
PRINTING & BINDING	$0	$16	$20	
GENERAL ADVERTISEMENTS	$200	$417	$420	
OPERATING COSTS SUBTOTAL	**$12,600**	**$12,433**	**$12,840**	
CONTINGENCY RESERVE	$700	$0	$7,559	
TOTAL EXPENDITURES	**$14,488**	**$13,621**	**$21,491**	
GRAND TOTAL LAKE HILDA SURPLUS/(DEFICIT)	**$0**	**$4,838**	**$0**	
	$ 1,668,615	**$ 1,750,813**	**$ 1,853,723**	
	$ 1,668,615	**$ 1,504,760**	**$ 1,853,723**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
DISASTER FUND							
REVENUES							
FEDERAL GRANT	$1,222,352	$2,877,152	$0	$0	$0	$0	
INSURANCE CLAIMS	$0	$0	$0	$0	$0	$0	
TRANSFER FROM GENERAL FUND	$528,635	$0	$0	$0	$0	$0	
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$0	
	$0	$0	$0	$0	$0	$0	
TOTAL REVENUES	**$1,750,987**	**$2,877,152**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURE							
ADMINISTRATIVE	$0	$60,255	$0	$0	$0	$0	
EMERGENCY PROTECTIVE MEASURES	$423,879	$34,824	$0	$0	$0	$0	
ROADS AND BRIDGES	$7,019	$111,538	$0	$0	$0	$0	
DEBRIS REMOVAL & MONITORING	$1,114,105	$2,518,067	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$0	$28,259	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$199,642	$30,899	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$6,342	$24,347	$0	$0	$0	$0	
PARKS REPAIRS	$0	$68,964	$0	$0	$0	$0	
CONTINGENCY	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$1,750,987**	**$2,877,152**	**$0**	**$0**	**$0**	**$0**	

Electric Utility Tax Revenue
and
Debt Service Fund

Electric Utility Tax Revenue and Debt Service Fund

Electric Utility Tax Revenue

The Series 2010, Special Obligation Bond Covenant requires that the electrical utility tax revenue is first utilized to make the debt service payment. The Electric Utility Tax Revenue Fund was therefore created to ensure the appropriate capture of the revenue and the fees associated with the maintenance of the debt. All unused funds are transferred to the General Fund for general operations.

The Total Electric Utility Tax revenue for FY 2019-20 is budgeted at $3,000,000, a decrease of $810 or 0.03% over the current year projections. A transfer to the Debt Service Fund in the amount of $583,399 is budgeted, and $2,414,601 transfer to the General Fund. The annual dissemination service fee is estimated at $2,000.

Debt Service Fund

The Bond and Notes covenants require that all debt service-related revenues and expenditures are tracked in a separate fund. This Fund accounts for the servicing of all outstanding long-term obligations except those payable from Enterprise Funds. The Debt Service Fund for FY 2019-20 includes the Series 2010 Special Obligation Bond for construction of Government Center.

The Series 2010 Bond Holder interest payment for FY 2019-20 is $521,709 and the Federal Direct Payment (interest reimbursement) is estimated at $169,448. The difference between these two amounts ($352,261) represents the Town's portion of the debt service which is paid using the Electric Utility Tax revenues. The first principal payment ($380,000) on the Bond is due December 1, 2019.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
ELECTRIC UTILITY TAX REVENUE							
REVENUES							
ELECTRIC UTILITY SERVICE TAX	$2,924,957	$2,965,913	$3,223,246	$3,223,246	$3,000,810	$3,000,000	Utility tax levied on customer's electric bill
ELECTRIC UTILITY SERVICE TAX TO GF	-$2,550,480	-$2,597,842	-$2,850,501	-$2,850,501	-$2,287,364	-$2,414,601	Net of debt service to General Fund
TRANSFER GF ELEC UTIL	$0	$16,738	$0	$0	$50,123	$0	-
TOTAL REVENUES	**$374,477**	**$384,808**	**$372,745**	**$372,745**	**$763,569**	**$585,399**	
EXPENDITURES							
PROFESSIONAL SERVICES	$0	$14,738	$0	$0	$0	$0	
CONTINGENCY	$0	$0	$0	$0	$0	$0	
FINANCIAL INSTITUTION FEES	$0	$0	$0	$0	$0	$0	
ANNUAL DISSEMINATION AGENT FEE	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	
8038 CP FILING FEE	$0	$0	$0	$0	$0	$0	
TRANSFER OUT-GENERAL FUND	$0	$0	$0	$0	$0	$0	
TRANSFER TO TOWN FOUNDATION	$0	$0	$0	$0	$48,123	$0	
TRANSFER TO DEBT SERVICE FUND	$372,223	$398,863	$370,745	$370,745	$711,446	$583,399	Transfer to pay debt service on Bond, Series 2010
TOTAL EXPENDITURES	**$374,223**	**$415,600**	**$372,745**	**$372,745**	**$761,569**	**$585,399**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
DEBT SERVICE FUND							
REVENUES							
INTEREST INCOME	$13,598	$13,550	$0	$0	$15,000	$0	
DEBT SERVICE FUND BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$354,919	
TRANSFER FROM SRF PTP	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM CAPITAL - TRANSPORTATION	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM ELEC UTIL FD	$372,223	$398,863	$370,745	$370,745	$711,446	$583,399	
TRANSFER ROAD 13 TO DEBT	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM GENERAL FUND	$0	$0	$0	$0	$0	$0	
UNREALIZED CAP GAIN/LOSS	$0	$0	$0	$0	$0	$0	
FEDERAL DIRECT PAYMENT	$178,728	$179,304	$179,304	$179,304	$180,072	$169,448	
TOTAL REVENUES	**$564,549**	**$591,717**	**$550,049**	**$550,049**	**$906,518**	**$1,107,766**	
EXPENDITURES							
SERIES 2013 PRINCIPAL	$0	$0	$0	$0	$0	$0	
SERIES 2013 INTEREST	$0	$0	$0	$0	$0	$0	
FINANCIAL INSTITUTION FEES	$2,700	$0	$1,350	$1,350	$2,700	$1,350	
8038 CP PREPARATION FEES	$400	$0	$200	$200	$400	$200	
SERIES 2010 PRINCIPAL	$0	$0	$0	$0	$0	$380,000	
SERIES 2010 INTEREST	$548,499	$548,499	$548,499	$548,499	$548,499	$521,709	
FUND BALANCE	$0	$0	$0	$0	$0	$204,507	
TRANSFER OUT-GENERAL FUND	$0	$0	$0	$0	$0	$0	
TRANSFER OUT - ELECTRIC UTILITY REVENUE FUND	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$551,599**	**$548,499**	**$550,049**	**$550,049**	**$551,599**	**$1,107,766**	

Capital Projects Fund
Infrastructure Sinking Fund
and
Five-Year Capital Improvement Plan

Capital Projects Fund Detail

The Capital Improvement Program aligns with the Town's 2015-2025 Strategic Plan where mobility remains the Town's #1 strategic goal. The FY 2019-20 Capital Projects Fund Budget includes many of these initiatives with investment in transportation projects representing 63% of the Capital Improvement Program, followed by 24% in stormwater improvements, and 13% investment in parks and facilities improvements.

The Capital Projects Fund is established to account for all resources used for the acquisition of fixed assets or construction of major capital projects. Money is typically transferred to this Fund from other Funds for these projects. The Budget for FY 2019-20 totals $11,595,520 which includes $420,000 transfer back to the General Fund. Projects are grouped according to the four sub-fund categories as summarized below:

Facilities and Equipment

The amount in this sub-fund category ($14,362) represents a balance carry-forward from the prior year, which is reserved for future facilities and equipment improvement.

Parks Development

- **Miami Lakes Optimist Park Master Plan**

Total Estimated Project Cost is $10 to $17.5 million; FY 2019-20 Budget is $514,197

The Town Council adopted the Miami Lakes Optimist Park Master Plan in 2003; while many of the proposed improvements have been completed, the Plan also includes concession stand and bathroom facility ($1 million), rebuilding the tennis and basketball courts ($350,000), new sports field lighting ($1.2 million), field and fencing reconfiguration ($3.5 million), a walking trail throughout the park with exercise amenities ($700,000), new site furnishings ($390,000), site earthwork and landscaping ($2 million), additional parking area and resurface existing parking lot ($815,000), optional airnasium ($500,000) and construction cost ($6 million).

In FY2018, a contract for field design work was awarded for $470,000 which is approximately 38% complete. FY2020 Budget provides funding for the completion of the field design work and construction documents.

- **Optimist Park Storage Facility**

Total Estimated Project Cost $230,000; FY 2019-20 Budget is $188,000.

The prior year Adopted Budget included $80,000 to replace the roof and renovate the interior of the storage facility at Optimist Park. Due to a change in scope, the budget was amended to add $150,000 to completely remodel the structure, update electrical, plumbing and mechanical systems to meet current Code, reconfigure interior spaces making the building ADA accessible, and aesthetically update the exterior of the building to make it consistent with MLOP Clubhouse. Design was completed in FY2019 and construction is expected to be completed in FY2020.

- **Par 3 Park**

Total Estimated Project Cost is $4.7 million; FY 2019-20 Budget is $150,000.

Funded from developer contribution, the budget allocation is for design work to turn a Par 3 Golf Course into a multi-use central park with areas for kids to play, fitness activities, and a transit park-and-ride.

- **Bridge Park – Phase 1**

Total estimated project cost - $215,000; FY2020 Budget - $200,000.

The Town is exploring the potential development of the Miami Lakes Bridge Park located on the I-75 Highway overpass at the western boundary of NW 154th Street. The project would extend west from the Town's boundary into the City of Hialeah along NW 154th Street and connect to a planned large regional park in Hialeah. The Park will include bike lanes, walking paths and greenery and provide public green and recreational space to benefit existing residents and the adjacent new homes and commercial development.

In FY2019, Town Council approved the Conceptual Design for Phase 1 of the 1-5-4 Bridge Park. Phase 1 consists of constructing the Entry Plaza for the 1-5-4 Bridge Park & Greenway with shared use paths, central area with benches, feature canopy tree, landscape islands containing native trees, plants, and lighting. The FY2019-20 Budget includes funding from Parks Open Space Impact Fees for construction.

Transportation Improvements and Stormwater Improvements

The Transportation Improvement Program is based on the results of the Roadway Assessment Report that was completed in 2011, as well as the 2015 Transportation Summit recommendations; the Stormwater Improvement Program is based on the results of the Stormwater Master Plan Update completed in 2012. These programs were developed to ensure that road resurfacing projects are coordinated with drainage improvements. For FY 2019-20, these projects are funded from State grants, Infrastructure Gas Tax funds, Transportation Sales Tax, Stormwater Utility, Mobility fees and Contribution from Developer In Lieu of Road Impact Fees.

As part of its Stormwater Master Plan, over the last few years the Town of Miami Lakes has undertaken a series of projects to protect surface water quality and reduce flooding within the Town. These projects are comprised of both roadway and drainage components and the cost is typically split between the Transportation and Stormwater sub-funds. Drainage projects are completed by resurfacing the roadway, pavement markings, signage and when applicable, landscaping and irrigation. Stormwater improvements typically include the addition of catch basins, French drains, and manholes to provide water quality and quantity treatment. Projects funded in the FY 2019-20 Budget include:

- **West Lake Roadway and Drainage Improvement – Phase III**

Total Estimated Project Cost is $1.96 million; FY 2019-20 Budget is $1,920,000.
The Stormwater Master Plan identified the West Lakes area as a priority for stormwater improvements. The project consists of a complete drainage system retrofit and installation of drainage pipes in residential arterial roads and exfiltration trenches (French Drains) connecting to existing underground infrastructure, leading to an outfall. New structures and inlets will increase capacity.

The project has been designed and is currently under permit. The Town received $600,000 in State Legislative funding towards Phases 1 and II which were completed in FY2016 and FY2017, respectively. The underground infrastructure installed during Phase I and Phase II is the main system which West Lakes Drainage Improvements Phase III new structures and inlets will intersect, completing this drainage system. In FY2018, the Town received $1,462,499.95 in grant funding from the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) through the State of Florida, and $500,000 in State Legislative funds for West Lake Drainage

Improvement Phase III. This total funding of $1,962,500 will complete the project in FY2020.

- **Royal Oaks Roadway and Drainage Improvement – Phase I**

Total Estimated Project Cost is $1.25 million; FY 2019-20 Budget is $919,907
The Royal Oaks community in the northwestern portion of the Town continues to be adversely impacted by flooding events, and therefore, is addressed as a priority project in the Stormwater Master Plan. The project includes construction of the drainage system which consists of installation of stormwater pipes, exfiltration trenches (French Drains) and catch basins, and restoration and resurfacing of the existing roadway surfaces. The project areas encompass over 24 acres of residential property as follows: Area 1 - NW 164th Street to NW 165th Terrace from NW 87th Avenue to NW 84th Court, and Area 2 – NW 167th Terrace to NW 169th Terrace from 81st Avenue to NW 79yh Avenue.

The Town received $500,000 in State Legislative funds in FY2018 and is matched by Stormwater Utility funds $418,500 and Transportation funds $275,000, for a total of $1,1,93,500. Project construction cost is fully funded, and the contingency is funded at 50%. The project is currently underway and is expected to be completed in FY2020.

- **NW 59th Avenue Extension, Public Works Storage Yard and Boat Yard**

Total Estimated Project Cost is $8 million; FY 2019-20 Budget is $5,184,299.
The project includes the purchase of a 5.86-acre parcel from Miami-Dade Aviation Department to design and construct a bridge and roadway improvement, extending from NW 59th Avenue over the C-8 Canal south to NW 154th Street, thereby providing public access that will facilitate increased economic opportunities, commerce and local jobs. The project will also include a storage yard for Public Works materials and equipment, and a boat storage facility for the nautical public to be operated by the private sector through a revenue sharing agreement with the Town.

In FY2018 the Town was awarded a $3.6 million competitive grant from FDOT for the construction of the NW 59th Avenue project. Per the award letter, design ($240,000) and land acquisition (900,000) to commence in FY2019, and construction ($2,401,500) and construction engineering and inspection ($72,500) in FY2020. Additionally, the budget allocation includes $1,200,000 from PTP 80%, for a total FY 2019-20 budget of $5,184,299.

The Town is in the process of securing approval from the Florida Aviation Administration and South Florida Water Management District to be able to use the property for the above-mentioned intended uses.

- **Safe Routes to School**

Total Estimated Project Cost is $1.2M; FY 2019-20 Budget is $847,330.
The Town was initially awarded a grant from FDOT through the Local Agency Program in 2014 in the amount of $200,000 with a Town match of $121,500 for a greenway trail along the east side of Miami Lakeway North/South between Miami Lakes K-8 and Miami Lakes Middle Schools. In FY2017 FDOT awarded an additional $18,073 towards the design and a bat survey which was completed. The design includes a meandering trail for bicyclists and pedestrians with high emphasis crosswalks and bollards to provide additional caution and limit access to motorized vehicles, as well as landscaping.

In FY2018 FDOT awarded another $302,484 towards construction, and $49,154 for construction engineering inspections. In FY 2019 another $200,000 was awarded for construction with an increase in Town match of $126,461. These amounts are expected to fully fund construction and complete the project in FY2020.

- **Business Park East (NW 60th Avenue)**

Total Estimated project cost is $1.56 million; FY 2019-20 Budget is $812,914.
The Town received a grant award for $1,000,000 from FDOT through the Transportation Alternative Program (TAP) and requires a Town match of $400,000 for bicycle and pedestrian improvements. The grant is to fund the construction of bicycle lanes, sidewalks, crosswalks and ADA compliant intersections with curb ramps at Business Park East which covers the area along NW 60th Avenue from NW 139th Street to Miami Lakes Drive. Planning, assessment, survey and design work was completed, and construction commenced in FY2019. The projected is scheduled to be completed in FY2020.

- **Palmetto and NW 67th Avenue Widening Project**

Total Estimated Project Cost is $700,000; FY 2019-20 Budget is $445,615.
As part of the Transportation Improvement Initiative outlined in the Town's Strategic Plan, widening the roadway at NW 67th Avenue and SR 826/Palmetto by incorporating an additional thru lane for northbound traffic flow will reduce traffic congestion and improve vehicular movement. This project is funded by a contribution in lieu of road impact fees ($547,268) from Town Center Developer and covers construction costs. Design, construction administration and contingency are funded by the Town at approximately $152,730.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CAPITAL PROJECTS FUND							
FACILITIES AND EQUIPMENT IMPROVEMENT							
REVENUES							
INTEREST INCOME	$15,993	$0	$0	$0	$0	$0	
CAP PROJ BUDGET CARRYFORWARD	$110,000	$0	$26,967	$44,531	$44,531	$14,362	Prior year carryforward fund balance.
TRANSFER FROM IMPACT FEE FUND - POLICE	$0	$177,950	$0	$0	$0	$0	
TOTAL REVENUES	**$125,993**	**$177,950**	**$26,967**	**$44,531**	**$44,531**	**$14,362**	
EXPENDITURES							
PERMIT FEES	$0	$1,333	$0	$0	$0	$0	-
RESERVE FOR FACILITIES & EQUIP IMPROV	$0	$0	$26,967	$26,967	$0	$14,362	Reserve for Facilities and Equipment Improvement projects.
MACHINERY & EQUIPMENT	$14,280	$255,964	$0	$17,564	30,169	$0	-
TRANSFER TO GENERAL FUND	$111,416	$0	$0	$0	$0	$0	-
TOTAL EXPENDITURES	**$125,696**	**$257,297**	**$26,967**	**$44,531**	**$30,169**	**$14,362**	
PARKS IMPROVEMENTS							
REVENUES							
PARKS GRANTS BIKE PATH	$0	$0	$0	$0	$0	$0	
GRANT-NEAT STREET MIAMI	$0	$16,107	$0	$37,423	$37,423	$0	-
SETTLEMENTS/INSURANCE CLAIMS	$21,749	$0	$0	$0	$0	$0	-
CAP PARKS BUDGET CARRYFORWARD	$0	$0	$403,882	$619,868	$619,868	$1,281,163	Prior year carryforward fund balance.
MISCELLANEOUS INCOME	$0	$293	$0	$0	$0	$0	-
TRANS FR GENERAL FUND - PARKS	$484,172	$0	$106,000	$728,636	$728,636	$0	-
TRANS FR PARKS IMPACT FEE FD - IMPROV	$684,900	$170,000	$828,743	$828,743	$328,743	$0	-
TRANS FR PARKS IMPACT FEE FD - OPEN SPACE	$50,000	$83,622	$0	$0	$25,000	$200,000	Transfer for Bridge Park design.
WEST LAKE NEIGHBORHOOD REFOR	$0	$15,000	$0	$0	$0	$0	-
FLORIDA DEPT OF AGRICULTURE &CONSUMER	$0	$0	$225,000	$225,000	$193,500	$0	-
TOTAL REVENUES:	**$1,240,821**	**$285,022**	**$1,563,625**	**$2,439,670**	**$1,933,170**	**$1,481,163**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EXPENDITURES							
TRANSFERS OUT TO GENERAL FUND	$0	$0	$0	$0	$0	$420,000	Reducing MLOP Master Plan funding
TRANSFERS OUT-GENERAL FUND	$0	$3,249	$0	$0	$0	$0	
CIP RESERVE FOR PARKS	$0	$0	$0	$10,175	$0	$8,966	Reserve for future parks improvement projects.
WEST LAKE NEIGHBORHOOD REFORESTATION PROGRAM	$5,237	$175,304	$0	$100,000	$100,000	$0	-
DOG PARK	$154,572	$0	$0	$0	$0	$0	-
NIC BEAUTIFICATION MATCHING GRANT PROGRAM	$0	$0	$0	$5,000	$5,000	$0	-
SENIOR CENTER BUILDOUT	$0	$0	$500,000	$500,000	$0	$0	-
TOTAL ADMINISTRATIVE PROJECTS:	**$159,809**	**$178,553**	**$500,000**	**$615,175**	**$105,000**	**$428,966**	
FDOT HIGHWAY BEAUTIFICATION	$3,523	$0	$0	$0	$0	$0	-
TOTAL GREENWAY AND TRAILS:	**$3,523**	**$0**	**$0**	**$0**	**$0**	**$0**	
ROP BALLFIELDS IMPROVEMENTS	$46,165	$5,177	$0	$0	$0	$0	-
ROP SPORTS FIELDS LED RETROFIT	$0	$0	$250,000	$250,000	$215,000	$0	-
TOTAL ROYAL OAKS PARK PROJECTS:	**$46,165**	**$5,177**	**$250,000**	**$250,000**	**$215,000**	**$0**	
MINI PARKS COMM CENT EAST	$17,150	$5,950	$0	$0	$5,709	$0	-
TOTAL PARK -EAST (YOUTH CENTER):	**$17,150**	**$5,950**	**$0**	**$0**	**$5,709**	**$0**	
MINI PARKS IMPROVEMENTS-PLAYGROUND RENOVATI	$0	$0	$0	$85,966	$85,966	$0	-
MINI PARKS COMM CENT WEST	$74,394	$50,738	$0	$0	$0	$0	-
TOTAL PARK -WEST (MARY COLLINS):	**$74,394**	**$50,738**	**$0**	**$85,966**	**$85,966**	**$0**	
MLOP CLUBHOUSE/FURNITURE & FIXTURES	$542,676	$11,078	$0	$0	$0	$0	-
MLOP MARINA	$9,171	$0	$0	$0	$0	$0	-
MLOP STORAGE FACILITY	$48,024	$14,400	$80,000	$230,000	$42,000	$188,000	Rebudget funds to replace roof, A/C unit, renovate bathrooms and refurbish interior.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MLOP MASTER PLAN	$0	$46,766	$553,625	$998,529	$64,332	$514,197	Funding to complete the design work at MLOP and the remainder towards the construction phase.
MACHINERY AND EQUIPMENT	$59,038	$0	$0	$0	$0	$0	-
MLOP WORKS OF ART/COLLECTIONS	$1,500	$9,500	$0	$15,000	$14,000	$0	-
TOTAL MIAMI LAKES OPTIMIST PARK	**$660,409**	**$81,744**	**$633,625**	**$1,243,529**	**$120,332**	**$702,197**	
RE SODDING POCKET PARKS	$0	$114,592	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT-MINI PARKS IMPRO.	$119,114	$39,751	$0	$65,000	$65,000	$0	-
TOTAL MINI PARKS	**$119,114**	**$154,343**	**$0**	**$65,000**	**$65,000**	**$0**	
BRIDGE PARK	$0	$0	$0	$0	$15,000	$200,000	Survey and design of Bridge Park
PAR 3 PARK	$0	$0	$150,000	$150,000	$0	$150,000	Rebudget funds for design of Par 3 Park
PASSIVE PARK DEVELOPMENT	$0	$0	$30,000	$30,000	$40,000	$0	-
MADDEN'S HAMMOCK PARK/PROF SERVICES	$0	$11,419	$0	$0	$0	$0	-
TOTAL PASSIVE PARK DEVELOPMENT	**$0**	**$11,419**	**$180,000**	**$180,000**	**$55,000**	**$350,000**	
TOTAL PARKS IMPROVEMENTS EXPENDITURES	**$1,080,565**	**$487,924**	**$1,563,625**	**$2,439,670**	**$652,007**	**$1,481,163**	
TRANSPORTATION IMPROVEMENTS							
REVENUES							
FEDERAL GRANT-TRANSPORTATION ALTERNATIVE PROGRAM (TAP)	$0	$0	$1,000,000	$1,000,000	$0	$1,000,000	Rebudget Tap Grant Award for Complete Streets Business Park East project to include town wide bicycle and pedestrian improvements.
SAFE ROUTES TO SCHOOL GRANT	$28,073	$0	$521,638	$721,638	$0	$721,638	Rebudget LAP grant funding for Safe Routes to School project including construction and CEI costs.
INTEREST INCOME	$0	$42,715	$16,000	$16,000	$40,000	$25,000	Interest income from Investment Portfolio.
SECOND LOCAL OPT GAS TAX - 3 CENT	$161,504	$155,025	$152,000	$152,000	$155,599	$155,000	1 to 5 cent tax per Florida Statute 336.025. Based on Department of Revenue estimates
MPO GRANT - COMPLETE STREETS	$22,275	$17,725	$0	$0	$0	$0	-
COUNTY GRANT - CIGP - NW 59 AVE RDWY EXTENSION	$0	$0	$1,140,500	$1,140,500	$0	$3,614,500	Rebudget County Incentive Grant Program for NW 59 Avenue Roadway extension and redevelopment project. Total grant award $3,614,500. FY19 Budget for design and land acquisition, Construction and CEI ($2.474M).

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GRANT-154TH & PALMETTO-G1409	$0	$38,563	$0	$0	$0	$0	-
TPO GRANT - SMART MOBILITY	$0	$0	$40,000	$40,000	$40,000	$0	-
INSURANCE CLAIMS	$0	$0		$0	$0	$0	-
TRANSPORTATION CARRYFORWARD	$0	$0	$883,577	$1,066,256	$1,066,256	$805,386	Prior year carryforward fund balance.
TRANSF FR SPECIAL REVENUE FUND - PTP 80%	$26,276	$825,000	$650,000	$715,420	$715,420	$720,000	Transfer from PTP 80% towards 59 Ave Extension Project ($4750,000), Royal Oaks Drainage ($125,000), contingency and design of 67th Avenue Widening Project ($90,000), and NW 60th Avenue ($30,000).
TRANS FROM RDWY IMPROV/GAS TAX	$0	$0	$0	$100,000	$100,000	$0	-
TRANSF FRM DEVELOPER CONTRIBUTION IN LIEU OF ROAD IMPACT FEE FUND	$0	$0	$641,934	$699,269	$446,873	$273,634	Funds rebudgeted for design and construction of 67th Avenue Widening Project (50% balance).
TRANSFER FROM SRF MOBILITY FEE FUND	$468,000	$208,870	$314,500	$314,500	$18,419	$100,000	FY19 Transfer to Capital for Business Park East (NW60th Avenue) project.
TOTAL REVENUES	**$706,128**	**$1,287,897**	**$5,360,149**	**$5,965,583**	**$2,582,567**	**$7,415,158**	
EXPENDITURES							
SMART MOBILITY AND FUTURE TECHNOLOGY TRANSPORTATION STUDY	$0	$0	$50,000	$50,000	$50,000	$0	-
TRAFFIC CALMING	$9,029	$4,266	$0	$0	$4,560	$0	-
CIP RESERVE FOR TRANSPORT	$0	$0	$187,502	$564	$0	$0	
BUS SHELTER ACQUISITION	$11,880	$0	$0	$0	$0	$0	
59TH AVENUE EXTENSION, PUBLIC WORKS STORAGE YARD AND BOAT YARD	$14,760	$68,240	$2,340,500	$2,342,799	$107,500	$5,184,299	Secure approval from FAA and South Florida Water Management District to extend 59th Avenue south to Miami Lakes Drive to include construction of PW Yard and Boat Storage facility. Total project cost $8M
TRANSP LAKE MARTHA IMPROV	$6,111	$0	$0	$0	$0	$0	-
TRANSP LAKE SARAH IMPROV	$7,479	$636,812	$0	$59,500	$59,500	$0	
SAFE ROUTES TO SCHOOL ALONG MLS	$28,303	$18,001	$685,400	$1,043,861	$200,000	$847,330	Construction of Safe Routes to School project to be completed in FY20.
HUTCHINSON ROADWAY & DRAINAGE IMPR	$52,753	$0	$0	$0	$0	$0	-
64th AVENUE MILLING AND RESURFACING	$32,408	$0	$0	$0	$0	$0	-
BEAUTIFICATION- Entrance Feature	$136,582	$0	$0	$0	$0	$0	-
BEAUTIFICATION FDOT	$138,914	$0	$0	$0	$0	$0	-
WINDMILL GATE ROAD IMPROVEMENTS	$11,356	$7,731	$190,000	$125,000	$121,484	$0	-

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GREENWAY AND TRAILS STRIPING	$4,224	$0	$0	$0	$0	$0	-
COMPLETE STREETS IMPLEMENTATION PLAN	$46,959	$10,652	$0	$0	$0	$0	-
COMPLETE STREET IMPLEMENTATION : BUSINESS PARK EAST (NW 60TH AVE)	$79,738	$122,768	$1,115,000	$1,362,914	$550,000	$812,914	FY17 include planning, assessment, survey and approx. 30% of design of project at Business Park East and Main Street East. FY18 funding completes the design for construction to commence in FY19. Project includes bicycle lanes, sidewalk and crosswalk improvements along NW 60th Avenue from NW 139th Street to Miami Lakes Drive.
MIAMI LAKEWAY SOUTH RESURFACE	$0	$32,787	$200,000	$259,659	$238,079	$0	-
MACHINERY & EQUIPMENT	$0	$13,655	$0	$0	$0	$0	-
TRANSF TO STORMWATER CIP	$0	$0	$150,000	$150,000	$150,000	$125,000	Transfer to CIP Stormwater for Royal Oaks Drainage project
PALMETTO & NW 67TH AVENUE WIDENING	$48,187	$756	$441,747	$499,082	$189,837	$445,615	67th Avenue Widening Project to include design, permitting and construction administration to add an additional through lane at NW 67th Avenue and Palmetto.
NW 146/159 STREET UNDERPASSES	$4,238	$514,498	$0	$0	$0	$0	-
160TH STREET UNDERPASS BRIDGE	$4,239	$0	$0	$0	$0	$0	-
ADAPTIVE SIGNALIZATION PROGRAM	$35,133	$92,960	$0	$72,204	106,221	$0	-
82ND AVENUE & OAK LANE RECONFIGURATION	$16,775	$72,812	$0	$0	$0	$0	-
TOTAL EXPENDITURES:	**$689,068**	**$1,595,938**	**$5,360,149**	**$5,965,583**	**$1,777,181**	**$7,415,158**	
STORMWATER IMPROVEMENTS							
REVENUES							
TRANSF IN-PEOPLES TRANSPORTATION PRGM	$0	$0	$150,000	$150,000	$150,000	$125,000	Transfer from PTP towards drainage portion of budgeted projects - Royal
FEMA - WEST LAKE PHASE 3	$0	$0	$1,462,500	$1,462,500	$22,500	$1,440,000	Rebudget FEMA Funding through the State of Florida for West Lake Phase 3.
STORMWATER GRANTS-LAKE SARAH	$0	$0	$0	$425,000	$425,000	$0	-
STORMWATER GRANTS-CANAL STABILIZATION	$756,709	$0	$875,000	$1,000,000	$260,000	$740,000	Rebudget Canal Bank Stabilization grant - Phase 2 for reimbursement.
STATE LEGISLATIVE GRANT - ROYAL OAKS DRAINAGE	$0	$0	$500,000	$500,000	$0	$500,000	Rebudget Legislative Award for Royal Oaks Drainage Phase 1.
STATE LEGISLATIVE GRANT - WEST LAKE PHASE 3	$0	$0	$500,000	$500,000	$0	$500,000	Rebudget Legislative Award for West Lakes Drainage Phase 3.
CAPITAL SW BUDGET CARRYFORWD	$0	$0	$0	-$356,482	($356,482)	($630,093)	Prior year fund balance carryforward.
TRANSF IN-STORMWATER	$468,967	$150,000	$350,000	$290,500	$253,500	$165,000	Transfer from Stormwater Utility Fund towards Royal Oaks Drainage.
TOTAL REVENUES:	**$1,225,676**	**$150,000**	**$3,837,500**	**$3,971,518**	**$754,518**	**$2,839,907**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EXPENDITURES							
WEST LAKE ROADWAY & DRAINAGE - NW 148TH TERRACE/ NW 148TH STREET/ NW 149TH TERRACE	$0	$4,000	$1,962,500	$1,980,000	$60,000	$1,920,000	Total project cost is estimated at $1.96M. Design was completed in FY14 as part of West Lake Phase 1 Project. Bidding in FY19 and construction to commence in FY20.
ROYAL OAKS DRAINAGE & ROADWAY IMPROVS	$0	$3,306	$1,000,000	$943,194	$325,000	$919,907	Total project cost estimated at $2 million. Design completed in FY14 ($120,000); bidding and construction of Phase 1 to commence in FY19 and Phase 2 in FY20.
CANAL BANK STABILIZATION - PHASE 1	$768,976	$13,337	$0	$0	$0	$0	-
CANAL BANK STABILIZATION - PHASE 2	$29,174	$50,723	$875,000	$906,766	$906,766	$0	-
LAKE MARTHA DRAINAGE IMPROVEMENT	$4,074	$0	$0	$0	$0	$0	-
LAKE SARAH IMPROVEMENT	$222,986	$1,218,600	$0	$110,500	92,845	$0	-
HUTCHINSON ROADWAY & DRAINAGE IMPR	$29,697	$0	$0	$0	$0	$0	-
OPERATING CONTINGENCY- STORM	$0	$0	$0	$31,058	$0	$0	-
TOTAL EXPENDITURES:	**$1,054,907**	**$1,289,967**	**$3,837,500**	**$3,971,518**	**$1,384,611**	**$2,839,907**	
TOTAL CAPITAL FUND PROJECTS REVENUES	**$3,298,618**	**$1,900,870**	**$10,788,241**	**$12,421,302**	**$5,314,786**	**$11,750,590**	
TOTAL CAPITAL FUND PROJECTS EXPENDITURES	**$2,950,236**	**$3,631,125**	**$10,788,241**	**$12,421,302**	**$3,843,968**	**$11,750,590**	
INFRASTRUCTURE SINKING FUND							
TRANSFER FROM GENERAL FUND	$0	$0	$0	$0	$150,000	$0	
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$150,000	
	$0	**$0**	**$0**	**$0**	**$150,000**	**$150,000**	
CONTINGENCY	$0	$0	$0	$0	$0	$150,000	
	$0	**$0**	**$0**	**$0**	**$0**	**$150,000**	

Five-Year Capital Improvement Plan
FY 2020 – FY 2024

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
FACILITIES AND EQUIPMENT IMPROVEMENT						
REVENUES						
TRANSFER FROM GENERAL FUND	$0	$0	$0	$0	$0	Transfer from General Fund
CAP PROJ BUDGET CARRYFORWARD	$14,362	$0	$0	$0	$0	Prior year carryforward sub-fund balance
TOTAL REVENUES	**$14,362**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURES						
RESERVE FOR FACILITIES AND EQUIPMENT IMPROV	$14,362	$0	$0	$0	$0	Reserve for Facilities and Equipment Improvement projects
FACILITY RENEWAL AND REPLACEMENT	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$14,362**	**$0**	**$0**	**$0**	**$0**	
PARKS IMPROVEMENT						
REVENUES						
GF TRANSF BEAUTIFCATION GRANT MATCH	$0	$10,000	$10,000	$10,000	$10,000	General Fund transfer of Town's matching grant for Neighborhood Improvement
GF TRANSF WEST LAKE REFORESTATION	$0	$100,000	$100,000	$0	$0	General Fund transfer for West Lake Neighborhood Reforestation
TRANSF IN- PARKS IMPACT FEE FUND - OPEN SPACE	$200,000	$1,000,000	$0	$0	$0	Transfers from Parks Impact Fee Fund - Open Space for Bridge Park design in FY20 and Par 3 Park construction in FY21
TRANSF IN- PARKS IMPACT FEE FUND - IMPROVEMENTS	$0	$500,000	$0	$0	$0	Transfer from Parks Improvement Impact Fee Fund in FY20 for build-up of Senior Center interior
CAP PARKS BUDGET CARRYFORWARD	$1,281,163	$8,966	$8,966	$0	$0	Prior year carryforward sub-fund balance
TOTAL REVENUES:	**$1,481,163**	**$1,618,966**	**$118,966**	**$10,000**	**$10,000**	
EXPENDITURES						
TRANSFER OUT TO GENERAL FUND	$420,000	$0	$0	$0	$0	Transfer to General Fund
CIP RESERVE FOR PARKS	$8,966	$8,966	$8,966	$0	$0	Reserve for future parks improvement projects
SENIOR CENTER INTERIOR BUILDUP	$0	$500,000	$0	$0	$0	Interior build up of a 6,000 square foot shell building for a senior community/activity center

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
NIC BEAUTIFICATION MATCHING GRANT PROGRAM	$0	$10,000	$10,000	$10,000	$10,000	Grant match funding for neighborhood improvement
TOTAL CLS ADMINISTRATIVE PROJECTS:	**$428,966**	**$518,966**	**$18,966**	**$10,000**	**$10,000**	
WESTLAKE NEIGHBORHOOD REFORESTATION	$0	$100,000	$100,000	$0	$0	Phases 4 and 5 of removal and replacement of tree canopy in West Lake neighborhood
FDOT HIGHWAY BEAUTIFICATION	$0	$0	$0	$0	$0	
BMP - 154TH STREET AND PALMETTO	$0	$0	$0	$0	$0	
TOTAL GREENWAY AND TRAILS	$0	$100,000	$100,000	$0	$0	
MLOP MASTER PLAN	$514,197	$0	$0	$0	$0	Funding to complete MLOP Master Plan design and construction documents
AIRNASIUM (MLOP MASTER PLAN OPTION)	$0	$0	$0	$0	$0	Option for MLOP Master Plan
MLOP STORAGE FACILITY	$188,000	$0	$0	$0	$0	Complete remodel and update of structure to meet current Code, and reconfigure interior for ADA compliance.
TOTAL MIAMI LAKES OPTIMIST PARK:	**$702,197**	**$0**	**$0**	**$0**	**$0**	
BRIDGE PARK	$200,000	$0	$0	$0	$0	Phase 1 construction of entry plaza with shared use paths, central area with benches, feature canopy, landscape islands containing native trees, plants and lighting
PAR 3 PARK	$150,000	$1,000,000	$0	$0	$0	Funding for design in FY20 from developer's contribution. Construction to commence in FY21 from Open Space Impact Fee funds. Total estimated project cost $4.7M
TOTAL PASSIVE PARK	**$350,000**	**$1,000,000**	**$0**	**$0**	**$0**	
TOTAL PARKS IMPROVEMENTS EXPENDITURES	**$1,481,163**	**$1,618,966**	**$118,966**	**$10,000**	**$10,000**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
TRANSPORTATION IMPROVEMENT						
REVENUES						
FEDERAL GRANT - TRANSPORTATION ALTERNATIVE PROGRAM (TAP)	$1,000,000	$0	$0	$1,541,544	$1,000,000	FY19 FDOT TAP grant for Complete Streets Business Park East project that includes bicycle, sidewalk and crosswalk improvements. FY23 FDOT TAP Grant for Business Park West project at 79th Court ($1,000,000) and Greenway 2.0 ($541,544). FY2025 FDOT TAP Grant for the Fairway Improvements Project ($900,000)
SAFE ROUTES TO SCHOOL	$721,638	$56,267	$0	$184,876	$0	FY20 includes funding for grant award from FDOT to complete construction of Safe Routes to School project between Miami Lakes K8 and ML Middle Schools ($721,638). FDOT Grant awarded for FY21 to FY23 for Bob Graham Education Center ($241,143)
INTEREST INCOME	$25,000	$20,000	$20,000	$15,000	$10,000	Interest income from Investment Portfolio
SECOND LOCAL OPTION GAS TAX 3 cent	$155,000	$155,000	$160,000	$160,000	$160,000	1 to 5 cent tax per Florida Statute 336.025
COUNTY GRANT (CIGP)	$3,614,500	$0	$0	$0	$0	County Incentive Grant Program for NW 59 Avenue Roadway extension and redevelopment project. Total grant award $3,614,500. FY19 Budget for design and land acquisition. Construction and CEI ($2.474M) to be budgeted in FY20
TRANSFER IN- SRF PTP 80%	$720,000	$600,000	$625,000	$625,000	$625,000	Transfers from Special Revenue Fund PTP 80% (half-cent discretionary sales surtax) for transportation related and roadway improvement capital projects
TRANSFER IN - SRF PTP 20%	$0	$200,000	$0	$0	$0	Transfers from Special Revenue Fund PTP 20% Transit (half-cent discretionary sales surtax) for Park and Ride design
CONTRIBUTION IN LIEU OF ROAD IMPACT FEE	$273,634	$200,000	$5,352,652	$0	$0	FY2020 for Palmetto and 67th Avenue widening project. FY2021-22 Funding Park and Ride Design and the underpasses at 146th/159th Streets
TRANSFER IN- MOBILITY FEE FUND	$100,000	$0	$0	$0	$0	Transfers from Mobility Fee Trust Account Fund for projects as identified
CAPTRANSP BUDGET CARRYFORWARD	$805,385	$0	$25,000	$80,000	$321,459	Prior year carryforward sub-fund balance
TOTAL REVENUES	**$7,415,157**	**$1,231,267**	**$6,182,652**	**$2,606,420**	**$2,116,459**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
EXPENDITURES						
CIP RESERVE FOR TRANSPORT	$0	$25,000	$80,000	$321,459	$206,459	Contingency for transportation project needs
59TH AVENUE EXTENSION, PUBLIC WORKS STORAGE YARD AND BOAT YARD	$5,184,299	$750,000	$0	$0	$0	Secure approval from FAA and South Florida Water Management District to extend 59th Avenue south to Miami Lakes Drive to include construction of PW Yard and Boat Storage facility. Total project cost $5.8M
SAFE ROUTES TO SCHOOL	$847,330	$56,267	$0	$184,876	$0	Design and construction of Safe Routes to School. Bob Graham Education Center project to include widening eastside school campus sidewalk, reconstruct crosswalks and connector ramps along NW 79th Avenue from NW 167 Terr to NW 155 Street and NW 82 Ave at NW 162 Street
PALMETTO AND NW 67 AVE WIDENING	$445,615	$0	$0	$0	$0	NW 67th Avenue Widening Project to add an additional through lane at NW 67th Avenue and Palmetto.
PARK AND RIDE	$0	$200,000	$1,600,000	$0	$0	Design and construction of Park and Ride project
MIAMI LAKES GREEN/NW 77TH CT GREENWAY SOUTH	$0	$0	$0	$0	$0	FY2026 A grant awarded for construction between 154th Street and the Dog Park ($600K). FY17 funding for design for construction to commence in FY18
COMPLETE STREET IMPLEMENTATION : BUSINESS PARK EAST (NW 60TH AVE)	$812,914	$0	$0	$0	$0	Funding completes the design, planning, assessment and survey phase, and commence construction of project at Business Park East and Main Street East which includes bicycle lanes, sidewalk and crosswalk improvements along NW 60th Avenue from NW 139th Street to Miami Lakes Drive.
COMPLETE STREETS IMPLEMENTATION : BUSINESS PARK WEST (NW 79TH COURT TO NW 146TH STREET)	$0	$0	$335,459	$1,558,541		FY22 funding completes the design, planning, assessment and survey phase, and FY23 commence construction of project at Business Park West which includes bicycle lanes, sidewalk and crosswalk improvements along NW 79th Court to NW 146th Street

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
COMPLETE STREETS IMPLEMENTATION: 59TH AVENUE TRANSPORTATION IMPROVEMENTS PROJECT	$0	$0	$0	$0	$1,610,000	Funding completes the design, planning, assessment and survey phase of project which includes bicycle lanes, sidewalk and crosswalk improvements along NW 59th Avenue from NW 167th Street to NW 154th Street. FDOT Grant funding ($1M) for construction to be programmed in FY24
FAIRWAY DRIVE BIKE LAND AND CROSSWALK IMPROVEMENTS	$0	$0	$0	$0	$300,000	Create a bike route from Fairway Drive from Miami Lakes Drive to Miami Lakeway North. Construction to commence in FY2025 with grant funding ($900,000)
146TH/160th STREET UNDERPASS BRIDGES	$0	$200,000	$3,900,487	$0	$0	Design of Underpass bridge at 160th Street and Palmetto in FY18. Construction of underpass ($3.9M) to commence in FY20 and include a pedestrian bridge ($75,000)
MIAMI LAKES GREEN 2.0 - 146TH STREET GREENWAY	$0	$0	$266,706	$541,544	$0	Reconstruction of NW 146th Street between NW 89th Avenue and NW 87th Avenue to two lanes with bike lanes and landscaped paths. Grant awarded for FY23 ($541,544) and Town match ($266,656)
TRANSFER TO STORMWATER - CIP	$125,000	$0	$0	$0	$0	Funding towards roadway portion of Royal Oaks Drainage and Roadway projects
TOTAL EXPENDITURES:	**$7,415,158**	**$1,231,267**	**$6,182,652**	**$2,606,420**	**$2,116,459**	

STORMWATER IMPROVEMENT

REVENUES

FEDERAL STIMULUS GRANT - (WEST LAKE PHASE 3)	$1,440,000	$0	$0	$0	$0	FEMA Funding through the State of Florida for West Lake Drainage Phase 3
LEGISLATIVE GRANTS (WEST LAKE PHASE 3)	$500,000	$0	$0	$0	$0	Legislative Award for West Lake Drainage Phase 3
LEGISLATIVE GRANTS (ROYAL OAKS)	$500,000	$2,000,000	$0	$0	$0	Legislative Award for Royal Oaks Drainage Phase 1. Anticipated Legislative grant in FY21 for Phase 2
STORMWATER GRANTS	$740,000	$250,000	$250,000	$250,000	$250,000	FY20 Canal Bank Stabilization Phase II grant. Outgoing years anticipated grants for drainage projects
TRANSFER IN FR CPF-TRANSPORTATION	$125,000	$0	$0	$0	$0	Transfer in from PTP 80%

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
TRANSF IN-STORMWATER	$165,000	$250,000	$250,000	$250,000	$250,000	Transfer from Stormwater Utility Fund towards the drainage portion of projects as identified. Funding assumes increase in Stormwater Utility revenues.
CAPITAL SW BUDGET CARRYFORWD	-$630,093	$0	$500,000	$0	$500,000	Prior year carryforward sub-fund balance
TOTAL REVENUES:	**$2,839,907**	**$2,500,000**	**$1,000,000**	**$500,000**	**$1,000,000**	
EXPENDITURES						
WEST LAKE ROADWAY & DRAINAGE - NW 148TH TERRACE/ NW 148TH STREET/ NW 149TH TERRACE	$1,920,000	$0	$0	$0	$0	Total project cost is estimated at $1.96M. Design was completed in FY14 as part of West Lake Phase 1 Project. Bidding and construction to commence in FY20
ROYAL OAKS DRAINAGE & ROADWAY IMPROVS	$919,907	$2,000,000	$0	$0	$0	Total project cost for Phase 1 estimated at $1.25 million. Design completed in FY14 ($120,000); bidding and construction commenced in FY19, to be completed in FY20. Phase 2 anticipated for FY21
CANAL BANK STABILIZATION - PHASE III	$0	$0	$1,000,000	$0	$0	Phase 3 stabilization of canal banks anticipated.
OPERATING CONTINGENCY- STORM	$0	$500,000	$0	$500,000	$1,000,000	Contingency for Stormwater capital project needs
TOTAL EXPENDITURES:	**$2,839,907**	**$2,500,000**	**$1,000,000**	**$500,000**	**$1,000,000**	
TOTAL CAPITAL FUND PROJECTS REVENUES	**$11,750,589**	**$5,350,233**	**$7,301,618**	**$3,116,420**	**$3,126,459**	
TOTAL CAPITAL FUND PROJECTS EXPENDITURES	**$11,750,590**	**$5,350,233**	**$7,301,618**	**$3,116,420**	**$3,126,459**	

Stormwater Utility Fund
and
Facilities Maintenance Fund

Stormwater Utility Fund Detail

Stormwater Utility

Enterprise Funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The Stormwater Utility Fund is an enterprise fund that was established to account for the operation, maintenance and capital improvement costs of a storm water collection system providing services to all residents of the Town and all commercial properties.

The Stormwater rate is $4.50 per Equivalent Residential Unit (ERU) and has remained unchanged since the creation of the Utility. The Town anticipates receiving $1,142,370 in stormwater utility fees for FY 2019-20 which is approximately 5% higher than the prior year's projected revenues. In FY17 we completed an internal audit on residential properties which added 1,986 unbilled residential dwellings. In FY18 an internal audit on commercial properties resulted in the addition of 418.80 ERUs. Revenues also include $5,000 in interest earnings and no carryforward fund balance, for a total budget of $1,147,370.

The FY 2019-20 Budget includes all costs for operating the utility: street sweeping, drainage cleaning provided by in-house support and the Town's own vacuum truck, chemical treatment and maintenance of canals, inspection services, as well as drainage repairs and improvements per the Stormwater Master Plan. In addition, the Fund pays the proportionate share of annual debt service to Miami Dade County on Stormwater Utility Revenue Bond, Series 2013 ($70,106) for drainage projects, and a FEMA-funded canal dredging project at NW 57th Avenue ($15,734). Debt service will terminate in 2024 and 2026, respectively. Funds are also appropriated for the Stormwater rate study ($40,300), and a transfer to the Capital Projects Fund ($165,000) for Royal Oaks Drainage roadway and drainage improvement. The Fund has no reserves in this year's budget.

The Town was awarded a rating of 6 in 2017 from the Insurance Services Organization (ISO) for the Community Rating System (CRS). This rating affords Town resident and businesses a discount on their flood insurance premium due to the Town's flood mitigation efforts. This represents about $600,000 in savings of flood insurance payments made by our residents and businesses. In addition, the mitigation efforts spearheaded by the Building and Public Works Departments reduce flood events

throughout town. The Town continues to work towards achieving a lower (better) rating over the next few years.

Performance Measures

A key activity of the Stormwater Utility Fund is the cleaning of catch basins and manholes. Catch basins and manhole cleaning mainly takes place during the 'dry season' from November to April.

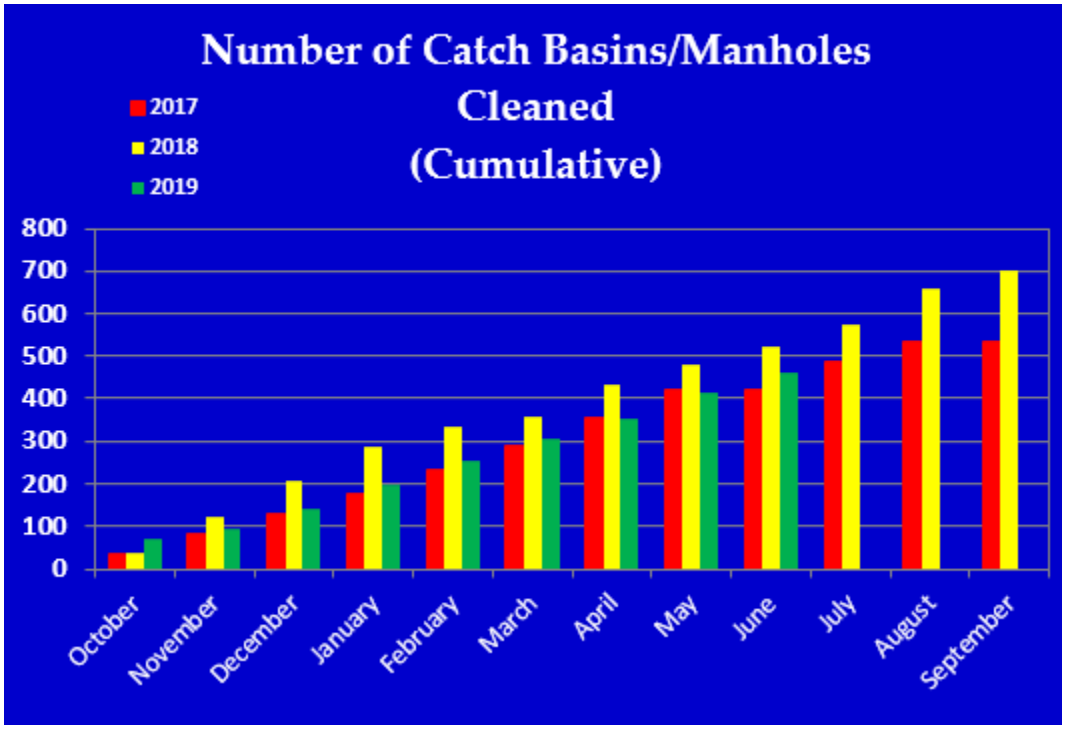


Fig.1: Cumulative number of catch basins/manholes cleaned in FY2019 as of the 3rd quarter was 2,295, averaging approximately 255 manholes per month.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
STORMWATER UTILITY FUND							
REVENUES							
SFWMD STORMWATER GRANT	$0	$0	$0	$0	$0		
STORMWATER UTILITY FEES	$1,034,314	$1,043,899	$1,100,000	$1,100,000	$1,083,767	$1,142,370	Based on 21,155 ERUs at $4.50 per ERU
INTEREST EARNINGS	$47,104	$8,276	$40,000	$40,000	$5,600	$5,000	Interest earnings based on percentage of Stormwater Investment Portfolio
CONTRIBUTIONS & DONATIONS	$0	$1,260	$0	$0	$0	$0	-
STORMWATER BUDGET CARRYFORWD	$0	$0	$181,351	$230,717	$206,814	$0	-
INTER-FUND TRANSFERS	$1,052,142	$0	$0	$0	$0	$0	
TRANSFER FROM CAPITAL	$0	$1,286,662	$0	$0	$0	$0	-
TOTAL REVENUES:	**$2,133,560**	**$2,340,097**	**$1,321,351**	**$1,370,717**	**$1,296,181**	**$1,147,370**	
EXPENDITURES							
WASAD FEE COLLECTION	$30,759	$33,339	$36,220	$36,220	$35,862	$36,400	WASD fee to collect stormwater charges (approx. 35,000 bills at $1.04).
STORMWATER ADMINISTRATION	$32,000	$129,414	$98,606	$98,606	$90,772	$76,948	Overhead charges for support of Utility at 8.5%.
PUBLIC OUTREACH/WORKSHOPS	$400	$0	$3,000	$3,000	$0	$3,000	Required for NPDES and CRS annual certifications.
PUBLICATIONS & MEMBERSHIPS	$339	$800	$1,000	$1,000	$800	$1,000	Required for CRS: American Association of Flood Plain Managers, FL SW Association & FL Flood Management Association.
EDUCATION & TRAINING	$3,760	$2,398	$3,205	$3,205	$2,500	$3,000	Mandated training to maintain certification.
DEPR EQUIP & FURNIT	$31,011	$31,011	$0	$0	$0	$0	-
DEPRECIATION INFRASTRUCTURE	$203,893	$285,267	$0	$0	$0	$0	-
S/W UTIL REVENUE BOND DEBT	$0	$19,011	$69,326	$69,326	$69,326	$70,106	QNIP Debt service payments.
FEMA FUNDED CANAL DREDGING PAYMENT	$15,279	$1,879	$15,679	$15,679	$15,734	$15,734	Payment for FEMA-funded canal dredging project - Year 4 of 10.
TRANSFER TO CAP PROJECTS FD	$468,967	$150,000	$350,000	$290,500	$253,500	$165,000	Transfer for capital improvement projects for Royal Oaks Drainage.
TRANSFERS OUT-GENERAL FUND	$0	$629	$0	$0	$0	$0	-
TOTAL STORMWATER UTILITY EXPENSES	**$786,409**	**$653,749**	**$577,036**	**$517,536**	**$468,494**	**$371,188**	
NPDES COMPUT. DISCHARGE MOD	$805	$805	$1,000	$1,000	$805	$1,000	Annual regulatory program and surveillance fees.
NPDES PERMIT FEES	$25,813	$13,533	$16,545	$16,545	$15,545	$16,545	Annual payment to DERM for Water Quality Monitoring, Best
TOTAL NPDES COSTS	**$26,618**	**$14,338**	**$17,545**	**$17,545**	**$16,350**	**$17,545**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REGULAR SALARIES	$177,257	$230,202	$164,138	$164,138	160,909	$177,956	Salary for PW Director and PW Engineer (50%), and 2 Vacuum Truck Operators.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$4,376	$4,376	$0	$0	-
OVERTIME	$4,456	$2,989	$1,000	$1,000	$0	$1,000	Additional hours as needed for vac truck operations.
COMPENSATED ABSENCES - CURRENT	$5,625	-$153	$0	$0	$0	$0	Sick and vacation payout.
PAYROLL TAXES	$15,022	$19,123	$12,557	$12,557	12,310	$13,614	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$19,002	$31,528	$13,558	$13,558	13,369	$15,085	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$11,152	$35,676	$36,307	$36,307	33,385	$42,862	Includes medical, dental, vision and life.
HEALTH ALLOWANCE	$14,667	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$609	$849	$1,200	$1,200	$480	$960	Cell phone stipend for PW Director, PW Engineer (50%), and 1 Vacuum Truck Operator.
PROFESSIONAL SERVICES-LAKE QUALITY ASSESSMENT	$1,062	$21,158	$0	$28,842	$27,665	$0	-
PROFESSIONAL SERVICES-SW UTILITY RATE STUDY	$0	$0	$0	$0	$0	$40,300	Stormwater Rate Study.
PROFESSIONAL SERVICES-ENGINEERING/LEGAL	$14,098	$0	$0	$0	$0	$0	-
MASTER PLAN UPDATE	$0	$39,821	$0	$20,524	$20,524	$0	-
STORMWATER INSPECTOR	$47,179	$48,795	$50,000	$50,000	$50,000	$50,000	Inspection services for stormwater operations.
REMOTE ACCESS DEVICE DATA PLAN	$0	$794	$960	$960	$866	$960	Data plan for field personnel devices.
MOBILE PHONES	$722	$0	$0	$0	$0	$0	-
INSURANCE	$0	$10,200	$16,594	$16,594	$16,981	$16,594	Property and liability insurance and workers compensation.
REPAIR & MAINTENANCE-CLEAN BASINS PIPES TRENCH	$19,017	$42,111	$49,500	$49,500	$40,000	$49,500	Tipping/dumping fee to MDC for vac truck solid waste ($27,000); annual cleaning of 92 outfalls ($12,500), on call cleaning services for drainage system ($10,000).
MINOR REPAIRS & IMPROVEMENTS	$37,499	$67,050	$20,000	$20,000	$20,000	$29,700	Roadway and drainage restoration per Stormwater Management Master Plan.
COMMUNITY RATING SYSTEM	$0	$7,435	$2,000	$2,000	$8,037	$2,000	Flood management program to reduce resident flood insurance premiums.
STREET SWEEPING	$22,423	$19,294	$32,000	$32,000	$32,000	$35,000	Contract street sweeping 62.5 lane miles of roadway bi-weekly.
REPAIR & MAINTENANCE	$10,011	$7,374	$15,000	$15,000	$5,000	$15,000	Vac truck and GPS system repair and maintenance.
CANAL MAINTENANCE	$161,631	$244,736	$252,956	$312,456	$304,836	$253,106	Miami-Dade County contract chemical treatment of canals ($158,918). Monthly maintenance of canals including above surfacing cleaning ($55,728), slope mowing- 9 cycles ($28,730), vegetation, algae and herbicidal treatment ($7,095), rodent control ($864) and HOAs maintenance fee ($1,620).

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
STORMWATER CONTINGENCY	$0	$0	$0	$0	$0	$0	-
MISCELLANEOUS EXPENSE	$144	$0	$0	$0	$0	$0	-
UNIFORMS	$423	$590	$1,400	$1,400	$700	$1,400	Uniforms for 2 Vac truck operators ($1,250), and shirts for PW Engineer and inspectors ($150).
FUEL & LUBRICANTS	$6,678	$11,522	$13,000	$13,000	$12,028	$13,000	Gas, oil and lubricants for Vac truck and pressure cleaning equipment.
MACHINERY & EQUIPMENT	$1,825	$0	$0	$0	$0	$0	-
COMPUTER SOFTWARE/LICENSES	$0	$10,455	$40,224	$40,224	$45,100	$600	AutoCAD licenses renewal ($600). FY19 includes purchase of asset management software.
TOTAL STORMWATER OPERATING	**$570,501**	**$851,547**	**$726,770**	**$835,636**	**$804,190**	**$758,637**	
TOTAL STORMWATER UTILITY REVENUES	**$2,133,560**	**$2,340,097**	**$1,321,351**	**$1,370,717**	**$1,296,181**	**$1,147,370**	
TOTAL STORMWATER UTILITY EXPENDITURES	**$1,383,527**	**$1,519,634**	**$1,321,351**	**$1,370,717**	**$1,289,034**	**$1,147,370**	

Facilities Maintenance Fund Detail

Facilities Maintenance Fund

Internal Service Funds are used to account for operations that provide services to other departments on a cost-reimbursement basis. The Facilities Maintenance Fund captures all costs associated with the operations, maintenance and repairs of the Town's Government Center. The cost of centralized services is allocated between the General Fund (Administration 60% and Police Department 27%) and the Building Department Fund (13%). This includes salary and benefits for one full time position, utilities, custodial and contractual maintenance services. The FY 2019-20 Budget is $344,557.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
FACILITY MAINTENANCE FUND							
REVENUES							
TRANSFER FROM GENERAL FUND-ADMINISTRATION	$195,637	$169,292	$206,657	$206,657	$214,259	$206,734	Administration's portion of building expenses.
TRANSFER FROM GENERAL FUND-POLICE	$88,037	$76,181	$92,996	$92,996	$96,416	$93,030	Police Dept's portion of building expenses.
TRANSFER FROM BUILDING FUND	$42,388	$36,680	$44,776	$44,776	$46,423	$44,792	Building Dept's portion of building expenses.
TOTAL FACILITY MAINTENANCE REVENUES:	**$326,062**	**$282,153**	**$344,429**	**$344,429**	**$357,098**	**$344,557**	
EXPENDITURES							
REGULAR SALARIES	$49,471	$58,777	$59,160	$59,160	$70,897	$70,000	Salary for General Services Manager (title changed from Facilities Maintenance Coordinator).
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,577	$1,577	$0	$0	-
PAYROLL TAXES	$3,560	$4,443	$4,526	$4,526	$5,424	$5,355	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$3,739	$4,670	$4,887	$4,887	$5,890	$5,934	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$8,374	$9,067	$11,744	$11,744	$11,752	$14,452	Includes medical, dental, vision and life.
WIRELESS STIPEND	$443	$480	$480	$480	$480	$480	Cell phone stipend.
JANITORIAL SERVICES	$0	$60,580	$58,000	$58,000	$58,000	$58,000	Custodial services for Government Center at $4,750 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$14,558	$14,056	$15,240	$15,240	$18,405	$19,200	Includes allocation for AT&T fax line and fire alarm including emergency phones ($12,000), and Suncom phone service ($7,200) for Town Hall.
REMOTE ACCESS DEVICE DATA PLAN	$0	$289	$960	$960	$876	$960	Data Plan for handyman crew devices.
UTILITY SERVICES	$63,134	$55,533	$65,163	$65,163	$53,681	$59,800	Includes Administration's allocation of Government Center expenses: FP&L ($53,000), water and sewer ($5000) and waste removal ($1,800).
REPAIR & MAINTENANCE	$143,930	$57,864	$76,500	$76,500	$69,403	$70,000	Government Center contractual expenses for landscaping ($4,000), A/C maintenance ($8,520) and A/C monitoring ($2,400), fire alarm monitoring ($3,000), plumbing and electrical ($12,000), handyman service ($25,000); elevator services ($6,000), recycling ($1,080), and other maintenance supplies ($8,000).
REPAIR & MAINTENANCE-VEHICLES	$0	$0	$500	$500	$500	$500	Vehicle maintenance.
HURRICANE EXPENSES	$21,372	$145	$1,500	$1,500	$1,500	$1,500	Hurricane related expenses: equipment, fuel, tools, etc.
OFFICE SUPPLIES	$148	$19,234	$36,500	$36,500	$25,000	$30,000	Office supplies for all departments including holiday decorations.

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
OPERATING SUPPLIES	$1,113	$0	$0	$0	$0	$0	-
FUEL & LUBRICANTS	$1,008	$1,720	$4,000	$4,000	$3,550	$4,000	Fuel for vehicle ($1,500) and generator ($2,500).
PUBLICATIONS & MEMBERSHIPS	$0	$0	$342	$342	$342	$476	Memberships for Facility Management Professional ($210); Membership for Project Management Institute ($134); and Amazon Prime for delivery of supplies ($132).
EDUCATION & TRAINING	$4,798	$2,343	$2,000	$2,000	$2,000	$2,500	Project Management Professional Course Prep ($2,000) and Exam ($500).
DEPRECIATION INFRASTRUCTURE	$0	$606	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT	$101	$0	$0	$0	$28,000	$0	FY19 include installation of security access system at Town Hall and wiring of the building for internet bandwidth and Cable TV.
COMPUTER SOFTWARE LICENSES	$1,331	$1,331	$1,350	$1,350	$1,398	$1,400	Facility Dude License.
TOTAL FACILITY MAINTENANCE EXPENDITURES:	**$317,078**	**$291,137**	**$344,429**	**$344,429**	**$357,098**	**$344,557**	

NOTES

ORDINANCE NO. 2019-___

AN ORDINANCE OF THE TOWN OF MIAMI LAKES, FLORIDA, ADOPTING THE MILLAGE RATE OF THE TOWN FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 THROUGH SEPTEMBER 30, 2020, PURSUANT TO SECTION 200.065, FLORIDA STATUTES; PROVIDING FOR DIRECTIONS TO TAX COLLECTOR; PROVIDING FOR NOTICE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, pursuant to Section 200.065, Florida Statutes, the Miami-Dade County Property Appraiser ("Property Appraiser") has certified the taxable value within the Town of Miami Lakes (the "Town") for the year 2019 which includes all real property within the Town; and

WHEREAS, on July 16, 2019, the Town Council adopted Resolution No. 19-1624 determining the tentative millage rate of 2.8899 mills for the fiscal year commencing October 1, 2019 and further scheduled public hearings on the millage rate as required by Section 200.065, Florida Statutes, the first hearing to be held on Tuesday, September 10, 2019 at 7:30 P.M., and the second to be held on Tuesday, September 24, 2019 at 7:30 P.M. at Miami Lakes Government Center, 6601 Main Street, Miami Lakes, Florida 33014; and

WHEREAS, the Town Council and the Town Manager have reviewed the proposed Fiscal Year 2019-2020 Budget for the Town and have considered an estimate of the necessary expenditures contemplated for in the Budget and have determined that the levy set forth below provides the necessary funds for such expenditures.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MIAMI LAKES, FLORIDA, AS FOLLOWS:

Section 1. Recitals. The foregoing recitals are true and correct and are incorporated herein by this reference.

Section 2. Declaration and Adoption of Millage Rate. The adopted millage rate for the Town of Miami Lakes for fiscal year 2019-2020 is declared to be 2.3127 mills, which is $2.3127 per $1,000.00 of assessed property within the Town of Miami Lakes.

Section 3. Computation of Rolled-Back Rate. The FY 2019-20 rolled-back rate, as computed pursuant to Section 200.065, Florida Statutes, is 2.2255 mills, which is $2.2255 per $1,000.00 of assessed property within the Town of Miami Lakes. The adopted millage rate of 2.3127 mills is 3.92% higher than the rolled-back rate.

Section 4. Direction to Tax Collector. The Tax Collector is directed to proceed with the collection and enforcement of the taxes levied herein as authorized by law.

Section 5. Notice. The Town Clerk is directed to forward copies of this Ordinance within three (3) days after adoption of same to the Property Appraiser, the County Tax Collector, and the Florida Department of Revenue.

Section 6. Conflicts. All sections or parts of sections of the Town Code that conflict with this Ordinance are repealed to the extent of such conflict.

Section 7. Severability. The provisions of this Ordinance are declared to be severable and if any section, subsection, sentence, clause, provision or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance, but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 8. Effective date. This Ordinance shall be effective upon adoption on second reading.

THIS SPACE INTENTIONALLY LEFT BLANK

FIRST READING

The foregoing ordinance was offered by _____who moved its adoption on first reading. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

Mayor Manny Cid _____

Vice Mayor Nelson Rodriguez _____

Councilmember Carlos O. Alvarez _____

Councilmember Luis Collazo _____

Councilmember Josh Dieguez _____

Councilmember Jeffrey Rodriguez _____

Councilmember Marilyn Ruano _____

Passed and adopted on first reading this 10th day of September, 2019.

THIS SPACE INTENTIONALLY LEFT BLANK

SECOND READING

The foregoing ordinance was offered by _____ who moved its adoption on second reading. The motion was seconded by _____and upon being put to a vote, the vote was as follows:

Mayor Manny Cid _____

Vice Mayor Nelson Rodriguez _____

Councilmember Carlos O. Alvarez _____

Councilmember Luis Collazo _____

Councilmember Josh Dieguez _____

Councilmember Jeffrey Rodriguez _____

Councilmember Marilyn Ruano _____

Passed and adopted on second reading this 24th day of September, 2019.

_____
Manny Cid
MAYOR

Attest:

_____
Gina Inguanzo
TOWN CLERK

Approved as to form and legal sufficiency:

_____
Raul Gastesi, Jr. Gastesi &
Associates, P.A. TOWN
ATTORNEY

Town of Miami Lakes
Memorandum

To: **Honorable Mayor & Councilmembers**

From: **Edward Pidermann, Town Manager**

Subject: **Adoption of Budget for Fiscal Year 2019-20**

Date: **September 10, 2019**

Recommendation:

It is recommended that the Town Council adopt the Fiscal Year 2019-20 Budget as proposed on First Reading.

Attachments:

Fiscal Year 2019-20 Budget Message
Ordinance FY 2019-20 Budget
Proposed Budget Item Detail

ORDINANCE NO. 2019-_____

AN ORDINANCE OF THE TOWN OF MIAMI LAKES, FLORIDA, APPROVING AND ADOPTING THE BUDGET FOR THE TOWN OF MIAMI LAKES FOR FISCAL YEAR 2019-2020; PROVIDING FOR EXPENDITURE OF FUNDS; PROVIDING FOR AMENDMENTS; PROVIDING FOR CARRYOVER OF FUNDS; PROVIDING FOR THE INCORPORATION OF THE ADOPTED CAPITAL BUDGET AS THE CAPITAL IMPROVEMENT ELEMENT OF THE COMPREHENSIVE PLAN; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Town of Miami Lakes (the "Town") is a municipality located in Miami-Dade County, Florida; and

WHEREAS, public hearings as required by Section 200.065, Florida Statutes were held by the Town on Tuesday, September 10, 2019 at 7:30 P.M., and Tuesday, September 24, 2019 at 7:30 P.M. at Miami Lakes Government Center, 6601 Main Street, Miami Lakes, Florida 33014; and

WHEREAS, the amount of funds available from taxation and other non-ad valorem revenues equals the total appropriations for expenditures and reserves.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MIAMI LAKES, FLORIDA, AS FOLLOWS:

Section 1. Recitals. The foregoing recitals are true and correct and are incorporated herein by this reference.

Section 2. Budget Adoption. The Budget for Fiscal Year 2019-20 (the "Budget"), a copy of which is attached hereto as Exhibit "A" is approved and adopted and shall become effective on October 1, 2019.

Section 3. Expenditure of Funds. The Town Manager or his/her designee is authorized to expend or contract for expenditures such funds as are necessary for the operation of the Town government in accordance with the Budget. The Town Manager may transfer any unencumbered line item allocation of funds, or any portion thereof, to another line item classification within the same department, said transfers not to exceed $700 total per month provided that the Town Manager shall report such transfers to the Town Council at the next regular Town Council meeting. The Committees may not transfer any unencumbered allocation of funds in excess of $700 from

inside those Committees budget line items, which are listed in Exhibit "A" of this ordinance. Any transfers of less than $700 shall be reported to the Town Manager within 7 business days. Any request for a transfer in excess of $700 must be approved by the Town Council, except that transfers for charitable donations accepted by the Town for a specific purpose shall be exempt from this requirement. The permitted maximum amount transferable by the Town Manager may be adjusted by subsequent resolution.

Section 4. Amendments. Upon the passage and adoption of the Budget, if the Town Council determines that a department, category total, or fund will exceed its original allocation, the Town Council is authorized to modify any department, category total or line item of the Budget by resolution so long as the modification does not exceed the Town's total budgeted funds for the Fiscal Year 2019-20.

Section 5. Carryover of Funds. Funds from the Town's Fiscal Year 2018-19 Budget, not expended during the current Fiscal Year 2018-19, may be used and expended during the Fiscal Year 2019-20.

Section 6. Capital Improvement Element. Upon the adoption of the Capital Projects Fund Budget, the Capital Improvement Element of the Town's Comprehensive Plan is hereby updated to reflect FY 2019-20 Five Year Capital Project Allocations.

Section 7. Conflicts. All sections or parts of sections of the Town Code that conflict with this Ordinance are repealed to the extent of such conflict.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, subsection, sentence, clause, provision or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance, but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. Effective date. This Ordinance shall be effective upon adoption on second reading.

THIS SPACE INTENTIONALLY LEFT BLANK

FIRST READING

The foregoing ordinance was offered by _____ who moved its adoption on first reading. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

Mayor Manny Cid _____

Vice Mayor Nelson Rodriguez _____

Councilmember Carlos O. Alvarez _____

Councilmember Luis Collazo _____

Councilmember Josh Dieguez _____

Councilmember Carlos Rodriguez _____

Councilmember Marilyn Ruano _____

Passed and adopted on first reading this 10th day of September, 2019.

THIS SPACE INTENTIONALLY LEFT BLANK

SECOND READING

The foregoing ordinance was offered by Councilmember_____ who moved its adoption on second reading. The motion was seconded by Councilmember _____ and upon being put to a vote, the vote was as follows:

Mayor Manny Cid _____

Vice Mayor Nelson Rodriguez _____

Councilmember Carlos O. Alvarez _____

Councilmember Luis Collazo _____

Councilmember Josh Dieguez _____

Councilmember Carlos Rodriguez _____

Councilmember Marilyn Ruano _____

Passed and adopted on second reading this 24th day of September, 2019.

_____
Manny Cid
MAYOR

Attest:

_____
Gina Inguanzo
TOWN CLERK

Approved as to form and legal sufficiency:

_____
Raul Gastesi, Jr.
Gastesi & Associates, P.A.
TOWN ATTORNEY

EXHIBIT “A”

Proposed Operating
and
Capital Budget
FY 2019-20

Table of Contents

Budget Message

Functional Organizational & Staffing Positions by Department Charts

General Fund

Special Revenue Funds
Impact Fees Fund
Building Department Fund
Special Taxing Districts
Disaster Fund

Electric Utility Tax Revenue
&
Debt Service Fund

Capital Projects Fund
Infrastructure Sinking Fund &
Five-Year Capital Improvement Plan

Stormwater Utility Fund
&
Facilities Maintenance Fund

Notes

Budget Message

TOWN OF MIAMI LAKES MEMORANDUM

To: Honorable Mayor and Town Councilmembers

From: Edward Pidermann, Town Manager

Subject: FY 2019-20 Budget Message

Date: September 10, 2019

Recommendation

It is recommended that Town Council approve the millage rate for Fiscal Year 2019-20 at 2.3127 mills, which is $2.3127 per $1,000 of assessed property value. This is the same millage rate as adopted for the prior year, and it remains one of the lowest millage rates in Miami-Dade County. The proposed millage rate is expected to yield $7,394,424 in ad valorem revenue at 95% of value based on the July 1, 2019 estimated Property Tax Roll, as provided by Miami-Dade County Property Appraiser.

It is also recommended that Town Council adopt Fiscal Year 2019-20 Budget on First Reading of Ordinance, as proposed.

Background

As the Town enters a seventh year of economic growth attributed to increasing property values and new development, the positive effects of prudent financial decisions over the last few years have allowed us to invest in new community facilities, stormwater infrastructure improvements, enhanced communication and transparency, police resources to accommodate a growing population, beautification projects and improved response times to requests for service through new technologies and process improvement.

The Town's economic development goal is to reinforce, strengthen and promote the livability and sustainability of our neighborhoods, commercial and industrial areas in the face of the current economic climate and changing needs of the population. As such, maintaining the Town's credit rating remains an important part of the Town's plan for sustainable recovery and prosperity. On May 15, 2018, Moody's Investor Service upgraded the Town's bond rating from 'Aa3' to 'Aa2'. Moody's, in commenting on the basis for upgrading the ratings noted that the Town benefits from low debt and pension burdens and a strong stable financial position. Additionally, in 2017, Fitch Ratings upgraded the special obligation bonds rating from 'AA' to 'AA+'. The upgrade focused

on the Town's solid revenue framework and expenditure flexibility, nominal fixed carrying costs and low long-term liability burden. The Town's financial position will continue to remain strong with continued development, and as property values increase and thereby generating more property tax revenues.

In November 2015, the Town adopted a 2025 Strategic Plan that outlines six goal areas including enhanced mobility, beautification, economic development, sustainability, communication and innovation/technology. Each goal area is supported by Objectives as adopted by the Town Council. Staff has developed specific Initiatives with supporting work plans to accomplish the Goals and Objectives provided for in the 2025 Strategic Plan. Several components of the plan require funding from the General Fund, including beautification and communication initiatives. Specific initiatives discussed at the May 23rd Budget Workshop are a part of the Fiscal Year 2019-20 Business Plan and included in the Proposed Budget; however, several of these initiatives are currently unfunded due to the lack of available resources, which will be discussed later in this memorandum.

FY 2019-20 PROPOSED BUDGET

The proposed budget is a deliberate balance of revenues and expenditures prepared in accordance with the State of Florida's Truth in Millage process and best serves the Town's prioritization for provision of core services and the Council's Strategic Plan Initiatives. It balances the Town's financial resources with current programming and service levels while maintaining a solid financial position. We were able to balance this fiscal year's budget with recurring revenues, expense savings, deferral of filling vacancies, reducing operational outlays, and transferring funds from fund balance and our capital project funds, which allow us to maintain the current level of services expected by our residents and the business community.

The total Budget for Fiscal Year 2019-20 including all Funds is $46,128,404 as shown in the table below. This represents a decrease of $4,077,476 or -9.82% as compared to Fiscal Year 2018-19 Adopted Budget, which is primarily attributed to less grants awarded, a decrease in general revenues, and building permits. The details of the decrease are discussed later in this memorandum.

BUDGET SUMMARY
Town of Miami Lakes - FY2019-20

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE TOWN OF MIAMI LAKES ARE 3.2% LESS THAN LAST YEARS TOTAL OPERATING EXPENDITURES

Millage per $1,000
General Fund Millage: 2.3127
The General Fund Millage is 3.92 percent higher than the State defined Rolled Back Rate

ESTIMATED REVENUES	General Fund	Special Revenue Funds	Utility Tax Revenue Fund	Debt Service Fund	Capital Projects Fund	Stormwater Utility Fund	Internal Service Fund	Total All Funds
Ad Valorem Taxes: Millage per $1,000 = 2.3127	7,444,424	-	-	-	-	-	-	7,444,424
Non-Ad Valorem Assessment	-	1,607,670	-	-	-	-	-	1,607,670
Franchise Fees	390,000	-	-	-	-	-	-	390,000
Charges for Services	174,000	-	-		-	1,142,370	-	1,316,370
Utility Service Taxes	2,889,601	-	585,399	-	-	-	-	3,475,000
Intergovernmental Revenue	4,526,000	1,740,645	-	169,448	8,671,138	-	-	15,107,231
Licenses and Permits	424,500	2,271,084	-	-	-	-	-	2,695,584
Fines & Forfeitures	185,000	35,000	-	-	-	-	-	220,000
Loan Proceeds	-	-	-	-	-	-	-	-
Miscellaneous Revenue	132,650	90,000	-	-	25,000	5,000	-	252,650
TOTAL SOURCES	**16,166,175**	**5,744,399**	**585,399**	**169,448**	**8,696,138**	**1,147,370**	**-**	**32,508,929**
Transfers In	420,000	-	-	583,399	1,583,634	-	344,557	2,931,590
Fund Balances/Reserves/Net Assets	4,116,369	4,595,780	-	354,919	1,620,818	-	-	10,687,886
TOTAL REVENUES, TRANSFERS & BALANCES	**20,702,544**	**10,340,179**	**585,399**	**1,107,766**	**11,900,590**	**1,147,370**	**344,557**	**46,128,404**
ESTIMATED EXPENDITURES								-
General Government	2,600,458	0	2,000	-	-	-	206,734	2,809,192
Transportation	1,295,600	1,289,905	-	-	7,415,158	-	-	10,000,663
Public Safety	8,817,140	1,620,272	-	-	-	-	93,030	10,530,443
Parks, Recreation & Community Engagement	3,265,978		-	-	1,052,197	-	-	4,318,175
Physical Environment	0	0	-	-	2,839,907	896,530	-	3,736,437
Building, Code, Planning & Zoning	557,358	2,512,559	-	-	-	-	44,792	3,114,709
Debt Services	141,194	0	-	903,259	-	85,840	-	1,130,293
TOTAL EXPENDITURES	**16,677,728**	**5,422,737**	**2,000**	**903,259**	**11,307,262**	**982,370**	**344,557**	**35,639,912**
Transfers Out	299,764	1,338,426	583,399	-	420,000	165,000	-	2,806,590
Fund Balances/Reserves/Net Assets	3,725,052	3,579,016	-	204,507	173,328	-	-	7,681,903
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES AND BALANCES	**20,702,544**	**10,340,179**	**585,399**	**1,107,766**	**11,900,590**	**1,147,370**	**344,557**	**46,128,404**

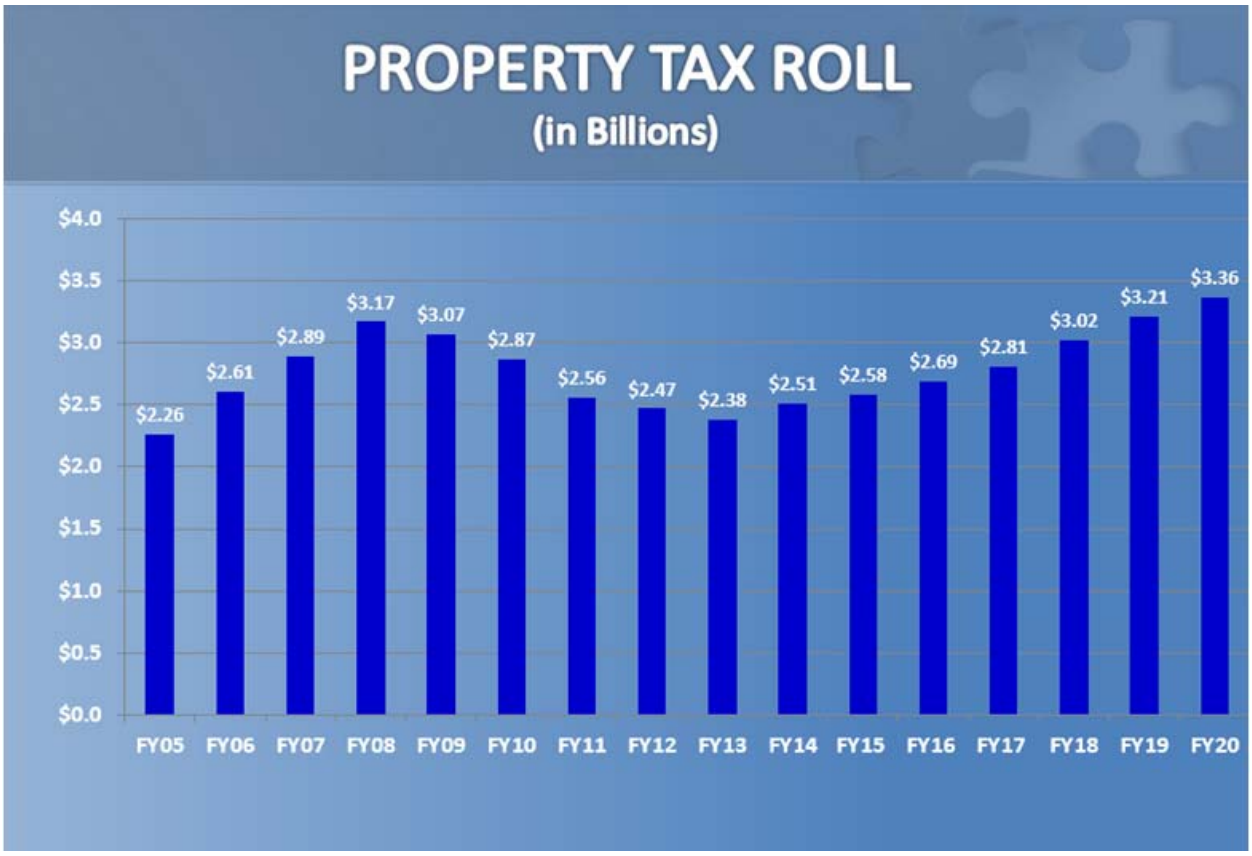
THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE TOWN CLERK, 6601 MAIN STREET, MIAMI LAKES, FLORIDA 33014 AS A PUBLIC RECORD.

I. TAX ROLL, MILLAGE RATE, AND AD VALOREM REVENUE

Property Tax Roll Value

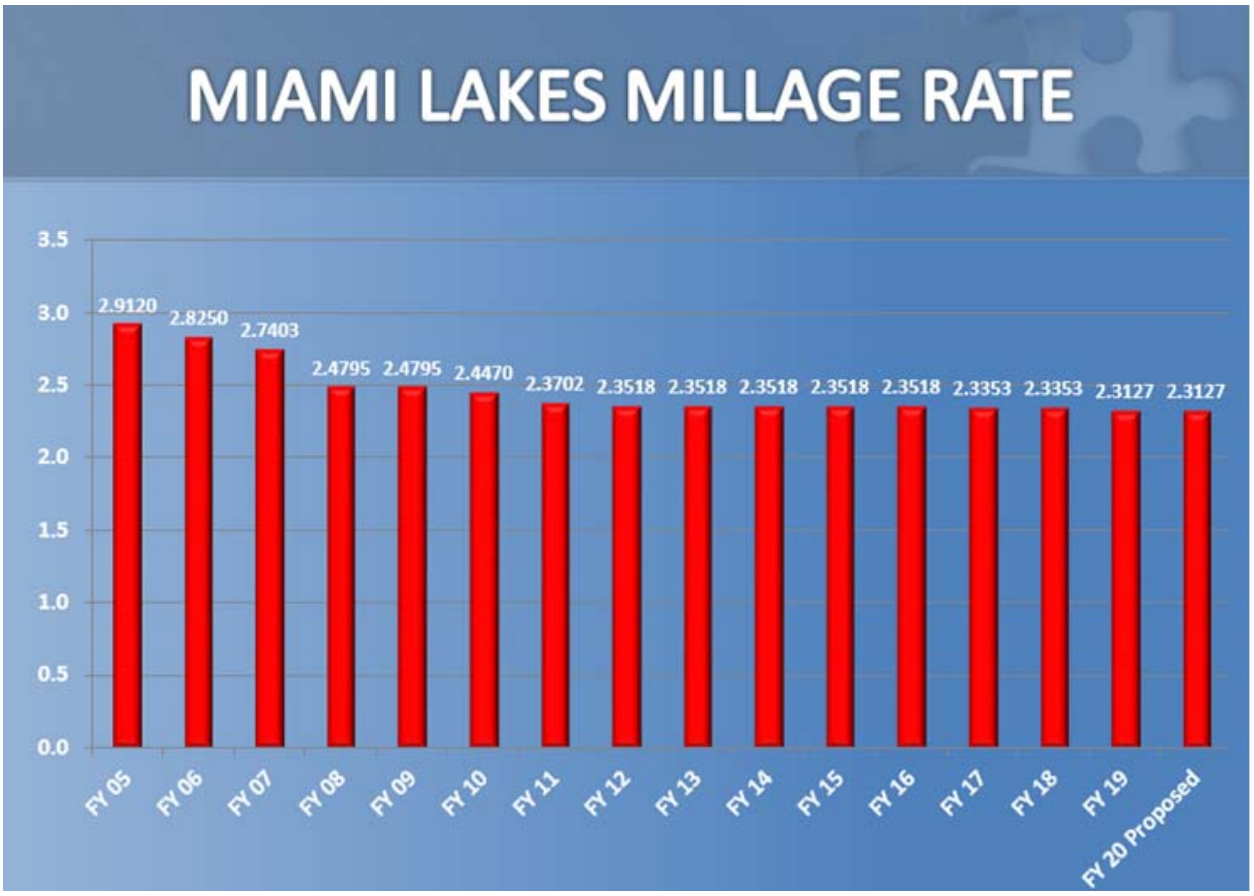
The estimated roll value from Miami-Dade County Property Appraiser on July 1, 2019 reflects a gross taxable value of $3,365,592,016, which includes an increase of $55,244,829 in new construction and improvements. As compared to the certified taxable value for the previous year of $3,185,477,666, the July 1, 2019 figures shows an increase of $180.1 million or 5.65%, a positive economic indicator of the continued increase in both residential and commercial property developments.

As seen in the graph below, Property Tax Roll value has been steadily on the rise since FY 2014 reflecting continuous economic recovery and growth, and in FY19 we surpassed the FY 2008 Property Tax Roll.



Millage Rate

At the July 16, 2019 Town Council Meeting, the Council established the proposed millage rate 'cap' at 2.8899 mills, which is $2.8899 per $1,000 of assessed property value, via Resolution No. 19-1624. This is a 0.5772 or 29.85% increase from the prior fiscal year millage rate of 2.3127. In keeping the millage rate flat we will continue to be the sixth lowest millage rate among the thirty-five municipalities in Miami-Dade County, and well below the statutory limit of 10.0 mills. Since its first year of incorporation, the Town has steadily reduced the millage rate, and maintained the same low rate since 2012 for five consecutive years. In 2017, the millage rate was reduced to 2.3353 mills, and in 2019 was further reduced to an all-time low of 2.3127 the same as the current year's proposed rate. The Proposed Budget provides for no increase to the millage rate, remaining unchanged at 2.3127 mills for the second consecutive year.



Rolled-Back Rate

Based on the proposed millage rate of 2.3127, the rolled-back rate for FY 2019 is 2.2252. The rolled-back rate would provide the same ad valorem tax revenue as was levied during the prior year exclusive of new construction and improvements. The proposed millage rate of 2.3127 is 3.92% higher than the current year aggregate rolled-back rate. The State Department of Revenue required methodology for calculating the rolled-back rate uses the roll value after the Value Adjustment Board action. The Town's prior year final gross taxable value is $3,185,477,666 which is $180.1 million less than the preliminary July 1 base roll figure of $3,365,592,016. The rolled-back rate would generate $278,805 less in ad valorem revenue as compared to the proposed rate of 2.3127.

Ad Valorem Revenue

The FY 2019-20 Budget was developed using the proposed millage rate of 2.3127. This millage rate will generate property tax revenues or ad valorem (calculated at 95% for budget purposes) in the amount of $7,394,424. The impact is approximately $360,678 or 5.13% increase in ad valorem revenue for the General Fund.

II. FY 2019-20 BUDGET HIGHLIGHTS – BY FUND

GENERAL FUND

The FY 2019-20 Proposed General Fund Operating Budget totals $20,702,544 and includes $4,116,369 in unassigned fund balance which is discussed later in this memorandum. The General Fund Operating Budget is 35,639,912, an overall decrease of approximately $1,181,853 or 3.21% as compared to the prior year's Adopted Budget. The Budget includes $382,000 carry-over from the prior year which is allocated to re-program the litigation reserves ($342,500) and a reserve for committees in the event donations are received to offset requested increases ($40,000).

In addition to the core services, this year's budget provides funding for tree trimming to provide aesthetics, tree pruning along the Town's major corridors, additional mowing cycles on Palmetto Circle, parks grounds improvements, and reserves for litigation and committees' donations. The budget also accommodates increases to health insurance cost, as well as the increased cost of base police patrol services passed through our contract with Miami-Dade County.

A summary of the General Fund Budget is presented below comparing FY 2019-20 Proposed Budget to the FY 2018-19 Year-end Projection.

ACCOUNT NAME/DEPARTMENT	FY2017-18 ACTUALS	FY2018-19 AMENDED BUDGET	FY2018-19 YEAR-END PROJECTION	FY2019-20 PROPOSED BUDGET	VARIANCE - AMENDED VS PROPOSED	% CHANGE	VARIANCE YEAR-END PROJECTION VS PROPOSED	% CHANGE
Revenues								
Ad Valorem Taxes	$6,753,219	$7,111,200	$7,183,890	$7,444,424	$333,224	4.69%	$260,534	3.63%
Franchise Fees	$1,272,507	$1,275,000	$1,130,788	$390,000	($885,000)	-69.41%	($740,788)	-65.51%
Utility Service Tax	$3,064,538	$3,325,501	$2,776,168	$2,889,601	($435,900)	-13.11%	$113,433	4.09%
Intergovernmental Revenues	$4,414,968	$4,522,810	$4,512,330	$4,526,000	$3,190	0.07%	$13,670	0.30%
Permits & Fees (Non-Building Dept.)	$475,492	$433,500	$373,347	$424,500	($9,000)	-2.08%	$51,153	13.70%
Fines & Forfeitures	$193,842	$195,000	$183,388	$185,000	($10,000)	-5.13%	$1,612	0.88%
Miscellaneous Revenues	$373,609	$421,707	$324,617	$306,650	($115,057)	-27.28%	($17,967)	-5.53%
Sub-total Recurring Revenues	**$16,548,174**	**$17,284,718**	**$16,484,528**	**$16,166,175**	**($1,118,543)**	**-6.47%**	**($318,353)**	**-1.93%**
Transfers In	0	$0	$0	$420,000	$420,000		$420,000	
Prior Year Carry-Over Funds	27,890	$1,275,000	$1,275,000	$773,817	($501,183)	-39.31%	($501,183)	-39.31%
Sub-total Other Revenues	**27,890**	**$1,275,000**	**$1,275,000**	**$1,193,817**	**($81,183)**	**-6.37%**	**($81,183)**	**-6.37%**
Total Revenues	**16,576,064**	**$18,559,718**	**$17,759,528**	**$17,359,992**	**($1,199,726)**	**-6.46%**	**($399,536)**	**-2.25%**
Expenditures								
Town Mayor & Council	357,897	$393,607	361,877	$339,608	($53,999)	-13.72%	($22,269)	-6.15%
Town Clerk	149,766	$255,315	230,793	$206,247	($49,068)	-19.22%	($24,546)	-10.64%
Town Attorney	321,685	$255,000	253,439	$200,000	($55,000)	-21.57%	($53,439)	-21.09%
Administration	1,994,136	$2,101,257	1,877,267	1,854,603	(246,654)	-11.74%	(22,664)	-1.21%
Police & School Crossing Guards	8,224,739	$8,616,691	8,781,718	8,817,140	200,449	2.33%	35,422	0.40%
Planning & Zoning	458,546	443,689	241,919	245,304	(198,385)	-44.71%	3,385	1.40%
Code Compliance	114,519	$115,110	302,801	312,054	196,944	171.09%	9,253	3.06%
Parks & Recreation	2,396,426	$2,569,060	2,531,083	2,737,055	167,994	6.54%	205,972	8.14%
Community Outreach & Engagement	522,441	$620,687	357,192	$344,823	($275,864)	-44.44%	($12,368)	-3.46%
Special Events - Committees	214,849	$331,222	339,328	184,100	(147,122)	-44.42%	(155,228)	-45.75%
Public Works	962,576	$1,270,006	$1,088,593	$1,295,600	$25,594	2.02%	$207,006	19.02%
QNIP	153,423	$48,855	48,855	141,194	92,339	189.01%	92,339	189.01%
Non-Departmental	0	$510,930	$502,222	$382,500	($128,430)	-25.14%	($119,722)	-23.84%
Sub-total Expenditures	**15,871,003**	**$17,531,429**	**$16,917,085**	**$17,060,230**	**($471,199)**	**-2.69%**	**$143,144**	**0.85%**
Transfers Out	0	$1,028,289	$1,039,311	$299,764	($728,525)	-70.85%	($739,547)	-71.16%
Total Expenditures	**15,871,003**	**$18,559,718**	**$17,956,396**	**$17,359,992**	**($1,199,726)**	**-6.46%**	**($596,403)**	**-3.32%**
Excess (Deficiency) of Revenues over Expenditures	**$ 705,060**	**$0**	**($196,869)**	**$0**	**($0)**		**$196,867**	

FACTORS AFFECTING FY 2019-20 PROPOSED BUDGET

I. REVENUES

General Fund Revenues are primarily unrestricted in nature and fund a variety of services including town administration, police patrol, general public works, community outreach and parks services. Property Taxes remain the Town's largest revenue source, comprising 43% of FY2020 budgeted General Fund revenues, followed by Intergovernmental Revenues (i.e. Half-Cent Sales Tax, Communications Services Tax and State Revenue Sharing) at 26%, followed by Utility Services Taxes 17%, Other Revenues (7%), Miscellaneous Revenues (2%), Franchise Fees (2%), Licenses & Permits (2%) and Fines & Forfeitures (1%).

The total revenues available for allocation in FY20 General Fund Budget is $17,359,992 including carryovers and transfers. As compared to the prior year's projections and as indicated in the chart above, this represents a decrease of approximately $399,536 or 2.25%. The decrease is directly the result of the loss of the Miami Dade Franchise Fee agreement $740,788 or -65.51%. Ad Valorem Taxes increased $260,534 or 3.63%, Utility Services Taxes increased $113,433 or 4.1%, and Intergovernmental Revenues had a modest increase of $13,670, which is State estimated pass-through revenues.

II. EXPENSES/SIGNIFICANT BUDGET CHANGES

The FY 2019-20 Proposed Expense Budget is $596,403 or 3.32% less than the year-end projected expenses. This is a direct result of several austerity measures taken ($548,406) in order to meet the revenue shortfall and maintain current service levels. This allows the Budget to provide for the increase in base police patrol services that is passed through the Town's contract with Miami-Dade County, as well as increases in the cost of providing services and maintenance of our infrastructure.

The significant changes affecting the Proposed Budget are described below:

- **Staffing** – The General Fund Budget includes 33.5 full-time equivalent positions, 7 part-time, 8 seasonal and 7 part-time seasonal positions. However, the Procurement Specialist and Capital Improvement's Manager positions will be unfunded and remain vacant in FY20 until funds become available. The deferment of filling these vacancies allowed for a total savings of $168,256 to the General Fund Budget.

  In keeping with the business model of the Town, we continue to maintain a small professional staff with core competencies in specialized areas and contract out many of the service delivery functions when it provides long-term savings to do so.

- **FRS Contribution** – The Florida Retirement System employer contribution rate increased slightly from 8.26% to 8.47% for regular employees as of July 1, 2019. The rate increase has no significant impact to the Budget.

- **Group Health Insurance** – Based on prior years' trend, we are anticipating a 20% increase in group health insurance premiums. In keeping with the Employee Retention Program, the Town has implemented various wellness activities with the goal of reducing health care premium cost and improving employee morale.

- **Police Services** – The Police Department's Budget of $8,910,170 includes contracted police patrol services and the school crossing guards, and represents 51% of the General Fund operating budget, and an overall increase of approximately $200,483 or 2.30% as compared to prior year Amended Budget. This is primarily a result of the union

negotiated agreement for Miami Dade Police Department that are passed through to the Town. The increased cost of the base police patrol services contract for FY 2020 is $330,000.

The chart below is a summary of net change for contracted Police Patrol Services:

POLICE PATROL SERVICES	FY 2017-18 ADOPTED BUDGET	FY 2018-19 AMENDED BUDGET	FY 2019-20 PROPOSED BUDGET	NET CHANGE	
- Police Salaries	$4,462,451	$4,590,800	$4,722,257	$131,457	2.86%
- Overtime	320,000	320,000	340,000	$20,000	6.25%
- Social Security	275,252	308,000	290,008	($17,992)	-5.84%
- Retirement	1,053,719	1,118,000	1,086,783	($31,217)	-2.79%
- Group Health Insurance	637,500	714,000	714,000	$0	0.00%
- Other fringe benefits	137,949	103,000	240,092	$137,092	133.10%
Total Personnel Services	**6,886,871**	**7,153,800**	**7,393,140**	**$239,340**	**3.35%**
Fleet Maintenance & Operations	**539,878**	**473,400**	**534,498**	**$61,098**	**12.91%**
Insurance	**282,900**	**266,100**	**279,300**	**$13,200**	**4.96%**
County Overhead Cost	**436,351**	**479,700**	**496,062**	**$16,362**	**3.41%**
TOTAL PATROL SERVICES	**$8,146,000**	**$8,373,000**	**$8,703,000**	**$330,000**	**3.94%**

- **Legal Fee Settlement/Reserves** – A reserve for the potential settlement of legal fees is included in Non-Departmental. This amount is the balance carried over from the prior year's reserve for legal fees ($342,500).

- **Inter-fund Reimbursements** – During the normal course of business, the General Fund provides administrative, legal, accounting and technical support to the proprietary and special revenue funds. As such, these Funds reimburse the General Fund a percentage of total cost for services provided, which is shown as a reimbursement to salaries in Administration Department for transparency purposes. These include the Building Department ($257,575), Stormwater Utility ($76,948), CITT Peoples Transportation Plan ($67,500) and the six Special Taxing Districts ($140,188).

- **Committees –** The FY 2020 Budget provides for a total allocation of $184,100. Committee budgets were presented to Council at the 2nd Budget Workshop held on July 8th, 2019 with justifications presented to the Council for their budget requests. However, the committee's budgets were reduced by $47,750 during the budget process. It should be noted that $40,000 is held in reserves in the Non-Departmental section of the budget in the event donations are received to offset the requested increases.

- **Transfers** - The Budget provides for the transfer of the Facilities Maintenance Fund ($206,734) for the General Fund's portion of Government Center facility.

III. FUND BALANCE

In accordance with the Town's audited financials as reported in the FY 2017-18 Comprehensive Annual Financial Report (CAFR), the General Fund unassigned fund balance at the beginning of FY 2019-20 is $5,048,869. Council approved a carryforward budget transfer of $1,275,000 surplus in FY 2018-2019. This decreased the General Fund's unassigned fund balance to an estimated $3,773,869.

The FY 2019-20 Budget includes ($342,500) carry-over from the prior year fund balance to re-program the litigation reserves, increasing the unassigned fund balance to $4,116,369. Of the $4,116,369 fund balance, $431,317 will be utilized and appropriated in the General Fund Operating Revenue Budget as a reserve from fund balance in FY19-20, and $500,00 is also earmarked for Hurricane Irma disallowance, leaving an unassigned fund balance of $3,185,052.

The Town's reserve policy ordinance requires that we maintain 15% of budgeted general fund expenditures on hand as a reserve whenever possible. Given that, $2,603,999 from the fund balance is required to remain as Reserves, which leaves the Town with an undesignated or unrestricted reserve of $581.053.

IV. UNFUNDED NEEDS/UNADDRESSED ITEMS

The FY 2019-20 Proposed General Fund Budget does not include funding for various projects and initiatives identified as priorities or are necessary for operational purposes. Staff has identified and assessed several items that need to be addressed to meet the recommended service level. In order to meet this level of service, it would cost an estimated $2,279,900 annually; the budget provides for approximately 25% of this recommended amount. These items include streetlight improvement and maintenance, roadway resurfacing, tree trimming and installation, sidewalk, valley gutters, and potholes repairs. Other unfunded needs and unaddressed items include:

- **Sinking Fund- Facilities Renewal & Replacement Plan $150,000** – The Town of Miami Lakes has made significant investments into our community with the construction of new facilities and or refurbished facilities, such as our community center, youth center, town hall and club house. Funding future renewal and replacement of these facilities is crucial. As such a sinking fund was created, in order to implement this program funding will be required annually.

- **Merit/Cost of Living - $61,000** – As a result of salary surveys conducted in 2017, an employee retention plan was developed which provided for a 2% cost of living adjustment in 2017, 2018, and 2019. This year's budget does not include an across the board adjustment for additional compensation or cost of living increase.

- **West Lakes Neighborhood Reforestation Program $100,000** – The Beautification Master Plan has identified trees per street for reforestation in the West Lakes neighborhood for a total of $500,000 phased over a 5-year period. The goal is to enhance the visual appearance of the neighborhood by removing invasive swale trees and installing native trees consistent with the Town's Tree Management Plan. This project was funded for 3 consecutive years in FY17, FY18, FY19 from general funds ($227,011) and grant awards ($53,530) for the removal and replacement of 3/5 of the canopy. Additional funding is required at $100,000 each year over the next 2 years to complete the program.

- **Implement Beautification Enhancements at Cul-de-sac-$90,000** - The Beautification Master Plan has identified cul-de-sac's located in residential neighborhoods with native plant material that are drought resistant. These cul-de-sacs currently exist in a variety of conditions from full sun, to full shade and many conditions in between with inadequate irrigation. The goal for this project is to beautify the cul-de-sacs to be more consistent and uniform with the Town's landscape palette and Beautification Master Plan.

- **New Virtual Town Hall (website) $60,000** – Funding is required to develop and brand Miamilakes-fl.gov as a technology hub for all digital services available to key stakeholders including businesses, residents, visitors, employees and government. This will encourage citizenship engagement, web traffic, social media engagement, reduce walk-in, phone calls and customer service hours.

- **Sustainability Action Plan $50,000** – A sustainable city is one that builds economic, environmental, and social prosperity while ensuring it has essential resources for future generations. The goal is to reduce energy consumption, conserve resources, support economic growth and enhance quality of life. Funds are required to contract with a consultant to perform a sustainability study to taking steps towards a greener, more resilient and sustainable Miami Lakes.

- **Smart Cities Strategic Road Map $25,000** – A goal of the 2025 Strategic Master Plan is for the Town to achieve national recognition as a model town for creativity, education, innovation, use of technology, and safety. The Town Council agrees by way of Resolution 17-1441 approved in May 2017 that it is in the best interest of the Town to pursue and develop a Smart Cities Strategic Road Map that will allow the Town to develop policy and identify potential public and private funding opportunities for these initiatives. Funds are required to contract with a consultant to develop this road map.

SPECIAL REVENUE FUNDS

Building Department Fund – The Building Department's FY20 Proposed Budget is $4,038,442. This budget reflects a decrease in revenues of approximately $626,561 or 13.43% as the new residential construction and development that began in FY 2016 has begun to taper off. Notwithstanding, construction and development continues to be steady and robust, and as such, we are anticipating $1.2 million in revenues from building permit activities. The operating cost of the Building Department including staffing and inspections services is $2,512,559, and a reimbursement of $257,575 to the General Fund for administrative support. The Fund reflects a healthy fund balance of $2,600,442.

Impact Fees Fund – This Fund includes parks, public safety and a contribution in lieu of road impact fees from new developments including Lucida Apartment Building and Alari Office Building. Revenues from these developments including carry-over from prior year and interest income are estimated at $1,482,896 from parks impact fees, $143,889 from public safety impact fees, and $273,634 contribution from developer in lieu of road impact fees. The total FY 2019-20 Proposed Budget is $1,900,419 and can only be used to fund the cost of additional capital resources required to maintain and accommodate projected population growth due to new development. Funds are allocated for Bridge Park ($200,000 transfer to Capital Fund), license plate recognition software ($143,889), and widening of NW67th Avenue ($273,634). This Fund has a reserve of $1,282,896.

Mobility Fee Trust Account Fund – Per Ordinance 16-192, the mobility fee is restricted for infrastructure capital improvements and improving the multimodal network included in the Town's Capital Improvement Element (CIE) of the Comprehensive Plan. Revenues are estimated at $217,750 from Lucida Apartment Building & Alari Office Building development. Funds are to be transferred to the Capital Projects Fund for the construction of Business Park East (NW 60th Avenue-$100,000). This Fund has $117,750 in reserves.

People's Transportation Plan – The total proposed budget for FY 2019-20 is $1,305,000 and includes 80% share of revenues from the half-cent discretionary sales surtax ($1,080,000), prior year carry-over funds ($106,566) and interest income ($10,000). The budget provides for staffing at 50% of cost to manage the programs for planning, mobility and implementation of the Transportation Summit initiatives. The budget also includes funding for street lighting utilities and its maintenance ($250,000), funds for traffic studies as needed and other transportation related activities. A transfer of $720,000 to the Capital Projects Fund is budgeted for NW 59 Avenue extension project ($475,000) Royal Oaks drainage ($125,000), 67th Avenue Widening ($90,000) and 60th Avenue roadway improvement ($30,000). This fund has no reserves.

Transit – The budget includes the 20% share of revenues from the half-cent discretionary sales surtax ($270,000), Freebee Advertising ($30,000) and prior year carry-over funds ($93,371) for a total budget of $393,371. These funds are restricted for transit operations and cover the full cost of operating the on-demand/flex route circulator service, and maintenance of bus shelters and

bus stop signs. Staffing is funded at 50% of cost to manage the program, transit and traffic issues. This fund has a reserve of $8,862.

Transportation Gas Tax Fund – Funding is restricted for transportation related activities that include sidewalk replacement, pothole repairs, pressure cleaning of the rights of ways, road striping and signs, etc. At the proposed budget of $402,537, the Town will maintain the same level of service as the prior year with a reserve of $11,892.

Special Taxing Districts – In 2014, Town residents who were living within special taxing districts in the Town of Miami Lakes expressed interest in transferring these services to the Town with the goal of receiving hometown services. On November 8, 2016, Miami-Dade County voters approved a Charter Amendment authorizing a municipality to act as the governing body for special taxing districts within their municipalities. Once the amendment was approved, the residents of six special taxing districts within the Town presented a petition to be transferred from the County, and the Town Council approved the request on September 5, 2017. On January 21, 2018, elections within the districts' boundaries were conducted via mail-in ballot. All six districts received a majority vote ratifying the transfer to the Town.

The Town organized public meetings with the resident of each district to discuss preferred level of services and the preliminary rates. Their recommendations are included in the Proposed Budget for Fiscal Year 2019-20.

DEBT SERVICE FUND

The Debt Service Fund for FY 2019-20 includes the Series 2010, Special Obligation Bond interest payment ($521,709), principal payment ($380,000) and fees ($1,550) for Government Center, which is funded by the Electric Utility Tax revenues of $583,399 and Federal Direct Payment subsidy (interest reimbursement) estimated at $169,448.

CAPITAL PROJECTS FUND

The Five-Year Capital Improvement Program aligns with the Town's 2025 Strategic Plan. Mobility remains the Town's #1 strategic goal. For FY 2019-20, investment in transportation projects represent $7,415,158 or 63.10% of the Capital Improvement Program, followed by $1,495,525 or 12.73% investment in parks and facilities improvements, and $2,839,907 or 24.17% investment in stormwater improvements. The Capital Projects Budget totals $11,750,590 and projects are grouped into the three categories as summarized below:

- **Parks and Facilities Improvements** - Parks capital improvements for FY 2019-20 total $1,481,163 and include funds to begin construction on Bridge Park for the survey and design ($200,000), MLOP Master Plan to complete the design and commence construction ($514,197), MLOP Storage Facility to replace roof and air condition unit (188,000), Par 3 design for passive park use ($150,000), and a reversal of funding for

MLOP Masterplan back to the General Fund ($420,000). Funds are available from loan proceeds, grant award, Parks Impact Fees, and developer's contribution for parks improvement. Facilities improvements fund has a reserve of $14,362, and parks has a reserve of $8,966.

- **Transportation Improvements** – Revenue sources for transportation improvements include Local Option Gas Tax, FDOT Grants, County Investment Grant Program, Peoples' Transportation Plan (PTP 80%), Mobility Fees, Developer's Contribution in lieu of Road Impact Fees, Interest Income for a total of $7,415,158. This amount is appropriated among various projects including NW 59th Avenue Extension that includes the Public Works Storage Yard and the Boat Yard ($5,184,299), complete street implementation at Business Park East on NW 60th Avenue ($812,914), construction of Safe Routes to School ($847,330), Palmetto and NW 67th Avenue Widening ($445,615), and a transfer to CIP Stormwater for Royal Oaks Drainage Project (125,000).

- **Stormwater Improvements** – Two major projects are budgeted for FY 2019-20: West Lake Roadway & Drainage Improvement- Phase III ($1,920,000) and Royal Oaks Drainage & Roadway Improvement – Phase 1 ($919,907). Revenue sources for these projects include a DHA/FEMA Grant, FDEP Grant, State of Florida legislative appropriation, Stormwater Utility Fees and PTP 80% funds.

STORMWATER UTILITY FUND

Stormwater Utility fees for FY 2019-20 are essentially at the same level as the prior year. The Stormwater rate is $4.50 per Equivalent Residential Unit (ERU) and has remained unchanged since the creation of the Utility. The Town anticipates receiving $1,142,370 in Stormwater utility fees for FY 2019-20. Funds are appropriated for the Stormwater Rate study ($40,300) to be conducted in FY19-20, and a transfer to the Capital Projects Fund ($165,000) towards funding Royal Oaks Drainage Improvement project.

FACILITY MAINTENANCE FUND

This internal service fund captures all costs associated with the operations, maintenance and repairs of the Town's Government Center. The cost of centralized services is allocated among the General Fund's Administration and Police Departments, and the Building Department Fund. The FY 2019-20 Budget totals $344,557.

Conclusion

We are pleased to present a structurally balanced budget that provides a responsible allocation of public resources that maintains the Town of Miami Lakes as a safe, attractive and vibrant community. This budget adequately provides for the operational needs of the Town with no increase to the millage rate. Notwithstanding, the cost of doing business continues to increase,

public safety, healthcare, construction and maintenance services continue to rise, and the Town's capital infrastructure must be maintained and improved. There are challenges expected in the coming years and we will need to foster a climate that promotes economic development as well as explore new revenue initiatives beyond ad valorem to be able to accomplish the goals set forth by the 2025 Strategic Plan. As such, we remain committed to managing our resources in a financially stable manner and continue to offer exceptional quality of service to our residents.

Functional Organizational and Staffing Positions by Department Charts

Town of Miami Lakes

Mayor and Town Council

Manuel Cid, Mayor
Nelson Rodriguez, Vice Mayor
Carlos O. Alvarez, Councilmember
Luis Collazo, Councilmember
Joshua Dieguez, Councilmember
Jeffrey Rodriguez, Councilmember
Marilyn Ruano, Councilmember

Appointed Officials

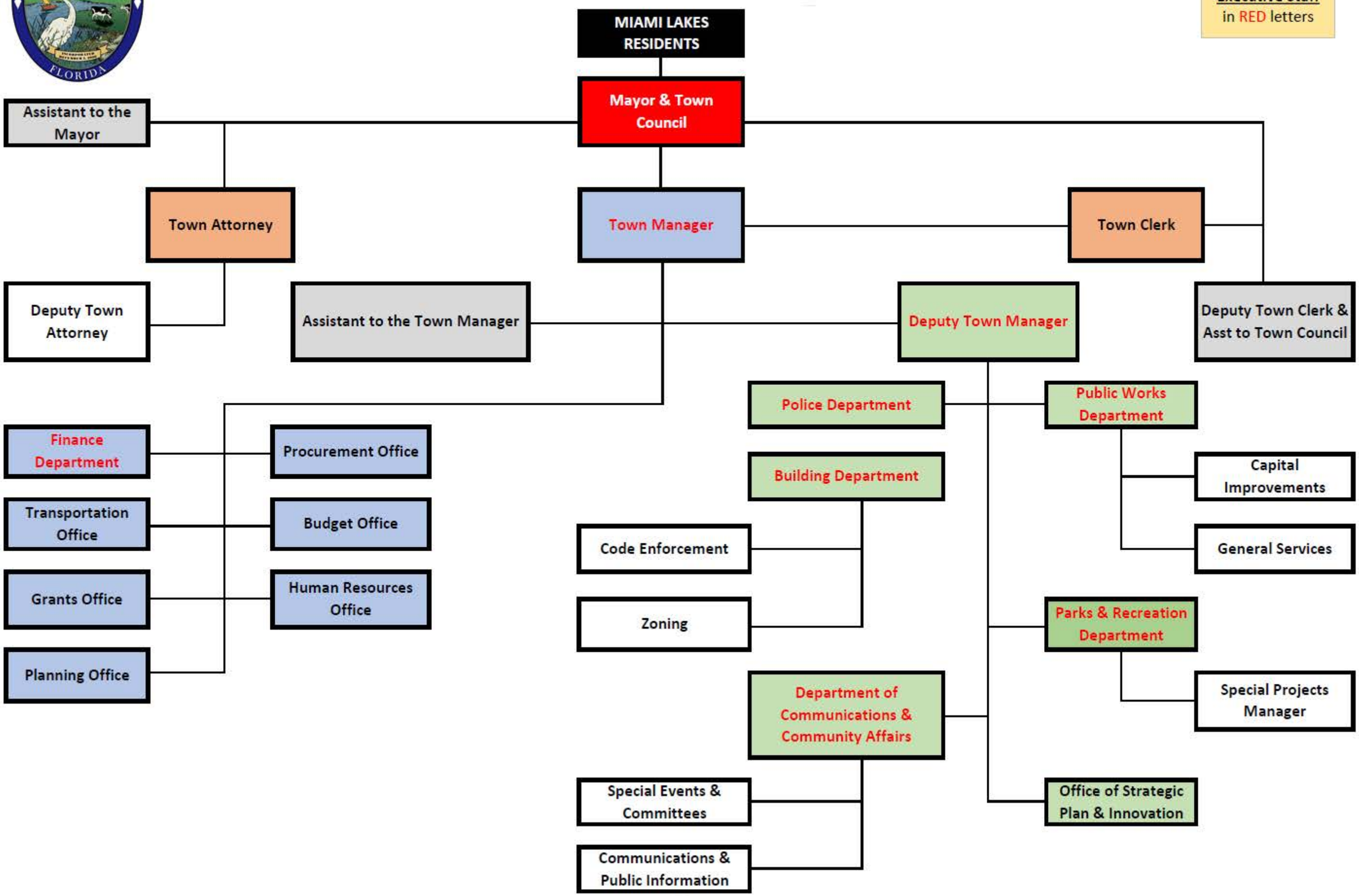
Edward Pidermann, Town Manager
Gina Inguanzo, Town Clerk
Raul Gastesi, Esq., Town Attorney

Senior Personnel

Carlos Acosta, Public Works Director
Daniel Angel, Parks & Recreation Director
Clarisell de Cardenas, Community Outreach Director
Ismael Diaz, Chief Financial Officer
Tony Lopez, Deputy Town Manager
Javier Ruiz, Major – Miami-Dade Police Department
Eliezer Palacio, Building Official

Mayor - Council - Manager Form of Government

Town of Miami Lakes
FUNCTIONAL ORGANIZATIONAL CHART



TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
Mayor and Town Council						
Full Time						
Assistant to the Mayor	1	1	1	1	1	
Assistant to the Council/Deputy Town Clerk	1	1	1	1	1	
FT Sub-Total	**2**	**2**	**2**	**2**	**2**	
Town Clerk						
Full Time						
Town Clerk	1	1	1	1	1	
FT Sub-Total	**1**	**1**	**1**	**1**	**1**	
Part Time						
Deputy Town Clerk	0	0	0	0	0	
PT Sub-Total	**0**	**0**	**0**	**0**	**0**	
Town Administration						
Full Time						
Town Manager	1	1	1	1	1	
Deputy Town Manager	1	1	1	1	1	
Chief Financial Officer	1	1	1	1	1	
Administration Services Manager	1	1	1	1	0	Reclassified to Procurement Manager
Strategic & Performance Improvement Manager	0	0	0	1	1	
Comptroller/Senior Accountant	1	1	1	1	1	
Budget Officer	1	1	1	1	1	
Accountant	1	1	1	1	1	
Procurement Manager	1	1	1	0	1	
Procurement Specialist/Secretary	1	1	1	1	1	Defer filling of Vacancy in FY20
Assistant to the Town Manager	1	1	1	1	1	
Special Projects Manager	0	0	0	1	1	Liaison for Special Taxing Districts
Accounting Technician	0	1	1	1	1	
Grants Writer	1	1	1	1	1	
FT Sub-Total	**11**	**12**	**12**	**13**	**13**	
Part Time						
HR Specialist	1	1	1	1	1	
Receptionist	0	1	1	1	1	
PT Sub-Total	**2**	**2**	**2**	**2**	**2**	
Building and Zoning						
Full Time						
Building Official	1	0	0	0	0	
Chief Building Inspector	1	0	0	0	0	
Senior Building Inspector	1	0	0	0	0	
Permit Clerk Supervisor	1	0	0	0	0	
Permit Clerk	3	0	0	0	0	
Facilities Maintenance Coordinator	1	0	0	0	0	
Records Management - Scanning	1	0	0	0	0	
FT Sub-Total	**9**	**0**	**0**	**0**	**0**	
Part Time						
Zoning Official	1	2	2	2	2	
Permit Clerk	0	0	0	0	0	
PT Sub-Total	**1**	**2**	**2**	**2**	**2**	
Code Compliance						
Full Time						
Director of Administration	0	0	0	0	0	
Code Compliance Manager	1	1	0.5	0.5	0.5	Partially funded in Building Department
Code Compliance Supervisor	0	0	1	1	1	
FT Sub-Total	**1**	**1**	**1.5**	**1.5**	**1.5**	

TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
Planning						
Full Time						
Planning Director	1	1	1	0	0	
Principal Planner	0	0	0	1	1	
Planning Technician	1	1	0	0	0	
FT Sub-Total	**2**	**2**	**1**	**1**	**1**	
Parks and Recreation						
Full Time						
Chief of Operations	0.5	0.5	0.5	0.5	0	Reclassified to Parks and Recreation Director
Parks & Recreation Director	0	0	0	0	1	
Greenspace Maintenance Superintendent	1	1	1	1	1	
Arborist/Field Inspector	1	1	1	1	1	
Community & Leisure Services Coordinator	0	0	0	0	0	
Business Operations Supervisor	1	1	0	0	0	
Parks & Athletics Manager	1	1	1	1	1	
Leisure Services Manager	1	1	1	1	1	
Programs Coordinator	2	2	2	3	3	
Leisure Services Specialist	1	1	1	1	1	
Leisure Services Specialist/Office Specialist	1	1	1	1	1	
FT Sub-Total	**9.5**	**9.5**	**8.5**	**9.5**	**10**	
Part Time						
Leisure Services Specialist	2	0	0	0	0	
PT Sub-Total	**2**	**0**	**0**	**0**	**0**	
Part Time/Seasonal						
Crossing Guards P/T	7	7	7	7	7	
PT/Seasonal Sub-Total	**7**	**7**	**7**	**7**	**7**	
Communication & Community Affairs						
Community Outreach & Engagement Director	1	1	1	1	1	
Community Outreach & Engagement Manager	1	1	0	0	0	
Communications & Economic Development Manager	0	0	1	0	0	
Committee & Special Events Coordinator	1	1	0	1	1	
Recreation Specialist	0	1	1	0	0	Reclassified to Programs Coordinator
FT Sub-Total	**3**	**4**	**3**	**2**	**2**	
Part-time						
Information Specialist P/T	0	0	1	1	1	
Marketing & Digital Services Specialist P/T	0	0	0	0	1	New Position
Office Clerk P/T	0	0	0	0	1	New Position
PT Sub-Total	**0**	**0**	**1**	**1**	**3**	
Seasonal						
Class Instructors	8	8	8	8	8	
Interns	0	0	0	0	0	
Seasonal Sub-Total	**8**	**8**	**8**	**8**	**8**	
Public Works and Capital Improvements						
Full Time						
Chief of Operations	0.5	0.5	0.5	0.5	0	Reclassified to Parks and Recreation Director
Public Works Director	0.5	0.5	0.5	0.5	0.5	Partially funded in Stormwater
Public Works Manager	0	0	0	0.5	0.5	Partially funded in Stormwater
Capital Improvement Project Manager	0	0	0	0	1	Defer filling of New Position in FY20
Public Works Coordinator	0	0	0	0	1	
Office Specialist	0	0	0	1	0	Reclassified to Public Works Coordinator
Landscape Supervisor	0	0	0	0	0	
FT Sub-Total	**1**	**1**	**1**	**2.5**	**3**	
Part Time						
Public Works Senior Designer	0	0	0	0	0	
PT Sub-Total	**0**	**0**	**0**	**0**	**0**	

TOWN OF MIAMI LAKES

Positions by Department

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Comments
GENERAL FUND SUMMARY						
Full time	40	32.5	30	32.5	33.5	
Part time	5	4	5	5	7	
Seasonal	8	8	8	8	8	
Part Time/Seasonal	7	7	7	7	7	

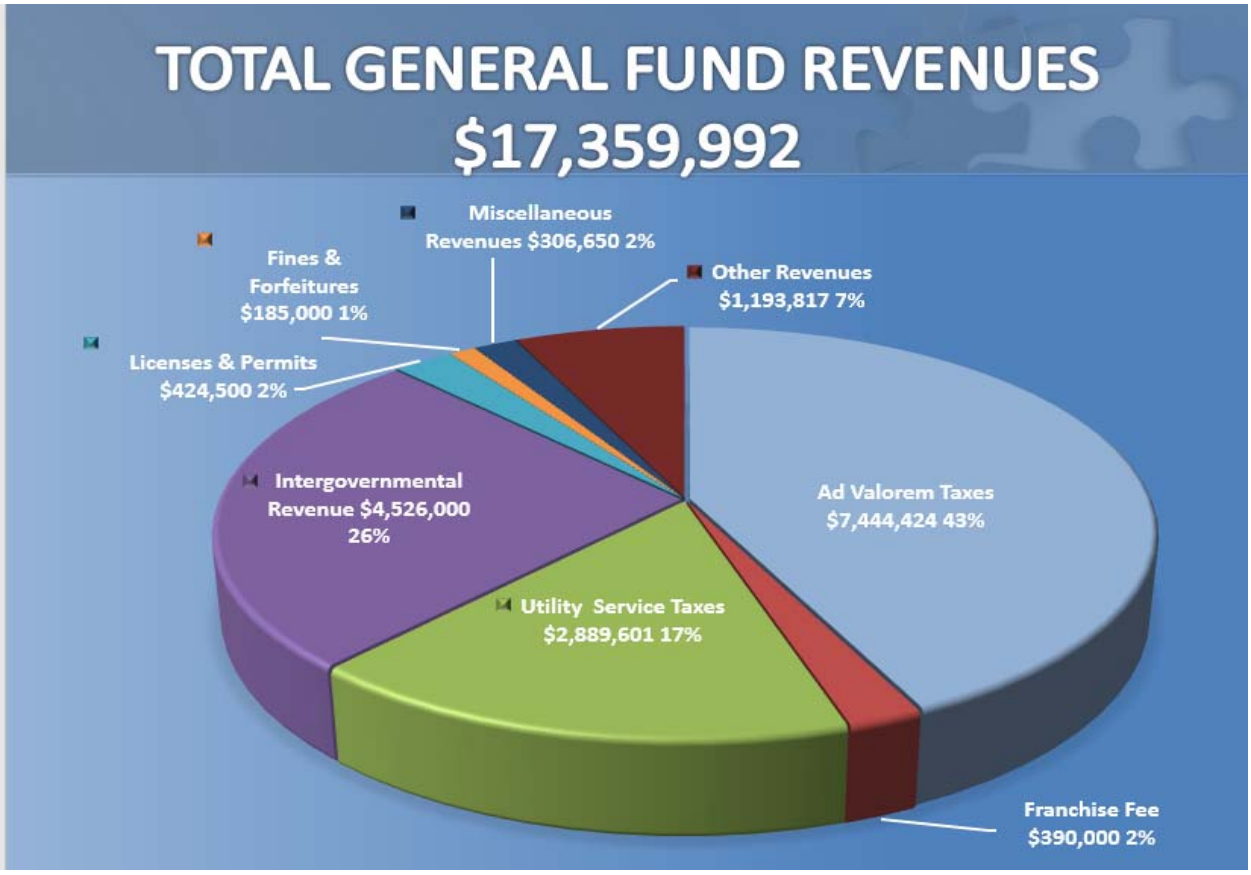
General Fund

General Fund Revenue Detail

General Fund

The Proposed General Fund Operating Revenue Budget for Fiscal Year 2019-20 is $17,359,992, an overall decrease of $1,199,726 or -6.5% as compared to prior year's Amended Budget. This is a direct result of the loss of the Miami Dade County FPL Franchise Fee agreement; a decrease of $885,000 or -69.4% compared to prior year's Amended Budget. Utility Service Tax revenues also experienced a decline of $435,900 or -13.1% as compared to prior year's Amended Budget. However, Ad Valorem revenues increased by 333,224 or 4.7% as compared to prior year's Amended Budget and continues to increase annually.

As depicted in the graph below, the largest revenue source for the Town comes from Ad Valorem Taxes (43%), followed by Intergovernmental Revenues (26%), Utility Services Taxes (17%), Other Revenues (7%), Miscellaneous Revenues (2%), Franchise Fees (2%), Licenses & Permits (2%) and Fines & Forfeitures (1%).



Ad Valorem Taxes

Chapter 166 of the Florida Statutes authorizes ad valorem or property taxes. The Florida Constitution limits local governments to a maximum levy of 10 mills of ad valorem taxation. The amount of revenue is based on the tax rate multiplied by the assessed value of the Town which is provided by the County Property Appraiser.

The revenue is budgeted at 95% of the gross value to allow for prompt payment discounts and other adjustments in accordance with Florida Statutes. As illustrated in the Town's Fiscal Year 2018 Comprehensive Annual Financial Report shown below, the Town historically collects between 93% and 95% of Ad Valorem taxes levied. In FY 2018, the Town collected 95.84% in taxes levied. Taxpayers who pay prior to February of 2019 may receive up to a 4% discount. Therefore, the Town's 95% budgeted amount could potentially overestimate the expected Ad Valorem revenue; however, per Florida Statue, the Town is required to budget no less than 95%.

TOWN OF MIAMI LAKES, FLORIDA
REVENUE CAPACITY
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARAS
(IN THOUSANDS)

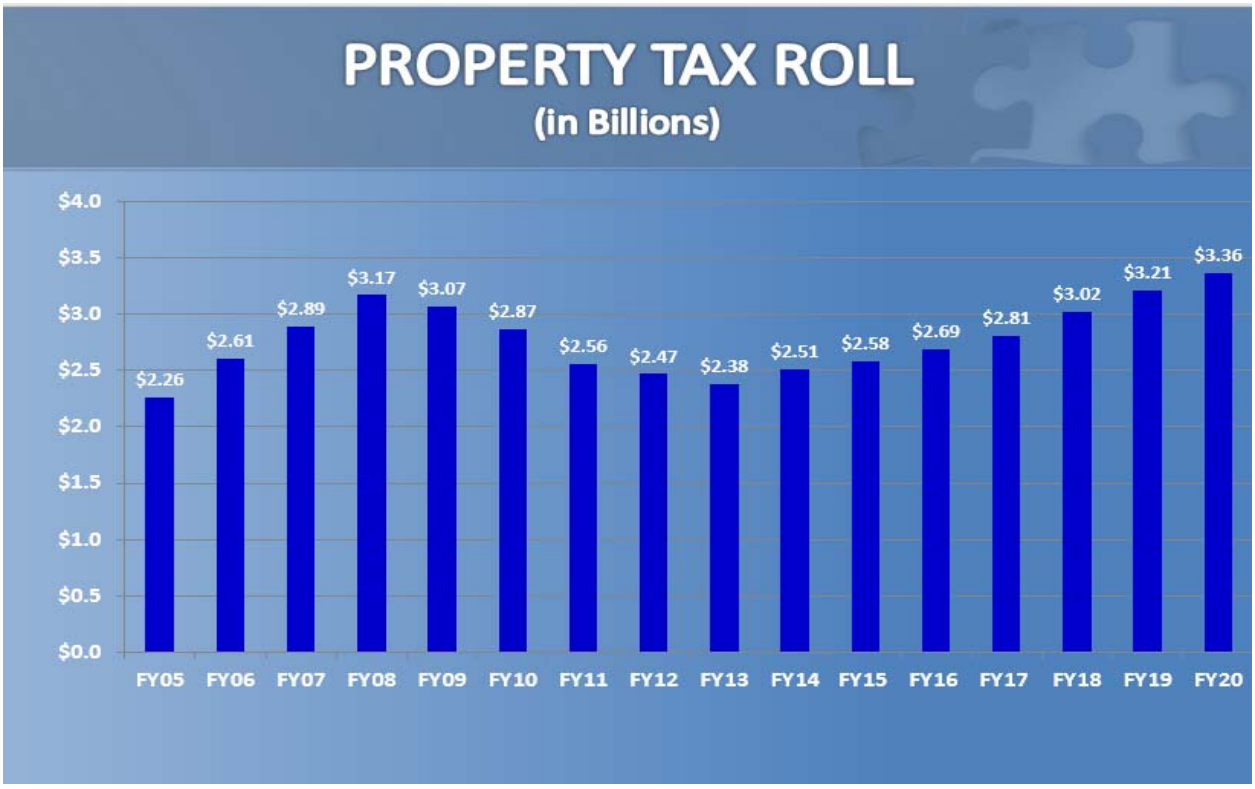
		Collected within the Fiscal Year of the Levy			Total Collections To Date	
Fiscal Year ended September 30,	Taxes Levied for the Fiscal Year	Net Amount Levied	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy
2009	7,840	7,384	94.19%	50	7,434	94.82%
2010	6,771	6,414	94.73%	56	6,470	95.55%
2011	6,060	5,757	95.00%	51	5,808	95.84%
2012	5,807	5,258	90.55%	n/a	n/a	n/a
2013	5,517	4,785	86.73%	473	5,258	95.31%
2014	5,904	5,525	93.58%	n/a	n/a	n/a
2015	6,056	5,785	95.53%	85	5,870	96.93%
2016	6,329	5,872	92.78%	95	5,967	94.28%
2017	6,607	6,164	93.29%	103	6,267	94.85%
2018	7,046	6,601	93.69%	152	6,753	95.84%

Source: Miami-Dade County Property Tax Collector

Property Tax Roll Value

The tax roll for Town of Miami Lakes as certified by the Property Appraiser on July 1, 2019 reflects a gross taxable value of $3,365,592,016 which includes an increase of $55,244,829 in new construction, additions, deletions and rehabilitative improvements. As compared to the certified taxable value for the previous year of $3,213,878,488, this amount reflects an increase in gross taxable value of $151,713,528 or 5%. As seen in the

chart below, property values have been steadily climbing which is indicative of continuous economic recovery and growth.

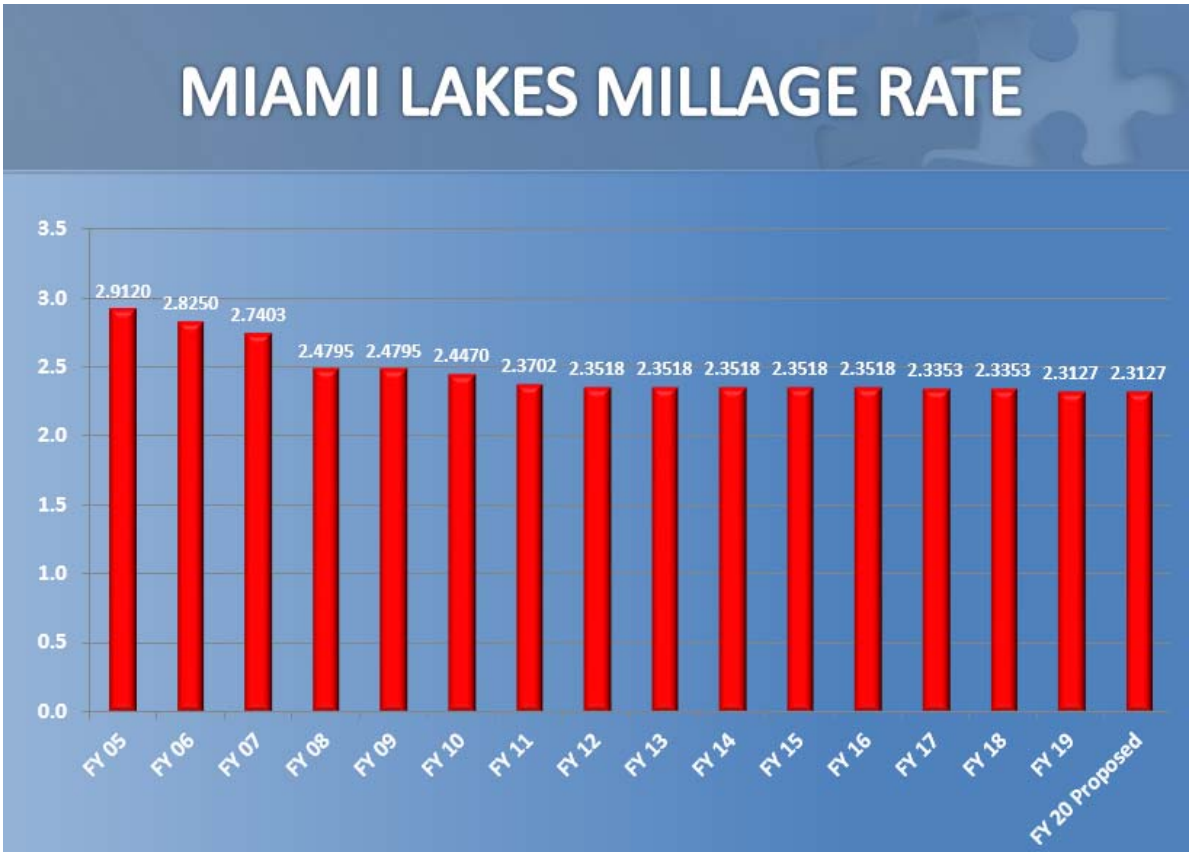


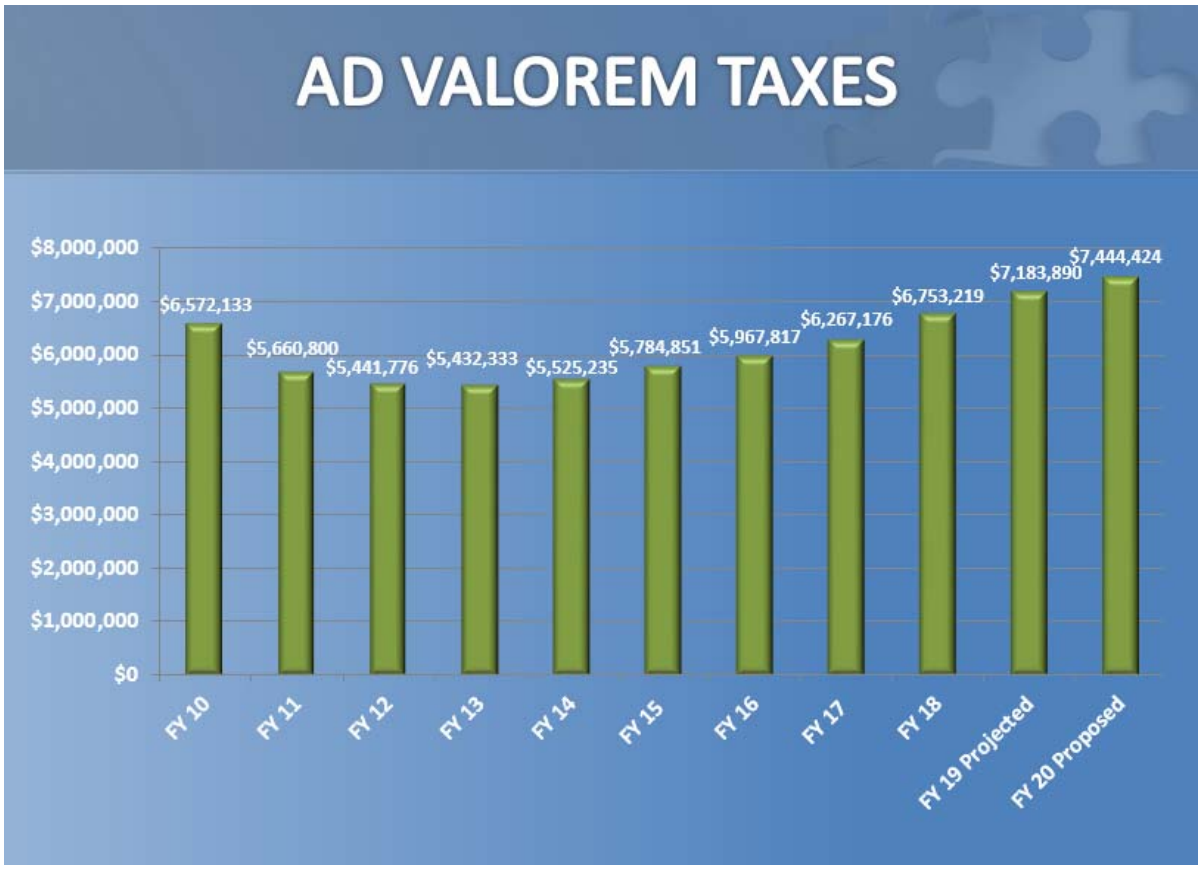
Millage Rate

The millage rate proposed for FY 2019-20 is 2.3127 mills, which is $2.3127 per $1,000 of assessed property value. This rate remains one of the lowest rates in Miami-Dade County as compared to the other municipal rates. This rate will generate approximately $7,394,424 of ad valorem revenue budgeted at 95% collection rate.

The proposed millage rate is 3.92% higher than the rolled-back rate of 2.2255. The rolled back rate is defined by Truth in Millage (TRIM) as the rate that generates the same tax revenue as the current year, less new construction, additions, deletions and rehabilitative improvements. The rolled back rate of 2.2255 would generate $278,805 less in ad valorem revenue than the proposed millage rate of 2.3127.

The Budget also includes $50,000 for Delinquent Ad Valorem revenues which the Town anticipates receiving based on collections over the past years. The total Ad Valorem Revenues for FY 2019-20 is $7,444,424.


MIAMI LAKES MILLAGE RATE
3.5
3.0
2.5
2.0
1.5
1.0
0.5
0.0
2.9120
2.8250
2.7403
2.4795
2.4795
2.4470
2.3702
2.3518
2.3518
2.3518
2.3518
2.3518
2.3353
2.3353
2.3127
2.3127
FY 05
FY 06
FY 07
FY 08
FY 09
FY 10
FY 11
FY 12
FY 13
FY 14
FY 15
FY 16
FY 17
FY 18
FY 19
FY 20 Proposed


AD VALOREM TAXES
$8,000,000
$7,000,000
$6,000,000
$5,000,000
$4,000,000
$3,000,000
$2,000,000
$1,000,000
$0
$6,572,133
$5,660,800
$5,441,776
$5,432,333
$5,525,235
$5,784,851
$5,967,817
$6,267,176
$6,753,219
$7,183,890
$7,444,424
FY 10
FY 11
FY 12
FY 13
FY 14
FY 15
FY 16
FY 17
FY 18
FY 19 Projected
FY 20 Proposed

Franchise Fees - Electricity

Franchise Fees are established by franchise agreements between a municipality and private service providers. Franchise Fees are negotiated with the utility company for the use of municipal rights-of-ways. Miami-Dade County currently has an agreement with Florida Power & Light (FPL) covering the boundaries of Miami Lakes. Through an inter-local agreement with the County, the Town of Miami Lakes receives 100% of the revenues generated within the Town minus its proportional share of the taxes paid by FPL for power generating facilities. The payment is received once a year in August. In FY 2014, a new reactor in Turkey Point was added to the tax roll requiring FPL to pay additional taxes, and thereby reducing the franchise fee payment. As a result, revenues decreased by approximately $400,000 or 26%, and further decreased another $220,000 or 20% in FY 2017.

On May 25, 1990, Miami-Dade County executed a 30-year electrical franchise agreement with FPL. Municipalities that incorporated after the effective date of the County FPL agreement were prohibited from executing independent franchise agreements with FPL during the County FPL agreement 30-year timespan. The Town of Miami Lakes was incorporated on December 5, 2000, and therefore currently covered under the County - FPL Agreement. This agreement is set to expire in May 2020.

On August 27th, 2019, the Town adopted its own Franchise Fee agreement with Florida Power and Light (FPL) that will take effect on June 1, 2020. Through this agreement the Town will generate an estimated $390,000 in revenue at the rate of a 3% surcharge on utility fees in FY 19-20. As a result, revenues decreased by approximately $885,000 in FY2019-20 as compared to the FY18-19 Amended Budget.

The chart below illustrates revenue collections for FPL Franchise Fees.

Utility Services Taxes

Section 166.231(A) of the Florida Statutes provides that a municipality may levy a tax, not to exceed 10 percent, on the purchase of electricity, water and natural gas services. The current year combined Utility Services Tax is $2,889,601.

Utility Service Tax – Electricity

The Town collects utility tax for the use of electricity. Revenues are derived from a 10% tax levied on each customer's electric bill charged by Florida Power & Light (FPL) within the boundaries of the Town. A portion of the revenue is pledged against the Series 2010 Special Obligation Bond which matures in 2040. The bond covenant requires that the electric utility tax revenue is first utilized to make the debt service payments. The FY 2019-20 estimated net revenue is $2,414,601, a 5% increase as compared to the prior year's projection.

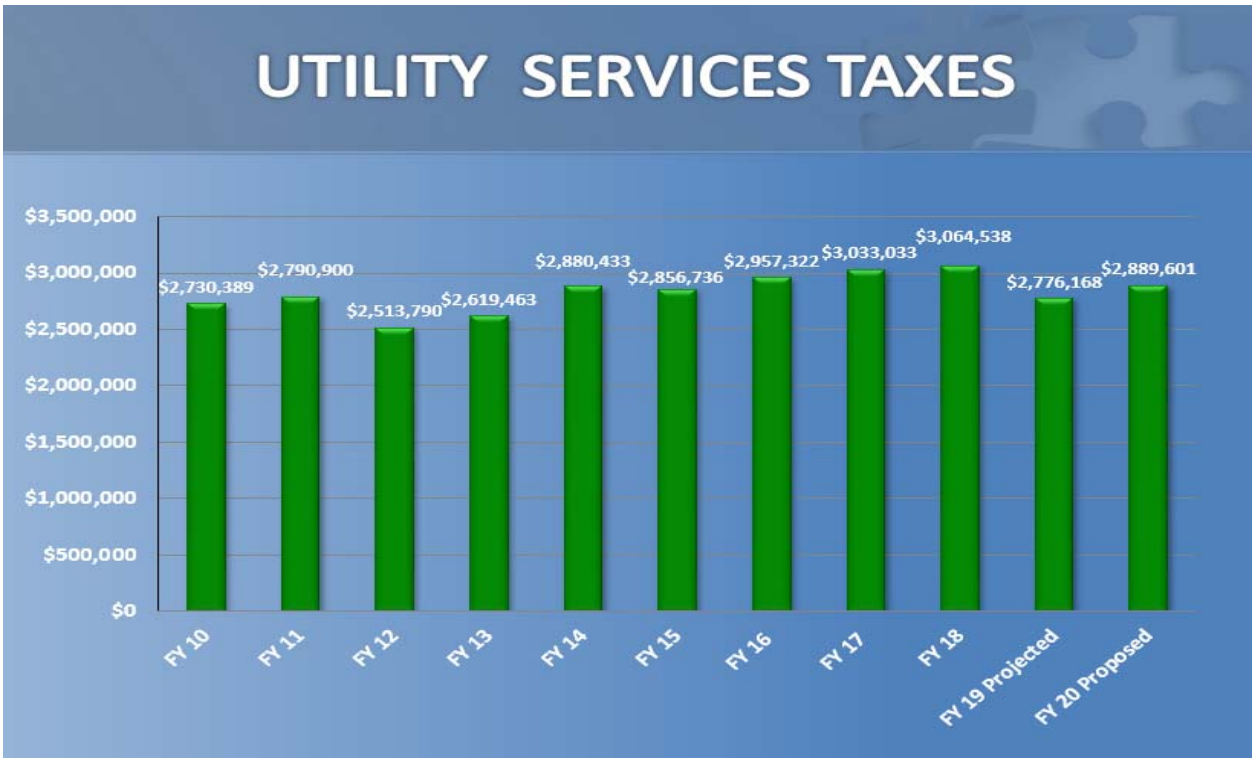
Utility Service Tax - Water

The Town charges a 10% utility tax on water consumption on each customer's water bill that receives service within the boundaries of the Town. Miami Dade County bills, collects, and remits the revenue to the Town of Miami Lakes. Revenues increase as water rates and consumption increases. FY 2019-20 revenue is estimated at $410,000 or a -3% decrease over the prior year's projection.

Utility Service Tax - Gas

The Gas Utility Tax is also derived from a 10% tax levied on each customer's gas bill that receives metered or bottled gas service within the boundaries of the Town and is expected to generate $65,000 in revenues for FY 2019-20, a 5% decrease over the prior year's projection.

The chart below illustrates the total revenue collections for the three sources of Utility Services Tax.

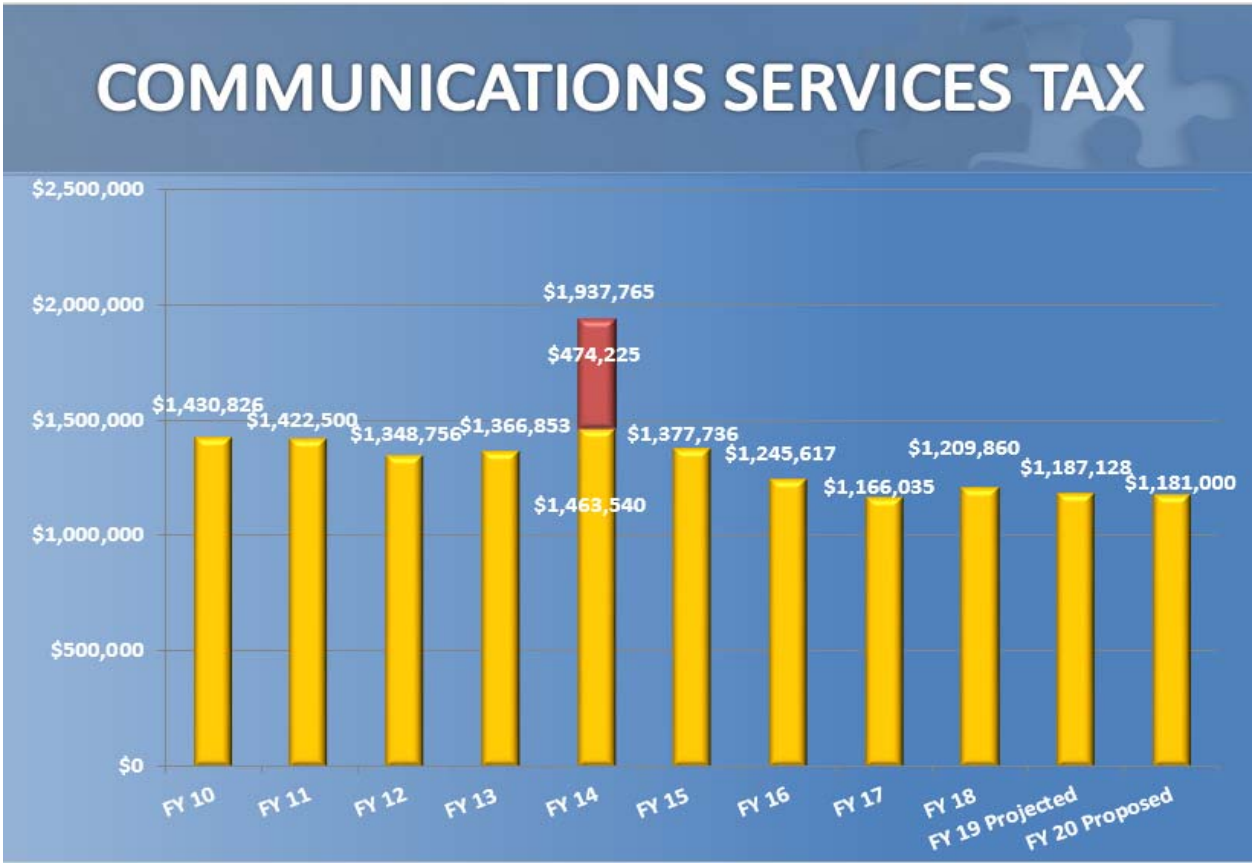


Communications Services Tax

Communication Services Tax (CST) became effective on October 1, 2001 and applies to the transmission of voice, data, audio, video or other information services, including cable services. The tax is imposed on retail sales of communications services which originate or terminate in Florida and which are billed to an address within the Town's

boundaries. Chapter 202, Florida Statutes (2001) permits each jurisdiction to adopt its local communications service tax rate, and in accordance with this authority, the Town of Miami Lakes communication services tax rate is 5.22%. CST is collected and distributed by the State of Florida.

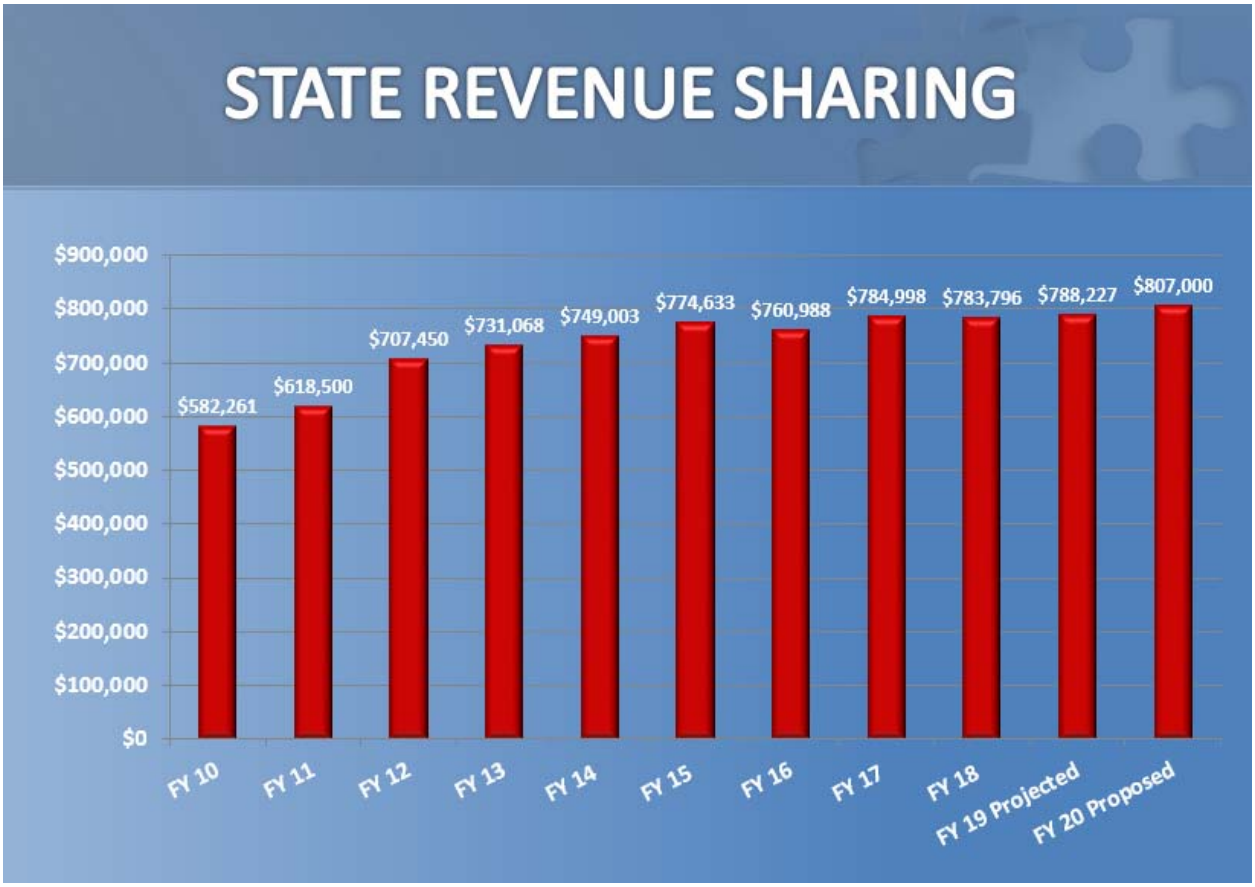
Communications Services Tax accounts for approximately 7% of General Fund revenues. Despite an audit which recovered approximately $475,000 in FY 2014, this revenue source has continued to experience a gradual decrease since its peak in FY 2009. This is due to competition in the wireless market, decreased demand for residential telephone and cable, and changes by the State legislature. In FY 2017, a refund claim from AT&T Mobility for internet access charges further reduced revenues by approximately $125,000 or 10%. The Town anticipates gross revenues in the amount of $1,181,000 in FY2019-20.



State Sharing Revenue

The State Revenue Sharing program was created by the State Legislature to ensure a minimum level of revenue parity across units of local government. It includes a percentage of sales tax and the Special Fuel and

Motor Fuel Use Tax. The Town anticipates receiving $807,000 in FY 2019-20 based on the Florida Department of Revenue estimate, a slight increase from prior year's projection.

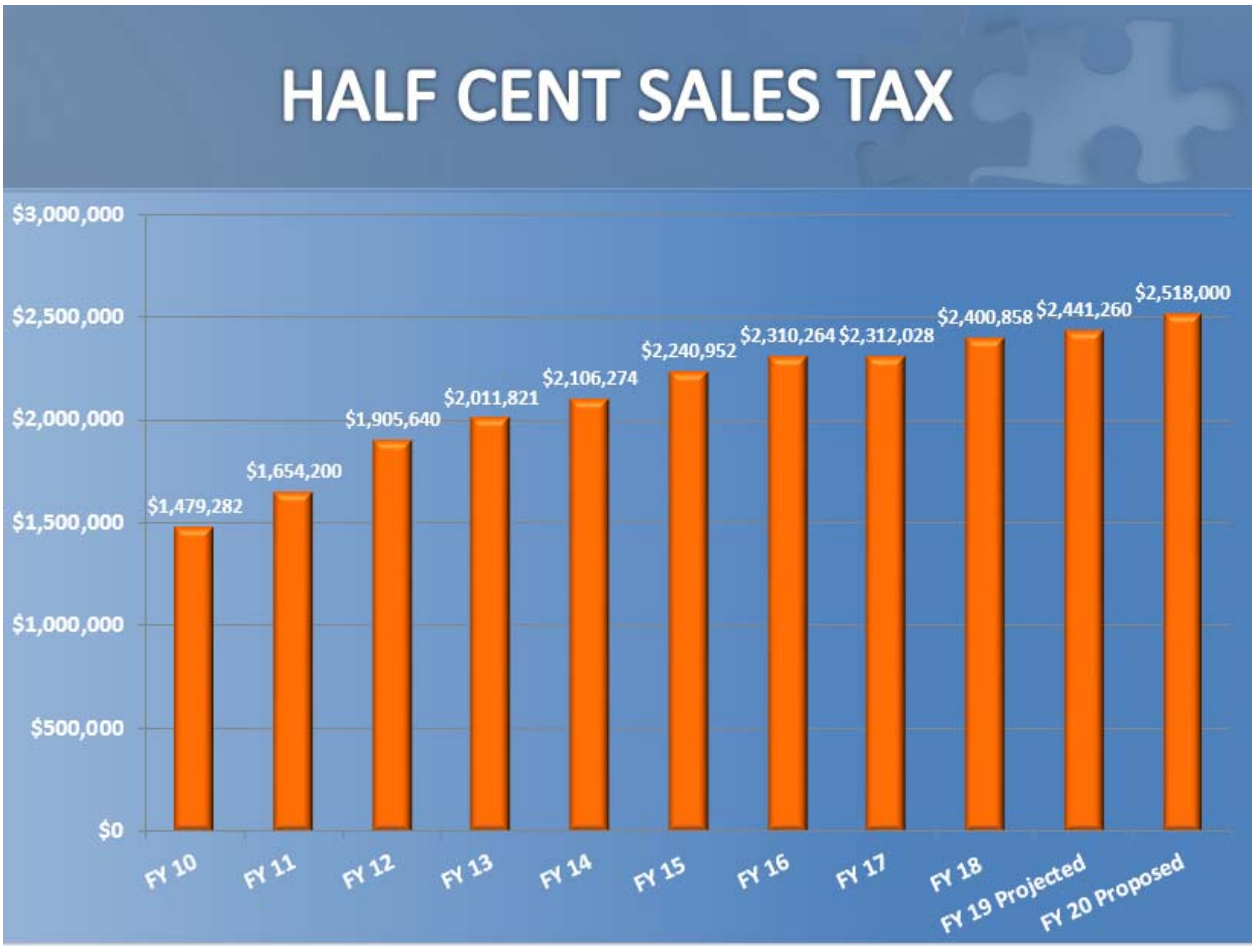


Alcoholic Beverage Tax

The Alcoholic Beverage Tax represents a portion of the annual state license tax levied on manufacturers, distributors, vendors, brokers, sales agents, and importers of alcoholic beverages and collected within a municipality in Florida. The taxes imposed under FS 561.14(6), 563.02, 564.02, 565.02(1), (4), and (5), and 565.03, are subject to having a portion redistributed to eligible municipalities. The Town anticipates receiving approximately $20,000 in FY 2019-20, approximately the same as the prior year's projections.

Half-Cent Sales Tax

Authorized in 1982 under Sections 202.18(2), 212.20(6), and 218.60-.67 of the Florida Statutes, the Local Government Half-Cent Sales Tax generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the Legislature. The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing municipalities with revenues for local programs. Based on the Florida Department of Revenue estimates, FY 2019-20 Budget is $2,518,000, a slight increase over the current year's projections.



Business Tax Receipt

A Business Tax Receipt (BTR) is required for any business performing services or selling goods, advertising goods for sale, or advertising the performance of services for a fee within Town boundaries. It is expected that Business Tax Receipts will generate $160,000 in revenues FY 2019-20. This amount includes a share of the County's Business Tax Receipts. Revenues generated from BTRs are reinvested in the business community through the Economic

Development Committee, marketing initiatives and promotional support including the Town's business app, Miami Lakes Marketplace.

Zoning Permits and Fees

The estimated revenue for FY 2019-20 includes zoning fees, hearings, verification letters, site plan review fees, fine violations and staff cost for a total of $178,500. The fee structure for zoning permits is designed to off-set the cost of providing these zoning services.

Public Works Permit

With the implementation of review fees for public works permits, the Town estimates collecting $35,000 in revenues based on the prior year's trend.

False Alarm Fees

Per Ordinance 14-179, the Town of Miami Lakes False Alarm Reduction Program (FARP) requires registration of burglar alarm systems for a one-time fee of $10. There is no annual renewal fee, however alarm users must update their contact information when relocating or moving, and when changing alarm service providers. Fines are imposed for false alarm incidents to offset the cost of deployed Police resources. The false alarm fine for unregistered alarms is $50 on the first instance. A tiered fine schedule is imposed on the third and subsequent false alarm instances for registered alarm users. Revenues for FY 2019-20 are anticipated at $51,000 which accounts for the cost of administering the program.

With the implementation of the false alarm program, over the past two years the Town continues to experience reductions in Police calls for service for false alarms.

Code Violation Fines

The Code Violation Fines are for violations of the zoning code. Revenues are budgeted at $120,000 based on prior years trend. It should be noted that the Town implemented a Lien Amnesty Program in FY 2015 which terminated in the first quarter of FY 2016. This Program provided for an amnesty period where liens for violations that have been cured were settled at reduced rates. The program had great results, and almost 30% of existing liens were eliminated and properties brought into compliance.

Police – Traffic

The Traffic Fines/Forfeitures revenue is a statutory share of traffic and parking collections. The Town receives a share for

Traffic fines, Parking fines, Misdemeanor fines and Law Enforcement Training Fund (L.E.T.F.). Revenues for FY 2019-20 are estimated at $30,000.

School Crossing Guards

The Town is entitled to receive a special parking ticket surcharge earmarked to support the cost of the school crossing guard program. Revenues are estimated at $35,000 for FY 2019-20.

Lien Inquiry Letters

Lien letters are requested by title insurance companies or individuals to verify that there are no open or expired permits, open violations or liens on a property. The service is typically requested at time of purchase or refinance of a property. Revenues are estimated at $32,000, approximately the same amount as the prior year's projections.

Park Rental Fees & Revenue Sharing Program

The Town anticipates a 30% increase in facility rental revenue and program revenue sharing due to the newly constructed Youth Center at Park East and the Clubhouse at Miami Lakes Optimist Park being fully operational in FY 2019. Revenues are budgeted at $130,000 for FY19-20.

Other Revenues

This Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized in prior year. It also includes a reversal of funding for MLOP Masterplan back to the General Fund from the Capital projects fund ($420,000) and a reserve from fund balance will be utilized and appropriated in the General Fund Operating Revenue Budget in FY19-20.

Fund Balance

The unrestricted fund balance at the beginning of FY18-19 was $5,048,869 per the audited financials. The council approved a carryforward budget transfer of $1,275,000 surplus in FY18-19 thus reducing the fund balance to $3,773,869. This Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized from the $1,275,000, increasing the fund balance to $4,116,369. Of the $4,116,369 fund balance, $500,000 is earmarked for Hurricane Irma disallowances, and $431,317 will be utilized and appropriated in the

General Fund Operating Revenue Budget in FY19-20. Leaving an unassigned fund balance of $3,185,052 which represents 18.4% of the General Fund Budget.

From the unassigned fund balance, $2,603,999 or 15% of the General Fund Operating Budget is required to remain as reserves, which leaves the General Fund with an estimated undesignated and unrestricted reserve of $581,053.

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
GENERAL FUND REVENUE

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Ad Valorem Taxes						
Current Ad Valorem Taxes	5,767,274	6,222,718	7,061,200	6,644,780	7,394,424	Based on estimated tax roll of $3.36 billion at the current tax rate of 2.3127 at 95%
Current Ad Valorem Taxes - Pers. Prop.	397,043	378,725	-	388,965	-	-
AV Tax Sales & Other taxes	-	-	-	-	-	-
Delinquent Ad Valorem Taxes	102,860	151,776	50,000	150,145	50,000	-
Sub-total: Taxes	**$ 6,267,176**	**$ 6,753,219**	**$ 7,111,200**	**$ 7,183,890**	**$ 7,444,424**	
Franchise Fees						
Franchise Fees - Electricity	925,699	1,272,507	1,275,000	1,130,788	390,000	Based on a 3% Franchise Fee surcharge
Sub-total: Franchise Fees	**$ 925,699**	**$ 1,272,507**	**$ 1,275,000**	**$ 1,130,788**	**$ 390,000**	
Utility Service Tax						
Utility Service Tax - Electricity	2,548,480	2,597,842	2,850,501	2,287,364	2,414,601	Net of Debt Service payment and escrowed Principal ($230,000) and Interest ($353,399) and fees ($2,000).
Utility Service Tax - Water	416,688	401,742	410,000	420,832	410,000	Based on prior year's trends.
Utility Service Tax - Gas	67,864	64,953	65,000	67,972	65,000	Based on prior year's trends.
Sub-total: Utility Services Tax	**$ 3,033,033**	**$ 3,064,538**	**$ 3,325,501**	**$ 2,776,168**	**$ 2,889,601**	
Intergovernmental Revenues						
Communications Service Tax	1,166,035	1,209,860	1,224,864	1,187,128	1,181,000	Based on state revenue estimates.
State Revenue Sharing	784,998	783,796	780,190	788,227	807,000	Based on state revenue estimates.
Alcoholic Beverage License	14,470	20,454	20,000	17,461	20,000	Based on prior year's trends.
Disaster - Hurricane Irma	528,635	-	-	-	-	-
Grants - Byrne Grant	9,125	-	1,800	8,079	-	-
Grants - VARIOUS	-	-	5,500	-	-	-

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
School Board Contribution for Public Safety	-	-	70,176	70,176	-	-
Half-cent Sales Tax	2,312,028	2,400,858	2,420,280	2,441,260	2,518,000	Based on state revenue estimates.
Sub-total: Intergovernmental	**$ 4,815,291**	**$ 4,414,968**	**$ 4,522,810**	**$ 4,512,330**	**$ 4,526,000**	
Permits & Fees						
Building Department Revenues:						
Local Business Licenses: TOML	100,576	123,914	120,000	77,830	120,000	Based on prior year's trends
Local Business Licenses: County	39,301	41,480	40,000	46,929	40,000	Based on prior year's trends
False Alarm Fees	63,281	51,705	62,000	49,735	51,000	Based on prior year's trends
Zoning Hearings	9,200	5,000	9,500	2,700	5,000	Based on prior year's trends
Administrative Site Plan Review	500	700	1,000	600	500	Based on prior year's trends
Zoning Letters	6,050	10,200	11,000	3,600	10,000	Based on prior year's trends
Zoning Fees	161,380	165,674	120,000	138,283	130,000	Based on prior year's trends
Staff Costs	16,499	11,119	5,000	72	5,000	Based on prior year's trends
Fine Violation Interest	46,847	28,277	30,000	14,138	28,000	Based on prior year's trends
Administrative Variances	-	2,200	-	350	-	Based on prior year's trends
Planning Department Revenues:	**$443,634**	**$440,269**	**$398,500**	**$334,237**	**$389,500**	
Public Works Permits	103,484	35,223	35,000	39,110	35,000	Based on prior year's trends
Sub-total: Permits & Fees	**$ 547,118**	**$ 475,492**	**$ 433,500**	**$ 373,347**	**$ 424,500**	
Fines & Forfeitures						
Police Forfeitures	-	-	-	-	-	
Police Traffic Fines	25,305	24,494	25,000	35,928	25,000	Based on prior year's trends
Police - L.E.T.F.	2,897	2,925	2,000	2,738	3,000	Based on prior year's trends
Public School Crossing Guards	37,477	45,649	35,000	39,837	35,000	Based on prior year's trends

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Code Violation Fines	153,884	118,590	125,000	97,560	120,000	Based on prior year's trends
Police Parking Fines	5,324	2,184	8,000	7,325	2,000	Based on prior year's trends
Sub-total: Fines & Forfeitures	**$ 224,887**	**$ 193,842**	**$ 195,000**	**$ 183,388**	**$ 185,000**	
Miscellaneous Revenues						
Interest Income	41,217	29,457	50,000	35,000	30,000	Interest earnings allocated by Fund type, expected total $110,000
Other Charges & Fees - Clerk's	3,803	2,551	2,390	2,500	2,500	Based on prior year's trends
Lobbyist Registration	7,875	7,250	7,000	3,400	3,700	Based on prior year's trends
Park - Services & Rental Fees	92,089	107,994	118,000	118,000	100,000	Based on first year estimate
Revenue Sharing Programs	35,513	32,619	15,000	30,000	30,000	Per revenue sharing agreement with provider
Lien Inquiry Letters	35,977	33,820	32,000	25,400	32,000	Based on prior year's trends
FDOT - Landscape Maintenance	5,786	5,788	5,800	5,800	5,800	Pursuant to State agreement
Contributions & Donations	50,249	86,114	46,000	72,517	40,000	Anticipated Donations for Committees ($40,000)
Insurance Claims	509,352	60,221	72,000	20,000	61,650	Calculated based on 30% of payments of $342,500, minus 40% for attorney
Miscellaneous Revenues - Other	2,778	7,795	1,000	12,000	1,000	Based on prior year's trends
Sub-total: Miscellaneous Revenues	**$ 784,639**	**$ 373,609**	**$ 349,190**	**$ 324,617**	**$ 306,650**	
Interfund & Equity Transfers						
Interfund transfer: Storm water Management Fee	-	629	-	-	-	-
Prior Year Carry Over Funds	-	-	506,000	1,275,000	342,500	FY19 Litigation Reserve carryover
Interfund transfers from Building Department Fund	616	4,302	-	-	-	-
Interfund transfers from Special Revenue Fund	174,490	2,760	-	-	-	-

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
GENERAL FUND REVENUE

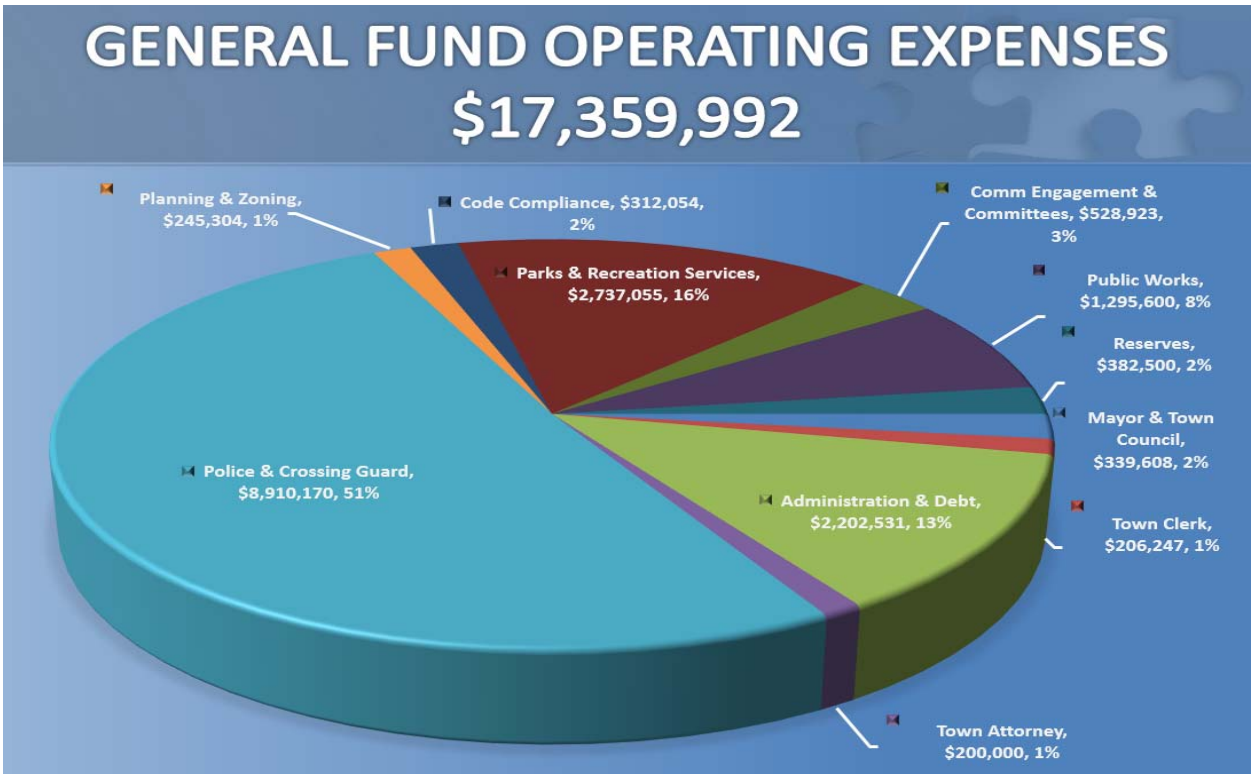
ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED	BUDGET COMMENTS
Interfund transfers from Capital Projects	111,416	3,249	-	-	420,000	Reversal of funding for MLOP Masterplan back to the General Fund.
Interfund transfers from Disaster Fund	-	16,950	-	-	-	-
Appropriation from RESERVED Fund Balance	-	-	-	-	431,317	-
Sub-total: Contributions	**$ 286,522**	**$ 27,890**	**$ 506,000**	**$ 1,275,000**	**$ 1,193,817**	
Total General Fund Revenue	**$ 16,884,363**	**$ 16,576,064**	**$ 17,718,201**	**$ 17,759,528**	**$ 17,359,992**	

General Fund Expenditure Detail

General Fund

The Proposed General Fund Operating Expenditure Budget for FY2019-2020 is $17,359,992, a decrease of $1,199,726 or -6.46% from FY 2018-19 Amended Budget. As compared to prior year's expenditure projections, this budget reflects a decrease of $596,405 or 3.32%. This reduction is attributed to the decrease in revenue sources specifically the FPL Franchise Fee and Electric Utility Tax. Several austerity measures were taken in the of amount $548,406 in order to mitigate this revenue loss. Details will be mentioned throughout this memorandum. This budget does not include any carryforward amounts from prior year for one-time expenditure to the Capital Projects Fund.

As depicted in the chart below, the largest expenditure source for the Town comes from Police (51%), followed by Parks & Recreation (16%), Administration & Debt (13%), Public Works (8%), Community Engagement & Committees (3%), Reserves (2%), Mayor & Council (2%), Code Compliance (2%), Planning & Zoning (1%), Town Clerk (1%), and Town Attorney (1%).



Mayor and Town Council

The FY 2019-20 Proposed Budget for the Town Council is $339,608 which represents a net decrease of $22,269 or 6.15% from FY 2019 year-end projection. This is primarily a result of several austerity measures taken by 1.) reducing travel & per diem by $15,000, 2.) subscriptions & memberships by $9,500, 3.) education & training by $6,500, and 4.) small equipment by $2,000, for a total savings of $33,000. Other reoccurring changes include an increase in health insurance ($16,613), and a modest increase in FRS contribution from 8.26% to 8.47%. The Budget also assumes a Consumer Price Index (CPI) adjustment of 3% for Councilmember's stipends. All other expenses are essentially at the same level as prior years.

Office of the Town Clerk

The Proposed Budget for the Office of the Town Clerk is $206,247, which represents a net decrease of $24,546 or 10.64% from the FY 2019 year-end projection. This is primarily a result of the austerity measures taken to reduce the cost for the council seat General elections ($25,000). Other recurring expenses are essentially at the same level as prior years.

Town Attorney

The FY 2019-20 Proposed Budget for the Town Attorney is $200,000 which represents a net decrease of $53,439 or 21.09% as compared to the FY2019 year-end projection. This decrease is due to the exclusion of funds for the Town's defense of Public Official's claims to legal fees and case costs. It should be noted that an allocation of $342,500 to re-program the Litigation Reserves in Non-Departmental is included in the FY 2020 Budget for the potential settlement of legal fees.

Administration

Administration includes expenditures for the Office of the Town Manager, Budget, Grants, Finance, Procurement, Human Resources, Information Technology, Communications and Strategic Planning. The FY 2019-20 Budget for Administration including ($206,734) transfers is $2,061,337. This

represents a $758,825 or 26.91% decrease in expenses as compared to the prior year's projection due to several austerity measures taken and the absence of transfers to other funds as compared to prior year.

Significant changes to the FY 2019-20 Administration Budget during the budget process include the following austerity measures: 1.) defer filling of the vacant Procurement Specialist ($60,902), 2.) reduced lobbyist services ($24,000), 3.) reduced wellness activities ($5,000), 4.)deferred travel & per diem ($10,000), 5.) reduced Town branding ($3,000), 6.) reduced publications & memberships ($7,500), and 7.) deferred training & education ($10,000) a total of $120,402 in savings. Other changes include increase in group health insurance ($87,974), increased property insurance ($36,917) and a modest increase in FRS contribution from 8.26% to 8.47% for FY19-20.

The Proposed Budget for Information Technology, a subsection of Administration, is $344,968 which is $33,869 or 8.94% less than the FY 2019 year-end projection. This is a result of austerity measures taken by reducing 1) training & education ($10,000) and 2) I.T. software ($22,000) for a total of $32,000. Other recurring changes include Town's IT Master Plan, investments in information technology hardware and software as well as replacement servers, laptops, workstations and network storage peripherals ($32,000). The Budget also includes funds for the annual cost of the various network warranties, software, web support and security licenses ($129,074), phone system, internet, supplies and mobile support ($37,290), contractual services for core IT service and web support is also included in the Budget ($146,600).

The Proposed Budget for Administrative transfers is $206,734 which is $786,284 or 79.18% less than the FY19 year-end projection. Administration's allocation of Town Hall facility operations and maintenance expenses are accounted for in a single line item transfer to the Facilities Maintenance Fund ($206,734). No other transfers are budgeted for in FY20.

Performance Measures

Workload metrics for Administration include, but are not limited to, the number of grant submissions as well as the numbers of visitors to the Town's website.

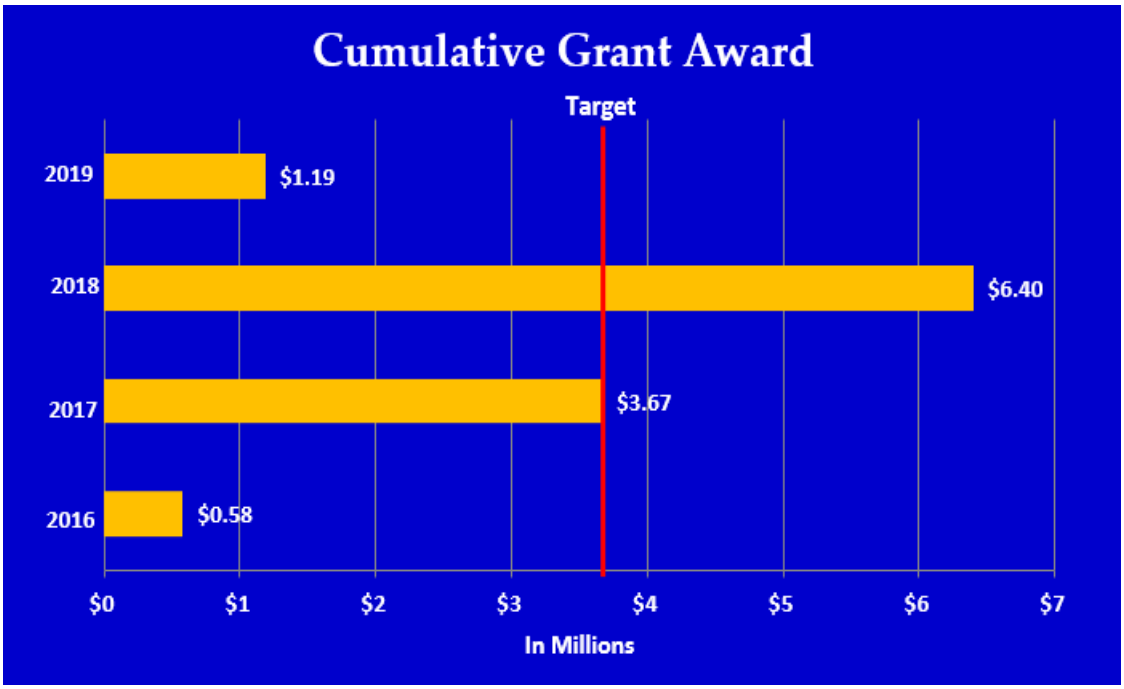


Fig.1: Total grant pursued and submitted from FY2016 to FY19 YTD. A historical record-high level of $6,430,838 in grants have been awarded in FY18 YTD. In FY19 a total of $1,186,645 have been awarded as of the 3rd quarter of FY19, which include FDOT Safe Routes to School ($241,143), FDLE Resource Officers for Bob Graham ($4,206), FDLE Resources Officers for K-8 Center ($3,873), MDC Neat Street Tree Matching Grant ($37,423) and FDOT Crosswalks Improvements ($900,000).

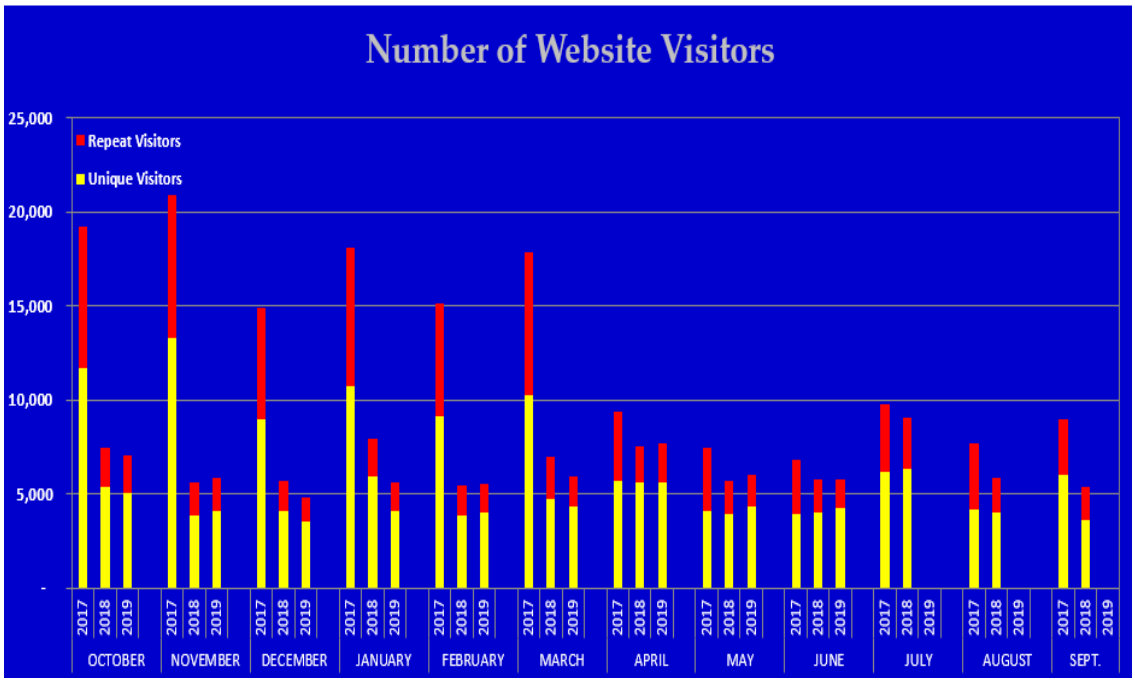


Fig.2: Total number of website visitors during 3rd quarter of FY19 website views reached 54,356 total visits. The number of repeat visitors accessing the website reached 15,025 and unique visitors accessing the website reached 39,331.

Police Department

The Police Department's Budget include both police patrol services and school crossing guards and totals $8,910,170 for FY 2019-20 which represents 51% of the Town's total General Fund Budget and an overall increase of $200,483 or 2.30% as compared to FY 2019 Amended Budget.

Police services are provided through a contract with Miami Dade County. The budget for base police patrol services excluding miscellaneous supplies and building operating expenses is $8,703,000 approximately $330,000 or 4.0% increase over FY 2019 Amended Budget. This increase is primarily a result of the union negotiated agreement for Miami Dade Police Department effective October 2018 that are passed through to the Town. Increases to police patrol services include salaries and fringes ($239,340) and county overhead cost ($16,362), fleet maintenance and operations ($61,098), and insurance cost ($13,200).

Miami Lakes Police Department is staffed by 47 sworn personnel and 4 non-sworn. The Department provides Uniform Patrol Services 24/7, has a Neighborhood Resource Unit comprised of motorcycle units, bicycle units, community service offices and a criminal intelligence officer, a General Investigations Unit who conduct follow-up investigations on larceny, burglaries, assaults and auto thefts. Citizens can access the Police Station at Town Hall Monday through Friday from 8:00 am to 5:00 pm for special services such as watch orders, fingerprints, background checks, police reports, public records requests, crime analysis, off duty permits and for general public safety questions.

Building expenses and miscellaneous supplies for the Police Department as well as the School Crossing Guards are essentially budgeted at the same level as the prior year.

Performance Measures

The Police Department continues to work diligently to ensure the safety of our residents. The Town has seen an increase in crime reporting over the last several years as community involvement in policing has grown and citizens gain more confidence in their police officers. Additionally, as crimes are now captured via video surveillance cameras, citizens are motivated to report the crime and provide the leads to investigators resulting in a higher rate of community involvement.
The charts below present some of the key performance measures of the Department.

POLICE PERSONNEL	FY 2019-20
Town Commander – Major	1
Lieutenant	1
Sergeants	6
Police Officers:	
Uniform Officer	26
Detective	3
Traffic	4
Bike	5
Community Service	1
Administrative Support	2
Police Service Aide (PSA)	2
TOTAL	**51**

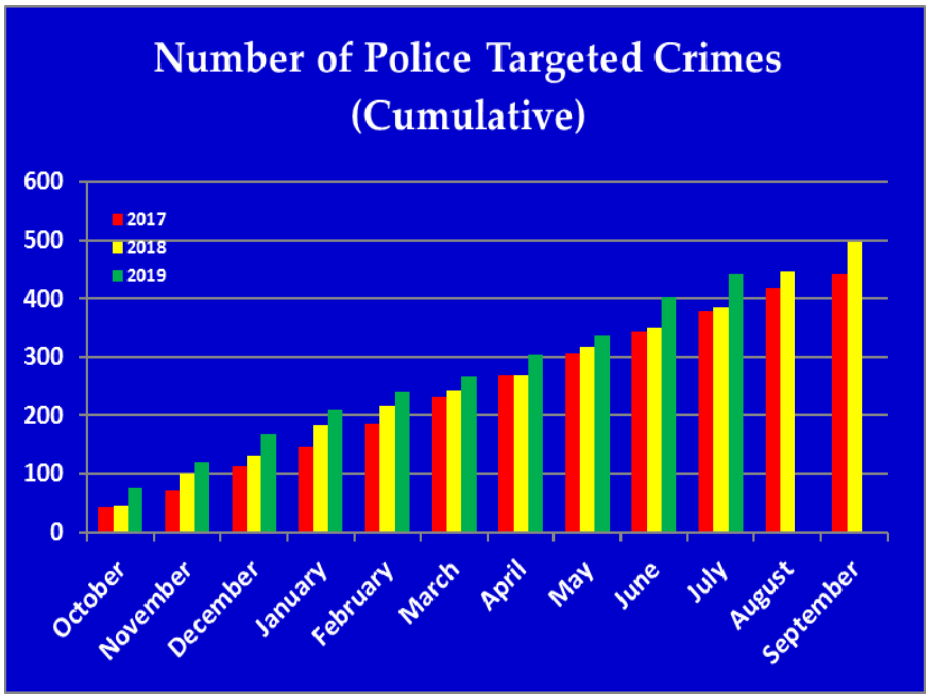


Fig.3: Cumulative number of police targeted crimes over the past three years. Targeted crimes are crimes singled out to be tracked and targeted with police manpower.

Fig.4: The number of Police calls for service decreased between 2017 and 2018. However, has had a small increase between 2018 and 2019. The Department strives to attend to every phone call received to ensure that each resident is assisted.

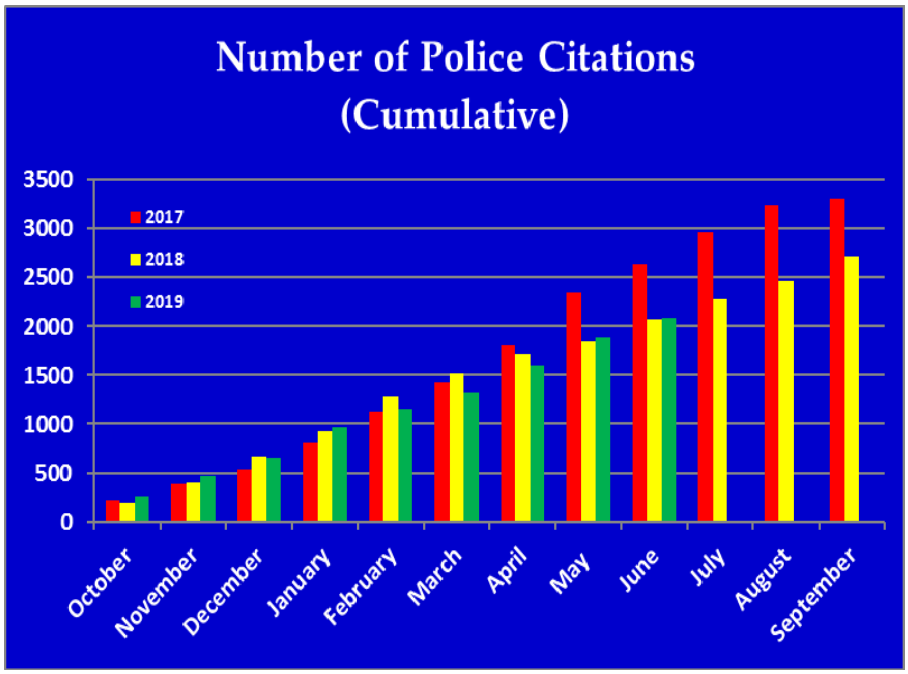


Fig.5: Police citations issued have dropped significantly due to an increase in driver compliance. The Neighborhood Traffic Unit (NTU) is responsible for conducting traffic initiatives at designated critical intersections, anti-speed campaigns and enforcement operations while incorporating traffic enforcement best practices.

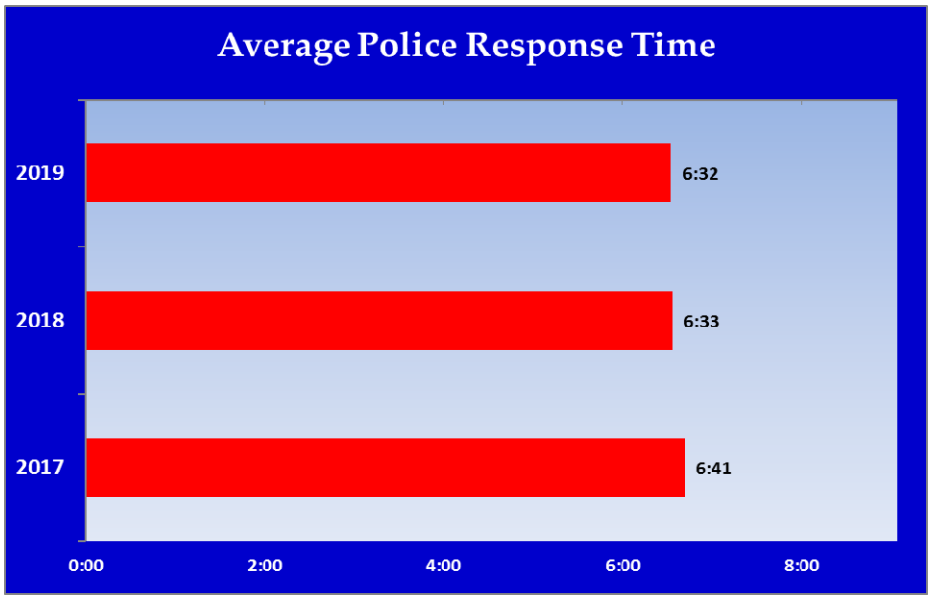


Fig.6: The FY19 average response time of 6:32 is well under our contractual goal, which states that the average response time must remain under 8 minutes.

Planning & Zoning and Code Compliance

The Planning and Zoning Department is responsible for preparing plans and regulatory tools to provide for the growth and enhancement of Miami Lakes, as well as gathering, updating and analyzing demographic, environmental, transportation and infrastructure data needed by other Town departments. Code Compliance is responsible for assuring that all commercial, industrial and residential properties comply with the Town's Code.

FY 2019-20 total Budget for Planning and Zoning is $245,304 and consists of a Senior Planner, two part-time Zoning Officials for review and approval of major developments, special projects or planning studies. Operating expenses are essentially at the same level as the prior year.

The Code Compliance division is budgeted at $312,054 and reflects a $9,253 or 3.06% increase as compared to year-end projections. The division consists of a Code Compliance Supervisor, Code Compliance Manager budgeted at 50% of cost (other 50% in Building Department Fund), and three contracted Code Compliance Officers. Other changes include increase in group health insurance and a modest increase in FRS contribution from 8.26% to 8.47%. Operating expenses are essentially at the same level

as the prior year except for the austerity measure to reduce the lien recordings by $1,000.

Performance Measures

The charts below represent some of the key activities handled by this unit: zoning verification letter requests, site plan review and public hearing applications, the number of days for review of site plan applications, the number of Code cases filed, and the amount collected in fines. The number of zoning verification letter requests received is an indication of the customer service-oriented approach the Town cherishes where applicants are encouraged to meet with staff from our permitting departments to plan development opportunities early in the process. The trends below are due to code interpretations that no longer require formal approval of public hearings.

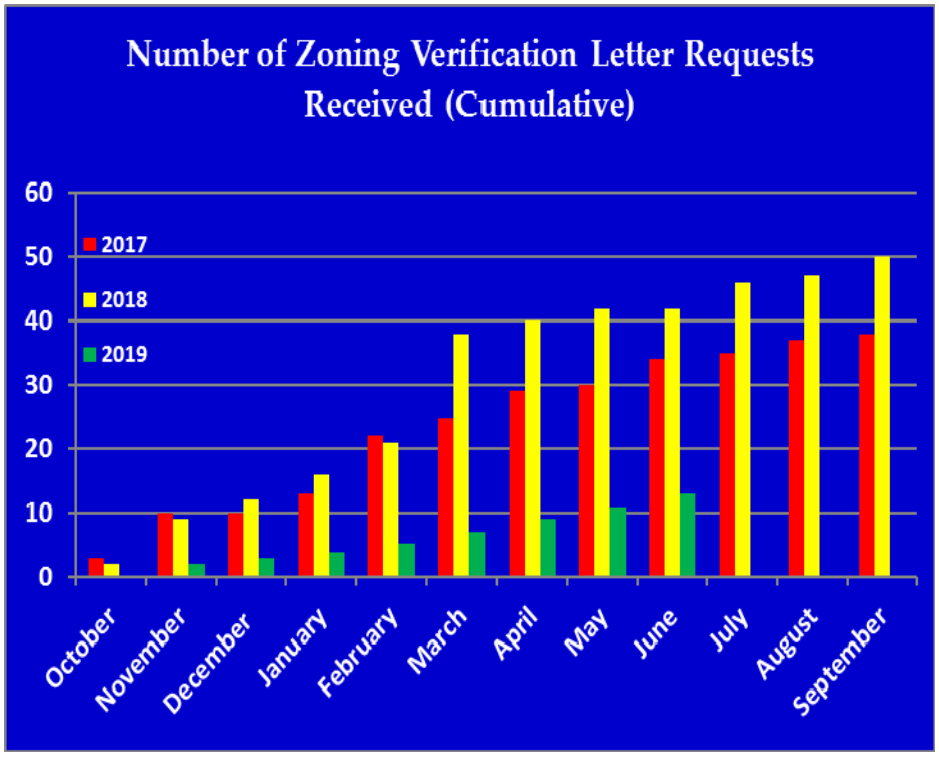


Fig.7: Cumulative number of zoning verification letter requests received totals 13 at the end of the first quarter for FY19. A verification letter is a written confirmation of the Town's current zoning designation of the subject property and/or whether a specific use is permitted on the subject property

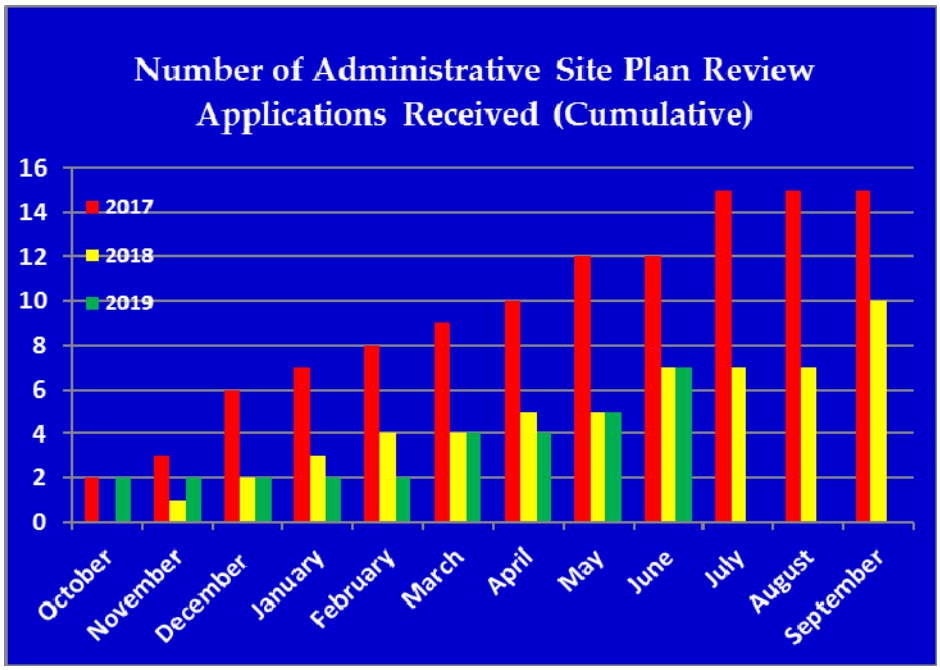


Fig.8: Cumulative number of administrative site plan review applications received over the past three years. Site plan applications are required for all new developments or changes to existing developments.

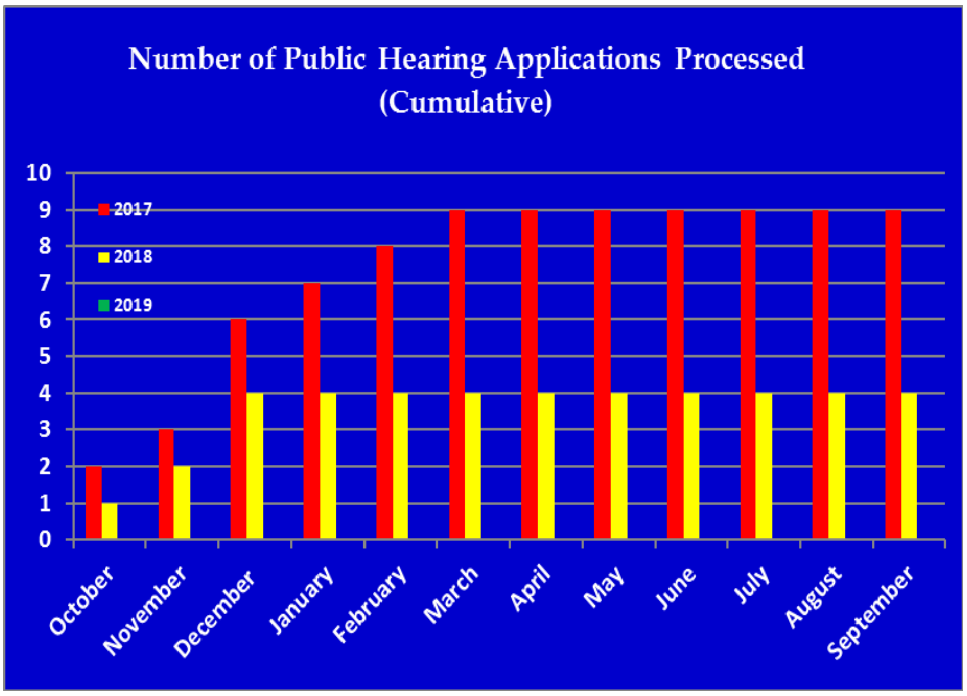


Fig.9: Cumulative number of public hearing applications processed over the past three years. Public hearing applications are required for zoning requests of substantial nature. As of the 3rd quarter of FY19 no public hearing applications have been processed.

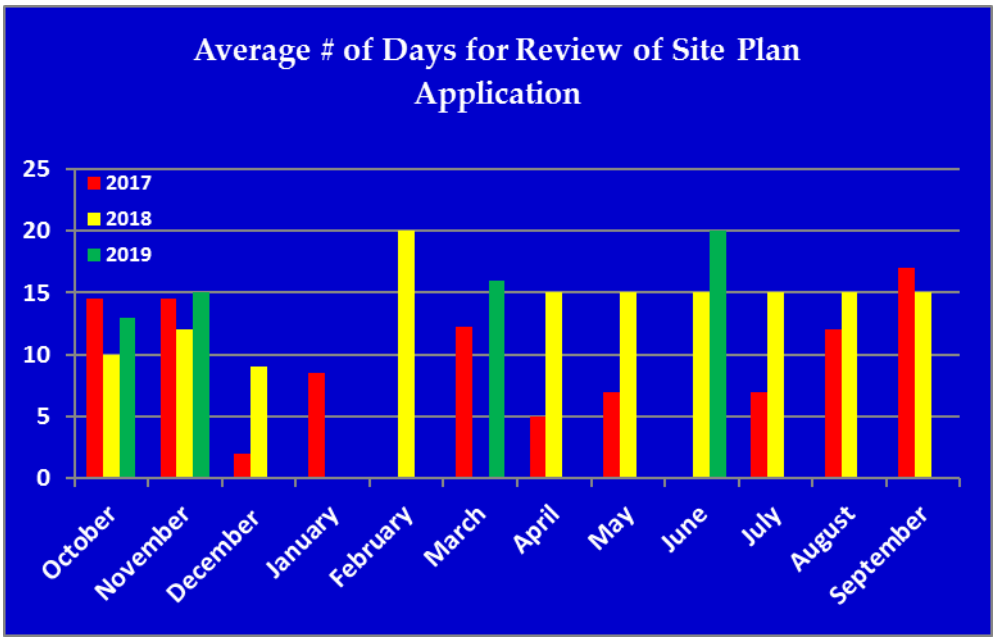


Fig.10: Average number of days the Planning & Zoning Department takes to review site plan applications is within 14 business days for FY19.

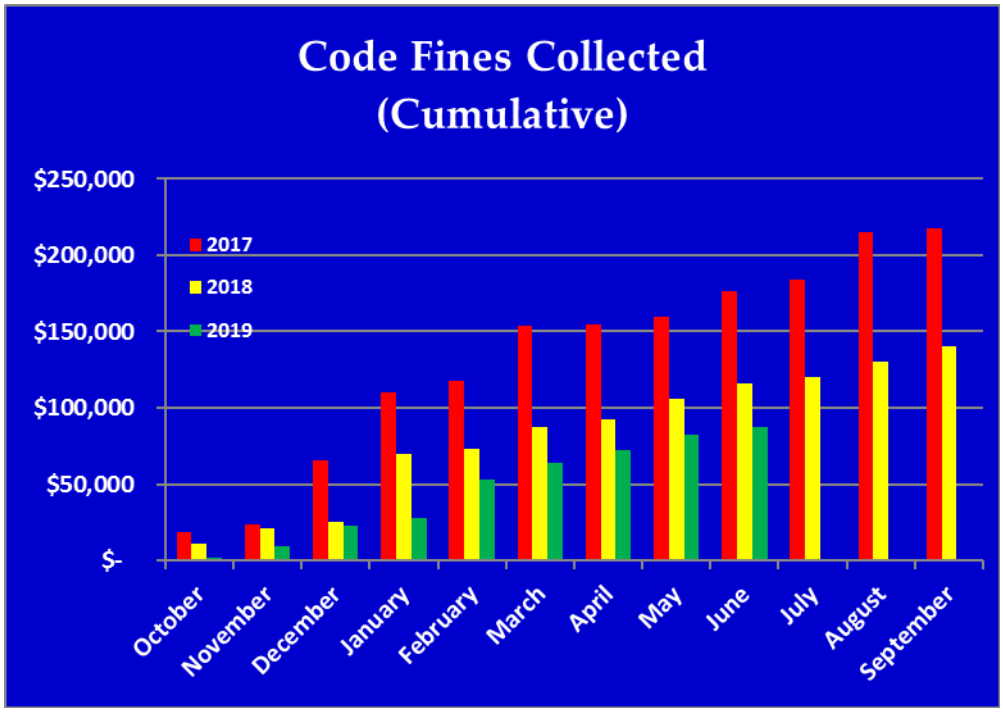


Fig.11: Cumulative number of code fines collected over the past three years. The Town continues to experience more voluntary code compliance from residents and businesses.

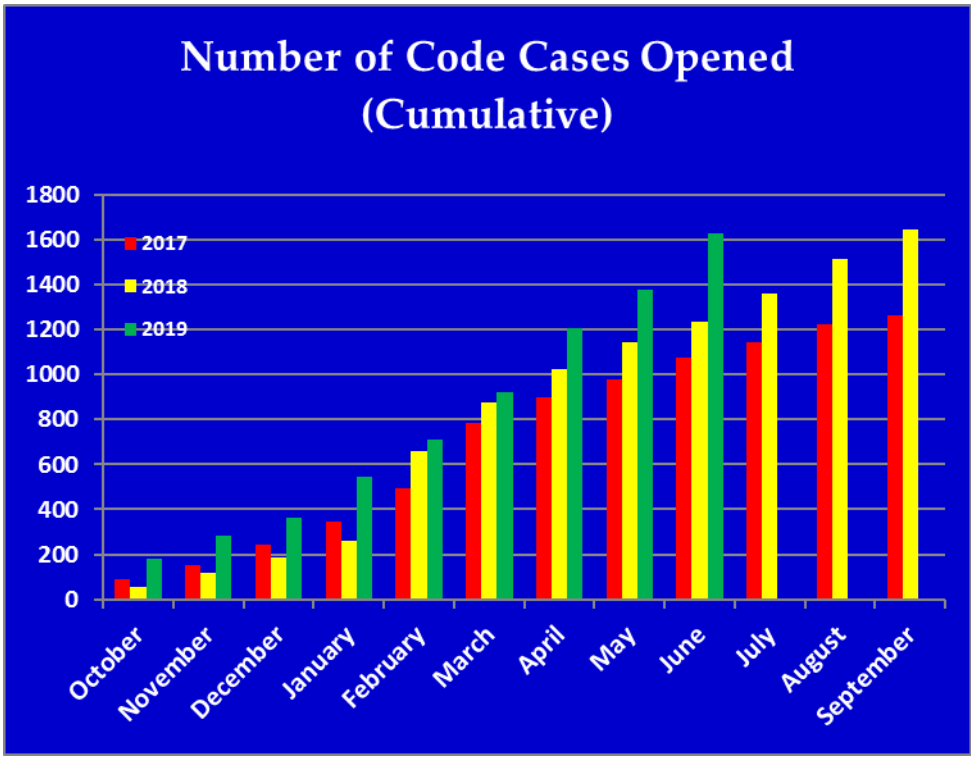


Fig.12: Cumulative number of code cases opened over the past three years. The Department has maintained its level of proactive monitoring and notification.

On-Demand Transit

In May 2018, the Miami-Dade County Board of Commissioners passed an amendment to the (CITT) Citizens' Independent Transportation Trust ordinance that governs the expenditure of surtax funds, allowing the use of Peoples Transportation Plan (PTP) funds for limited on-demand service for seniors and mobility impaired persons effective November 11, 2018. See Special Revenue Funds.

Parks and Recreation Department

The Parks and Recreation Department FY 2019-20 Proposed Budget totals $2,737,055 and represents 16% of the General Fund's Expenditure Budget. The Department oversees the operation and maintenance of the Town's 101 parks and 120 acres of park land, 6 lakefront beaches, arbor management, greenways and trails, beautification and athletic programming.

As compared to the FY19 Amended Budget, the Parks Department's budget decreased $109,731 or -3.85% mainly due to elimination of a vacant program coordinator position and deferred installation of a new pump station at Picnic Park West. The budgeted allocations for the 3 community centers, 2 active/community parks and mini parks includes telephone service, utilities, grounds maintenance, facility maintenance and repairs as follows: Royal Oaks Park and Roberto Alonso Community Center ($568,130), Park East and the Youth Center ($140,571), Mary Collins Community Center at Park West ($169,800) Please note that a new pump station was deferred due to the austerity measures taken (27,000) for Park West, Miami Lakes Optimist Park & Clubhouse ($648,268) and the 101 mini parks ($418,150).

Performance Measures

A key performance measure for the Parks - Community Services Department is the number of facility rentals. With the opening of Park East Youth Center, the Town now offers two indoor facilities to rent on weekends.

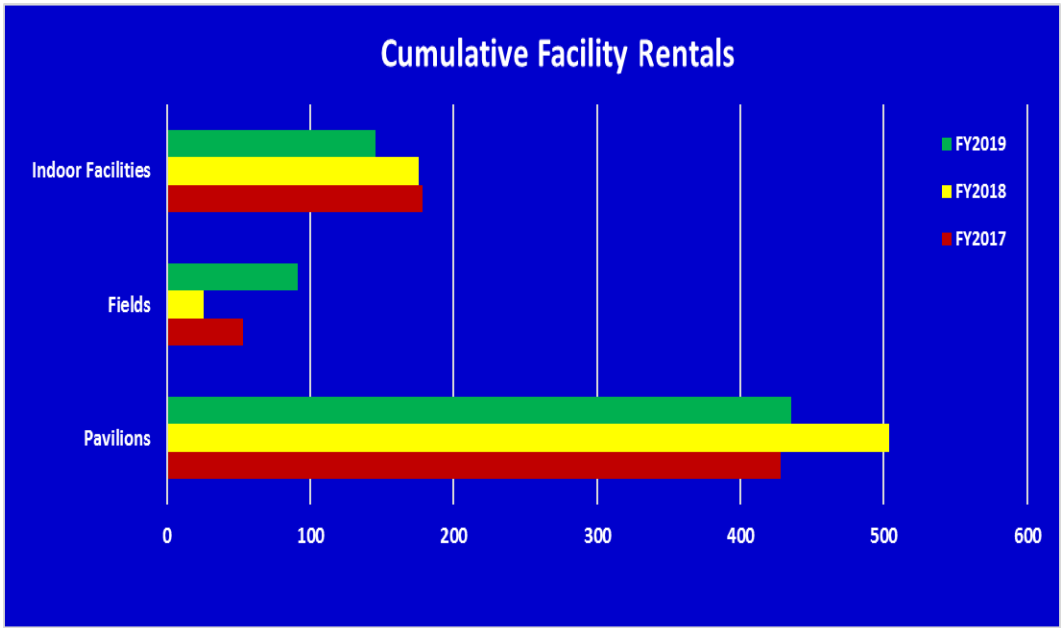


Fig.13: Total number of facilities, field and pavilion rentals for the 3rd quarter of FY19 has been consistent with previous years' third quarters. There were 671 rentals, consisting of 435 pavilion, 91 fields, and 145 indoor facility rentals.

Community Outreach and Engagement Department

The Community Outreach and Engagement Department consists of Economic Development, Communications, Special Events and 10 Committees for a total budget of $528,923. This Department works with the community at large to create a sustained level of openness and accountability between the Town and its residents to achieve better communication, transparency, and public participation on all issues. It manages the recreation programs for all ages and is the point of contact for the residents and business community.

The Town provides funding for the Veterans Day Parade ($6,000) and 4th of July fireworks show ($30,000) annually and seeks donations from the business community and individuals to supplement these events. The Budget also provides for media strategy implementation ($27,000) including hardware, software and advertisements, as well as funding for pop-up events ($10,000) to promote economic development.

The Committees total FY 2019-20 Proposed Budget is provided for at $184,100. As part of the austerity measures taken by the Town committee budgets were reduced by $47,750 from the original budget proposal. In addition, the Budget allocates $40,000 in reserves to offset potential donations and sponsorships to fund specific events and enhance certain programs and activities.

Public Works Department and Green Space

The Department is responsible for the operations, maintenance and improvements of the Towns infrastructure. This includes canal cleaning, street sweeping, litter debris pick up, sign repairs and replacement, sidewalk repairs, roadway repairs, storm drains, streetlights, and curbs. Additionally, the Department is responsible for regulating and permitting construction within the Town's Public Right of Way (PROW) and managing small capital improvement projects. Many of these activities are funded through the Special Revenue Fund and Stormwater Utility Fund and discussed in those sections of the Budget. The Public Works General Fund Budget includes Administration ($377,102) and Green Space ($918,498) for a total Departmental Budget of $1,295,560 or almost 7% of the General Fund.

The Public Works Administration General Fund Budget of $377,102 for FY 2019-20 represents a net increase of $33,720 or 9.82% from the prior year's projection. The increase is mainly attributed to funding professional contract services to provide technical assistance and inspection support as needed on town-wide projects.

This budget provides funding for the Public Works Director and PW Engineer at 50% of cost of salary and benefits, the PW Coordinator, contractual services for plan reviews and inspections, operating supplies and vehicle maintenance. The public works permit fee revenue offsets the cost of the plan's reviewer.

Public Works – Green Space General Fund Budget of $918,498 is approximately $176,286 or 23.25% more than the prior year's projection. This increase is attributed to full reinstatement of tree trimming services and the addition of six (6) mowing cycles (27,000) on Palmetto Circle to comply with FDOT Joint Participation Agreement and other maintenance contracts.

The Town's tree trimming service contract is based on a three-year cycle and includes aesthetic pruning along the major corridors. Partial service was suspended in FY18 due to the cost of removing the hangers resulting from Hurricane Irma, that will not be funded by FEMA. The FY 2019-20 budget provides for the full reinstatement of tree trimming service ($262,879), new tree plantings ($55,000), and supplemental funding for the removal of invasive, hazardous, or dead trees ($30,000).

With the exception of the above, the Budget provides for the same level of service as in the prior year for our right-of-way grounds maintenance contractual service ($248,235), FDOT ROW maintenance ($16,500) and enhanced supplemental cycles ($32,460), flowers/landscape beds and cul-de-sac ($81,624), litter and debris/doggie stations ($122,000), miscellaneous repairs including plumbing, electrical and handyman services ($15,000), as well as ROW utilities ($49,000).

Performance Measures

A key performance measure tracked on our Green Space rights-of-ways is the number of trees trimmed. The Town has a total of 17,832 trees which are all trimmed over a period of three years.

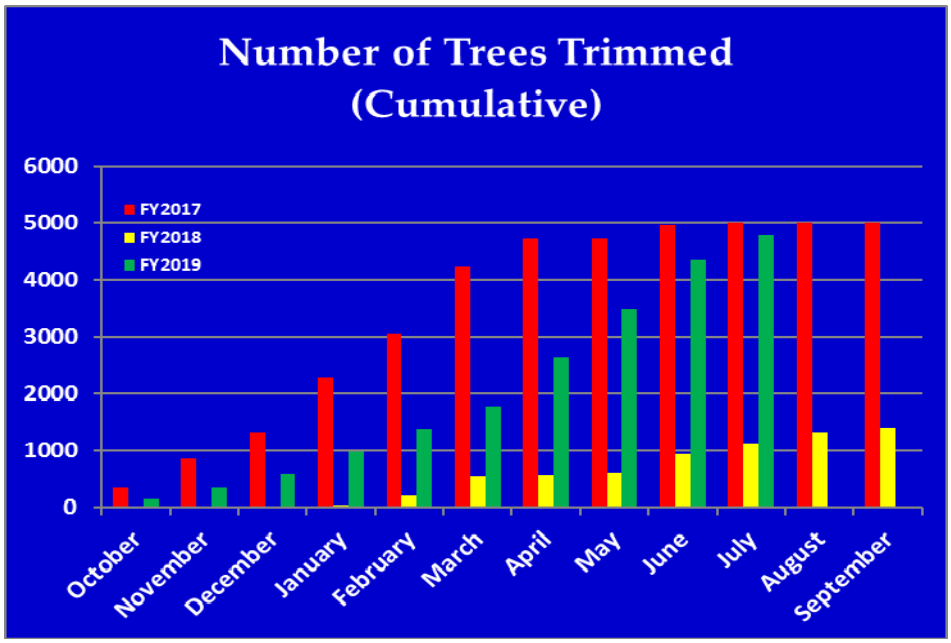


Fig.14: Cumulative number of trees trimmed on a monthly basis over the past three years. The decrease in routine tree trimming in FY18 is due to Hurricane Irma, where resources were reallocated to hurricane debris pick up and other recovery efforts.

Transfers, Reserves and Fund Balance

Transfers: The FY 2019-20 General Fund Budget has a transfer to the Facilities Maintenance Fund for Administration ($206,734) and the Police Department's ($93,030) portion of Government Center building expenses.

Reserves: The General Fund Operating Budget includes $382,500 in reserves in Non-Departmental for the following: litigation/legal fee settlement ($342,500), reserves to offset donations/contributions for Committees' ($40,000). Other changes include deferring the mandated annual contribution to the Sinking Fund ($150,000) for facility, equipment and infrastructure renewal and replacement.

Fund Balance: In accordance with the Town's audited financials as reported in the FY 2017-18 Comprehensive Annual Financial Report (CAFR), the General Fund unassigned fund balance at the beginning of FY 2018-19 is $5,048,869. Council approved a carryforward budget transfer of $1,275,000 surplus in FY 2018-2019. This decreased the General Fund's unassigned fund balance to an estimated $3,773,869.

This current Budget includes a carry-over of $342,500 to re-program the litigation reserve that was not utilized from the $1,275,000, increasing the fund balance to $4,116,369. Of the $4,116,369 fund balance, $500,000 is earmarked for Hurricane Irma disallowances, and $431,317 will be utilized and appropriated in the General Fund Operating Revenue Budget in FY19-20. Leaving an unassigned fund balance of $3,185,052.

From the unassigned fund balance, $2,603,999 or 15% of the General Fund Operating Budget is required to remain as reserves, which leaves the General Fund with an estimated undesignated and unrestricted reserve of $581,053.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GENERAL FUND EXPENDITURES							
TOWN COUNCIL AND MAYOR							
EXECUTIVE SALARIES-MAYOR	$16,846	$18,513	$18,838	$18,838	$19,077	$19,649	Current salary and wages for Mayor as per Town Charter Sec. 2.6 (Ordinance 18-218).
REGULAR SALARIES	$76,287	$84,695	$90,000	$90,000	$99,910	$92,070	Current salary and wages for Administrative Assistant to the Mayor and Administrative Assistant to Town Council salaries.
OVERTIME	$4,990	$5,848	$0	$0	$102	$0	Overtime as needed.
PAYROLL TAXES	$13,507	$14,615	$15,509	$15,509	$16,405	$15,989	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$7,155	$8,640	$8,990	$8,990	$9,886	$9,470	Rate increase from 8.26% to 8.47% thru Jul '20.
DEFERRED COMP-457	$306	$0	$0	$0	$0	$0	-
HEALTH INSURANCE	$60,637	$86,416	$89,887	$89,887	$58,217	$67,099	Includes medical, dental, vision and life for Town Council, Assistant to Mayor and Assistant to Council.
HEALTH INSURANCE MAYOR	$5,677	-$1,505	$21,992	$21,992	$17,613	$25,344	Includes medical, dental, vision for Mayor.
HEALTH INSURANCE ALLOWANCE	$7,238	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$836	$960	$960	$960	$960	$960	Stipend for Mayor's assistant & Council assistant at $40 a month each.
TRAVEL & PER DIEM	$13,378	$5,789	$10,000	$15,000	$15,000	$0	Transportation, hotel accommodation and meals for Mayor ($3,000) and Council ($2,000 each) attendance to conferences.
CAR ALLOWANCE-MAYOR	$7,061	$7,200	$7,200	$7,200	$7,200	$7,200	Allowance of $600 a month for Mayor per Town Charter Sec 2-52.
CAR ALLOWANCE-COUNCIL	$36,000	$36,000	$36,000	$36,000	$36,000	$36,000	Allowance of $500 a month for each Councilmember.
EXPENSE ALLOWANCE MAYOR & COUNCIL	$49,417	$49,553	$50,693	$50,693	$52,257	$54,093	Adjusted by CPI (estimated 3%) as per Town Charter Sec 2.6
REMOTE ACCESS DEVICE DATA PLAN	$0	$3,074	$3,648	$3,648	$3,648	$3,648	Data plan for 7 iPads & Facebook Live average of $38 a month.
MOBILE PHONES	$5,543	$2,776	$3,672	$3,672	$4,346	$4,176	6 mobile phones average of $58 a month.
PRINTING & BINDING	$406	$437	$1,000	$1,000	$700	$1,000	Business cards for Mayor & Councilmembers and other materials.
STATE OF THE TOWN ADDRESS	$1,804	$0	$5,000	$5,000	$128	$0	-
TOY DRIVE	$997	$0	$1,000	$1,000	$0	$0	-
VOLUNTEER APPRECIATION	$1,505	$0	$0	$0	$0	$0	-
COUNCIL DISCRETIONARY FUND	$55	$47	$700	$700	$0	$700	Miscellaneous discretionary activities as approved by Council.
MISCELLANEOUS EXPENSE	$427	$0	$0	$0	$2,500	$0	Miscellaneous expenses
MAYOR'S GALA	$0	$18,038	$0	$0	$0	$0	-
UNIFORMS	$417	$522	$360	$360	$360	$360	Includes 1 shirt at $40 each for Mayor, Council and assistants.
MEETING SET UP	$0	$95	$300	$300	$300	$300	Set-up costs for meetings.
COUNCIL AWARDS	$1,591	$748	$1,250	$1,250	$1,250	$1,250	Includes awards, proclamations and framing.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SUBSCRIPTIONS & MEMBERSHIPS	$8,737	$13,188	$14,808	$14,808	$9,916	$0	Florida League of Cities ($3,800), MDC League of Cities ($3,000), National League of Cities ($2,000), MDC Monthly Meetings ($600), Int'l Council of Shopping Center ($100). US Conference of Mayors membership and conference attendance to be offset by potential grant funding opportunities ($0).
EDUCATION & TRAINING	$5,245	$2,249	$6,800	$6,800	$5,000	$300	Registration at conferences and training including Florida League of Cities Conference, National League of Cities Leadership Summit and Congressional City Conference, MDC League of Cities Best Practices Meeting, Dade Days, etc.
SMALL EQUIPMENT	$1,405	$0	$0	$0	$1,102	$0	FY20 iPads for Councilmembers.
TOTAL TOWN COUNCIL EXPENDITURES:	**$327,469**	**$357,897**	**$388,607**	**$393,607**	**$361,877**	**$339,608**	
TOWN CLERK							
REGULAR SALARIES	$70,754	$78,485	$81,600	$81,600	$83,477	$83,477	Current salary and wages.
PAYROLL TAXES	$6,058	$6,469	$6,242	$6,242	$6,386	$6,386	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$5,383	$6,249	$6,740	$6,740	$6,936	$7,076	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$318	$10,026	$9,949	$9,949	$9,991	$9,988	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$8,400	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$480	$480	$480	$480	$480	$480	Stipend for Town Clerk at $40 a month.
TOWN CLERK AGENDA MANAGER	$19,658	$20,100	$65,228	$65,228	$18,650	$2,900	Sign language and interpreter services.
REMOTE ACCESS DEVICE DATA PLAN	$433	$433	$480	$480	$480	$480	iPad data plan for Town Clerk at $40 a month.
RENTALS & LEASES	$2,164	$2,143	$2,436	$2,436	$2,544	$2,700	Outside storage facility for Town Clerk.
TOWN CLERK CODIFICATION	$2,881	$6,575	$11,000	$11,000	$6,500	$8,800	Assumes codification of one ordinance per meeting ($800/ordinance)
TOWN CLERK LEGAL ADVERTISING	$20,713	$12,929	$18,040	$18,040	$16,040	$18,040	Advertisement of ordinances, budget hearings, land development code issues, and committee meetings.
TOWN CLERK ELECTION COSTS	$68,872	$3,352	$50,000	$50,000	$17,000	$5,000	Preliminary Costs for Nov. 2020 -General Election for 4 seats ($5,000) and Mail-in Ballot ($25,000).
OPERATING SUPPLIES	$0	$75	$0	$0	$1,550	$0	-
EDUCATION & TRAINING	$1,179	$410	$650	$650	$650	$650	Florida Association of City Clerks & International Institute of Municipal Clerks memberships required to maintain certification ($450). Ethics Training ($200).
COMPUTER SOFTWARE	$0	$0	$0	$0	$57,500	$0	FY19 includes purchase of Software

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SOFTWARE LICENSES	$1,920	$2,040	$2,470	$2,470	$2,610	$60,270	Escribe license renewal ($57,500), License renewal for Public Records Request ($2,160) and Candidate Financing Reporting ($430), Zoom Public Comments license ($180).
TOTAL TOWN CLERK EXPENDITURES:	**$209,212**	**$149,766**	**$255,315**	**$255,315**	**$230,793**	**$206,247**	
TOWN ATTORNEY							
LEGAL-GENERAL LEGAL	$150,000	$151,000	$150,000	$150,000	$166,667	$175,000	Based on monthly retainage of $14,583.
LEGAL-ROUTINE LITIGATION RESERVE	$36,008	$57,378	$50,000	$50,000	$33,333	$25,000	All litigation expenses by Town Attorney
M. PIZZI LITIGATION/INSURANCE RECOVERY	$373,643	$102,600	$0	$50,000	$50,000	$0	FY19 includes Town's defense for M. Pizzi reimbursement claims.
TMSC-MANAGER SELECTION COMMITTEE	$0	$10,707	$0	$5,000	$3,439	$0	-
TOTAL TOWN ATTORNEY EXPENDITURES:	**$559,652**	**$321,685**	**$200,000**	**$255,000**	**$253,439**	**$200,000**	
TOWN ADMINISTRATION							
REGULAR SALARIES	$1,042,265	$1,105,904	$1,149,858	$1,143,118	$1,080,153	$1,169,594	Current salary and wages for administrative staff.
TRANSFER SRF TRANSIT 5% ADM	-$15,784	-$12,882	-$12,000	-$12,000	-$12,769	-$13,500	Allocation for administrative support.
TRANSFER CPF TRANSP 5% ADM	-$44,798	-$51,529	-$48,750	-$48,750	-$50,371	-$54,000	Allocation for administrative support.
ADM SUPPORT TO SWF	-$32,000	-$129,414	-$98,606	-$98,606	-$90,772	-$76,948	Allocation for administrative support.
ADM SUPPORT TO BUILDING	-$123,643	-$180,174	-$235,682	-$235,682	-$216,253	-$257,575	Allocation for administrative support.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$62,067	$62,067	$0	$0	-
ADM SUPPORT TO SPECIAL TAXING DISTRICTS	$0	$0	-$127,428	-$127,428	-$127,428	-$140,188	Allocation for administrative support.
OVERTIME	$2,420	$2,329	$3,000	$3,000	$3,000	$3,000	Overtime as needed.
COMPENSATED ABSENCES	$0	$0	$0	$38,000	$37,486	$0	-
PAYROLL TAXES	$75,036	$79,367	$83,993	$83,993	$83,119	$85,226	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$93,417	$100,934	$98,443	$98,443	$86,367	$84,057	Rate increase from 8.26% to 8.47% thru Jul '20.
ICMA 457 PL	$19,507	$20,902	$26,704	$26,704	$55,352	$45,230	Town Manager's benefits per agreement.
HEALTH & LIFE INSURANCE	$87,559	$148,366	$177,917	$177,917	$107,200	$195,074	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$41,991	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$1,198	$1,229	$1,440	$1,440	$960	$1,440	Allowance for Deputy Town Manager, Asst to Town Manager, and Special Projects Manager.
PROFESSIONAL SERVICES	$35,132	$72,371	$81,000	$81,000	$37,411	$25,000	Funding for Investment and Debt Service advisor.
INTERGOVERNMENTAL RELATIONS (LOBBYIST)	$48,000	$48,000	$48,000	$55,500	$55,500	$24,000	Lobbyist services Resolution 2016-1411
ACCOUNTING & PAYROLL	$24,299	$26,649	$25,500	$25,500	$25,500	$25,500	Based on contract with ADP. Includes upgrades for employee self service and time and attendance tracking.
INDEPENDENT AUDIT	$42,000	$49,547	$53,500	$53,500	$48,000	$54,500	Regular audit including single audit for grant funds per contract 2018-02 / Resolution 17-1494. Includes OPEB audit.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
ADM HEALTH SPENDING ACCT/WELLNESS	$11,194	$9,872	$10,000	$10,000	$10,000	$5,000	Wellness activities including 5K Run, etc. to reduce health care premium cost.
BACKGROUND CHECKS	$1,100	$610	$1,500	$1,500	$800	$1,500	Assumes same level of background checks and drug screening for new employees.
TRAVEL & PER DIEM	$6,881	$12,299	$10,000	$10,000	$7,500	$0	Educational travel for staff development.
CAR ALLOWANCE	$6,000	$6,000	$6,000	$6,000	$0	$7,800	Per Town Manager's contract.
TELEPHONE SERVICES	$0	$0	$680	$680	$0	$0	-
REMOTE ACCESS DEVICE DATA PLAN	$0	$1,454	$680	$680	$680	$680	iPad data service ($580) and emergency data phones ($100).
MOBILE PHONES	$784	$0	$0	$0	$0	$0	-
POSTAGE & DELIVERY	$12,912	$14,215	$17,650	$17,650	$17,631	$17,650	Includes rental of postage machine & supplies ($2,650), courier services ($1,000) and postage ($14,000).
UTILITY SERVICES-ADM	$628	$0	$0	$0	$0	$0	-
RENTALS & LEASES	$30	$0	$0	$0	$0	$0	-
COPIER LEASE	$15,826	$15,825	$16,270	$16,270	$16,270	$16,700	Rental of Toshiba copy machines and supplies.
ADM - INSURANCE	$220,239	$207,578	$226,083	$226,083	$226,083	$263,000	General Fund portion of Policy for property insurance and workers compensation (Resolution 16-1400). Allocation to Building, Transportation and Stormwater Fund
REPAIR & MAINTENANCE-CONTRACTS	-$681	$464	$0	$0	$0	$0	-
PRINTING & BINDING	$1,791	$1,702	$1,500	$1,500	$1,500	$1,500	Business cards, flyers, Town maps, etc.
TOWN BRANDING & STRATEGIC PLAN	$57,657	$9,942	$8,000	$8,000	$7,000	$5,000	Printed Marketing Materials and promotional items.
ADVERTISEMENT RECRUITMENT	$1,050	$75	$1,000	$1,000	$500	$1,000	Advertising of Town employment and internship opportunities.
ADMINISTRATIVE SUPPORT	$7,415	$0	$3,000	$3,000	$0	$3,000	Temporary support to cover vacations.
INVESTMENT ADVISORY SERVICE	$7,000	$4,667	$7,000	$7,000	$9,333	$7,000	Investment Advisory services per agreement.
FINANCIAL INSTITUTION FEES	$9,174	$9,460	$10,000	$10,000	$7,527	$3,000	Bank transaction fees.
CREDIT CARD FEES	$0	$460	$0	$0	$449	$500	Administration's portion of credit card fees. Allocation to Admin, Building and Parks.
MISCELLANEOUS EXPENSE	$355	$0	$0	$0	$750	$0	-
HURRICANE EXPENSES	$3,996	$145	$2,500	$2,500	$2,000	$2,500	Supplies for hurricane preparedness.
LICENSES & PERMITS	$777	$40	$0	$0	$0	$0	-
OFFICE SUPPLIES	$23,246	$181	$0	$0	$0	$0	-
OPERATING SUPPLIES	$0	$153	$0	$0	$0	$0	-
UNIFORMS	$505	$1,712	$2,600	$2,600	$2,000	$2,400	1 shirt at $40 each for all General Fund employees.
NON-CAPITAL OUTLAY	$0	$629	$0	$0	$0	$0	-
PUBLICATIONS & MEMBERSHIPS	$10,023	$8,512	$7,950	$7,950	$8,334	$1,000	Includes MDCCMA, NIGP, SEFL NIGP, GASB, FGFOA, Costco, PWDA, CQ, ICMA Retirement $1,000 and other publications and memberships.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EDUCATION & TRAINING	$34,431	$19,261	$10,000	$10,000	$7,500	$0	Includes regular training and development for staff.
ADM-FURNITURE/EQUIP NON-CAP	$0	$0	$1,000	$1,000	$0	$0	-
SUB-TOTAL ADMINISTRATION EXPENDITURES	**$1,728,931**	**$1,606,856**	**$1,632,369**	**$1,671,129**	**$1,448,311**	**$1,509,639**	
INFORMATION SYSTEMS							
NETWORK SUPPORT	$119,700	$109,200	$114,660	$114,660	$135,200	$135,200	Professional services contract with Lansight Technology $11,266 monthly per Resolution 18-1571. Year 2 of 5.
WEB SUPPORT	$7,535	$9,800	$8,400	$8,400	$8,400	$11,400	Professional service contract with Xomatech for website hosting $2,400, ongoing website enhancements $6,000, and maintaining ADA compliance $3,000.
VOICE SUPPORT	$4,558	$1,478	$6,200	$6,200	$1,680	$4,370	CISCO Smartnet phone system support $2,750 and VOIP backup phones $1,620.
INTERNET SERVICES	$14,424	$14,424	$17,460	$17,460	$16,120	$19,920	Internet at $1260 per month and Cable TV service + Back Up Internet $400 per month.
IT SUPPLIES	$11,374	$8,634	$13,000	$13,000	$13,000	$13,000	Operating supplies including accessories, network storage, peripherals, cabling, and battery back up.
SOFTWARE & SMALL EQUIPMENT	$413	$0	$0	$0	$0	$0	-
TRAINING & EDUCATION	$0	$0	$0	$0	$0	$0	Innovation Academy Training for Staff $10,000.
MACHINERY & EQUIPMENT	$21,170	$24,128	$32,000	$32,000	$32,000	$32,000	IT Replacement Plan: Hardware Annual Refreshment: $17,000 (1/3) + One (1) server/controlled Active Directory $13,000 and network equipment $2,000.
SOFTWARE	$0	$13,094	$30,000	$90,240	$68,240	$0	-
COMPUTER SOFTWARE LICENSES	$117,603	$97,558	$108,168	$108,168	$104,193	$129,074	Annual licenses: Dell server warranty ($10,483), financial management system ($32,592), park reservation ($8,000), GIS ($8,400), Document Management System ($7,134), Citizen Response System ($15,000), Microsoft licensing (90 seats @ $24,612), CDW licenses ($11,635) and various other network and security licenses ($11,218).
SUB-TOTAL INFORMATION SYSTEMS:	**$296,777**	**$278,316**	**$329,888**	**$390,128**	**$378,833**	**$344,964**	
ADMINISTRATION - TRANSFERS							
CLASS B - FORCE ACCOUNT	-$10,008	-$15,502	$0	$0	$0	$0	
CLASS A - FORCE ACCOUNT	-$83,630	-$61,562	$0	$0	$0	$0	
RESERVE FOR COMMITTEES FUTURE DONATIONS	$0	$0	$40,000	$40,000	$0	$0	
TRANSFER TO SPECIAL REVENUE FUND	$11,416	$0	$0	$0	$0	$0	
TRANSFER TO FACILITIES MAINTENANCE FUND	$195,637	$169,292	$206,657	$206,657	$214,259	$206,734	Administration's portion of Town Hall building expenses at 60% of total cost.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
TRANSFER OUT - CIP PARKS	$484,172	$0	$106,000	$728,636	$728,636	$0	
TRANSFER OUT - CIP FUND	$0	$0	$0	$0	$0	$0	
TRANSF -CPF/FACILITIES & EQUIP/ELEC UTIL	$0	$16,738	$0	$0	$0	$0	
TRANSFER OUT TO EUT	$0	$0	$0	$0	$50,123	$0	
TRANSFER TO DISASTER FUND	$528,635	$0	$0	$0	$0	$0	
SUB-TOTAL ADMINISTRATIONTRANSFERS:	**$1,126,221**	**$108,965**	**$352,657**	**$975,293**	**$993,018**	**$206,734**	
TOTAL ADMINISTRATION EXPENDITURES:	**$3,151,929**	**$1,994,136**	**$2,314,914**	**$3,036,550**	**$2,820,162**	**$2,061,337**	
POLICE							
POL - PATROL SERVICES	$7,226,806	$7,754,214	$8,053,000	$8,053,000	$8,190,631	$8,363,000	Contract police patrol services
POLICE OVERTIME	$281,824	$285,624	$320,000	$320,000	$320,000	$340,000	Overtime as needed
PUBLIC SCHOOL SECURITY - OVERTIME	$0	$0	$130,000	$130,000	$157,478	$0	-
PROSECUTION-CRIMINAL VIOLATION	$33	$17	$100	$100	$217	$200	Ordinance violation review.
TELEPHONE SERVICES	$0	$0	$0	$0	$0	$0	-
MOBILE PHONES	$1,839	$2,994	$5,600	$5,600	$5,232	$5,600	Includes 8 phones for command officers and undercover operations.
POLICE UTILITIES	$283	$0	$0	$0	$0	$0	-
POLICE COPIER COSTS	$1,662	$1,379	$2,000	$2,000	$1,600	$1,800	Toshiba copier lease.
REPAIR & MAINTENANCE	$252	$0	$0	$0	$0	$0	-
REPAIR & MAINTENANCE-VEHICLES	$3,879	$0	$2,500	$2,500	$3,000	$2,500	Smart sign maintenance
PRINTING & BINDING	$45	$235	$0	$0	$620	$600	
MISCELLANEOUS EXPENSE	$666	$222	$800	$800	$800	$800	Auto tag renewal and miscellaneous items as needed for public safety.
OFFICE SUPPLIES	$3,485	$38	$0	$0	$0	$0	-
OPERATING SUPPLIES	$3,756	$9,293	$3,000	$3,000	$4,000	$3,000	Special Department supplies including bicycles, repair parts, cameras.
UNIFORMS	$0	$3,622	$3,000	$3,000	$0	$2,500	Patches, motor wings, etc.
FUEL & LUBRICANTS	$32	$20	$1,000	$1,000	$0	$500	Fuel as needed for transport of smart signs.
MEMBERSHIPS & SUBSCRIPTIONS	$0	$225	$225	$225	$225	$225	MDC Association of Police Chiefs membership.
POLICE CRIME PREVENT TRAIN	$1,689	$0	$3,000	$3,000	$1,500	$2,000	Crime prevention training estimated registration, per diem and hotel ($1,400) and attendance to annual Law Enforcement Awards Gala 6 tickets at $100 each.
TRANSFER TO FACILITIES MAINTENANCE FUND	$88,037	$76,181	$92,996	$92,996	$96,416	$93,030	Police Department portion of Town Hall building expenses at 27% of total cost.
SUB-TOTAL POLICE EXPENDITURES:	**$7,614,288**	**$8,134,063**	**$8,617,221**	**$8,617,221**	**$8,781,720**	**$8,815,755**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SCHOOL CROSSING GUARDS							
REGULAR SALARIES	$72,342	$73,998	$76,000	$76,000	$79,589	$77,752	Current salary and wages.
PAYROLL TAXES	$5,238	$5,661	$5,814	$5,814	$6,089	$5,948	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$5,425	$5,528	$6,278	$6,278	$6,613	$6,591	Rate increase from 8.26% to 8.47% thru Jul '20.
OPERATING SUPPLIES	$274	$0	$750	$750	$500	$500	Includes stop signs, whistles and lanyards.
UNIFORMS	$3,000	$4,667	$3,000	$3,000	$3,000	$3,000	Includes $150 stipend for pants and shoes per guard $1,350 and $1,650 for shirts, raincoat, safety vest, light jacket and hat for 9 guards.
EDUCATION & TRAINING	$1,165	$822	$624	$624	$624	$624	Interpreter services to assist with training.
SUB-TOTAL SCHOOL CROSSING GUARDS:	**$87,444**	**$90,676**	**$92,466**	**$92,466**	**$96,414**	**$94,415**	
TOTAL POLICE EXPENDITURES:	**$7,701,731**	**$8,224,739**	**$8,709,687**	**$8,709,687**	**$8,878,134**	**$8,910,170**	
PLANNING							
REGULAR SALARIES	$109,800	$121,508	$85,000	$85,000	$86,955	$86,955	Current salary and wages.
PAYROLL TAXES	$9,587	$8,792	$6,503	$6,503	$6,652	$6,652	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$5,333	$9,824	$7,021	$7,021	$7,225	$7,371	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$10,123	$11,169	$14,628	$14,628	$20,828	$25,344	Includes medical, dental, vision and life.
WIRELESS STIPEND	$443	$425	$480	$480	$0	$0	-
CREDIT CARD FEES	$0	-$20	$0	$0	$0	$0	-
PROFESSIONAL SERVICES	$54,195	$40,591	$20,000	$20,000	$0	$0	Support for review and approval of major developments, special projects or planning studies.
PLANNING-SITE PLAN REVIEW	$0	$0	$500	$500	$0	$0	Outside engineering support as required.
PRINTING & BINDING	$1,667	$248	$1,000	$1,000	$500	$1,000	Printing of large plans.
PLANNING RECORDING VAR FEES	$0	-$348	$0	$0	$0	$0	-
SUB-TOTAL PLANNING:	**$191,150**	**$192,189**	**$135,132**	**$135,132**	**$122,160**	**$127,322**	
CODE COMPLIANCE							
REGULAR SALARIES	$72,418	$86,251	$102,496	$102,496	$104,854	$104,853	Salaries for Code Compliance Manager at 50%, and Code Compliance
PAYROLL TAXES	$4,299	$6,392	$7,841	$7,841	$8,021	$8,480	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$5,350	$6,949	$8,466	$8,466	$8,712	$8,888	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$13,048	$21,012	$21,042	$21,042	$20,170	$22,660	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$954	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$0	$358	$480	$480	$480	$480	Cell phone stipend for Code Compliance Supervisor
SPECIAL MASTER	$3,000	$3,000	$3,600	$3,600	$3,000	$3,000	Assumes $250 per hearing, 12 hearings/year for Special Master.
CONTRACT CODE ENF SER	$147,056	$106,972	$121,812	$121,812	$119,730	$121,812	1 full-time and 2 part-time contracted Code Enforcement Officers.
CAR ALLOWANCE	$0	$4,385	$6,000	$6,000	$6,000	$6,000	Car allowance for Code Compliance Supervisor.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REMOTE ACCESS DEVICE DATA PLAN	$144	$866	$960	$960	$912	$960	Data plans for Code Officers field services.
MOBILE PHONES	$988	$139	$360	$360	$72	$120	Cell phone for on-call Code Officer.
ABANDONED PROPERTY MAINTENANCE	$250	$1,932	$1,000	$1,000	$0	$1,000	Boarding up of windows, lawn mowing and clearing of abandoned property.
CODE ENF LIEN RECORDING	$5,706	$6,324	$8,000	$8,000	$6,000	$7,000	Recording of liens.
ALARM MONITORING PROGRAM	$26,269	$21,777	$25,000	$25,000	$24,850	$25,000	Cost of third party administration of False Alarm Reduction Program and Collection Agency to recover cost; fully offset by revenues.
UNIFORMS	$434	$0	$0	$0	$0	$300	Uniforms for field personnel.
EDUCATION & TRAINING	$1,947	$0	$1,500	$1,500	$0	$1,500	FACE training, GIS training and other.
SUB-TOTAL CODE COMPLIANCE:	**$281,862**	**$266,357**	**$308,557**	**$308,557**	**$302,801**	**$312,054**	
TRANSIT							
DEMAND SERVICES - CONTRACT	$77,249	$115,575	$0	$0	$0	$0	-
SUB-TOTAL TRANSIT:	**$77,249**	**$115,575**	**$0**	**$0**	**$0**	$0	-
TOTAL PLANNING, CODE COMPLIANCE & TRANSIT EXPENDITURES:	**$550,260**	**$574,121**	**$443,689**	**$443,689**	**$424,960**	**$439,375**	
QNIP							
QNIP DEBT SERVICE - PRINCIPAL	$104,980	$150,845	$46,607	$46,607	$46,607	$139,302	
QNIP DEBT SERVICE - INTEREST	$48,443	$2,578	$2,248	$2,248	$2,248	$1,892	
TOTAL QNIP EXPENDITURES:	**$153,423**	**$153,423**	**$48,855**	**$48,855**	**$48,855**	**$141,194**	
BUILDING							
TRANSFER OUT TO BUILDING FUND	$269,616	$0	$0		$0	$0	-
SUB-TOTAL BUILDING EXPENDITURES:	**$269,616**	**$0**	**$0**	**$0**	**$0**	**$0**	See Building Department Fund.
ZONING							
REGULAR SALARIES	$98,667	$97,833	$99,310	$99,310	$103,277	$101,598	Salaries for Zoning staff for 2 part-time Zoning Officials
PAYROLL TAXES	$5,966	$7,481	$7,597	$7,597	$7,901	$7,772	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$9,921	$9,187	$8,203	$8,203	$8,581	$8,612	Rate increase from 8.26% to 8.47% thru Jul '20.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
HEALTH & LIFE INSURANCE	$0	$0	$0	$0	$0	$0	-
CONTRACTUAL SERVICES	-$450	$18	$0	$0	$0	$0	-
SUB-TOTAL ZONING EXPENDITURES	**$114,105**	**$114,519**	**$115,110**	**$115,110**	**$119,759**	**$117,982**	
TOTAL BUILDING & ZONING EXPENDITURES:	**$383,721**	**$114,519**	**$115,110**	**$115,110**	**$119,759**	**$117,982**	
PARKS & RECREATION							
REGULAR SALARIES	$294,352	$326,267	$337,645	$337,645	$368,400	$361,248	Current salary and wages for Parks staff.
OVERTIME	$873	$1,012	$1,000	$1,000	$500	$1,000	Hourly employee overtime required to support events & activities.
PAYROLL TAXES	$24,345	$24,087	$25,830	$25,830	$28,183	$27,635	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$24,754	$27,480	$27,889	$27,889	$30,608	$30,623	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$49,784	$63,369	$75,032	$75,032	$75,072	$111,790	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$7,868	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$2,511	$2,400	$2,400	$2,400	$2,400	$2,400	Stipend for Director of Parks, Greenspace Superintendent, Arborist, and 2 field operations employees.
PROFESSIONAL SERVICES	$78,780	$81,120	$82,742	$82,742	$25,012	$0	-
TRAVEL & PER DIEM	$744	$1,683	$1,560	$1,560	$1,560	$1,560	Mileage reimbursement.
REPAIR & MAINTENANCE-VEHICLES	$2,838	$10,149	$5,000	$5,000	$5,000	$5,000	Maintenance and repairs of 4 vehicles.
PRINTING & BINDING	$0	$1,666	$2,500	$2,500	$2,000	$2,500	Printing of program flyers for spring, summer and fall.
ADMINISTRATIVE SUPPORT	$9,648	$0	$0	$0	$0	$0	-
CREDIT CARD FEES	$240	$4,057	$1,860	$1,860	$2,760	$3,000	Includes credit card transaction fees for Parks.
MISCELLANEOUS EXPENSE	$612	$469	$700	$700	$700	$700	Property taxes for Palm Springs N, Sec A ($200) and Royal Oaks Security Guard Gate ($500)
COACHES BACKGROUND CHECK	$3,675	$6,660	$5,000	$5,000	$5,000	$5,000	Background checks for all program coaches, instructors & volunteers.
CHECK CERTIFICATION CLINIC	$3,129	$1,300	$2,500	$2,500	$1,500	$2,500	Certification provided by National Alliance of Youth Coaches.
FUEL & LUBRICANTS	$3,592	$3,947	$4,500	$4,500	$3,254	$4,500	For 4 CLS vehicles.
SUB-TOTAL PARKS SERVICES:	**$507,744**	**$555,666**	**$576,158**	**$576,158**	**$551,949**	**$559,456**	
ROYAL OAKS PARK							
JANITORIAL SERVICES	$0	$60,768	$60,880	$60,880	$60,380	$60,880	Custodial services $4,990 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$9,784	$10,333	$11,000	$11,000	$10,252	$11,000	Local and WIFI voice calling.
UTILITY SERVICES	$95,429	$89,989	$100,000	$100,000	$95,601	$100,000	FPL $80,000, water & sewer ($4,900), and waste removal (15,100).
REPAIR & MAINTENANCE-CONTRACT	$330,942	$284,412	$285,000	$285,000	$268,672	$285,000	Grounds Maintenance Contract $285,000

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIR & MAINTENANCE-GROUNDS	$20,243	$51,969	$83,000	$83,000	$68,000	$75,000	General grounds repairs including irrigation, sod, electrical, plumbing and field equipment ($42,300), Fraze Mowing ($18,700), Pathway Repairs ($6,000), Fence Repairs ($8,000).
REPAIR & MAINTENACE-FACILITY	$49,317	$44,664	$31,250	$31,250	$31,250	$31,250	Facility repairs including electrical and plumbing ($11,500), pest control($400), air condition ($2,000), handyman services ($12,000), fire and burglar alarm signals ($2,950), AC and light monitoring ($2,400).
NON-CAPITAL OUTLAY	$5,050	$4,831	$5,000	$5,000	$5,000	$5,000	Non-capital equipment replacement.
MACHINERY & EQUIPMENT	$2,899	$20,727	$0	$14,275	$14,123	$0	-
SUB-TOTAL ROYAL OAKS PARK:	**$513,663**	**$567,693**	**$576,130**	**$590,405**	**$553,278**	**$568,130**	
PARK EAST YOUTH CENTER							
REGULAR SALARIES	$46,561	$35,364	$35,000	$35,000	$35,529	$35,805	Current salary and wages.
PAYROLL TAXES	$2,915	$2,705	$2,678	$2,678	$2,718	$2,739	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$3,193	$2,475	$2,891	$2,891	$2,952	$3,035	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$4,683	$5,107	$11,744	$11,744	$10,900	$14,452	Includes medical, dental, vision and life.
WIRELESS STIPEND	$480	$268	$480	$480	$480	$0	-
JANITORIAL SERVICES	$30,577	$29,443	$27,040	$27,040	$26,040	$27,040	Custodial services $2,170 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$5,341	$4,060	$4,500	$4,500	$2,874	$3,500	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$9,756	$10,817	$14,070	$14,070	$12,065	$13,000	FPL (6,000), water & sewer ($4,000), and waste removal ($3,000).
REPAIR & MAINTENANCE-CONTRACT	$9,511	$12,404	$12,500	$12,500	$12,500	$13,000	Base ground maintenance.
REPAIR & MAINTENANCE-GROUNDS	$3,930	$1,952	$5,000	$5,000	$5,000	$5,000	General grounds repairs including irrigation, sod, landscape repairs and handyman services.
REPAIR & MAINTENANCE-FACILITY	$13,903	$17,683	$18,000	$18,000	$18,000	$18,000	Operating costs for facility handyman/general repairs ($7,640), Electrical ($3,000), Plumbing ($3,000), A/C maintenance ($1,500), pest control ($360), and Art in Public Places maintenance ($2,500).
MISCELLANEOUS EXPENSE	$494	$0	$0	$0	$0	$0	-
NON-CAPITAL OUTLAY-PARK IMPROVEMENT	$811	$224	$5,000	$5,000	$0	$5,000	Non-capital equipment replacement.
INFRASTRUCTURE	$8,040	$0	$0	$0	$0	$0	-
MACHINERY AND EQUIPMENT	$4,064	$0	$0	$0	$0	$0	-
SUB-TOTAL PARK EAST YOUTH CENTER:	**$144,258**	**$122,502**	**$138,903**	**$138,903**	**$129,059**	**$140,571**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PARK WEST - MARY COLLINS COMMUNITY CENTER							
JANITORIAL SERVICES	$39,857	$41,640	$48,880	$48,880	$48,380	$48,880	Custodial services $3,990 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$2,287	$4,226	$4,920	$4,920	$4,524	$4,920	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$22,812	$21,437	$22,700	$22,700	$22,657	$23,500	FPL, water and sewer, and waste removal.
REPAIR & MAINTENANCE-CONTRACT	$19,300	$22,868	$30,850	$30,850	$20,524	$33,000	Base ground maintenance.
REPAIR & MAINTENANCE-GROUNDS	$6,848	$7,075	$7,500	$7,500	$6,500	$7,500	General grounds repair, irrigation, sod, landscaping and maintenance, including handyman services.
REPAIR & MAINTENANCE-FACILITY	$24,094	$27,834	$27,000	$27,000	$25,000	$27,000	General facility repairs and maintenance including plumbing and electrical ($5,700), handyman services ($14,000), fire alarm monitoring ($2,100), pest control ($400), a/c maintenance and monitoring ($4,800).
PARKS IMPROVEMENT - OPERATING	$3,512	$7,725	$5,000	$5,000	$1,542	$15,000	Replace Playground Benches ($6,000), Paint Playground Structure ($9,000).
INFRASTRUCTURE	$12,566	$0	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT	$4,064	$9,685	$21,000	$10,034	$10,000	$0	-
PARKS - CAP OUTLAY	$0	$0	$0	$0	$10,000	$10,000	Re-Sod Playground Area and West end.
SUB-TOTAL PARK WEST:	**$135,340**	**$142,490**	**$167,850**	**$156,884**	**$149,127**	**$169,800**	
MIAMI LAKES OPTIMIST PARK							
JANITORIAL SERVICES	$0	$6,300	$26,200	$26,200	$26,807	$26,200	Custodial services $2,100 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$9,693	$10,436	$12,000	$12,000	$6,863	$7,000	WIFI services, phones, fire and burglar alarms.
UTILITY SERVICES	$99,632	$94,403	$112,000	$112,000	$72,749	$76,668	FPL ($60,000) water & sewer ($6,000), and waste removal ($10,668).
REPAIR & MAINTENANCE-CONTRACT	$494,310	$487,629	$456,000	$456,000	$456,000	$456,000	Base contract with Brightview $456,000.
REPAIR & MAINTENANCE-GROUNDS	$38,295	$35,153	$40,000	$49,000	$55,000	$41,500	General grounds repairs including irrigation ($10,000), sod ($10,000), electrical and plumbing (15,000) and handyman services ($5,000), portable toilets ($1500).
REPAIR & MAINTENANCE-FACILITY	$8,556	$15,075	$20,000	$20,000	$20,000	$20,000	General facility repairs including handyman services ($10,000), fire alarm monitoring ($3,000), a/c maintenance ($2,400), Art in Public Places maintenance ($2,585), pest control ($300).
SPORTS HALL OF FAME	$0	$383	$400	$400	$680	$400	Annual Sports Hall of Fame ceremony.
MIAMI LAKES PARK MARINA OPERATIONS	$70	$0	$1,000	$1,000	$0	$500	Bait & tackle.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MIAMI LAKES PARK/IMPROVEMENTS	$18,033	$10,027	$20,000	$11,000	$6,000	$20,000	Park facility improvements including athletic equipment.
INFRASTRUCTURE	$0	$0	$0	$0	$0	$0	-
CAPITAL OUTLAY-MACHINERY & EQUIPMENT	$0	$0	$0	$5,000	$5,000	$0	-
SUB -TOTAL MIAMI LAKES OPTIMIST PARK:	**$668,589**	**$659,406**	**$687,600**	**$692,600**	**$649,099**	**$648,268**	
MINI PARKS							
UTILITY SERVICES	$24,747	$34,043	$24,000	$24,000	$32,829	$31,000	FPL ($20,000) and Water & Sewer ($11,000).
REPAIR & MAINTENANCE-CONTRACT	$186,964	$219,712	$290,000	$290,000	$195,566	$290,000	Grounds maintenance contract with Superior ($192,000), annual wood fiber playground mulch replenishment ($45,000). Beach Park maintenance contract with SFM ($53,000) includes bi-annual sand refurbishment.
REPAIR & MAINTENANCE-GROUNDS	$35,698	$60,806	$63,610	$63,610	$19,610	$64,650	General grounds repairs including irrigation, sod, debris removal and K-9 Cove maintenance ($43,000), lake maintenance (12,000), tot lot pressure cleaning ($8,000), handyman services ($1,000) and pest control ($650).
MINI PARKS-TREE TRIMMING	$27,060	$27,365	$27,500	$27,500	$27,500	$27,500	Various contracts to supplement off year of three year trimming cycle, includes annual cycle for palms.
FURNITURE & NON CAPITAL OUTLAY	$12,148	$2,743	$5,000	$5,000	$1,000	$5,000	Pocket parks and playground amenities replacement as needed.
SUB-TOTAL MINI PARKS:	**$286,617**	**$344,669**	**$410,110**	**$410,110**	**$276,505**	**$418,150**	
BARBARA GOLEMAN							
BARBARA GOLEMAN MAINT	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000	Per agreement-Resolution 02-100.
SUB-TOTAL BARBARA GOLEMAN :	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$4,000**	
TOTAL PARKS - COMMUNITY SERVICES	**$2,260,211**	**$2,396,426**	**$2,560,751**	**$2,569,060**	**$2,313,016**	**$2,508,375**	
RECREATION SERVICES							
REGULAR SALARIES	$302,228	$201,116	$186,447	$186,447	$147,220	$151,082	Current salary and wages.
OVERTIME	$124	$242	$0	$0	$0	$0	-
COMPENSATED ABSENCES - CURRENT	$109	-$6,196	$0	$0	$0	$0	-
PAYROLL TAXES	$21,663	$14,898	$14,263	$14,263	$11,262	$11,558	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$22,565	$16,092	$15,400	$15,400	$12,232	$12,807	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$28,754	$13,212	$35,231	$35,231	$23,503	$28,903	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
HEALTH INSURANCE ALLOWANCE	$65	$1,371	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$1,301	$858	$1,440	$1,440	$960	$1,440	Stipend for Leisure Services Manager and 2 Programs Coordinators.
YOUTH CENTER COMMUNITY PROGRAMS	$11,212	$7,851	$10,055	$10,055	$8,000	$8,000	Bus transportation for educational and community service opportunity field trips, equipment and supplies for workshops and theme nights, monthly punch card prizes, movie licensing, entry fees, etc., t-shirts, and open house.
CREDIT CARD FEES	$125	$0	$0	$0	$0	$0	-
TOWN COMMUNITY PROGRAMS	$14,683	$13,591	$14,890	$14,890	$14,890	$14,890	Annual recitals ($2990), supplies for table tennis, archery, painting showcase & other ($7,600), arts & craft and fitness for special needs adults ($2,300), SAFE Flight Program ($2,000).
UNIFORMS	$78	$0	$0	$0	$0	$0	-
SOCIAL MEDIA TECH SUMMIT	$0	$4,519	$0	$0	$0	$0	-
SUB-TOTAL RECREATION SERVICES:	**$402,907**	**$267,555**	**$277,726**	**$277,726**	**$218,067**	**$228,680**	
ECONOMIC DEVELOPMENT							
REGULAR SALARIES	$0	$0	$69,560	$69,560	$68,674	$71,158	Current salary and wages for Community and Special Events Coordinator and Office Clerk.
PAYROLL TAXES	$0	$0	$5,321	$5,321	$5,254	$5,444	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$0	$0	$5,746	$5,746	$5,706	$6,032	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$0	$10,280	$10,280	$8,943	$9,988	Includes medical, dental, vision and life.
WIRELESS STIPEND	$0	$0	$480	$480	$480	$480	Stipend for Community & Special Events Coordinator $40 a month.
PROFESSIONAL SERVICES	$0	$6,848	$28,350	$28,350	$45,098	$3,600	Special Needs Advisory Board Liaison $3,600.
SUB-TOTAL ECONOMIC DEVELOPMENT:	**$0**	**$6,848**	**$119,737**	**$119,737**	**$134,154**	**$96,701**	
COMMUNICATIONS							
REGULAR SALARIES	$0	$90,511	$26,520	$26,520	$27,426	46,631.00	Current salary and wages for Part-time Information Specialist & Marketing & Digital Services Specialist.
PAYROLL TAXES	$0	$7,537	$2,029	$2,029	$2,098	3,567	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$0	$6,905	$2,191	$2,191	$2,279	3,953	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$1,339	$0	$0	$0	$0	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
WIRELESS STIPEND	$0	$366	$0	$0	$366	$0	-
SOCIAL MEDIA PLAN	$0	$0	$0	$27,000	$27,000	$27,000	Social Media Strategy
SUB-TOTAL COMMUNICATIONS:	**$0**	**$106,657**	**$30,740**	**$57,740**	**$59,169**	**$81,151**	
SPECIAL EVENTS							
REGULAR SALARIES	$67,993	$80,460	$87,720	$87,720	$89,738	$89,738	Director's current salary and wages.
PAYROLL TAXES	$4,412	$5,620	$6,710	$6,710	$6,865	$6,865	Calculated based on 7.65% of salary.
FRS RETIREMENT CONTRIBUTION	$5,145	$6,385	$7,246	$7,246	$7,456	$7,607	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$10,578	$17,862	$14,628	$14,628	$13,440	$16,282	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$954	$0	$0	$0	$0	$0	Health insurance allowance.
WIRELESS STIPEND	$443	$462	$480	$480	$480	$480	Stipend for Community Outreach & Engagement Director $40 a month.
SPECIAL EVENTS VETERANS DAY	$5,786	$5,169	$6,000	$8,700	$9,891	$6,000	Veterans Day Parade
SPECIAL EVENTS 4TH JULY	$25,000	$25,423	$30,000	$30,000	$26,000	$30,000	Fireworks and barge.
OTHER EVENTS	$0	$0	$10,000	$10,000	$10,000	$10,000	Pop Up Events to Promote Economic Development.
SUB-TOTAL SPECIAL EVENTS:	**$120,310**	**$141,382**	**$162,784**	**$165,484**	**$163,869**	**$166,971**	
COMMITTEES							
NEIGHBORHOOD IMPROVEMENT COMMITTEE							
AWARD-BEAUTIFICATION AWARDS	$0	$0	$2,000	$2,000	$1,337	$750	
HOA-QUARTERLY MEETINGS	$0	$50	$500	$500	$200	$200	
LAKE-LAKE AWARENESS MONTH	$0	$1,006	$0	$0	$0	$200	
PEDES-PEDESTRIAN & BIKE INITIATIVES	$0	$0	$6,000	$6,000	$6,963	$5,500	
PROJ-COMMUNITY PROJECTS/HOME IMPROVEMENT	$0	$417	$500	$500	$500	$0	
AL NEIGHBORHOOD IMPROVEMENT COMMITTEE:	**$0**	**$1,473**	**$9,000**	**$9,000**	**$9,000**	**$6,650**	
CULTURAL AFFAIRS COMMITTEE							
CULTURAL AFFAIRS COMMITTEE	$412	$0	$0	$0	$0	$0	
BASEL-ART BASEL MIAMI LAKES	$836	$1,297	$1,500	$1,500	$1,000	$500	
BLACK-BLACK HISTORY MONTH CONCERT	$3,351	$3,552	$3,750	$3,750	$3,396	$3,000	
BOOK-BOOK READING	$492	$426	$750	$750	$723	$750	
COF-CONCERT ON THE FAIRWAY	$7,759	$9,023	$10,500	$11,515	$21,991	$10,500	
CON-CONCERTS	$4,744	$4,511	$4,500	$4,625	$4,625	$5,000	
FILM-CLASSIC FILM IN THE PARK	$635	$0	$0	$0	$0	$0	
FOUR-FOURTH OF JULY	$16,657	$15,879	$11,500	$11,500	$11,500	$11,000	
FT-FISHING TOURNAMENT	$479	$448	$500	$500	$500	$500	
HISP-HISPANIC HERITAGE	$9,951	$4,593	$10,500	$11,500	$5,000	$3,000	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MLK-MARTIN LUTHER KING EVENT	$0	$0	$0	$500	$1,055	$0	
S FLI-SPRING FLING(PAINT A PICTURE)	$537	$581	$600	$600	$600	$750	
SCOT-SCOTTISH AMERICAN HERITAGE MONTH	$600	$1,000	$1,000	$1,000	$1,600	$0	
WOMEN-WOMEN HISTORY MONTH	$989	$1,962	$2,250	$2,250	$2,848	$2,000	
TOTAL CULTURAL AFFAIRS COMMITTEE:	**$47,444**	**$43,271**	**$47,350**	**$49,990**	**$54,838**	**$37,000**	
ECONOMIC DEVELOPMENT COMMITTEE							
ECODV-MISCELLANEOUS EXPENSES	$3,268	$119	$0	$0	$0	$0	
MARKE-MARKETING MATERIALS	$10,601	$7,306	$14,000	$14,500	$14,850	$10,000	
ML CH-CHAMBER EXPO	$7,000	$7,000	$12,000	$12,000	$10,000	$10,000	
REALT-REALTOR EVENTS	$1,801	$3,105	$5,200	$5,550	$5,550	$0	
SHOWS-TRADE SHOWS CONVENTIONS	$3,488	$1,383	$3,000	$2,500	$2,500	$0	
TOTAL ECONOMIC DEVELOPMENT COMMITTEE:	**$26,159**	**$18,913**	**$34,200**	**$34,550**	**$32,900**	**$20,000**	
EDUCATION ADVISORY BOARD							
EDUCATIONAL ADVISORY BOARD	$826	$0	$0	$0	$0	$0	
APLAN-AP LANGUAGE ARTS PROGRAM	$26,000	$26,000	$26,000	$26,000	$26,000	$26,500	
EVENT-TOWN EVENTS	$0	$822	$2,000	$2,000	$2,000	$1,000	
FRIEN-FRIENDS OF THE LIBRARY	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000	
IMAG-IMAGINATION LIBRARY	$2,541	$3,045	$4,000	$4,000	$4,000	$4,000	
MISC-MISCELLANEOUS EXPENSES	$169	$0	$300	$300	$300	$0	
SAT-SAT/ACT PREP COURSES	$1,325	$0	$12,000	$12,000	$12,000	$0	
STEM-ELECTIVE COURSES	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	
TECH-TECHNOLOGY & MEDIA	$0	$0	$12,000	$12,000	$12,000	$0	
TEST STANDARDIZED TESTING SUPPORT	$9,300	$0	$0	$0	$0	$0	
TOTAL EDUCATIONAL ADVISORY BOARD:	**$54,161**	**$43,867**	**$70,300**	**$70,300**	**$70,300**	**$45,500**	
ELDERLY AFFAIRS COMMITTEE							
ELDERLY AFFAIRS COMMITTEE	$348	$688	$0	$0	$0	$0	
BEEFR-TRANSPORTATION BEE FREE (SAT & SUN)	$0	$0	$2,500	$2,500	$2,500	$2,500	
BOXIN-ROCK STEADY BOXING	$0	$0	$2,500	$2,500	$2,500	$2,500	
DOMT-DOMINO TOURNAMENT	$0	$0	$0	$3,010	$3,010	$0	
FORU-COMMUNITY FORUMS	$1,168	$1,179	$2,500	$3,100	$3,100	$1,000	
HF-EAC-HEALTH FAIR	$1,226	$991	$500	$6,372	$6,372	$500	
METET-MEET & EAT	$5,299	$12,472	$7,800	$7,800	$8,517	$7,000	
MISC-MISCELLANEOUS EXPENSE	$2,249	$0	$500	$500	$500	$500	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SENIO-SENIOR FIELD TRIP	$5,806	$5,950	$6,000	$6,750	$6,750	$6,000	
SG-SENIOR GAMES	$2,276	$2,461	$0	$0	$0	$0	
SNAB-SPECIAL NEEDS ADVISORY BOARD	$0	$300	$0	$20,043	$20,043	$0	
SS-SENIOR SOCIAL	$14,492	$12,833	$15,200	$18,418	$18,418	$12,000	
TOTAL ELDERLY AFFAIRS COMMITTEE:	**$32,864**	**$36,876**	**$37,500**	**$70,993**	**$71,710**	**$32,000**	
YOUTH ACTIVITIES TASK FORCE							
YOUTH ACTIVITIES TASK FORCE	$545	$0	$0	$0	$0	$0	
BR-BICYCLE RODEO	$5,626	$5,271	$4,700	$4,700	$5,451	$5,000	
HHH-HALLOWEEN HAUNTED HOUSE	$12,092	$16,365	$26,500	$30,700	$25,968	$15,000	
ICE-ICE CREAM SOCIAL	$3,789	$4,517	$500	$500	$5,339	$500	
JUST-JUST RUN	$844	$1,355	$1,000	$1,000	$476	$1,000	
MISC-MISCELLANEOUS EXPENSE	$0	$189	$0	$0	$0	$0	
MP-MOVIES IN THE PARK	$22,529	$18,982	$7,500	$10,827	$8,856	$7,500	
RELAY-RELAY FOR LIFE	$113	$0	$0	$0	$0	$0	
SPORT-SPORTS PALOOZA/PRO SPORTS DAY	$3,683	$2,177	$0	$0	$0	$0	
SPRIN-SPRING FLING	$7,540	$9,705	$4,500	$9,262	$13,293	$7,000	
SUM-SUMMER YOUTH EMPLOYMENT INITIATIVE	$320	$133	$300	$300	$300	$150	
WINTR-WINTERFEST	$0	$4,860	$0	$0	$0	$0	
TOTAL YOUTH ACTIVITIES TASK FORCE:	**$57,082**	**$63,553**	**$45,000**	**$57,289**	**$59,683**	**$36,150**	
PUBLIC SAFETY COMMITTEE							
PUBLIC SAFETY COMMITTEE	$0	$526	$0	$0	$0	$0	
BRKF-POLICE APPRECIATION BREAKFAST	$1,628	$1,381	$1,000	$1,500	$2,362	$1,500	
CERT-TRAINING (CPR, AED, CERT, SELF-DEFENSE)	$0	$112	$250	$250	$0	$250	
EDMAT-EDUCATIONAL MATERIALS	$300	$600	$750	$750	$65	$250	
SHIRT-SHIRTS & SUPPLIES	$0	$0	$600	$600	$436	$300	
TOTAL PUBLIC SAFETY COMMITTEE:	**$1,928**	**$2,619**	**$2,600**	**$3,100**	**$2,863**	**$2,300**	
VETERANS AFFAIRS COMMITTEE							
5KRUN-VETERAN 5K RUN	$0	$0	$3,500	$33,600	$30,100	$0	
CARE-CARE PACKAGE DRIVE	$0	$94	$1,000	$1,000	$1,000	$500	
FLAG-FLAG RETIREMENT CEREMONY	$9	$0	$0	$0	$0	$0	
ML VE-MEMORIAL HONOR FUND	$37	$467	$500	$500	$500	$250	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MTB-MILITARY TRIBUTE BANNER	$0	$3,716	$0	$0	$5,584	$2,500	
PLAQU-PURCH TREES W/PLAQUES	$34	$0	$900	$900	$850	$1,000	
V COM-VETERANS COMMITTEE SHIRTS	$0	$0	$0	$0	$0	$250	
TOTAL VETERANS AFFAIRS COMMITTEE:	**$80**	**$4,276**	**$5,900**	**$36,000**	**$38,034**	**$4,500**	
TOTAL COMMITTEES EXPENDITURES:	**$219,718**	**$214,849**	**$251,850**	**$331,222**	**$339,328**	**$184,100**	
TOTAL COMMUNITY OUTREACH AND ENGAGEMENT EXPENDITURES	**$742,935**	**$737,290**	**$842,837**	**$951,909**	**$914,587**	**$757,603**	
PUBLIC WORKS							
REGULAR SALARIES	$104,136	$125,201	$205,200	$205,200	$168,185	$145,808	Current salary and wages for PW Coordinator, and 50% funding for PW Director and PW Engineer.
ADMINISTRATIVE SUPP TO STORMWA	$0	$0	$0	$0	$0	$0	-
PAYROLL TAXES	$8,524	$9,004	$15,698	$15,698	$12,866	$11,154	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$7,552	$8,075	$16,950	$16,950	$13,974	$12,360	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$6,579	$12,077	$29,203	$29,203	$21,996	$23,946	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$452	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$447	$480	$480	$480	$480	$480	50% Stipend for PW Director and PW Engineer.
PROFESSIONAL SERVICES	$14,067	$0	$0	$0	$0	$0	-
TOWN ENGINEER	$14,843	$13,463	$0	$0	$0	$25,000	Town wide projects, technical assistance, and inspection support, as
PERMITS PLAN REVIEW	$44,045	$29,414	$45,840	$45,840	$21,318	$40,000	Independent Contractor for plans review and inspections. Offset by PW
REPAIR & MAINTENANCE-STREET LIGHTS	$0	$0	$70,000	$70,000	$70,000	$70,000	Maintenance and repairs of street lights not owned by FPL
REPAIR & MAINTENANCE-VEHICLES	$555	$1,813	$4,000	$4,000	$2,500	$4,000	Maintenance for 2 PW vehicles
UNDERGROUND UTILITY LOCATION	$48,383	$33,821	$41,530	$41,530	$25,015	$33,353	Underground utility markings: High Tech ($31,200), Sunshine state one
MISCELLANEOUS EXPENSE	$2,697	$2,607	$3,000	$3,000	$2,000	$3,000	Removal of holiday banners and other PW miscellaneous items.
OPERATING SUPPLIES	$2,638	$3,844	$3,000	$3,000	$2,000	$3,000	Banners, chlorine, tools, materials for field work.
UNIFORMS	$40	$0	$0	$0	$0	$0	Uniforms expense moved to Administration in FY17-18.
FUEL & LUBRICANTS	$2,640	$0	$3,000	$3,000	$2,766	$3,000	Fuel and lubricants for 2 PW vehicles
FURN & EQUIP NON CAPITAL	$1,141	$1,991	$2,000	$2,000	$281	$2,000	Signage, barricades and other PW equipment.
SUB-TOTAL PUBLIC WORKS ADMINISTRATION:	**$258,740**	**$241,791**	**$439,901**	**$439,901**	**$343,382**	**$377,101.75**	
PUBLIC WORKS - GREEN SPACE							
RIGHT-OF-WAY ELECTRICITY	$8,253	$7,734	$10,000	$10,000	8,555	$7,000	Electricity for entrance features, fountains and pumps.
WATER	$44,006	$37,524	$45,000	$45,000	35,296	$42,000	Water & sewer utility expense.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIR & MAINTENANCE	$384,781	$390,603	$490,405	$490,405	$420,160	$515,819	Grounds ($248,235), FDOT ROW ($16,500), Flowers, landscape beds and cul-de-sac ($81,624), litter, debris and doggie stations ($122,000), miscellaneous repairs including plumbing, electrical and handyman services ($15,000). Enhanced services - FDOT 6 supplemental cycles ($5,460) and FDOT 18 cycles on Palmetto Circle ($27,000).
PUBLIC WORK ENTRY MAINT	$5,257	$7,190	$4,700	$4,700	3,200	$2,800	Includes maintenance and painting of entrance features at 154th and 87th Avenues.
EXTERMINATION SERVICES	$1,980	$395	$3,000	$3,000	$1,000	$3,000	Extermination of rodents, bees, dead animals, etc.
PW TREE REMOVAL	$18,788	$49,076	$22,000	$22,000	22,000	$30,000	Removal of invasive, hazardous or dead trees.
TREE TRIMMING	$192,667	$60,206	$200,000	$200,000	200,000	$262,879	Per contract based on 3 year cycle of 8,123 per cycle ($165,972) ; Phase 3 includes annual cycle for aesthetic pruning along major corridors ($64,951) and annual palm pruning ($31,956).
NEW TREE PLANTING	$49,514	$52,482	$55,000	$55,000	55,000	$55,000	Tree Planting.
SUB-TOTAL PW-GREEN SPACE:	**$705,245**	**$605,210**	**$830,105**	**$830,105**	**$745,212**	**$918,498**	
TOTAL PUBLIC WORKS EXPENDITURES:	**$963,985**	**$847,001**	**$1,270,006**	**$1,270,006**	**$1,088,593**	**$1,295,600**	
NON-DEPARTMENTAL							
BAD DEBT EXPENSE- EMPLOY TAX 1	$2,205	$0	$0	$0	$0	$0	-
BAD DEBT EXPENSE- ALARMS	$85,038	$0	$0	$0	$0	$0	-
SPECIAL ITEM, FEMA REIMB	$0	$0	$0	$0	$9,722	$0	-
RESERVE FOR COMMITTEES FUTURE DONATIONS	$0	$0	$0	$0	$0	$40,000	Reserves offset by donations/contributions
OPERATING SURPLUS	$0	$0	$18,430	$18,430	$0	$0	-
RESERVE FOR RENEWAL AND REPLACEMENT - SINKING FUND	$0	$0	$150,000	$150,000	$150,000	$0	Reserve for facility, equipment and infrastructure renewal and replacement. Ordinance 19-236.
RESERVE FOR LITIGATION/SETTLEMENT	$0	$0	$400,000	$342,500	$342,500	$342,500	Reserve for Pizzi vs Town of Miami Lakes legal fee settlement
TOTAL NON-DEPARTMENTAL EXPENDITURES	**$87,243**	**$0**	**$568,430**	**$510,930**	**$502,222**	**$382,500.00**	
TOTAL GENERAL FUND EXPENDITURES	**$17,091,773**	**$15,871,003**	**$17,718,200**	**$18,559,718**	**$17,956,396**	**$17,359,992**	

Special Revenue Funds

Transportation Gas Tax
Transit – (PTP 20%)
Tree Ordinance – Black Olive Removal
Peoples' Transportation Plan (PTP 80%)
Mobility Fee Trust Account
Special Revenues - Other
Impact Fees Fund
Building Department Fund
Special Taxing Districts
Disaster Fund

Special Revenue Fund Detail

Special Revenue Funds are established to account for revenues that are restricted by statute or ordinance for a specific purpose.

Local Option Gas Tax

Pursuant to Florida Statute 336.025(1)(a), the Local Option Gas tax is derived from the six (6) cents tax imposed by Miami-Dade County on every gallon of motor and diesel fuel sold in the county. For FY 2019-20, the Town anticipates receiving approximately $390,645 with a carryforward fund balance of $11,892, for a total budget of $402,537.

The funds are restricted for transportation related activities which includes sidewalk replacement ($201,537) and pressure cleaning ($60,000), road system maintenance ($80,000), ADA compliance of our public rights-of-way ($25,000), pothole repairs ($20,000), signage replacement and striping of crosswalks ($16,000). This budget has $0 in reserves.

Performance Measures

The principal measures of performance for Gas Tax funding are the square footage of sidewalks pressure cleaned, and the cumulative number of potholes/sinkholes and street signs repaired.

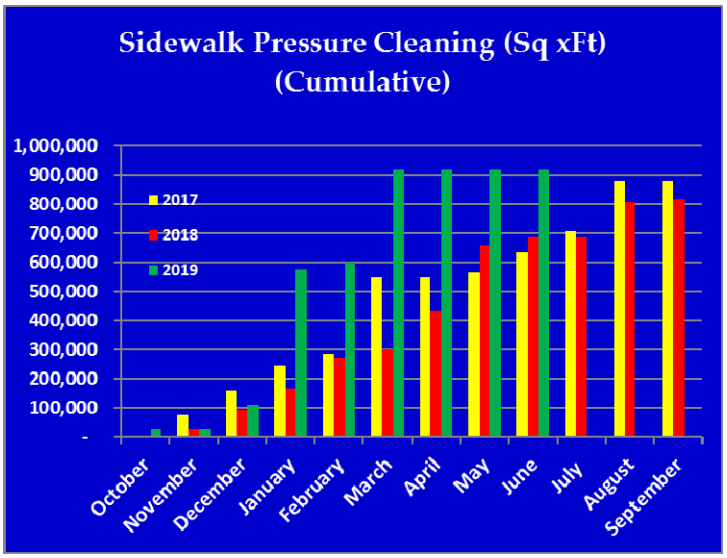


Fig.1: Cumulative number of sidewalks pressure cleaned in FY19 as of the 3rd quarter was 916,930 sq. ft. Areas cleaned include the Town's major corridors such as Miami Lakeway N and S, NW 82nd Avenue, Fairway Drive, Main Street, the underpass at NW 154th Street and sidewalks adjacent to all schools.

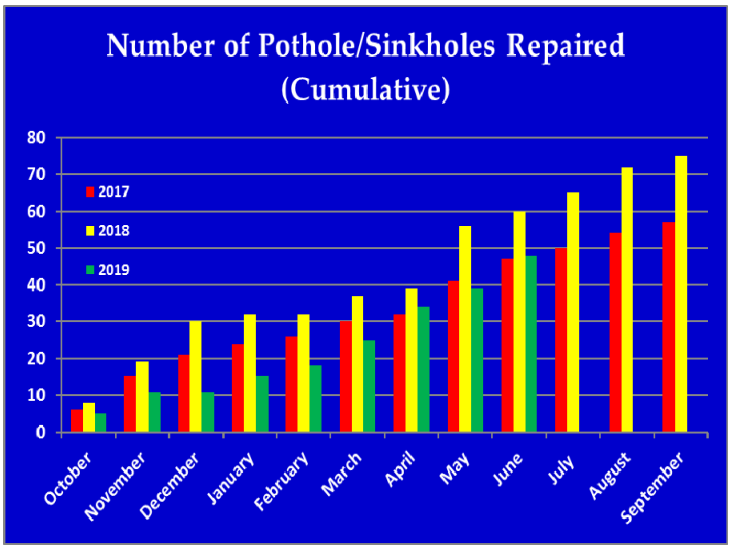


Fig.2: The number of pothole/sinkholes repaired at the end of the 3rd quarter of FY19 was 48. Potholes typically develop in wet and mucky conditions. This measure has decreased significantly from 2018 due to the completion of roadway resurfacing and drainage projects, and the department's proactive inspections.

Fig.3: Signs are repaired when damaged or fading. The increase in FY18 is because of the effects of Hurricane Irma. A total of 24 street signs have been repaired as at the end of the 3rd quarter of FY19.

People's Transportation Plan

Pursuant to Florida Statute 212.055 (1) Miami-Dade County levies a half-cent discretionary sales surtax on sales, use, rentals, admissions and other transactions as specified in the Statute. The Citizen's Independent Transportation Trust (CITT) administers, collects and distributes the surtax proceeds to the municipalities. The Town anticipates receiving $1,350,000 for FY 2019-20. People's Transportation Plan funds are allocated and restricted to 80% transportation activities and 20% transit activities.

The People's Transportation Plan (PTP 80%) total budget for FY 2019-20 is $1,196,566; this includes the 80% share of revenues ($1,080,000), interest income ($10,000) and prior year carry-over funds ($106,566).

Funds are allocated for street lighting utilities ($250,000), traffic studies related to the implementation of projects identified at the Transportation Summit ($97,000),

maintenance of our greenway bike paths ($7,996), transfer to Capital Projects Fund for transportation related improvement projects including NW 59th Avenue extension ($475,000), Royal Oaks Roadway and Drainage Improvement ($125,000), Palmetto 67th Avenue widening project ($90,000), NW 60th Avenue project ($30,000) and staffing at 50% of cost to manage the program ($110,494). This Fund has $11,076 in reserves.

Performance Measures

The principal measure of performance for PTP 80% funded activities is the percentage of streetlights working.

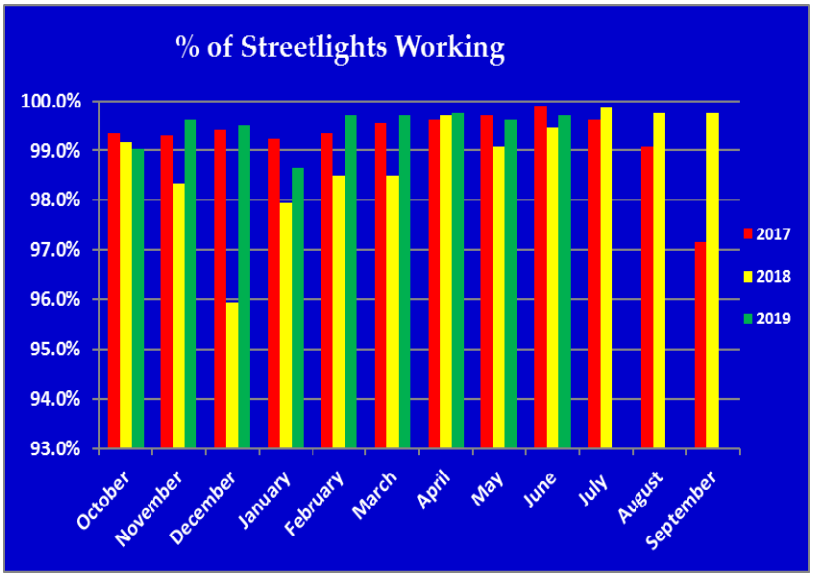


Fig.4: There are currently 2,047 streetlights in Miami Lakes of which 915 are owned by the Town. Over the 3rd quarter of FY19, approximately 99.7% of streetlights were working (an average of only 2 streetlights not working per month). The Town continues to work with FPL to enhance the quality of service being provided to our residents.

Transit

As mentioned above, at least 20% of the half-cent sales discretionary surtax proceeds are to be used specifically for transit related operations. The total budget for FY 2019-20 is $393,371 which includes the 20% PTP share of $270,000, Freebee advertisement $30,000 and $93,371 in prior year carry-over funds.

The Town's two circulator buses (the 'Moover') were launched in July 2012 to provide safe and efficient transportation service to the community and to ensure the availability of public transportation service to the public via a fixed route system. In May 2018, the Miami-Dade County Board of Commissioner's passed an amendment to the Citizens Independent Transportation Trust (CITT) ordinance to allow the use of on-demand transportation services as a PTP eligible expense effective November 2018. This has allowed the Town to convert the current Moover circulator service to an on-demand/flex route to provide point to point public transportation through the Town of

Miami Lakes. Beginning October 1, 2019, this service will operate three (3) vehicles running 7 days per week and is funded at $250,000 for FY2020.
The budget also provides for traffic studies as needed ($20,000), repair, maintenance and insurance of 23 bus shelters and bus stop signs ($39,765), the production of marketing materials to support the transit program ($5,000), and administrative expenses and staffing at 50% of cost to manage the program ($69,744). This Fund has $8,862 in reserves.

Performance Measures

The principal measure of performance for Transit Surtax (PTP 20%) funded function is ridership.

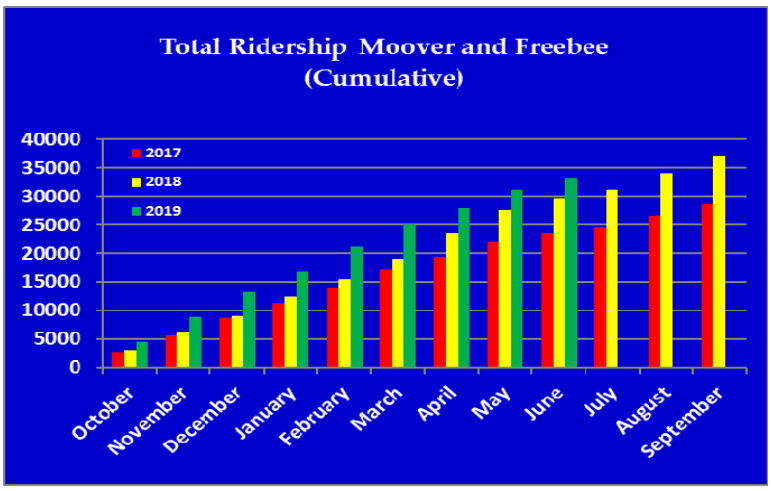


Fig.5: Cumulative number of riders for all bus routes is 33,161 at the end of 3rd quarter, with 16,195 on the Moover route and 16,966 from Freebee service. In April the Moover service was discontinued. Chart reflects an increase in ridership as compared to the prior years.

Tree Removal Program

To conserve, promote, protect, restore and improve the tree canopy of the Town, Ordinance No. 12-151 requires a permit for tree removals. Black olive trees in the Town are a nuisance and the Town has a 15-year replacement program for the removal of these trees in phases to mitigate the impact to the tree canopy. The approach is to remove trees designated to be dead, critical or in poor condition first, and then proceed to those trees that are in fair condition. Residents can expedite the removal of a tree that is in fair condition by opting for the Expedited Tree Removal Program.

In FY20, revenues from the program are estimated at $10,000 with a carryforward fund balance of $27,370, for a total budget of $37,370 to offset the cost of removing and replacing those trees. To fully fund the 15-year replacement plan, the program would need to be funded at approximately $85,000 per year.

Mobility Fee Trust Account Fund

Ordinance No. 16-192 establishes a mobility fee that will fund multi-modal transportation improvements and encourage development that better mitigate impacts on the transportation system, in lieu of the traditional transportation concurrency fee. The fee is applied to land development projects for the establishment of a land use or change of a land use, that apply for a building permit and/or certificate of use and is restricted for infrastructure capital improvements and improving the multimodal network included in the Town's Capital Improvement Element (CIE) of the Comprehensive Plan. The fee is calculated as outlined in the Mobility Fee Ordinance, paid directly to the Town, and deposited to a Mobility Fee Trust Account Fund.

For FY 2019-20 revenues are estimated at $217,750 from Lucida Apartment Building and Alari Office Building developments. Funds are to be transferred to the Capital Projects Fund for design services to include bicycle lanes, sidewalk and crosswalk improvements at NW 60th Avenue (Business Park East - $100,000). This Fund has $117,750 in reserves.

Special Revenues - Other

This sub-fund includes a one-time contribution of $300,000 from the Lennar Development that was received in FY 2016 and restricted for educational projects and programs, per agreement. Approval was granted for the allocation of funds to supplement Miami-Dade County School Board contribution for enhanced security in the two K-8 public schools of the Town of Miami Lakes. The FY 2019-20 Budget remains at $300,000 in reserves for future educational projects and programs.

Impact Fees Fund

Pursuant to Section 163.31801 of the Florida Statute, impact fees are an important source of revenue for a local government to use in funding the infrastructure necessitated by new growth. Impact fees are paid by developers to offset the cost to adequately serve the impacts and demands of new development. Two types of Impact Fees, Parks and Public Safety, are collected by Miami-Dade County on behalf of the Town and the revenues are captured in the Impact Fee Fund to fund capital improvements, capital facility and capital equipment attributable to new developments.

Parks Impact Fees are collected: 1) to offset the impact of residential development on park **open space**, and 2) to address the need for **improvements** to local park property.

1) Open Space - Revenues for FY 2019-20 are estimated at $175,000 from new developments including Lucida Apartments, and Alari Office Building, with a carryforward fund balance of $1,067,205, totaling $1,242,205. The amount of $200,000 is transferred to the Capital Projects Fund for construction of Bridge Park – Phase 1. This Fund has $1,042,205 is reserves.

2) Improvements – Revenues for FY 2019-20 are estimated at $175,000 from new developments including Lucida Apartments, and Alari Office Building, and a carryforward fund balance of $65,691, totaling $240,691. This fund has $240,691 in reserves for future projects.

Public Safety (Police) impact fees are intended to offset the cost of additional capital resources required to maintain adequate police protection for the existing population and to accommodate projected population growth due to new development. Revenues for FY 2019-20 are estimated at $66,700 from new developments including Lucida Apartments, and Alari Office Building, and a carryforward fund balance of $77,189 for a total budget of $143,889. The budget is earmarked for the purchase and implementation of a license plate recognition software ($143,889). This software is an effective public safety tool used to enhance law enforcement and investigative capabilities while promoting a safe and secure environment for our residents. This Fund has no reserves.

In lieu of payment of Road Impact Fees, Miami-Dade County approved for Town Center Developer to contribute towards the widening of NW 67th Avenue at the Palmetto ($547,268). As per agreement with the developer, 50% of the contract was paid in FY2019, and the remaining $273,634 due in FY2020. A sub-fund **Road Impact Fees (Contribution in Lieu of)** was created to account for the contribution with a transfer to the Capital Projects Fund to record the expenses of this project which is currently underway.

Building Department Fund

The Building Department safeguards public health, safety and general welfare through the administration and enforcement of the Florida Building Code to ensure the highest level of building code compliance. The Department performs plans review for all commercial and residential construction, mandatory inspections for all phases of construction to ensure compliance with building safety regulations, collects permit fees and issues permits for residential and commercial construction, issues Certificates of Completion, Certificates of Occupancy and Business Tax Receipts. Per State Statute, fees generated by the Building Department are restricted for building permitting and inspection activities. In FY 2016-17, the Building department activities

were separated from the General Fund, and a new Building Department Fund created to more accurately account for the receipts of building permit fees, related revenues and expenditures. Zoning function revenues and expenses, as well as Business Tax Receipt revenues and expenditures remain in the General Fund as these functions are not regulated by the Florida Building Code.

The FY 2019-20 Budget for the Building Department Fund totals $4,038,442, an overall decrease of $626,561 or -13.43% over FY19 year-end projections. Revenues include $1,230,000 in building permit fees, technology fee of $123,000, building permit violation fee, lost plans, and interest income $85,000 and a carryforward fund balance of $2,600,442.

The operating cost for FY 2019-20 is $2,175,396 and includes 13.5 FTEs, contractual services for building inspection and plans review in support of new residential construction, licensing and support of the Building permitting software TRAKiT, credit card transaction fees, other miscellaneous expenses. The budget includes $124,380 in capital expenditure, as well as reimbursement of $257,575 to the General Fund for administrative support provided by the General Fund. This Fund has a reserve of $1,481,091 and is expected to decrease as the new developments progress through the permitting process over the next several years.

Performance Measures

The principal measures of performance for the Building Department Fund are the number of building permits issued, the amount of fees collected and the number of inspections conducted. There are other key measures that the Town monitors internally, such as the turn-around time for permit review to ensure that all inspections are performed within 24 hours of being requested.

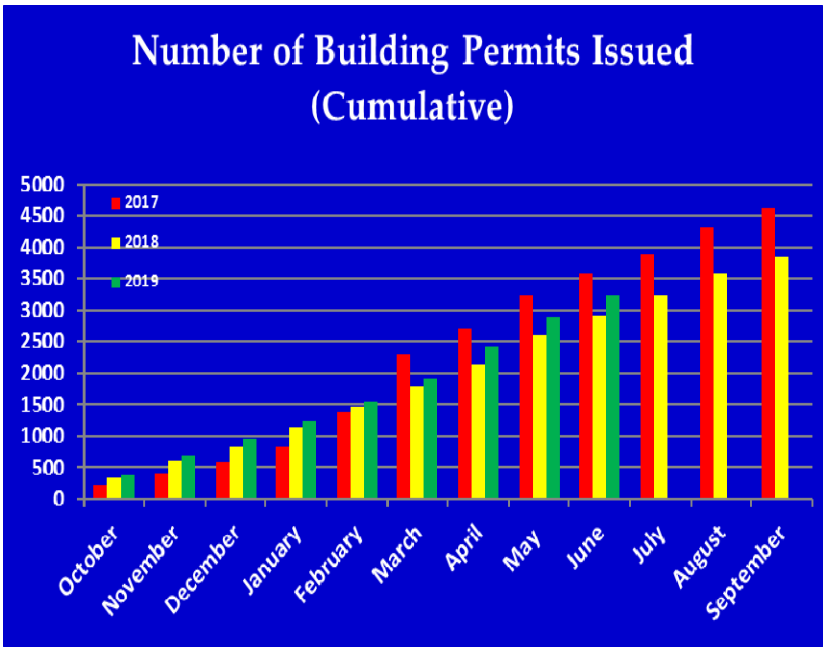


Fig.6: Cumulative number of Building Permits issued in FY19 at end of 3rd quarter has reached 3,231, primarily due to two new major residential developments.

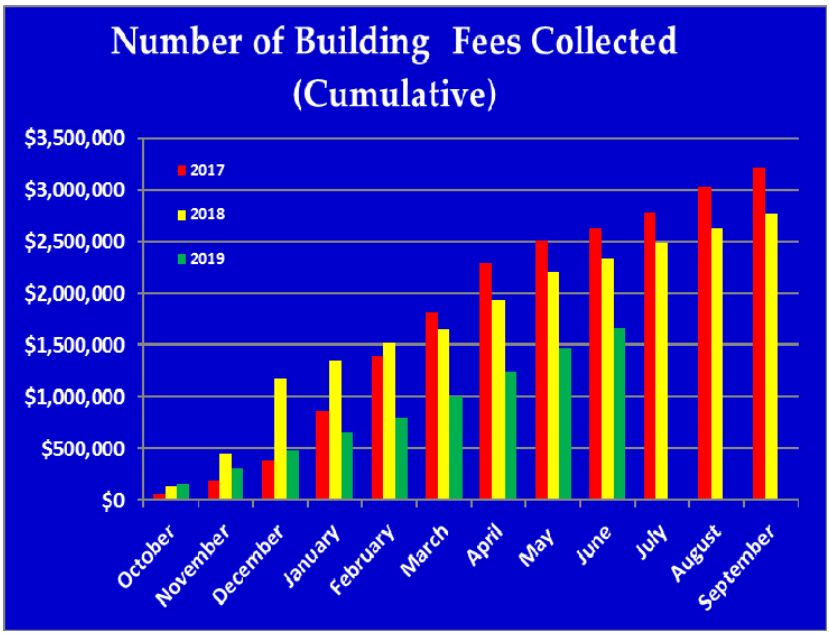


Fig.7: Cumulative amount of Building Permit Fees collected totals $1,662,166 in FY19 as at 3rd quarter, which is slightly lower than FY18.

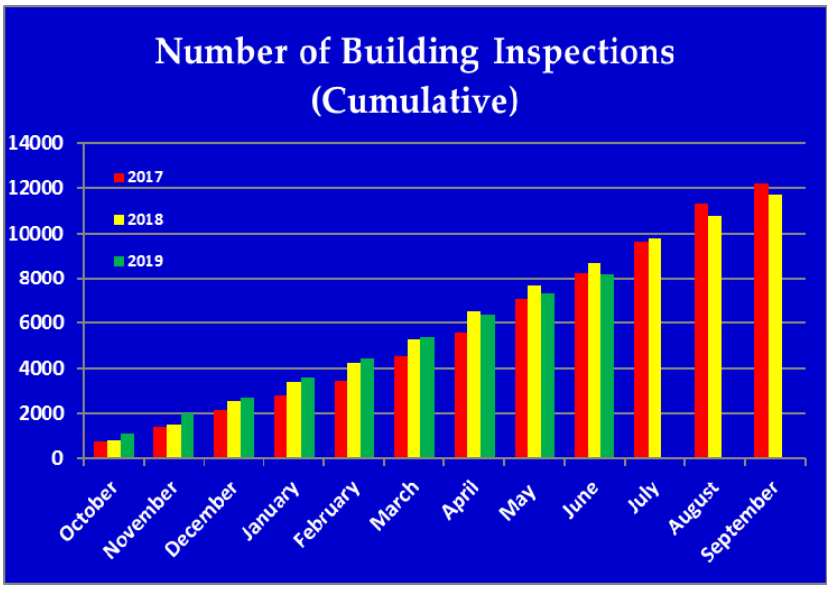


Fig.8: The cumulative number of Building Inspections performed in FY19 as at 3rd quarter. A total of 8,174 inspections was conducted thus far, and the Building Department continues to work diligently to provide excellent service while keeping up with the increased number of requests.

Special Taxing Districts

In 2014, Town residents who were living within special taxing districts in the Town of Miami Lakes expressed interest in transferring these services to the Town with the goal of receiving hometown services. On November 8, 2016, Miami-Dade County voters approved a Charter Amendment authorizing a municipality to act as the governing body for special taxing districts within their municipalities. Once the amendment was approved, the residents of six special taxing districts within the Town presented a petition to be transferred from the County, and the Town Council approved the request on September 5, 2017. On January 21, 2018, elections within the districts' boundaries were conducted via mail-in ballot. All six districts received a majority vote ratifying the transfer to the Town. The Town organized public meetings with the resident of each district to discuss preferred level of services and the preliminary rates.

The Special Taxing Districts sub-fund of the Special Revenue Fund was created to account for the cost to provide public improvements and special services through a non-ad valorem assessment. Non-ad valorem assessments represent a cost share assigned to a group of properties to pay all or part of the cost associated with a specific public service or improvement, such as security guard services, lighting, lake, and landscape maintenance, primarily benefitting those properties. The Town of Miami Lakes will provide security guard services to four Districts, and lake maintenance to two Districts.

The FY 2019-20 Proposed Budget for all Districts total $1,853,723 and includes the following rates for each District:

- Loch Lomond Security Guards - $2,536.40
- Royal Oaks East Security Guards - $977.73

- Royal Oaks Section 1 Security Guards - $706.89
- Miami Lakes Section 1 Security Guards - $285.37
- Lake Hilda Lake Maintenance - $157.92
- Lake Patricia Lake Maintenance - $231.46

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
SPECIAL REVENUE FUND							
TRANSPORTATION GAS TAX							
REVENUE							
1ST LOCAL OPT GAS TAXES - 6¢	$415,546	$404,010	$395,000	$395,000	$403,193	$390,645	Based on Dept. of Revenue estimate
SR TRANSP BUDGET CARRYFORWARD	$0	$0	$111,940	$173,699	$173,699	$11,892	Prior year fund balance carryforward
TOTAL REVENUES	**$415,546**	**$404,010**	**$506,940**	**$568,699**	**$576,892**	**$402,537**	
EXPENDITURE							
TRANSFERS OUT-GENERAL FUND	$0	$920	$0	$0	$0	$0	-
TRANSP- ADA COMPLIANCE	$27,272	$13,200	$25,000	$25,000	$25,000	$25,000	Sidewalk repairs for ADA compliance
ROADS - POTHOLE REPAIRS	$9,356	$19,317	$20,000	$20,000	$19,250	$20,000	Continuation of town-wide pothole repairs
SIDEWALK PRESSURE CLEANING	$82,545	$76,529	$80,000	$84,900	$84,900	$60,000	Sidewalks throughout Town and main roads
ROADS - SIDEWALK REPLACEMENT	$138,367	$147,303	$170,000	$235,100	$235,100	$201,537	Complete replacement of trip hazard and sidewalks Town wide, as necessary
ROADS - STRIPING & SIGNS	$12,326	$10,052	$20,000	$20,000	$20,750	$16,000	Sign replacement and roadway striping improvement
ROADS - CONTINGENCY	$0	$0	$111,940	$3,699	$0	$0	Contingency for transportation project needs
TRANSP - ROAD SYSTEM MAINT	$85,677	$72,606	$80,000	$80,000	$80,000	$80,000	60% roadway repairs and 40% median repairs (Irrigation and non-capital
TRANSFER TO CAPITAL PROJECTS FUND	$0	$0	$0	$100,000	$100,000	$0	-
TOTAL EXPENDITURES	**$355,543**	**$339,927**	**$506,940**	**$568,699**	**$565,000**	**$402,537**	
TRANSIT							
REVENUE							
CONTRIBUTIONS & DONATIONS-FREEBEE ADVERTISING	$0	$0	$0	$0	$30,000	$30,000	Freebee Advertising
COUNTY TRANSIT SURTAX 20% SALES TAX	$242,327	$257,645	$240,000	$240,000	$255,385	$270,000	20% of Half Cent Surtax for transit use only
SR TRANSIT 20% PTP CARRYFORWARD	$0	$0	$144,888	$220,146	$220,146	$93,371	Prior year fund balance carryforward
TOTAL REVENUES	**$242,327**	**$257,645**	**$384,888**	**$460,146**	**$505,531**	**$393,371**	
EXPENDITURE							
REGULAR SALARIES	$27,360	$39,885	$39,270	$39,270	$45,803	$40,173	Salary and wages for full-time employee to manage transit and traffic
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,047	$1,047	$0	$0	No FY20 budget.
PAYROLL TAXES	$2,432	$3,029	$3,004	$3,004	$3,504	$3,073	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$2,418	$3,582	$3,244	$3,244	$3,338	$3,405	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$4,202	$10,078	$6,529	$6,529	$5,876	$7,342	Includes medical, dental, vision and life.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PROFESSIONAL SERVICES	$1,933	$0	$0	$0	$0	$0	No FY20 budget.
TRAFFIC STUDIES	$0	$29,432	$20,000	$55,568	$33,000	$20,000	Traffic studies as needed.
TRANSIT BUS CIRCULATOR (FREEBEE)	$121,336	$110,930	$228,000	$228,000	$270,901	$250,000	Two regular Feebee & one large vehicle operation.
TRAVEL & PER DIEM	$475	$981	$1,500	$1,500	$1,000	$1,250	Tolls, mileage, airfare to meetings & conferences
TRANSIT BUS SHELTER INSURANCE	$25,665	$26,584	$29,896	$29,896	$30,025	$30,925	Insurance for buses and bus shelters.
REPAIR & MAINTENANCE-TRANSIT BUS SHELTERS	$6,242	$10,135	$0	$0	$0	$8,840	Repair and maintenance of 23 bus shelters and bus stop signs.
REPAIR & MAINTENANCE-GPS	$4,967	$4,643	$0	$0	$2,444	$0	No FY20 budget.
REPAIR & MAINTENANCE-VEHICLES	$43,532	$42,553	$10,000	$10,000	$0	$0	No FY20 budget.
MARKETING PROMOTIONAL SUPPORT	$194	$0	$5,000	$5,000	$2,500	$5,000	Production of marketing materials and promotional support for Transit Program.
CONTINGENCY	$0	$0	$24,398	$64,088	$0	$8,862	Reserve for transit project needs.
TRANSIT ADMIN PROG EXP5%	$12,116	$12,882	$12,000	$12,000	$12,769	$13,500	Administrative expense.
CAR CHARGING STATION	$0	$1,259	$0	$0	$0	$0	No FY20 budget.
FUEL & LUBRICANTS	$25,410	$25,788	$0	$0	$0	$0	No FY20 budget.
EDUCATION & TRAINING	$120	$1,301	$1,000	$1,000	$1,000	$1,000	Registration for training & conferences.
TRANSFERS OUT-GENERAL FUND	$174,490	$0	$0	$0	$0	$0	No FY20 budget.
TOTAL EXPENDITURES	**$452,893**	**$323,063**	**$384,888**	**$460,146**	**$412,160**	**$393,371**	
IMPACT FEES - POLICE							
REVENUE							
IMPACT FEES - PUBLIC SAFETY	$0	$0	$0	$0	$0	$0	
TRANSF FROM POLICE IMPACT FEES - FD105	$36,475	$0	$0	$0	$0	$0	
SPEC REV POLICE BUD CARRYFWD	$0	$0	$0	$0	$0	$0	
TOTAL REVENUES	**$36,475**	**$0**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURE							
POLICE IMPACT FEE EXP	$0	$0	$0	$0	$0	$0	
TRANSFER OUT - CIP FUND	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	
TREE ORDINANCE - BLACK OLIVE REMOVAL PROGRAM							
REVENUE							
BLACK OLIVE PROGRAM-FEE	$423	$6,658	$2,500	$2,500	$3,565	$2,500	Program fee

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
TREE REMOVAL PROGRAM-FEE	$3,694	$24,647	$5,000	$5,000	$7,500	$7,500	Program fee
TRANSF IN FROM GENERAL FUND	$11,416	$0	$0	$0	$0	$0	No FY20 budget.
BUDGET CARRYFORWARD	$0	$0	$23,227	$23,227	$31,305	$27,370	
TOTAL REVENUES	**$15,533**	**$31,305**	**$30,727**	**$30,727**	**$42,370**	**$37,370**	
EXPENDITURE							
BLACK OLIVE TREE PROGRAM	$27,450	$0	$30,727	$30,727	$15,000	$37,370	Tree removal and replacement expense
TOTAL EXPENDITURES	**$27,450**	**$0**	**$30,727**	**$30,727**	**$15,000**	**$37,370**	
PEOPLE'S TRANSPORTATION PLAN (PTP 80%)							
REVENUE							
STAFF COSTS	$0	$25	$0	$0	$0	$0	
TRANSPORTATION 80% PTP	$969,308	$1,030,582	$975,000	$975,000	$1,007,411	$1,080,000	80% of Half Cent Surtax allocation
INTEREST INCOME	$7,052	$12,093	$5,000	$5,000	$23,000	$10,000	Interest income from Investment Portfolio
INSURANCE CLAIMS	$8,060	$7,984	$0	$0	$0	$0	FY18 Claims for light pole accidents
TRANSPORTATION BUDGET CARRYFORWARD	$0	$0	$122,122	$215,282	$215,282	$106,566	Prior year fund balance carryforward
TOTAL REVENUES	**$984,420**	**$1,050,684**	**$1,102,122**	**$1,195,282**	**$1,245,693**	**$1,196,566**	
EXPENDITURE							
REGULAR SALARIES	$26,887	$38,885	$39,270	$39,270	$40,173	$40,173	Salary and wages for full- time employee to manage transit and traffic issues (Transportation Manager at 50%)
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,047	$1,047	$0	$0	No FY20 budget
PAYROLL TAXES	$994	$2,975	$3,004	$3,004	$3,073	$3,073	Calculated based on 7.65% of salaries
FRS RETIREMENT CONTRIBUTION	$901	$2,634	$3,244	$3,244	$3,338	$3,405	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$0	$562	$6,529	$6,529	$5,876	$7,342	Includes medical, dental, vision and life
PROFESSIONAL SERVICES	$18,281	$1,815	$0	$0	$0	$0	No FY20 budget
TRANSPORTATION STUDIES	$23,816	$57,697	$20,000	$49,300	$69,000	$97,000	NW 155th St Feasibility Study ($33,000). Fairway Dr Pedestrian/Vehicle Study ($39,000). Studies as needed (25,000)
DEMAND SERVICES - CONTRACT	$0	$0	$0	$0	$0	$0	No FY20 budget
TRAVEL & PER DIEM	$0	$0	$0	$0	$1,400	$2,500	Tolls, mileage, airfare to meetings & conferences
STREET LIGHTING UTILITIES	$284,673	$255,483	$254,400	$254,400	244,607	$250,000	Street lighting utility expense. Reduction of expenses due to conversion of Town owned street lights to LED

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REPAIRS & MAINTENANCE-STREET LIGHTING	$67,640	$77,490	$70,000	$53,000	$0	$0	Maintenance and repairs of street lights not owned by FPL. Moved to
REPAIR & MAINTENANCE-BIKEPATHS/GREENWAY	$13,502	$553	$5,878	$5,878	$5,870	$7,996	Repair and maintenance of greenway bike path
CONTINGENCY	$0	$0	$0	$15,440	$0	$11,076	Contingency for Transportation project needs
ADMIN PTP EXP 5%	$48,465	$51,529	$48,750	$48,750	$50,371	$54,000	Administrative expense
LIGHT POLE	$16,120	$0	$0	$0	$0	$0	-
LED LIGHT RETROFIT	$258,382	$112,387	$0	$0	$0	$0	-
TRANSFER CAPITAL-TRANSPORTATION	$26,276	$825,000	$650,000	$715,420	$715,420	$720,000	FY20 transfer for 59th Ave Extension ($475,000), Royal Oaks Drainage Phase 1 ($125,000) Palmetto and NW 67th Avenue Widening Project ($90,000 contingency and design), and NW 60th Avenue ($30,000). FY19 transfer for 59th Ave extension ($500,000) and Stormwater Drainage Projects($150,000). FY18 includes transfer to Capital Projects Fund for bike path striping at 89th Avenue and Commerce Way ($50,000) and 59th Avenue extension ($775,000)
TOTAL EXPENDITURES	**$785,937**	**$1,427,009**	**$1,102,122**	**$1,195,282**	**$1,139,127**	**$1,196,566**	
MOBILITY FEE TRUST ACCOUNT FUND							
REVENUE							
MOBILITY FEE	$3,462	$97,616	$335,000	$335,000	$40,598	$217,750	Fees from Lucida Apartments & Alari Office Building.
BUDGET CARRYFORWARD	$0	$0	$0	$0	$4,744	$0	-
TOTAL REVENUES	**$3,462**	**$97,616**	**$335,000**	**$335,000**	**$45,342**	**$217,750**	
EXPENDITURE							
PROFESSIONAL SERVICES	$0	$0	$20,500	$20,500	$24,347	$0	-
TRAFFIC STUDIES	$0	$78,738	$0	$0	$2,576	$0	-
CONTINGENCY RESERVES	$0	$0	$0	$0	$0	$117,750	Reserve for future projects.
TRANSFER TO CAPITAL-TRANSPORTATION	$468,000	$208,870	$314,500	$314,500	$18,419	$100,000	Transfer for NW 60th Avenue Business Park East. FY19 Transfer to Capital for Windmill Gate Road improvement.
TOTAL EXPENDITURES	**$468,000**	**$287,608**	**$335,000**	**$335,000**	**$45,342**	**$217,750**	
SPECIAL REVENUES - OTHER							
REVENUE							

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CONTRIBUTION FROM DEVELOPER	$300,000	$0	$0	$0	$0	$0	-
BUDGET CARRYFORWARD	$0	$0	$300,000	$300,000	$300,000	$300,000	Contribution for educational purposes
TOTAL REVENUES	**$300,000**	**$0**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	
EXPENDITURE							
TRANSFER TO GENERAL FUND	$0	$0	$0	$0	$0	$0	-
CONTINGENCY FOR EDUCATION	$0	$0	$300,000	$300,000	$0	$300,000	Reserve for future educational projects and programs.
TOTAL EXPENDITURES	**$0**	**$0**	**$300,000**	**$300,000**	**$0**	**$300,000**	
TOTAL SPECIAL REVENUE FUND REVENUES:	**$1,997,763**	**$1,841,260**	**$2,659,677**	**$2,889,854**	**$2,715,829**	**$2,547,594**	
TOTAL SPECIAL REVENUE FUND EXPENDITURES:	**$2,089,823**	**$2,377,608**	**$2,659,676**	**$2,889,854**	**$2,176,630**	**$2,547,593**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
IMPACT FEES FUND							
PARKS IMPROVEMENT							
REVENUES							
PARKS IMPACT FEES - IMPROVEMENTS	$491,916	$502,797	$670,000	$670,000	$200,000	$175,000	Impact fees from Lucida Apartments and Alari Office Building developments.
INTEREST INCOME	$1,929	$24,192	$0	$0	$28,500	$0	-
PARKS BUDGET CARRYFORWARD	$0	$0	$158,743	$158,743	$165,934	$65,691	Prior year fund balance carryforward.
TOTAL REVENUES	**$493,845**	**$526,989**	**$828,743**	**$828,743**	**$394,434**	**$240,691**	
EXPENDITURES							
TRANSFER TO CPF - PARKS (PIMP)	$684,900	$170,000	$828,743	$828,743	$328,743	$0	-
CONTINGENCY - IMPROVEMENTS	$0	$0	$0	$0	$0	$240,691	Reserve for future projects.
TOTAL EXPENDITURES	**$684,900**	**$170,000**	**$828,743**	**$828,743**	**$328,743**	**$240,691**	
					$65,691		
PARKS OPEN SPACE							
REVENUES							
PARKS IMPACT FEES - OPEN SPACE	$526,871	$486,080	$670,000	$670,000	$210,000	$175,000	Impact fees from Lucida Apartments and Alari Office Building developments.
INTEREST INCOME	$0	$2,377	$0	$0	$500	$0	-
PARKS BUDGET CARRYFORWARD	$0	$0	$893,249	$893,249	$881,705	$1,067,205	
TOTAL REVENUES	**$526,871**	**$488,456**	**$1,563,249**	**$1,563,249**	**$1,092,205**	**$1,242,205**	
EXPENDITURES							
TRANSFER TO CPF - PARKS (POS)	$50,000	$83,622	$0	$0	$25,000	$200,000	Transfer to Capital Projects Fund for design of Bridge Park
CONTINGENCY - OPEN SPACE	$0	$0	$1,563,249	$1,563,249	$0	$1,042,205	Reserve for future projects.
TOTAL EXPENDITURES	**$50,000**	**$83,622**	**$1,563,249**	**$1,563,249**	**$25,000**	**$1,242,205**	
PUBLIC SAFETY IMPACT FEES							
REVENUES							

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
PUBLIC SAFETY IMPACT FEES	$182,642	$231,029	$310,000	$310,000	$75,396	$66,700	Impact fees from Lucida Apartments and Alari Office Building developments
INTEREST INCOME	$867	$406	$0	$0	$800	$0	
PUBLIC SAFETY BUDGET CARRYFORWARD	$0	$0	$120,597	$120,597	$121,531	$77,189	
TOTAL REVENUES	**$183,509**	**$231,434**	**$430,597**	**$430,597**	**$197,727**	**$143,889**	
EXPENDITURES							
CONTINGENCY	$0	$0	$185,597	$185,597	$0	$0	-
LICENSE PLATE RECOGNITION SOFTWARE	$9,897	-$9,897	$200,000	$200,000	$105,460	$143,889	Includes purchase and installation of license plate recognition software.
MOBILE SPEED RADAR	$0	$0	$45,000	$45,000	$15,078	$0	-
TRANSFER TO CIP-FACILITIES	$0	$30,865	$0	$0	$0	$0	-
TRANSFER TO SRF	$36,475	$0	$0	$0	$0	$0	-
TRANSFER TO CPF-FACILITIES	$110,000	$147,085	$0	$0	$0	$0	-
TOTAL EXPENDITURES	**$156,372**	**$168,053**	**$430,597**	**$430,597**	**$120,538**	**$143,889**	
ROAD IMPACT FEES (IN LIEU OF)							
REVENUES							
IMPACT FEES ROAD	$0	$0	$641,934	$699,269	$446,873	$273,634	Balance from Graham Companies in lieu of impact fees for 67th Avenue Widening project
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$0	-
TOTAL REVENUES	**$0**	**$0**	**$641,934**	**$699,269**	**$446,873**	**$273,634**	
EXPENDITURES							
CONTINGENCY	$0	$0	$0	$0	$0	$0	
TRANSFER TO CPF - TRANSPORTATION IMPRV	$0	$0	$641,934	$699,269	$446,873	$273,634	Transfer for 67th Avenue Widening Project.
TOTAL EXPENDITURES	**$0**	**$0**	**$641,934**	**$699,269**	**$446,873**	**$273,634**	
TOTAL IMPACT FEE FUND REVENUES:	**$1,204,225**	**$1,246,880**	**$3,464,523**	**$3,521,858**	**$2,131,239**	**$1,900,419**	
TOTAL IMPACT FEE FUND EXPENDITURES:	**$891,272**	**$421,675**	**$3,464,523**	**$3,521,858**	**$921,154**	**$1,900,419**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
BUILDING DEPARTMENT FUND							
REVENUE							
INTEREST INCOME	$0	$56,570	*$0*	$0	$0	$0	-
BUILDING PERMITS-LOST PLANS	$7,132	$12,049	$10,000	$10,000	$10,398	$10,000	Based on prior year's trend
BUILDING PERMITS	$2,757,844	$2,289,390	$2,000,000	$2,000,000	$1,816,733	$1,230,000	Includes new development: Alari, Lucida, and other.
BUILDING PERMITS-VIOLATION FEE	$61,637	$42,928	$50,000	$50,000	$33,652	$35,000	-
STAFF COSTS	$0	$29	*$0*	$0	$0	$0	-
CODE COMPLIANCE EARLY PAYMENTS	$561	$0	*$0*	*$0*	$250	$0	-
INTEREST INCOME	$9,389	$0	$10,000	$10,000	$70,000	$40,000	Interest income from Investment Portfolio
FUND BALANCE CARRYFORWARD	$0	$0	$2,544,366	$2,544,366	$2,528,710	$2,600,442	Prior year fund balance carryforward
MISCELLANEOUS INCOME	$84	$0	$0	$0	$0	$0	-
TRANSFER FROM GENERAL FUND	$269,616	$0	$0	$0	$0	$0	-
BUILDING PERMITS-TECHNOLOGY FEE	$290,825	$287,226	$200,000	$200,000	$205,260	$123,000	Based on 10% of permit revenues
TOTAL REVENUES	**$3,397,089**	**$2,688,192**	**$4,814,366**	**$4,814,366**	**$4,665,003**	**$4,038,442**	
EXPENDITURE							
REGULAR SALARIES	$865,896	$1,088,872	$1,201,717	$1,201,717	$1,131,979	$1,265,583	Current salary and wages.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$32,037	$32,037	$0	$0	-
OVERTIME	$2,118	$930	$0	$0	$12,435	$2,500	Overtime as needed
PAYROLL TAXES	$66,446	$82,627	$92,292	$92,292	$86,750	$97,324	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$64,500	$84,238	$99,178	$99,178	93,909	$107,134	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$78,606	$93,278	$154,690	$154,690	169,533	$217,587	Includes medical, dental, vision and life.
HEALTH INSURANCE ALLOWANCE	$12,001	$10,995	$0	$0	$0	$0	-
WIRELESS STIPEND	$1,936	$2,077	$2,400	$2,400	$1,920	$2,400	Stipend for Building Official, Chief Building Inspector and Senior Building
PROFESSIONAL SERVICES	$176,007	$154,309	$225,000	$225,000	$114,300	$225,000	Contractual services under ICA.
BUILDING CONTRACTUAL SERVICES	$3,375	$7,111	$7,500	$7,500	$0	$0	No FY20 budget
TRAVEL & PER DIEM	$0	$10	$2,500	$2,500	$1,000	$4,000	Travel to user conference.
CAR ALLOWANCE	$18,000	$19,962	$24,000	$24,000	$21,200	$24,000	Allowance for Building Official, Chief Building Inspector, Senior Building
MOBILE PHONES	$6,867	$0	$0	$0	$0	$0	-
BUILDING COPIER LEASE	$1,767	$1,635	$2,220	$2,220	$1,800	$2,200	Building's copier rental and usage.
INSURANCE	$0	$42,873	$62,327	$62,327	$64,069	$75,000	Property and liability insurance, workers compensation.
REPAIR & MAINTENANCE-CONTRACTS	$120	$0	$0	$0	$0	$0	-
PRINTING & BINDING	$0	$616	$600	$600	$300	$600	Business cards and printed materials

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CONTINGENCY RESERVE	$0	$0	$2,523,916	$2,523,916	$0	$1,481,091	Reserve for additional expenses related to increase in permit activity.
ADMINISTRATIVE SUPPORT	$123,643	$180,174	$235,682	$235,682	$216,253	$257,575	Overhead charges for administrative support of Building activities.
CREDIT CARD FEES	$49,466	$39,777	$46,975	$46,975	$46,975	$47,000	Credit card transaction fees for Building Department - TRAKIT - web and
OFFICE SUPPLIES	$2,640	$0	$0	$0	$0	$0	-
ISF-M OPERATING SUPPLIES	$0	$1,297	$0	$0	$800	$0	-
UNIFORMS	$3,939	$3,999	$4,000	$4,000	$3,000	$4,000	Includes 1 shirt for office staff and 5 shirts for field staff with name and
PUBLICATIONS & MEMBERSHIPS	$989	$2,157	$1,280	$1,280	$1,280	$2,500	South Florida Building Officials membership / ASFPM.
EDUCATION & TRAINING	$0	$2,595	$2,500	$2,500	$2,500	$4,000	Registration and training at conferences.
MACHINERY & EQUIPMENT	$6,805	$0	$0	$0	$0	$0	-
TRANSFER TO FACILITIES MAINTENANCE FUND	$42,388	$36,680	$44,776	$44,776	$46,423	$44,792	Building Department's portion of Town Hall building expenses at 13% of total cost.
TRANSFER OUT-GENERAL FUND	$616	$0	$0	$0	$0	$0	-
	$1,528,123	**$1,856,212**	**$4,765,590**	**$4,765,590**	**$2,016,425**	**$3,864,286**	
ELECT RECORDS STORAGE/DIGITAL IMAGING	$3,143	$6,301	$6,000	$6,000	$6,600	$7,000	Digitization and printing of large plans.
REMOTE ACCESS DEVICE DATA PLAN	$649	$7,636	$8,740	$8,740	$7,500	$8,740	Cell phones and data plans for inspector field devices. Floater iPad ($480) data plan used for credit card payments.
REPAIR & MAINTENANCE-SOFTWARE	$38,294	$39,714	$34,036	$34,036	$34,036	$34,036	Includes annual license & support for ITRAKit permitting system ($33,336) and AutoCAD system ($700).
MACHINERY & EQUIPMENT	$0	$6,634	$0	$0	$0	$86,600	Computers, monitors, iPad, printers and server for Trakit upgrade-transfer from Technology Fund.
SOFTWARE	$0	$65,560	$0	$0	$0	$37,780	Additional Customization for Permit Software.
	$42,087	**$125,846**	**$48,776**	**$48,776**	**$48,136**	**$174,156**	
TOTAL BUILDING DEPARTMENT REVENUES	**$3,397,089**	**$2,688,192**	**$4,814,366**	**$4,814,366**	**$4,665,003**	**$4,038,442**	
TOTAL BUILDING DEPARTMENT EXPENSES:	**$1,570,210**	**$1,982,058**	**$4,814,366**	**$4,814,366**	**$2,064,561**	**$4,038,442**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
MIAMI LAKES SECTION ONE - 1701				
Number of Units	*841.00*		*841.00*	
Assessment Rate per Unit	*$285.37*		*$285.37*	
Total Guard Service Hours	*8,760*		*8,760*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*192*		*192*	
Guard Hourly Rate	*14.35*		*15.50*	
Vehicle Hourly Rate				
REVENUES				
SPECIAL ASSESMENT AT 100%	239,996	228,240	239,996	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(12,000)		(12,000)	
STD TRANSPONDERS	-	1,700	1,000	
CARRYOVER	-	2,885	46,017	
REVENUE TOTAL	**$227,996**	**$232,825**	**275,014**	
EXPENSES				
SECURITY SERVICES - GUARD	125,706	125,781	135,780	
SECURITY GUARD HOLIDAY COST	1,378	-	-	
POLICE OFF DUTY FOR EVENTS	-	-	-	
SECURITY SERVICES - VEHICLE	-	-	-	
OPERATING SECURITY COST SUBTOTAL	**$127,084**	**$125,781**	**$135,780**	
MANAGEMENT & MONITORING (DIRECT COSTS)	-	-	6,845	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	23,840	23,840	17,194	
ADMINISTRATIVE COST SUBTOTAL	**$23,840**	**$23,840**	**$24,039**	
JANITORIAL SERVICES	1,000	1,250	1,500	
TELEPHONE SERVICES	-	446	500	
MOBILE PHONES	500	-	-	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
UTILITY SERVICES-ELECTRICITY	1,200	692	1,100	
UTILITY SERVICES-WATER & SEWER	600	140	500	
REPAIR & MAINTENANCE-MAJOR	2,500	8,090	49,000	Other outside maintenance
REPAIR & MAINTENANCE-OTHER SUPPLIES	1,500	-	-	
EXTERMINATOR SERVICES	200	169	200	$16 monthly
REPAIR & MAINTENACE-GROUNDS	0	19,600	6,000	
GATE EQUIPMENT & REPAIRS	1,500	6,225	6,000	
PRINTING & BINDING	200	114	200	
GENERAL ADVERTISEMENTS	250	461	500	
TRANSPONDERS	-	-	1,000	
OPERATING COST SUBTOTAL	**$9,450**	**$37,186**	**$66,500**	
CONTINGENCY RESERVE	67,622	-	48,695	
TOTAL EXPENSE W/RESERVES	**$227,996**	**$186,808**	**$275,014**	
GRAND TOTAL MIAMI LAKES SECTION SURPLUS/(DEFICIT)	**$0**	**$46,017**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LOCH LOMOND - 1700				
Number of Units	*188.00*		*188.00*	
Assessment Rate per Unit	*$2,726.40*		*$2,536.40*	Assessment rate was reduced by $190 from prior year
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*8,760*		*8,760*	
Total Holiday Hours	*288*		*288*	
Guard Hourly Rate	*21.12*		*20.50*	New security contract hourly rate was reduced by .62
Vehicle Hourly Rate	*1.50*		*1.50*	
SPECIAL ASSESMENT AT 100%	$512,563	$488,483	$476,843	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($25,628)	$0	($23,842)	
STD TRANSPONDERS	$0	$0	$0	
CARRYOVER	($20,000)	($10,614)	$6,385	
REVENUE TOTAL	**$466,935**	**$477,869**	**$459,386**	
EXPENSES				
SECURITY SERVICES-GUARD	$370,022	$368,183	$359,160	
SECURITY GUARD HOLIDAY COST	$3,041	$0	$0	
POLICE OFF DUTY FOR HALLOWEEN	$300	$0	$0	
SECURITY SERVICES VEHICLE	$13,140	$12,853	$13,140	
OPERATING SECURITY COST SUBTOTAL	**$370,022**	**$381,036**	**$372,300**	
MANAGEMENT & MONITORING (DIRECT COSTS)	$0	$0	$6,845	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$37,840	$37,840	$26,905	
ADMINISTRATIVE COST SUBTOTAL	**$37,840**	**$37,840**	**$33,750**	
JANITORIAL SERVICES	$1,000	$1,250	$1,440	Services once per week.
TELEPHONE SERVICES	$0	$533	$550	
UTILITY SERVICES-ELECTRICITY	$1,200	$840	$1,200	
REPAIR & MAINTENANCE	$3,500	$0	$0	
REPAIR & MAINTENANCE-OTHER SUPPLIES	$35,852	$42,047	$10,000	Other outside maintenance
BUILDING MATERIALS	$700	$0	$0	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
CLEANING SUPPLIES FOR THE GUARD HOUSE	$100	$0	$0	
SAFETY EQUIPMENT & SUPPLIES FOR MAINTENANCE CREW	$100	$0	$0	
EXTERMINATOR SERVICES	$200	$169	$200	$16 monthly
REPAIR & MAINTENACE-GROUNDS	$0	$5,748	$4,000	
GATE EQUIPMENT & REPAIRS	$1,500	$1,535	$7,000	
PRINTING & BINDING	$200	$26	$200	
GENERAL ADVERTISEMENTS	$250	$461	$250	
STD ELECTION COSTS	$1,700	$0	$0	
TRANSPONDERS	$0	$0	$0	
GENERAL OPERATING COST SUBTOTAL	**$46,302**	**$52,608**	**$24,840**	
CAPITAL IMPROVEMENTS	$0	$0	$0	
CAPITAL OUTLAY COST SUBTOTAL	**$0**	**$0**	**$0**	
CONTINGENCY RESERVE	$5,000	$0	$28,496	
PROJECT BALANCE	$7,771	$0	$0	
SUBTOTAL EXPENSE (w/ reserves)	**$466,935**	**$471,484**	**$459,386**	
GRAND TOTAL LOCH LOMOND SURPLUS/(DEFICIT)	**$0**	**$6,385**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
ROYAL OAKS SECTION 1 - 1702				
Number of Units	*589.00*		*589.00*	
Assessment Rate per Unit	*$800.14*		*$706.89*	*Assessment rate reduced by $93.25 from prior year.*
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*384*		*384*	
Guard Hourly Rate	*21.12*		*17.17*	
Vehicle Hourly Rate	*1.5*		*1.6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	471,280	450,630	416,358	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(23,564)	-	(20,818)	
STD TRANSPONDERS	-	495	1,000	
CARRYOVER	-	26,728	67,518	
REVENUE TOTAL	**$447,716**	**$477,853**	**$464,058**	
EXPENSES:				
SECURITY SERVICES	370,022	358,170	300,818	
SECURITY GUARD HOLIDAY COST	4,055	-	-	
POLICE OFF DUTY FOR EVENTS	-	-	-	
SECURITY SERVICES-VEHICLE	-	-	-	
OPERATING SECURITY COST SUBTOTAL	**$374,077**	**$358,170**	**$300,818**	
MANAGEMENT & MONITORING (DIRECT COSTS)	5,709	5,709	13,690	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	25,900	25,900	26,023	
ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$39,713**	
JANITORIAL SERVICES	1,800	2,500	2,500	
TELEPHONE SERVICES	-	542	601	
MOBILE PHONES	960	-	-	
UTILITY SERVICES-ELECTICITY	3,100	2,119	3,100	
UTILITY SERVICES-WATER & SEWER	3,000	333	3,000	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
REPAIRS & MAINTENANCE	3,000	7,587	8,000	Other outside maintenance
MAJOR REPAIR & MAINTENANCE SUPPLIES	5,000	-	-	
EXTERMINATOR SERVICES	400	368	400	$31 monthly
GATE EQUIPMENT & REPAIRS	3,000	4,869	6,000	
PRINTING & BINDING	200	79	200	
GENERAL ADVERTISEMENTS	250	458	800	
TRANSPONDERS	-	1,700	1,000	
OPERATING COST SUBTOTAL	**$20,710**	**$20,556**	**$25,601**	
CAPITAL IMPROVEMENTS	**$0**	**$0**	**$48,963**	
CONTINGENCY RESERVE	**$21,320**	**$0**	**$48,963**	
TOTAL EXPENSE W/RESERVES	**$447,716**	**$410,335**	**$464,058**	
GRAND TOTAL ROYAL OAKS SECTION ONE SURPLUS/(DEFICIT)	**$0**	**$67,518**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
ROYAL OAKS EAST - 1703				
Number of Units	*533.50*		*533.50*	
Assessment Rate per Unit	*$977.73*		*$977.73*	
Total Guard Service Hours	*17,520*		*17,520*	
Total Vehicle Hours	*-*		*-*	
Total Holiday Hours	*384*		*384*	
Guard Hourly Rate	*21.12*		*17.17*	
Vehicle Hourly Rate	*1.50*		*1.55*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$521,619	$495,551	521,619	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($26,081)	$0	($26,081)	
STD TRANSPONDERS	$0	$910	$1,000	
CARRYOVER	$0	$30,134	$117,760	
TOTAL REVENUES	**$495,538**	**$526,595**	**$614,298**	**$0**
EXPENSES				
SECURITY SERVICES	$370,022	$357,893	$300,818	
SECURITY GUARD HOLIDAY COST	$4,055	$0	$0	
POLICE OFF DUTY FOR EVENTS	$0	$0	0	
SECURITY SERVICES-VEHICLE	$0	$0	0	
OPERATING SECURITY COST SUBTOTAL	**$374,077**	**$357,893**	**$300,818**	
MANAGEMENT & MONITORING (DIRECT COSTS)	$5,709	$5,709	$13,690	
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$25,900	$25,900	$26,709	
ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$40,399**	
JANITORIAL SERVICES	$1,800	$2,500	$2,500	
TELEPHONE SERVICES	$0	$529	$960	
MOBILE PHONES	$960	$0	$0	
UTILITY SERVICES-ELECTRICITY	$3,100	$2,320	$3,100	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
UTILITY SERVICES-WATER & SEWER	$1,500	$1,436	$1,500	
REPAIRS & MAINTENANCE-MAJOR	$3,000	$8,847	$15,000	Other outside maintenance
REPAIRS & MAINTENANCE-OTHER SUPPLIES	$5,000	$0	$5,000	
EXTERMINATOR SERVICES	$400	$337	$400	$31 monthly
GATE EQUIPMENT & REPAIRS	$3,000	$2,829	$3,000	
PRINTING & BINDING	$200	$73	$200	
GENERAL ADVERTISEMENTS	$250	$461	$1,000	
TRANSPONDERS	$0	$0	$1,000	
OPERATING COST SUBTOTAL	**$19,210**	**$19,333**	**$33,660**	
CONTINGENCY RESERVE	$70,642	$0	$239,421	
TOTAL EXPENENDITURES	**$495,538**	**$408,835**	**$614,298**	
GRAND TOTAL ROYAL OAKS EAST SURPLUS/(DEFICIT)	**$0**	**$117,760**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LAKE PATRICIA - 1704				
Number of Units	*72.5*		*72.5*	
Assessment Rate per Unit	*$231.46*		*$231.46*	
Bacterial Testing	*0*		*0*	
Fish Stocking	*1,000*		*1,100*	
Number of cycles	*12*		*12*	
Number of summer cycles	*6*		*6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$16,781	$15,953	$16,781	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($839)	$0	($839)	
CARRYOVER	$0	$1,259	$3,535	
TOTAL REVENUES	**$15,942**	**$17,212**	**$19,477**	
EXPENDITURES				
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,342	$1,342	$1,196	
ADMINISTRATIVE COST SUBTOTAL	**$1,342**	**$1,342**	**$1,196**	
FREIGHT & POSTAGE	$200	$0	$200	
WATER TREATMENT SERVICE	$11,900	$11,900	$11,900	
OTHER CHARGES FOR WATER TREATMENT	$1,500	$0	$1,500	
PRINTING & BINDING	$0	$10	$50	
GENERAL ADVERTISEMENTS	$200	$425	$424	
OPERATING COSTS SUBTOTAL	**$13,800**	**$12,335**	**$14,074**	
CONTINGENCY RESERVE	$800	$0	$4,207	
TOTAL EXPENDITURES	**$15,942**	**$13,677**	**$19,477**	
GRAND TOTAL LAKE PATRICIA SURPLUS/(DEFICIT)	**$0**	**$3,535**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
SPECIAL TAXING DISTRICTS				
LAKE HILDA - 1705				
Number of Units	*111*		*111*	
Assessment Rate per Unit	*$157.92*		*157.92*	
Number of cycles	*12*		*12*	
Number of summer cycles	*6*		*6*	
REVENUES				
SPECIAL ASSESMENT AT 100%	$17,529	$16,645	$17,529	
5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($876)	$0	($876)	
CARRYOVER	($2,165)	$1,814	$4,838	
TOTAL REVENUES	**$14,488**	**$18,459**	**$21,491**	
EXPENDITURES				
ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,188	$1,188	$1,091	
ADMINISTRATIVE COST SUBTOTAL	**$1,188**	**$1,188**	**$1,091**	
FREIGHT & POSTAGE	$100	$0	$100	
WATER TREATMENT SERVICE	$10,800	$10,500	$12,300	
OTHER CHARGES FOR WATER TREATMENT	$1,500	$1,500	$0	
PRINTING & BINDING	$0	$16	$20	
GENERAL ADVERTISEMENTS	$200	$417	$420	
OPERATING COSTS SUBTOTAL	**$12,600**	**$12,433**	**$12,840**	
CONTINGENCY RESERVE	$700	$0	$7,559	
TOTAL EXPENDITURES	**$14,488**	**$13,621**	**$21,491**	
GRAND TOTAL LAKE HILDA SURPLUS/(DEFICIT)	**$0**	**$4,838**	**$0**	
	$ 1,668,615	**$ 1,750,813**	**$ 1,853,723**	
	$ 1,668,615	**$ 1,504,760**	**$ 1,853,723**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
DISASTER FUND							
REVENUES							
FEDERAL GRANT	$1,222,352	$2,877,152	$0	$0	$0	$0	
INSURANCE CLAIMS	$0	$0	$0	$0	$0	$0	
TRANSFER FROM GENERAL FUND	$528,635	$0	$0	$0	$0	$0	
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$0	
	$0	$0	$0	$0	$0	$0	
TOTAL REVENUES	**$1,750,987**	**$2,877,152**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURE							
ADMINISTRATIVE	$0	$60,255	$0	$0	$0	$0	
EMERGENCY PROTECTIVE MEASURES	$423,879	$34,824	$0	$0	$0	$0	
ROADS AND BRIDGES	$7,019	$111,538	$0	$0	$0	$0	
DEBRIS REMOVAL & MONITORING	$1,114,105	$2,518,067	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$0	$28,259	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$199,642	$30,899	$0	$0	$0	$0	
BUILDING REPAIRS (FACILITIES)	$6,342	$24,347	$0	$0	$0	$0	
PARKS REPAIRS	$0	$68,964	$0	$0	$0	$0	
CONTINGENCY	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$1,750,987**	**$2,877,152**	**$0**	**$0**	**$0**	**$0**	

Electric Utility Tax Revenue
and
Debt Service Fund

Electric Utility Tax Revenue and Debt Service Fund

Electric Utility Tax Revenue

The Series 2010, Special Obligation Bond Covenant requires that the electrical utility tax revenue is first utilized to make the debt service payment. The Electric Utility Tax Revenue Fund was therefore created to ensure the appropriate capture of the revenue and the fees associated with the maintenance of the debt. All unused funds are transferred to the General Fund for general operations.

The Total Electric Utility Tax revenue for FY 2019-20 is budgeted at $3,000,000, a decrease of $810 or 0.03% over the current year projections. A transfer to the Debt Service Fund in the amount of $583,399 is budgeted, and $2,414,601 transfer to the General Fund. The annual dissemination service fee is estimated at $2,000.

Debt Service Fund

The Bond and Notes covenants require that all debt service-related revenues and expenditures are tracked in a separate fund. This Fund accounts for the servicing of all outstanding long-term obligations except those payable from Enterprise Funds. The Debt Service Fund for FY 2019-20 includes the Series 2010 Special Obligation Bond for construction of Government Center.

The Series 2010 Bond Holder interest payment for FY 2019-20 is $521,709 and the Federal Direct Payment (interest reimbursement) is estimated at $169,448. The difference between these two amounts ($352,261) represents the Town's portion of the debt service which is paid using the Electric Utility Tax revenues. The first principal payment ($380,000) on the Bond is due December 1, 2019.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
ELECTRIC UTILITY TAX REVENUE							
REVENUES							
ELECTRIC UTILITY SERVICE TAX	$2,924,957	$2,965,913	$3,223,246	$3,223,246	$3,000,810	$3,000,000	Utility tax levied on customer's electric bill
ELECTRIC UTILITY SERVICE TAX TO GF	-$2,550,480	-$2,597,842	-$2,850,501	-$2,850,501	-$2,287,364	-$2,414,601	Net of debt service to General Fund
TRANSFER GF ELEC UTIL	$0	$16,738	$0	$0	$50,123	$0	-
TOTAL REVENUES	**$374,477**	**$384,808**	**$372,745**	**$372,745**	**$763,569**	**$585,399**	
EXPENDITURES							
PROFESSIONAL SERVICES	$0	$14,738	$0	$0	$0	$0	
CONTINGENCY	$0	$0	$0	$0	$0	$0	
FINANCIAL INSTITUTION FEES	$0	$0	$0	$0	$0	$0	
ANNUAL DISSEMINATION AGENT FEE	$2,000	$2,000	$2,000	$2,000	$2,000	$2,000	
8038 CP FILING FEE	$0	$0	$0	$0	$0	$0	
TRANSFER OUT-GENERAL FUND	$0	$0	$0	$0	$0	$0	
TRANSFER TO TOWN FOUNDATION	$0	$0	$0	$0	$48,123	$0	
TRANSFER TO DEBT SERVICE FUND	$372,223	$398,863	$370,745	$370,745	$711,446	$583,399	Transfer to pay debt service on Bond, Series 2010
TOTAL EXPENDITURES	**$374,223**	**$415,600**	**$372,745**	**$372,745**	**$761,569**	**$585,399**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
DEBT SERVICE FUND							
REVENUES							
INTEREST INCOME	$13,598	$13,550	$0	$0	$15,000	$0	
DEBT SERVICE FUND BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$354,919	
TRANSFER FROM SRF PTP	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM CAPITAL - TRANSPORTATION	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM ELEC UTIL FD	$372,223	$398,863	$370,745	$370,745	$711,446	$583,399	
TRANSFER ROAD 13 TO DEBT	$0	$0	$0	$0	$0	$0	
TRANSFER IN FROM GENERAL FUND	$0	$0	$0	$0	$0	$0	
UNREALIZED CAP GAIN/LOSS	$0	$0	$0	$0	$0	$0	
FEDERAL DIRECT PAYMENT	$178,728	$179,304	$179,304	$179,304	$180,072	$169,448	
TOTAL REVENUES	**$564,549**	**$591,717**	**$550,049**	**$550,049**	**$906,518**	**$1,107,766**	
EXPENDITURES							
SERIES 2013 PRINCIPAL	$0	$0	$0	$0	$0	$0	
SERIES 2013 INTEREST	$0	$0	$0	$0	$0	$0	
FINANCIAL INSTITUTION FEES	$2,700	$0	$1,350	$1,350	$2,700	$1,350	
8038 CP PREPARATION FEES	$400	$0	$200	$200	$400	$200	
SERIES 2010 PRINCIPAL	$0	$0	$0	$0	$0	$380,000	
SERIES 2010 INTEREST	$548,499	$548,499	$548,499	$548,499	$548,499	$521,709	
FUND BALANCE	$0	$0	$0	$0	$0	$204,507	
TRANSFER OUT-GENERAL FUND	$0	$0	$0	$0	$0	$0	
TRANSFER OUT - ELECTRIC UTILITY REVENUE FUND	$0	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$551,599**	**$548,499**	**$550,049**	**$550,049**	**$551,599**	**$1,107,766**	

Capital Projects Fund
Infrastructure Sinking Fund
and
Five-Year Capital Improvement Plan

Capital Projects Fund Detail

The Capital Improvement Program aligns with the Town's 2015-2025 Strategic Plan where mobility remains the Town's #1 strategic goal. The FY 2019-20 Capital Projects Fund Budget includes many of these initiatives with investment in transportation projects representing 63% of the Capital Improvement Program, followed by 24% in stormwater improvements, and 13% investment in parks and facilities improvements.

The Capital Projects Fund is established to account for all resources used for the acquisition of fixed assets or construction of major capital projects. Money is typically transferred to this Fund from other Funds for these projects. The Budget for FY 2019-20 totals $11,595,520 which includes $420,000 transfer back to the General Fund. Projects are grouped according to the four sub-fund categories as summarized below:

Facilities and Equipment

The amount in this sub-fund category ($14,362) represents a balance carry-forward from the prior year, which is reserved for future facilities and equipment improvement.

Parks Development

- **Miami Lakes Optimist Park Master Plan**

Total Estimated Project Cost is $10 to $17.5 million; FY 2019-20 Budget is $514,197

The Town Council adopted the Miami Lakes Optimist Park Master Plan in 2003; while many of the proposed improvements have been completed, the Plan also includes concession stand and bathroom facility ($1 million), rebuilding the tennis and basketball courts ($350,000), new sports field lighting ($1.2 million), field and fencing reconfiguration ($3.5 million), a walking trail throughout the park with exercise amenities ($700,000), new site furnishings ($390,000), site earthwork and landscaping ($2 million), additional parking area and resurface existing parking lot ($815,000), optional airnasium ($500,000) and construction cost ($6 million).

In FY2018, a contract for field design work was awarded for $470,000 which is approximately 38% complete. FY2020 Budget provides funding for the completion of the field design work and construction documents.

- **Optimist Park Storage Facility**

Total Estimated Project Cost $230,000; FY 2019-20 Budget is $188,000.

The prior year Adopted Budget included $80,000 to replace the roof and renovate the interior of the storage facility at Optimist Park. Due to a change in scope, the budget was amended to add $150,000 to completely remodel the structure, update electrical, plumbing and mechanical systems to meet current Code, reconfigure interior spaces making the building ADA accessible, and aesthetically update the exterior of the building to make it consistent with MLOP Clubhouse. Design was completed in FY2019 and construction is expected to be completed in FY2020.

- **Par 3 Park**

Total Estimated Project Cost is $4.7 million; FY 2019-20 Budget is $150,000.

Funded from developer contribution, the budget allocation is for design work to turn a Par 3 Golf Course into a multi-use central park with areas for kids to play, fitness activities, and a transit park-and-ride.

- **Bridge Park – Phase 1**

Total estimated project cost - $215,000; FY2020 Budget - $200,000.

The Town is exploring the potential development of the Miami Lakes Bridge Park located on the I-75 Highway overpass at the western boundary of NW 154th Street. The project would extend west from the Town's boundary into the City of Hialeah along NW 154th Street and connect to a planned large regional park in Hialeah. The Park will include bike lanes, walking paths and greenery and provide public green and recreational space to benefit existing residents and the adjacent new homes and commercial development.

In FY2019, Town Council approved the Conceptual Design for Phase 1 of the 1-5-4 Bridge Park. Phase 1 consists of constructing the Entry Plaza for the 1-5-4 Bridge Park & Greenway with shared use paths, central area with benches, feature canopy tree, landscape islands containing native trees, plants, and lighting. The FY2019-20 Budget includes funding from Parks Open Space Impact Fees for construction.

Transportation Improvements and Stormwater Improvements

The Transportation Improvement Program is based on the results of the Roadway Assessment Report that was completed in 2011, as well as the 2015 Transportation Summit recommendations; the Stormwater Improvement Program is based on the results of the Stormwater Master Plan Update completed in 2012. These programs were developed to ensure that road resurfacing projects are coordinated with drainage improvements. For FY 2019-20, these projects are funded from State grants, Infrastructure Gas Tax funds, Transportation Sales Tax, Stormwater Utility, Mobility fees and Contribution from Developer In Lieu of Road Impact Fees.

As part of its Stormwater Master Plan, over the last few years the Town of Miami Lakes has undertaken a series of projects to protect surface water quality and reduce flooding within the Town. These projects are comprised of both roadway and drainage components and the cost is typically split between the Transportation and Stormwater sub-funds. Drainage projects are completed by resurfacing the roadway, pavement markings, signage and when applicable, landscaping and irrigation. Stormwater improvements typically include the addition of catch basins, French drains, and manholes to provide water quality and quantity treatment. Projects funded in the FY 2019-20 Budget include:

- **West Lake Roadway and Drainage Improvement – Phase III**

Total Estimated Project Cost is $1.96 million; FY 2019-20 Budget is $1,920,000.
The Stormwater Master Plan identified the West Lakes area as a priority for stormwater improvements. The project consists of a complete drainage system retrofit and installation of drainage pipes in residential arterial roads and exfiltration trenches (French Drains) connecting to existing underground infrastructure, leading to an outfall. New structures and inlets will increase capacity.

The project has been designed and is currently under permit. The Town received $600,000 in State Legislative funding towards Phases 1 and II which were completed in FY2016 and FY2017, respectively. The underground infrastructure installed during Phase I and Phase II is the main system which West Lakes Drainage Improvements Phase III new structures and inlets will intersect, completing this drainage system. In FY2018, the Town received $1,462,499.95 in grant funding from the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) through the State of Florida, and $500,000 in State Legislative funds for West Lake Drainage

Improvement Phase III. This total funding of $1,962,500 will complete the project in FY2020.

- **Royal Oaks Roadway and Drainage Improvement – Phase I**

Total Estimated Project Cost is $1.25 million; FY 2019-20 Budget is $919,907
The Royal Oaks community in the northwestern portion of the Town continues to be adversely impacted by flooding events, and therefore, is addressed as a priority project in the Stormwater Master Plan. The project includes construction of the drainage system which consists of installation of stormwater pipes, exfiltration trenches (French Drains) and catch basins, and restoration and resurfacing of the existing roadway surfaces. The project areas encompass over 24 acres of residential property as follows: Area 1 - NW 164th Street to NW 165th Terrace from NW 87th Avenue to NW 84th Court, and Area 2 – NW 167th Terrace to NW 169th Terrace from 81st Avenue to NW 79yh Avenue.

The Town received $500,000 in State Legislative funds in FY2018 and is matched by Stormwater Utility funds $418,500 and Transportation funds $275,000, for a total of $1,1,93,500. Project construction cost is fully funded, and the contingency is funded at 50%. The project is currently underway and is expected to be completed in FY2020.

- **NW 59th Avenue Extension, Public Works Storage Yard and Boat Yard**

Total Estimated Project Cost is $8 million; FY 2019-20 Budget is $5,184,299.
The project includes the purchase of a 5.86-acre parcel from Miami-Dade Aviation Department to design and construct a bridge and roadway improvement, extending from NW 59th Avenue over the C-8 Canal south to NW 154th Street, thereby providing public access that will facilitate increased economic opportunities, commerce and local jobs. The project will also include a storage yard for Public Works materials and equipment, and a boat storage facility for the nautical public to be operated by the private sector through a revenue sharing agreement with the Town.

In FY2018 the Town was awarded a $3.6 million competitive grant from FDOT for the construction of the NW 59th Avenue project. Per the award letter, design ($240,000) and land acquisition (900,000) to commence in FY2019, and construction ($2,401,500) and construction engineering and inspection ($72,500) in FY2020. Additionally, the budget allocation includes $1,200,000 from PTP 80%, for a total FY 2019-20 budget of $5,184,299.

The Town is in the process of securing approval from the Florida Aviation Administration and South Florida Water Management District to be able to use the property for the above-mentioned intended uses.

- **Safe Routes to School**

Total Estimated Project Cost is $1.2M; FY 2019-20 Budget is $847,330.
The Town was initially awarded a grant from FDOT through the Local Agency Program in 2014 in the amount of $200,000 with a Town match of $121,500 for a greenway trail along the east side of Miami Lakeway North/South between Miami Lakes K-8 and Miami Lakes Middle Schools. In FY2017 FDOT awarded an additional $18,073 towards the design and a bat survey which was completed. The design includes a meandering trail for bicyclists and pedestrians with high emphasis crosswalks and bollards to provide additional caution and limit access to motorized vehicles, as well as landscaping.

In FY2018 FDOT awarded another $302,484 towards construction, and $49,154 for construction engineering inspections. In FY 2019 another $200,000 was awarded for construction with an increase in Town match of $126,461. These amounts are expected to fully fund construction and complete the project in FY2020.

- **Business Park East (NW 60th Avenue)**

Total Estimated project cost is $1.56 million; FY 2019-20 Budget is $812,914.
The Town received a grant award for $1,000,000 from FDOT through the Transportation Alternative Program (TAP) and requires a Town match of $400,000 for bicycle and pedestrian improvements. The grant is to fund the construction of bicycle lanes, sidewalks, crosswalks and ADA compliant intersections with curb ramps at Business Park East which covers the area along NW 60th Avenue from NW 139th Street to Miami Lakes Drive. Planning, assessment, survey and design work was completed, and construction commenced in FY2019. The projected is scheduled to be completed in FY2020.

- **Palmetto and NW 67th Avenue Widening Project**

Total Estimated Project Cost is $700,000; FY 2019-20 Budget is $445,615.
As part of the Transportation Improvement Initiative outlined in the Town's Strategic Plan, widening the roadway at NW 67th Avenue and SR 826/Palmetto by incorporating an additional thru lane for northbound traffic flow will reduce traffic congestion and improve vehicular movement. This project is funded by a contribution in lieu of road impact fees ($547,268) from Town Center Developer and covers construction costs. Design, construction administration and contingency are funded by the Town at approximately $152,730.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
CAPITAL PROJECTS FUND							
FACILITIES AND EQUIPMENT IMPROVEMENT							
REVENUES							
INTEREST INCOME	$15,993	$0	$0	$0	$0	$0	
CAP PROJ BUDGET CARRYFORWARD	$110,000	$0	$26,967	$44,531	$44,531	$14,362	Prior year carryforward fund balance.
TRANSFER FROM IMPACT FEE FUND - POLICE	$0	$177,950	$0	$0	$0	$0	
TOTAL REVENUES	**$125,993**	**$177,950**	**$26,967**	**$44,531**	**$44,531**	**$14,362**	
EXPENDITURES							
PERMIT FEES	$0	$1,333	$0	$0	$0	$0	-
RESERVE FOR FACILITIES & EQUIP IMPROV	$0	$0	$26,967	$26,967	$0	$14,362	Reserve for Facilities and Equipment Improvement projects.
MACHINERY & EQUIPMENT	$14,280	$255,964	$0	$17,564	30,169	$0	-
TRANSFER TO GENERAL FUND	$111,416	$0	$0	$0	$0	$0	-
TOTAL EXPENDITURES	**$125,696**	**$257,297**	**$26,967**	**$44,531**	**$30,169**	**$14,362**	
PARKS IMPROVEMENTS							
REVENUES							
PARKS GRANTS BIKE PATH	$0	$0	$0	$0	$0	$0	
GRANT-NEAT STREET MIAMI	$0	$16,107	$0	$37,423	$37,423	$0	-
SETTLEMENTS/INSURANCE CLAIMS	$21,749	$0	$0	$0	$0	$0	-
CAP PARKS BUDGET CARRYFORWARD	$0	$0	$403,882	$619,868	$619,868	$1,281,163	Prior year carryforward fund balance.
MISCELLANEOUS INCOME	$0	$293	$0	$0	$0	$0	-
TRANS FR GENERAL FUND - PARKS	$484,172	$0	$106,000	$728,636	$728,636	$0	-
TRANS FR PARKS IMPACT FEE FD - IMPROV	$684,900	$170,000	$828,743	$828,743	$328,743	$0	-
TRANS FR PARKS IMPACT FEE FD - OPEN SPACE	$50,000	$83,622	$0	$0	$25,000	$200,000	Transfer for Bridge Park design.
WEST LAKE NEIGHBORHOOD REFOR	$0	$15,000	$0	$0	$0	$0	-
FLORIDA DEPT OF AGRICULTURE &CONSUMER	$0	$0	$225,000	$225,000	$193,500	$0	-
TOTAL REVENUES:	**$1,240,821**	**$285,022**	**$1,563,625**	**$2,439,670**	**$1,933,170**	**$1,481,163**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EXPENDITURES							
TRANSFERS OUT TO GENERAL FUND	$0	$0	$0	$0	$0	$420,000	Reducing MLOP Master Plan funding
TRANSFERS OUT-GENERAL FUND	$0	$3,249	$0	$0	$0	$0	
CIP RESERVE FOR PARKS	$0	$0	$0	$10,175	$0	$8,966	Reserve for future parks improvement projects.
WEST LAKE NEIGHBORHOOD REFORESTATION PROGRAM	$5,237	$175,304	$0	$100,000	$100,000	$0	-
DOG PARK	$154,572	$0	$0	$0	$0	$0	-
NIC BEAUTIFICATION MATCHING GRANT PROGRAM	$0	$0	$0	$5,000	$5,000	$0	-
SENIOR CENTER BUILDOUT	$0	$0	$500,000	$500,000	$0	$0	-
TOTAL ADMINISTRATIVE PROJECTS:	**$159,809**	**$178,553**	**$500,000**	**$615,175**	**$105,000**	**$428,966**	
FDOT HIGHWAY BEAUTIFICATION	$3,523	$0	$0	$0	$0	$0	-
TOTAL GREENWAY AND TRAILS:	**$3,523**	**$0**	**$0**	**$0**	**$0**	**$0**	
ROP BALLFIELDS IMPROVEMENTS	$46,165	$5,177	$0	$0	$0	$0	-
ROP SPORTS FIELDS LED RETROFIT	$0	$0	$250,000	$250,000	$215,000	$0	-
TOTAL ROYAL OAKS PARK PROJECTS:	**$46,165**	**$5,177**	**$250,000**	**$250,000**	**$215,000**	**$0**	
MINI PARKS COMM CENT EAST	$17,150	$5,950	$0	$0	$5,709	$0	-
TOTAL PARK -EAST (YOUTH CENTER):	**$17,150**	**$5,950**	**$0**	**$0**	**$5,709**	**$0**	
MINI PARKS IMPROVEMENTS-PLAYGROUND RENOVATI	$0	$0	$0	$85,966	$85,966	$0	-
MINI PARKS COMM CENT WEST	$74,394	$50,738	$0	$0	$0	$0	-
TOTAL PARK -WEST (MARY COLLINS):	**$74,394**	**$50,738**	**$0**	**$85,966**	**$85,966**	**$0**	
MLOP CLUBHOUSE/FURNITURE & FIXTURES	$542,676	$11,078	$0	$0	$0	$0	-
MLOP MARINA	$9,171	$0	$0	$0	$0	$0	-
MLOP STORAGE FACILITY	$48,024	$14,400	$80,000	$230,000	$42,000	$188,000	Rebudget funds to replace roof, A/C unit, renovate bathrooms and refurbish interior.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
MLOP MASTER PLAN	$0	$46,766	$553,625	$998,529	$64,332	$514,197	Funding to complete the design work at MLOP and the remainder towards the construction phase.
MACHINERY AND EQUIPMENT	$59,038	$0	$0	$0	$0	$0	-
MLOP WORKS OF ART/COLLECTIONS	$1,500	$9,500	$0	$15,000	$14,000	$0	-
TOTAL MIAMI LAKES OPTIMIST PARK	**$660,409**	**$81,744**	**$633,625**	**$1,243,529**	**$120,332**	**$702,197**	
RE SODDING POCKET PARKS	$0	$114,592	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT-MINI PARKS IMPRO.	$119,114	$39,751	$0	$65,000	$65,000	$0	-
TOTAL MINI PARKS	**$119,114**	**$154,343**	**$0**	**$65,000**	**$65,000**	**$0**	
BRIDGE PARK	$0	$0	$0	$0	$15,000	$200,000	Survey and design of Bridge Park
PAR 3 PARK	$0	$0	$150,000	$150,000	$0	$150,000	Rebudget funds for design of Par 3 Park
PASSIVE PARK DEVELOPMENT	$0	$0	$30,000	$30,000	$40,000	$0	-
MADDEN'S HAMMOCK PARK/PROF SERVICES	$0	$11,419	$0	$0	$0	$0	-
TOTAL PASSIVE PARK DEVELOPMENT	**$0**	**$11,419**	**$180,000**	**$180,000**	**$55,000**	**$350,000**	
TOTAL PARKS IMPROVEMENTS EXPENDITURES	**$1,080,565**	**$487,924**	**$1,563,625**	**$2,439,670**	**$652,007**	**$1,481,163**	
TRANSPORTATION IMPROVEMENTS							
REVENUES							
FEDERAL GRANT-TRANSPORTATION ALTERNATIVE PROGRAM (TAP)	$0	$0	$1,000,000	$1,000,000	$0	$1,000,000	Rebudget Tap Grant Award for Complete Streets Business Park East project to include town wide bicycle and pedestrian improvements.
SAFE ROUTES TO SCHOOL GRANT	$28,073	$0	$521,638	$721,638	$0	$721,638	Rebudget LAP grant funding for Safe Routes to School project including construction and CEI costs.
INTEREST INCOME	$0	$42,715	$16,000	$16,000	$40,000	$25,000	Interest income from Investment Portfolio.
SECOND LOCAL OPT GAS TAX - 3 CENT	$161,504	$155,025	$152,000	$152,000	$155,599	$155,000	1 to 5 cent tax per Florida Statute 336.025. Based on Department of Revenue estimates
MPO GRANT - COMPLETE STREETS	$22,275	$17,725	$0	$0	$0	$0	-
COUNTY GRANT - CIGP - NW 59 AVE RDWY EXTENSION	$0	$0	$1,140,500	$1,140,500	$0	$3,614,500	Rebudget County Incentive Grant Program for NW 59 Avenue Roadway extension and redevelopment project. Total grant award $3,614,500. FY19 Budget for design and land acquisition, Construction and CEI ($2.474M).

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GRANT-154TH & PALMETTO-G1409	$0	$38,563	$0	$0	$0	$0	-
TPO GRANT - SMART MOBILITY	$0	$0	$40,000	$40,000	$40,000	$0	-
INSURANCE CLAIMS	$0	$0		$0	$0	$0	-
TRANSPORTATION CARRYFORWARD	$0	$0	$883,577	$1,066,256	$1,066,256	$805,386	Prior year carryforward fund balance.
TRANSF FR SPECIAL REVENUE FUND - PTP 80%	$26,276	$825,000	$650,000	$715,420	$715,420	$720,000	Transfer from PTP 80% towards 59 Ave Extension Project ($4750,000), Royal Oaks Drainage ($125,000), contingency and design of 67th Avenue Widening Project ($90,000), and NW 60th Avenue ($30,000).
TRANS FROM RDWY IMPROV/GAS TAX	$0	$0	$0	$100,000	$100,000	$0	-
TRANSF FRM DEVELOPER CONTRIBUTION IN LIEU OF ROAD IMPACT FEE FUND	$0	$0	$641,934	$699,269	$446,873	$273,634	Funds rebudgeted for design and construction of 67th Avenue Widening Project (50% balance).
TRANSFER FROM SRF MOBILITY FEE FUND	$468,000	$208,870	$314,500	$314,500	$18,419	$100,000	FY19 Transfer to Capital for Business Park East (NW60th Avenue) project.
TOTAL REVENUES	**$706,128**	**$1,287,897**	**$5,360,149**	**$5,965,583**	**$2,582,567**	**$7,415,158**	
EXPENDITURES							
SMART MOBILITY AND FUTURE TECHNOLOGY TRANSPORTATION STUDY	$0	$0	$50,000	$50,000	$50,000	$0	-
TRAFFIC CALMING	$9,029	$4,266	$0	$0	$4,560	$0	-
CIP RESERVE FOR TRANSPORT	$0	$0	$187,502	$564	$0	$0	
BUS SHELTER ACQUISITION	$11,880	$0	$0	$0	$0	$0	
59TH AVENUE EXTENSION, PUBLIC WORKS STORAGE YARD AND BOAT YARD	$14,760	$68,240	$2,340,500	$2,342,799	$107,500	$5,184,299	Secure approval from FAA and South Florida Water Management District to extend 59th Avenue south to Miami Lakes Drive to include construction of PW Yard and Boat Storage facility. Total project cost $8M
TRANSP LAKE MARTHA IMPROV	$6,111	$0	$0	$0	$0	$0	-
TRANSP LAKE SARAH IMPROV	$7,479	$636,812	$0	$59,500	$59,500	$0	
SAFE ROUTES TO SCHOOL ALONG MLS	$28,303	$18,001	$685,400	$1,043,861	$200,000	$847,330	Construction of Safe Routes to School project to be completed in FY20.
HUTCHINSON ROADWAY & DRAINAGE IMPR	$52,753	$0	$0	$0	$0	$0	-
64th AVENUE MILLING AND RESURFACING	$32,408	$0	$0	$0	$0	$0	-
BEAUTIFICATION- Entrance Feature	$136,582	$0	$0	$0	$0	$0	-
BEAUTIFICATION FDOT	$138,914	$0	$0	$0	$0	$0	-
WINDMILL GATE ROAD IMPROVEMENTS	$11,356	$7,731	$190,000	$125,000	$121,484	$0	-

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
GREENWAY AND TRAILS STRIPING	$4,224	$0	$0	$0	$0	$0	-
COMPLETE STREETS IMPLEMENTATION PLAN	$46,959	$10,652	$0	$0	$0	$0	-
COMPLETE STREET IMPLEMENTATION : BUSINESS PARK EAST (NW 60TH AVE)	$79,738	$122,768	$1,115,000	$1,362,914	$550,000	$812,914	FY17 include planning, assessment, survey and approx. 30% of design of project at Business Park East and Main Street East. FY18 funding completes the design for construction to commence in FY19. Project includes bicycle lanes, sidewalk and crosswalk improvements along NW 60th Avenue from NW 139th Street to Miami Lakes Drive.
MIAMI LAKEWAY SOUTH RESURFACE	$0	$32,787	$200,000	$259,659	$238,079	$0	-
MACHINERY & EQUIPMENT	$0	$13,655	$0	$0	$0	$0	-
TRANSF TO STORMWATER CIP	$0	$0	$150,000	$150,000	$150,000	$125,000	Transfer to CIP Stormwater for Royal Oaks Drainage project
PALMETTO & NW 67TH AVENUE WIDENING	$48,187	$756	$441,747	$499,082	$189,837	$445,615	67th Avenue Widening Project to include design, permitting and construction administration to add an additional through lane at NW 67th Avenue and Palmetto.
NW 146/159 STREET UNDERPASSES	$4,238	$514,498	$0	$0	$0	$0	-
160TH STREET UNDERPASS BRIDGE	$4,239	$0	$0	$0	$0	$0	-
ADAPTIVE SIGNALIZATION PROGRAM	$35,133	$92,960	$0	$72,204	106,221	$0	-
82ND AVENUE & OAK LANE RECONFIGURATION	$16,775	$72,812	$0	$0	$0	$0	-
TOTAL EXPENDITURES:	**$689,068**	**$1,595,938**	**$5,360,149**	**$5,965,583**	**$1,777,181**	**$7,415,158**	
STORMWATER IMPROVEMENTS							
REVENUES							
TRANSF IN-PEOPLES TRANSPORTATION PRGM	$0	$0	$150,000	$150,000	$150,000	$125,000	Transfer from PTP towards drainage portion of budgeted projects - Royal
FEMA - WEST LAKE PHASE 3	$0	$0	$1,462,500	$1,462,500	$22,500	$1,440,000	Rebudget FEMA Funding through the State of Florida for West Lake Phase 3.
STORMWATER GRANTS-LAKE SARAH	$0	$0	$0	$425,000	$425,000	$0	-
STORMWATER GRANTS-CANAL STABILIZATION	$756,709	$0	$875,000	$1,000,000	$260,000	$740,000	Rebudget Canal Bank Stabilization grant - Phase 2 for reimbursement.
STATE LEGISLATIVE GRANT - ROYAL OAKS DRAINAGE	$0	$0	$500,000	$500,000	$0	$500,000	Rebudget Legislative Award for Royal Oaks Drainage Phase 1.
STATE LEGISLATIVE GRANT - WEST LAKE PHASE 3	$0	$0	$500,000	$500,000	$0	$500,000	Rebudget Legislative Award for West Lakes Drainage Phase 3.
CAPITAL SW BUDGET CARRYFORWD	$0	$0	$0	-$356,482	($356,482)	($630,093)	Prior year fund balance carryforward.
TRANSF IN-STORMWATER	$468,967	$150,000	$350,000	$290,500	$253,500	$165,000	Transfer from Stormwater Utility Fund towards Royal Oaks Drainage.
TOTAL REVENUES:	**$1,225,676**	**$150,000**	**$3,837,500**	**$3,971,518**	**$754,518**	**$2,839,907**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
EXPENDITURES							
WEST LAKE ROADWAY & DRAINAGE - NW 148TH TERRACE/ NW 148TH STREET/ NW 149TH TERRACE	$0	$4,000	$1,962,500	$1,980,000	$60,000	$1,920,000	Total project cost is estimated at $1.96M. Design was completed in FY14 as part of West Lake Phase 1 Project. Bidding in FY19 and construction to commence in FY20.
ROYAL OAKS DRAINAGE & ROADWAY IMPROVS	$0	$3,306	$1,000,000	$943,194	$325,000	$919,907	Total project cost estimated at $2 million. Design completed in FY14 ($120,000); bidding and construction of Phase 1 to commence in FY19 and Phase 2 in FY20.
CANAL BANK STABILIZATION - PHASE 1	$768,976	$13,337	$0	$0	$0	$0	-
CANAL BANK STABILIZATION - PHASE 2	$29,174	$50,723	$875,000	$906,766	$906,766	$0	-
LAKE MARTHA DRAINAGE IMPROVEMENT	$4,074	$0	$0	$0	$0	$0	-
LAKE SARAH IMPROVEMENT	$222,986	$1,218,600	$0	$110,500	92,845	$0	-
HUTCHINSON ROADWAY & DRAINAGE IMPR	$29,697	$0	$0	$0	$0	$0	-
OPERATING CONTINGENCY- STORM	$0	$0	$0	$31,058	$0	$0	-
TOTAL EXPENDITURES:	**$1,054,907**	**$1,289,967**	**$3,837,500**	**$3,971,518**	**$1,384,611**	**$2,839,907**	
TOTAL CAPITAL FUND PROJECTS REVENUES	**$3,298,618**	**$1,900,870**	**$10,788,241**	**$12,421,302**	**$5,314,786**	**$11,750,590**	
TOTAL CAPITAL FUND PROJECTS EXPENDITURES	**$2,950,236**	**$3,631,125**	**$10,788,241**	**$12,421,302**	**$3,843,968**	**$11,750,590**	
INFRASTRUCTURE SINKING FUND							
TRANSFER FROM GENERAL FUND	$0	$0	$0	$0	$150,000	$0	
BUDGET CARRYFORWARD	$0	$0	$0	$0	$0	$150,000	
	$0	**$0**	**$0**	**$0**	**$150,000**	**$150,000**	
CONTINGENCY	$0	$0	$0	$0	$0	$150,000	
	$0	**$0**	**$0**	**$0**	**$0**	**$150,000**	

Five-Year Capital Improvement Plan
FY 2020 – FY 2024

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
FACILITIES AND EQUIPMENT IMPROVEMENT						
REVENUES						
TRANSFER FROM GENERAL FUND	$0	$0	$0	$0	$0	Transfer from General Fund
CAP PROJ BUDGET CARRYFORWARD	$14,362	$0	$0	$0	$0	Prior year carryforward sub-fund balance
TOTAL REVENUES	**$14,362**	**$0**	**$0**	**$0**	**$0**	
EXPENDITURES						
RESERVE FOR FACILITIES AND EQUIPMENT IMPROV	$14,362	$0	$0	$0	$0	Reserve for Facilities and Equipment Improvement projects
FACILITY RENEWAL AND REPLACEMENT	$0	$0	$0	$0	$0	
TOTAL EXPENDITURES	**$14,362**	**$0**	**$0**	**$0**	**$0**	
PARKS IMPROVEMENT						
REVENUES						
GF TRANSF BEAUTIFCATION GRANT MATCH	$0	$10,000	$10,000	$10,000	$10,000	General Fund transfer of Town's matching grant for Neighborhood Improvement
GF TRANSF WEST LAKE REFORESTATION	$0	$100,000	$100,000	$0	$0	General Fund transfer for West Lake Neighborhood Reforestation
TRANSF IN- PARKS IMPACT FEE FUND - OPEN SPACE	$200,000	$1,000,000	$0	$0	$0	Transfers from Parks Impact Fee Fund - Open Space for Bridge Park design in FY20 and Par 3 Park construction in FY21
TRANSF IN- PARKS IMPACT FEE FUND - IMPROVEMENTS	$0	$500,000	$0	$0	$0	Transfer from Parks Improvement Impact Fee Fund in FY20 for build-up of Senior Center interior
CAP PARKS BUDGET CARRYFORWARD	$1,281,163	$8,966	$8,966	$0	$0	Prior year carryforward sub-fund balance
TOTAL REVENUES:	**$1,481,163**	**$1,618,966**	**$118,966**	**$10,000**	**$10,000**	
EXPENDITURES						
TRANSFER OUT TO GENERAL FUND	$420,000	$0	$0	$0	$0	Transfer to General Fund
CIP RESERVE FOR PARKS	$8,966	$8,966	$8,966	$0	$0	Reserve for future parks improvement projects
SENIOR CENTER INTERIOR BUILDUP	$0	$500,000	$0	$0	$0	Interior build up of a 6,000 square foot shell building for a senior community/activity center

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
NIC BEAUTIFICATION MATCHING GRANT PROGRAM	$0	$10,000	$10,000	$10,000	$10,000	Grant match funding for neighborhood improvement
TOTAL CLS ADMINISTRATIVE PROJECTS:	**$428,966**	**$518,966**	**$18,966**	**$10,000**	**$10,000**	
WESTLAKE NEIGHBORHOOD REFORESTATION	$0	$100,000	$100,000	$0	$0	Phases 4 and 5 of removal and replacement of tree canopy in West Lake neighborhood
FDOT HIGHWAY BEAUTIFICATION	$0	$0	$0	$0	$0	
BMP - 154TH STREET AND PALMETTO	$0	$0	$0	$0	$0	
TOTAL GREENWAY AND TRAILS	$0	$100,000	$100,000	$0	$0	
MLOP MASTER PLAN	$514,197	$0	$0	$0	$0	Funding to complete MLOP Master Plan design and construction documents
AIRNASIUM (MLOP MASTER PLAN OPTION)	$0	$0	$0	$0	$0	Option for MLOP Master Plan
MLOP STORAGE FACILITY	$188,000	$0	$0	$0	$0	Complete remodel and update of structure to meet current Code, and reconfigure interior for ADA compliance.
TOTAL MIAMI LAKES OPTIMIST PARK:	**$702,197**	**$0**	**$0**	**$0**	**$0**	
BRIDGE PARK	$200,000	$0	$0	$0	$0	Phase 1 construction of entry plaza with shared use paths, central area with benches, feature canopy, landscape islands containing native trees, plants and lighting
PAR 3 PARK	$150,000	$1,000,000	$0	$0	$0	Funding for design in FY20 from developer's contribution. Construction to commence in FY21 from Open Space Impact Fee funds. Total estimated project cost $4.7M
TOTAL PASSIVE PARK	**$350,000**	**$1,000,000**	**$0**	**$0**	**$0**	
TOTAL PARKS IMPROVEMENTS EXPENDITURES	**$1,481,163**	**$1,618,966**	**$118,966**	**$10,000**	**$10,000**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
TRANSPORTATION IMPROVEMENT						
REVENUES						
FEDERAL GRANT - TRANSPORTATION ALTERNATIVE PROGRAM (TAP)	$1,000,000	$0	$0	$1,541,544	$1,000,000	FY19 FDOT TAP grant for Complete Streets Business Park East project that includes bicycle, sidewalk and crosswalk improvements. FY23 FDOT TAP Grant for Business Park West project at 79th Court ($1,000,000) and Greenway 2.0 ($541,544). FY2025 FDOT TAP Grant for the Fairway Improvements Project ($900,000)
SAFE ROUTES TO SCHOOL	$721,638	$56,267	$0	$184,876	$0	FY20 includes funding for grant award from FDOT to complete construction of Safe Routes to School project between Miami Lakes K8 and ML Middle Schools ($721,638). FDOT Grant awarded for FY21 to FY23 for Bob Graham Education Center ($241,143)
INTEREST INCOME	$25,000	$20,000	$20,000	$15,000	$10,000	Interest income from Investment Portfolio
SECOND LOCAL OPTION GAS TAX 3 cent	$155,000	$155,000	$160,000	$160,000	$160,000	1 to 5 cent tax per Florida Statute 336.025
COUNTY GRANT (CIGP)	$3,614,500	$0	$0	$0	$0	County Incentive Grant Program for NW 59 Avenue Roadway extension and redevelopment project. Total grant award $3,614,500. FY19 Budget for design and land acquisition. Construction and CEI ($2.474M) to be budgeted in FY20
TRANSFER IN- SRF PTP 80%	$720,000	$600,000	$625,000	$625,000	$625,000	Transfers from Special Revenue Fund PTP 80% (half-cent discretionary sales surtax) for transportation related and roadway improvement capital projects
TRANSFER IN - SRF PTP 20%	$0	$200,000	$0	$0	$0	Transfers from Special Revenue Fund PTP 20% Transit (half-cent discretionary sales surtax) for Park and Ride design
CONTRIBUTION IN LIEU OF ROAD IMPACT FEE	$273,634	$200,000	$5,352,652	$0	$0	FY2020 for Palmetto and 67th Avenue widening project. FY2021-22 Funding Park and Ride Design and the underpasses at 146th/159th Streets
TRANSFER IN- MOBILITY FEE FUND	$100,000	$0	$0	$0	$0	Transfers from Mobility Fee Trust Account Fund for projects as identified
CAPTRANSP BUDGET CARRYFORWARD	$805,385	$0	$25,000	$80,000	$321,459	Prior year carryforward sub-fund balance
TOTAL REVENUES	**$7,415,157**	**$1,231,267**	**$6,182,652**	**$2,606,420**	**$2,116,459**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
EXPENDITURES						
CIP RESERVE FOR TRANSPORT	$0	$25,000	$80,000	$321,459	$206,459	Contingency for transportation project needs
59TH AVENUE EXTENSION, PUBLIC WORKS STORAGE YARD AND BOAT YARD	$5,184,299	$750,000	$0	$0	$0	Secure approval from FAA and South Florida Water Management District to extend 59th Avenue south to Miami Lakes Drive to include construction of PW Yard and Boat Storage facility. Total project cost $5.8M
SAFE ROUTES TO SCHOOL	$847,330	$56,267	$0	$184,876	$0	Design and construction of Safe Routes to School. Bob Graham Education Center project to include widening eastside school campus sidewalk, reconstruct crosswalks and connector ramps along NW 79th Avenue from NW 167 Terr to NW 155 Street and NW 82 Ave at NW 162 Street
PALMETTO AND NW 67 AVE WIDENING	$445,615	$0	$0	$0	$0	NW 67th Avenue Widening Project to add an additional through lane at NW 67th Avenue and Palmetto.
PARK AND RIDE	$0	$200,000	$1,600,000	$0	$0	Design and construction of Park and Ride project
MIAMI LAKES GREEN/NW 77TH CT GREENWAY SOUTH	$0	$0	$0	$0	$0	FY2026 A grant awarded for construction between 154th Street and the Dog Park ($600K). FY17 funding for design for construction to commence in FY18
COMPLETE STREET IMPLEMENTATION : BUSINESS PARK EAST (NW 60TH AVE)	$812,914	$0	$0	$0	$0	Funding completes the design, planning, assessment and survey phase, and commence construction of project at Business Park East and Main Street East which includes bicycle lanes, sidewalk and crosswalk improvements along NW 60th Avenue from NW 139th Street to Miami Lakes Drive.
COMPLETE STREETS IMPLEMENTATION : BUSINESS PARK WEST (NW 79TH COURT TO NW 146TH STREET)	$0	$0	$335,459	$1,558,541		FY22 funding completes the design, planning, assessment and survey phase, and FY23 commence construction of project at Business Park West which includes bicycle lanes, sidewalk and crosswalk improvements along NW 79th Court to NW 146th Street

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
COMPLETE STREETS IMPLEMENTATION: 59TH AVENUE TRANSPORTATION IMPROVEMENTS PROJECT	$0	$0	$0	$0	$1,610,000	Funding completes the design, planning, assessment and survey phase of project which includes bicycle lanes, sidewalk and crosswalk improvements along NW 59th Avenue from NW 167th Street to NW 154th Street. FDOT Grant funding ($1M) for construction to be programmed in FY24
FAIRWAY DRIVE BIKE LAND AND CROSSWALK IMPROVEMENTS	$0	$0	$0	$0	$300,000	Create a bike route from Fairway Drive from Miami Lakes Drive to Miami Lakeway North. Construction to commence in FY2025 with grant funding ($900,000)
146TH/160th STREET UNDERPASS BRIDGES	$0	$200,000	$3,900,487	$0	$0	Design of Underpass bridge at 160th Street and Palmetto in FY18. Construction of underpass ($3.9M) to commence in FY20 and include a pedestrian bridge ($75,000)
MIAMI LAKES GREEN 2.0 - 146TH STREET GREENWAY	$0	$0	$266,706	$541,544	$0	Reconstruction of NW 146th Street between NW 89th Avenue and NW 87th Avenue to two lanes with bike lanes and landscaped paths. Grant awarded for FY23 ($541,544) and Town match ($266,656)
TRANSFER TO STORMWATER - CIP	$125,000	$0	$0	$0	$0	Funding towards roadway portion of Royal Oaks Drainage and Roadway projects
TOTAL EXPENDITURES:	**$7,415,158**	**$1,231,267**	**$6,182,652**	**$2,606,420**	**$2,116,459**	
STORMWATER IMPROVEMENT						
REVENUES						
FEDERAL STIMULUS GRANT - (WEST LAKE PHASE 3)	$1,440,000	$0	$0	$0	$0	FEMA Funding through the State of Florida for West Lake Drainage Phase 3
LEGISLATIVE GRANTS (WEST LAKE PHASE 3)	$500,000	$0	$0	$0	$0	Legislative Award for West Lake Drainage Phase 3
LEGISLATIVE GRANTS (ROYAL OAKS)	$500,000	$2,000,000	$0	$0	$0	Legislative Award for Royal Oaks Drainage Phase 1. Anticipated Legislative grant in FY21 for Phase 2
STORMWATER GRANTS	$740,000	$250,000	$250,000	$250,000	$250,000	FY20 Canal Bank Stabilization Phase II grant. Outgoing years anticipated grants for drainage projects
TRANSFER IN FR CPF-TRANSPORTATION	$125,000	$0	$0	$0	$0	Transfer in from PTP 80%

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
Revenue and Expenditure by Line Item

ACCOUNT NAME/DESCRIPTION	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	COMMENTS
TRANSF IN-STORMWATER	$165,000	$250,000	$250,000	$250,000	$250,000	Transfer from Stormwater Utility Fund towards the drainage portion of projects as identified. Funding assumes increase in Stormwater Utility revenues.
CAPITAL SW BUDGET CARRYFORWD	-$630,093	$0	$500,000	$0	$500,000	Prior year carryforward sub-fund balance
TOTAL REVENUES:	**$2,839,907**	**$2,500,000**	**$1,000,000**	**$500,000**	**$1,000,000**	
EXPENDITURES						
WEST LAKE ROADWAY & DRAINAGE - NW 148TH TERRACE/ NW 148TH STREET/ NW 149TH TERRACE	$1,920,000	$0	$0	$0	$0	Total project cost is estimated at $1.96M. Design was completed in FY14 as part of West Lake Phase 1 Project. Bidding and construction to commence in FY20
ROYAL OAKS DRAINAGE & ROADWAY IMPROVS	$919,907	$2,000,000	$0	$0	$0	Total project cost for Phase 1 estimated at $1.25 million. Design completed in FY14 ($120,000); bidding and construction commenced in FY19, to be completed in FY20. Phase 2 anticipated for FY21
CANAL BANK STABILIZATION - PHASE III	$0	$0	$1,000,000	$0	$0	Phase 3 stabilization of canal banks anticipated.
OPERATING CONTINGENCY- STORM	$0	$500,000	$0	$500,000	$1,000,000	Contingency for Stormwater capital project needs
TOTAL EXPENDITURES:	**$2,839,907**	**$2,500,000**	**$1,000,000**	**$500,000**	**$1,000,000**	
TOTAL CAPITAL FUND PROJECTS REVENUES	**$11,750,589**	**$5,350,233**	**$7,301,618**	**$3,116,420**	**$3,126,459**	
TOTAL CAPITAL FUND PROJECTS EXPENDITURES	**$11,750,590**	**$5,350,233**	**$7,301,618**	**$3,116,420**	**$3,126,459**	

Stormwater Utility Fund
and
Facilities Maintenance Fund

Stormwater Utility Fund Detail

Stormwater Utility

Enterprise Funds are used to finance and account for the acquisition, operation, and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The Stormwater Utility Fund is an enterprise fund that was established to account for the operation, maintenance and capital improvement costs of a storm water collection system providing services to all residents of the Town and all commercial properties.

The Stormwater rate is $4.50 per Equivalent Residential Unit (ERU) and has remained unchanged since the creation of the Utility. The Town anticipates receiving $1,142,370 in stormwater utility fees for FY 2019-20 which is approximately 5% higher than the prior year's projected revenues. In FY17 we completed an internal audit on residential properties which added 1,986 unbilled residential dwellings. In FY18 an internal audit on commercial properties resulted in the addition of 418.80 ERUs. Revenues also include $5,000 in interest earnings and no carryforward fund balance, for a total budget of $1,147,370.

The FY 2019-20 Budget includes all costs for operating the utility: street sweeping, drainage cleaning provided by in-house support and the Town's own vacuum truck, chemical treatment and maintenance of canals, inspection services, as well as drainage repairs and improvements per the Stormwater Master Plan. In addition, the Fund pays the proportionate share of annual debt service to Miami Dade County on Stormwater Utility Revenue Bond, Series 2013 ($70,106) for drainage projects, and a FEMA-funded canal dredging project at NW 57th Avenue ($15,734). Debt service will terminate in 2024 and 2026, respectively. Funds are also appropriated for the Stormwater rate study ($40,300), and a transfer to the Capital Projects Fund ($165,000) for Royal Oaks Drainage roadway and drainage improvement. The Fund has no reserves in this year's budget.

The Town was awarded a rating of 6 in 2017 from the Insurance Services Organization (ISO) for the Community Rating System (CRS). This rating affords Town resident and businesses a discount on their flood insurance premium due to the Town's flood mitigation efforts. This represents about $600,000 in savings of flood insurance payments made by our residents and businesses. In addition, the mitigation efforts spearheaded by the Building and Public Works Departments reduce flood events

throughout town. The Town continues to work towards achieving a lower (better) rating over the next few years.

Performance Measures

A key activity of the Stormwater Utility Fund is the cleaning of catch basins and manholes. Catch basins and manhole cleaning mainly takes place during the 'dry season' from November to April.

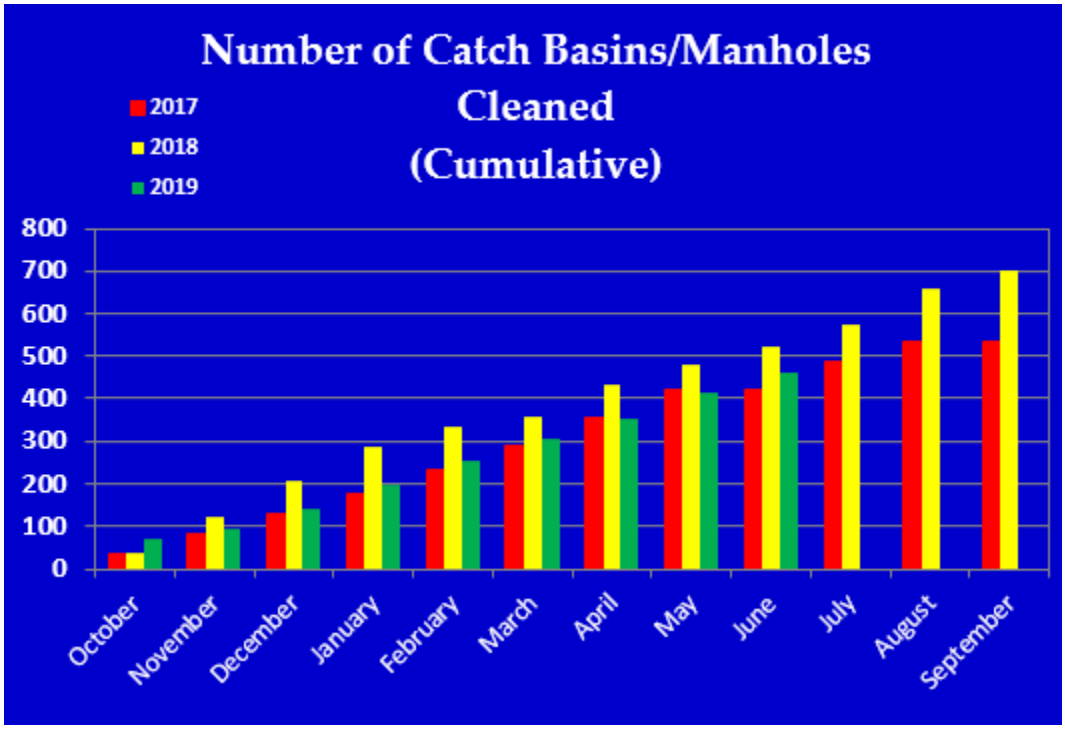


Fig.1: Cumulative number of catch basins/manholes cleaned in FY2019 as of the 3rd quarter was 2,295, averaging approximately 255 manholes per month.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
STORMWATER UTILITY FUND							
REVENUES							
SFWMD STORMWATER GRANT	$0	$0	$0	$0	$0		
STORMWATER UTILITY FEES	$1,034,314	$1,043,899	$1,100,000	$1,100,000	$1,083,767	$1,142,370	Based on 21,155 ERUs at $4.50 per ERU
INTEREST EARNINGS	$47,104	$8,276	$40,000	$40,000	$5,600	$5,000	Interest earnings based on percentage of Stormwater Investment Portfolio
CONTRIBUTIONS & DONATIONS	$0	$1,260	$0	$0	$0	$0	-
STORMWATER BUDGET CARRYFORWD	$0	$0	$181,351	$230,717	$206,814	$0	-
INTER-FUND TRANSFERS	$1,052,142	$0	$0	$0	$0	$0	
TRANSFER FROM CAPITAL	$0	$1,286,662	$0	$0	$0	$0	-
TOTAL REVENUES:	**$2,133,560**	**$2,340,097**	**$1,321,351**	**$1,370,717**	**$1,296,181**	**$1,147,370**	
EXPENDITURES							
WASAD FEE COLLECTION	$30,759	$33,339	$36,220	$36,220	$35,862	$36,400	WASD fee to collect stormwater charges (approx. 35,000 bills at $1.04).
STORMWATER ADMINISTRATION	$32,000	$129,414	$98,606	$98,606	$90,772	$76,948	Overhead charges for support of Utility at 8.5%.
PUBLIC OUTREACH/WORKSHOPS	$400	$0	$3,000	$3,000	$0	$3,000	Required for NPDES and CRS annual certifications.
PUBLICATIONS & MEMBERSHIPS	$339	$800	$1,000	$1,000	$800	$1,000	Required for CRS: American Association of Flood Plain Managers, FL SW Association & FL Flood Management Association.
EDUCATION & TRAINING	$3,760	$2,398	$3,205	$3,205	$2,500	$3,000	Mandated training to maintain certification.
DEPR EQUIP & FURNIT	$31,011	$31,011	$0	$0	$0	$0	-
DEPRECIATION INFRASTRUCTURE	$203,893	$285,267	$0	$0	$0	$0	-
S/W UTIL REVENUE BOND DEBT	$0	$19,011	$69,326	$69,326	$69,326	$70,106	QNIP Debt service payments.
FEMA FUNDED CANAL DREDGING PAYMENT	$15,279	$1,879	$15,679	$15,679	$15,734	$15,734	Payment for FEMA-funded canal dredging project - Year 4 of 10.
TRANSFER TO CAP PROJECTS FD	$468,967	$150,000	$350,000	$290,500	$253,500	$165,000	Transfer for capital improvement projects for Royal Oaks Drainage.
TRANSFERS OUT-GENERAL FUND	$0	$629	$0	$0	$0	$0	-
TOTAL STORMWATER UTILITY EXPENSES	**$786,409**	**$653,749**	**$577,036**	**$517,536**	**$468,494**	**$371,188**	
NPDES COMPUT. DISCHARGE MOD	$805	$805	$1,000	$1,000	$805	$1,000	Annual regulatory program and surveillance fees.
NPDES PERMIT FEES	$25,813	$13,533	$16,545	$16,545	$15,545	$16,545	Annual payment to DERM for Water Quality Monitoring, Best
TOTAL NPDES COSTS	**$26,618**	**$14,338**	**$17,545**	**$17,545**	**$16,350**	**$17,545**	

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
REGULAR SALARIES	$177,257	$230,202	$164,138	$164,138	160,909	$177,956	Salary for PW Director and PW Engineer (50%), and 2 Vacuum Truck Operators.
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$4,376	$4,376	$0	$0	-
OVERTIME	$4,456	$2,989	$1,000	$1,000	$0	$1,000	Additional hours as needed for vac truck operations.
COMPENSATED ABSENCES - CURRENT	$5,625	-$153	$0	$0	$0	$0	Sick and vacation payout.
PAYROLL TAXES	$15,022	$19,123	$12,557	$12,557	12,310	$13,614	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$19,002	$31,528	$13,558	$13,558	13,369	$15,085	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$11,152	$35,676	$36,307	$36,307	33,385	$42,862	Includes medical, dental, vision and life.
HEALTH ALLOWANCE	$14,667	$0	$0	$0	$0	$0	-
WIRELESS STIPEND	$609	$849	$1,200	$1,200	$480	$960	Cell phone stipend for PW Director, PW Engineer (50%), and 1 Vacuum Truck Operator.
PROFESSIONAL SERVICES-LAKE QUALITY ASSESSMENT	$1,062	$21,158	$0	$28,842	$27,665	$0	-
PROFESSIONAL SERVICES-SW UTILITY RATE STUDY	$0	$0	$0	$0	$0	$40,300	Stormwater Rate Study.
PROFESSIONAL SERVICES-ENGINEERING/LEGAL	$14,098	$0	$0	$0	$0	$0	-
MASTER PLAN UPDATE	$0	$39,821	$0	$20,524	$20,524	$0	-
STORMWATER INSPECTOR	$47,179	$48,795	$50,000	$50,000	$50,000	$50,000	Inspection services for stormwater operations.
REMOTE ACCESS DEVICE DATA PLAN	$0	$794	$960	$960	$866	$960	Data plan for field personnel devices.
MOBILE PHONES	$722	$0	$0	$0	$0	$0	-
INSURANCE	$0	$10,200	$16,594	$16,594	$16,981	$16,594	Property and liability insurance and workers compensation.
REPAIR & MAINTENANCE-CLEAN BASINS PIPES TRENCH	$19,017	$42,111	$49,500	$49,500	$40,000	$49,500	Tipping/dumping fee to MDC for vac truck solid waste ($27,000); annual cleaning of 92 outfalls ($12,500), on call cleaning services for drainage system ($10,000).
MINOR REPAIRS & IMPROVEMENTS	$37,499	$67,050	$20,000	$20,000	$20,000	$29,700	Roadway and drainage restoration per Stormwater Management Master Plan.
COMMUNITY RATING SYSTEM	$0	$7,435	$2,000	$2,000	$8,037	$2,000	Flood management program to reduce resident flood insurance premiums.
STREET SWEEPING	$22,423	$19,294	$32,000	$32,000	$32,000	$35,000	Contract street sweeping 62.5 lane miles of roadway bi-weekly.
REPAIR & MAINTENANCE	$10,011	$7,374	$15,000	$15,000	$5,000	$15,000	Vac truck and GPS system repair and maintenance.
CANAL MAINTENANCE	$161,631	$244,736	$252,956	$312,456	$304,836	$253,106	Miami-Dade County contract chemical treatment of canals ($158,918). Monthly maintenance of canals including above surfacing cleaning ($55,728), slope mowing- 9 cycles ($28,730), vegetation, algae and herbicidal treatment ($7,095), rodent control ($864) and HOAs maintenance fee ($1,620).

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
STORMWATER CONTINGENCY	$0	$0	$0	$0	$0	$0	-
MISCELLANEOUS EXPENSE	$144	$0	$0	$0	$0	$0	-
UNIFORMS	$423	$590	$1,400	$1,400	$700	$1,400	Uniforms for 2 Vac truck operators ($1,250), and shirts for PW Engineer and inspectors ($150).
FUEL & LUBRICANTS	$6,678	$11,522	$13,000	$13,000	$12,028	$13,000	Gas, oil and lubricants for Vac truck and pressure cleaning equipment.
MACHINERY & EQUIPMENT	$1,825	$0	$0	$0	$0	$0	-
COMPUTER SOFTWARE/LICENSES	$0	$10,455	$40,224	$40,224	$45,100	$600	AutoCAD licenses renewal ($600). FY19 includes purchase of asset management software.
TOTAL STORMWATER OPERATING	**$570,501**	**$851,547**	**$726,770**	**$835,636**	**$804,190**	**$758,637**	
TOTAL STORMWATER UTILITY REVENUES	**$2,133,560**	**$2,340,097**	**$1,321,351**	**$1,370,717**	**$1,296,181**	**$1,147,370**	
TOTAL STORMWATER UTILITY EXPENDITURES	**$1,383,527**	**$1,519,634**	**$1,321,351**	**$1,370,717**	**$1,289,034**	**$1,147,370**	

Facilities Maintenance Fund Detail

Facilities Maintenance Fund

Internal Service Funds are used to account for operations that provide services to other departments on a cost-reimbursement basis. The Facilities Maintenance Fund captures all costs associated with the operations, maintenance and repairs of the Town's Government Center. The cost of centralized services is allocated between the General Fund (Administration 60% and Police Department 27%) and the Building Department Fund (13%). This includes salary and benefits for one full time position, utilities, custodial and contractual maintenance services. The FY 2019-20 Budget is $344,557.

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
FACILITY MAINTENANCE FUND							
REVENUES							
TRANSFER FROM GENERAL FUND-ADMINISTRATION	$195,637	$169,292	$206,657	$206,657	$214,259	$206,734	Administration's portion of building expenses.
TRANSFER FROM GENERAL FUND-POLICE	$88,037	$76,181	$92,996	$92,996	$96,416	$93,030	Police Dept's portion of building expenses.
TRANSFER FROM BUILDING FUND	$42,388	$36,680	$44,776	$44,776	$46,423	$44,792	Building Dept's portion of building expenses.
TOTAL FACILITY MAINTENANCE REVENUES:	**$326,062**	**$282,153**	**$344,429**	**$344,429**	**$357,098**	**$344,557**	
EXPENDITURES							
REGULAR SALARIES	$49,471	$58,777	$59,160	$59,160	$70,897	$70,000	Salary for General Services Manager (title changed from Facilities Maintenance Coordinator).
COST OF LIVING ADJUSTMENT/BONUS	$0	$0	$1,577	$1,577	$0	$0	-
PAYROLL TAXES	$3,560	$4,443	$4,526	$4,526	$5,424	$5,355	Calculated based on 7.65% of salaries.
FRS RETIREMENT CONTRIBUTION	$3,739	$4,670	$4,887	$4,887	$5,890	$5,934	Rate increase from 8.26% to 8.47% thru Jul '20.
HEALTH & LIFE INSURANCE	$8,374	$9,067	$11,744	$11,744	$11,752	$14,452	Includes medical, dental, vision and life.
WIRELESS STIPEND	$443	$480	$480	$480	$480	$480	Cell phone stipend.
JANITORIAL SERVICES	$0	$60,580	$58,000	$58,000	$58,000	$58,000	Custodial services for Government Center at $4,750 monthly. Additional emergency services of $1,000.
TELEPHONE SERVICES	$14,558	$14,056	$15,240	$15,240	$18,405	$19,200	Includes allocation for AT&T fax line and fire alarm including emergency phones ($12,000), and Suncom phone service ($7,200) for Town Hall.
REMOTE ACCESS DEVICE DATA PLAN	$0	$289	$960	$960	$876	$960	Data Plan for handyman crew devices.
UTILITY SERVICES	$63,134	$55,533	$65,163	$65,163	$53,681	$59,800	Includes Administration's allocation of Government Center expenses: FP&L ($53,000), water and sewer ($5000) and waste removal ($1,800).
REPAIR & MAINTENANCE	$143,930	$57,864	$76,500	$76,500	$69,403	$70,000	Government Center contractual expenses for landscaping ($4,000), A/C maintenance ($8,520) and A/C monitoring ($2,400), fire alarm monitoring ($3,000), plumbing and electrical ($12,000), handyman service ($25,000); elevator services ($6,000), recycling ($1,080), and other maintenance supplies ($8,000).
REPAIR & MAINTENANCE-VEHICLES	$0	$0	$500	$500	$500	$500	Vehicle maintenance.
HURRICANE EXPENSES	$21,372	$145	$1,500	$1,500	$1,500	$1,500	Hurricane related expenses: equipment, fuel, tools, etc.
OFFICE SUPPLIES	$148	$19,234	$36,500	$36,500	$25,000	$30,000	Office supplies for all departments including holiday decorations.

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
Revenue and Expenditure Detail by Line Item

ACCOUNT NAME	FY2016-17 ACTUALS	FY2017-18 ACTUALS	FY2018-19 ADOPTED BUDGET	FY2018-19 REVISED BUDGET	FY2018-19 YEAR END PROJECTION	FY2019-20 PROPOSED BUDGET	BUDGET COMMENTS
OPERATING SUPPLIES	$1,113	$0	$0	$0	$0	$0	-
FUEL & LUBRICANTS	$1,008	$1,720	$4,000	$4,000	$3,550	$4,000	Fuel for vehicle ($1,500) and generator ($2,500).
PUBLICATIONS & MEMBERSHIPS	$0	$0	$342	$342	$342	$476	Memberships for Facility Management Professional ($210); Membership for Project Management Institute ($134); and Amazon Prime for delivery of supplies ($132).
EDUCATION & TRAINING	$4,798	$2,343	$2,000	$2,000	$2,000	$2,500	Project Management Professional Course Prep ($2,000) and Exam ($500).
DEPRECIATION INFRASTRUCTURE	$0	$606	$0	$0	$0	$0	-
MACHINERY & EQUIPMENT	$101	$0	$0	$0	$28,000	$0	FY19 include installation of security access system at Town Hall and wiring of the building for internet bandwidth and Cable TV.
COMPUTER SOFTWARE LICENSES	$1,331	$1,331	$1,350	$1,350	$1,398	$1,400	Facility Dude License.
TOTAL FACILITY MAINTENANCE EXPENDITURES:	**$317,078**	**$291,137**	**$344,429**	**$344,429**	**$357,098**	**$344,557**	

NOTES

Town of Miami Lakes
Memorandum

To: **Honorable Mayor & Councilmembers**

From: **Edward Pidermann, Town Manager**

Subject: **Ordinance Approving, Adopting and Ratifying Non-Ad Valorem Special Roll and Special Assessment District Rates for Security Guard and Lake Maintenance Special Taxing Districts**

Date: **September 10, 2019**

Recommendation:

It is recommended that the Town Council approve the Non-Ad Valorem Special Roll, listed in Exhibit A and the Proposed FY 2019-20 assessment rates for the active Security Guard and Multipurpose Maintenance areas listed in Exhibit B. Non-ad-valorem assessments for special taxing districts represent a cost share assigned to a group of properties to pay all or part of the cost associated with a specific public service or improvement primarily benefiting those properties. All lots and parcels within the districts are unique due to their geographical boundaries, affected property owners, and level of service.

The attached Ordinance relates to the rates for each Special Taxing District. The Town of Miami Lakes has determined that the services provided by these Special Taxing Districts will offer special benefits to properties within each district not exceeding amounts of special assessments to be levied. Therefore, it is hereby recommended that the proposed rates being assessed in Exhibit B, be approved and adopted. The final assessments will have to be approved prior to September 15, 2019.

Background:

In 2014, residents who were living within the six (6) special taxing districts in Town expressed interest in transferring these services from Miami-Dade County with the goal of receiving services provided directly by the Town. The Town Council approved the request to transfer the six (6) special taxing districts by resolution on September 5, 2017 and subsequently on January 21, 2018 a vote was conducted via mail-in ballot sent to those within the district boundaries. All six (6) districts received a majority vote ratifying the tTransfer to the Town effective October 1, 2018.

After the transfer, the Town began identifying contracts that can be piggy-backed and services that can be provided by current Town contractors to prevent gaps in services. The Town executed Change Orders with

current Town Vendors for Janitorial and Landscape Maintenance for four (4) special taxing districts as these services were being provided "in-house" by Miami-Dade County. Furthermore, the Town piggy-backed a Lake Maintenance Services contract issued by Miami-Dade County that was issued in 2017 due to the competitive rates that were negotiated with the two (2) Lake Maintenance Special Taxing Districts.

In March 2019, the Town issued an RFP (Request for Proposals) to access more cost-effective contracts to present the residents of each district with alternative options for security guard services. Four of these special taxing districts (Miami Lakes Loch Lomond, Miami Lakes Section 1, Royal Oaks East, and Royal Oaks Section 1) were organized for the purpose of providing security guard services to the residents living within the district. The Town performed its Due Diligence review and put together an Evaluation Committee to rank the proposals. At the June 19, 2019 Council Meeting, the Town Council approved the Manager's recommendation of awarding contracts to SFM Security Services, Inc, the highest ranked proposer, Kent Security Services, Inc. ("Kent"), the second highest ranked proposer, and FPI Security Services, Inc. ("FPI"), the third highest ranked proposer.
In April 2019, the Town began meeting with each district to review current and proposed budgets for next fiscal year along with obtaining recommendations for levels of service.

The specific relevant information for each of the districts is outlined below:

Loch Lomond – Guard Gate District

On August 8th, the Town of Miami Lakes met with the residents of the Loch Lomond district and presented the proposed budget impact scenarios with the three (3) short-listed security guard firms at Level 1 and Level 2 experience rates. The advisory board voted unanimously to retain Kent Security Services at a Level 2 rate in order to maintain continuity as their guards have been working in this district for a long period of time. The advisory board also approved a motion recommending the Town to consider reducing the indirect cost to a Level 1 rate instead of applying it to the Level 2 rate. The current indirect overhead rate for all Special Taxing Districts is at eight and a half percent (8.5%) and is essentially applied to all operating expenses within each budget. The board stated this was not fair as they are only requesting a more experienced guard which should have no impact on the Town's overhead expenses.

The board also made a recommendation to approve a golf cart as their rover vehicle in order to reduce the vehicle hourly rate. Unfortunately, the Town currently does not approve golf carts on public roadways, but the board was able to successfully negotiate down the vehicle hourly rate by one dollar ($1). Other budget changes to note, the board added seven thousand dollars ($7,000) to the gate equipment & repairs line item in order to purchase new barrier arm security gates. The board also reduced the repair & maintenance line item by thirty-two thousand dollars ($32,000) as these funds were used for the entrance feature improvements in FY 2019. The contingency reserve was also reduced to five percent (5%) of the total budget exclusive of any carryforward funds.

Due to the advisory board recommendations listed above, the district was able to reduce their FY 20 special assessment rate by $190 for a new assessment rate of $2,536.40.

Royal Oaks East – Guard Gate District

On June 20th, the Town of Miami Lakes met with the residents of the Royal Oaks East district and presented the proposed budget impact scenarios with three (3) short-listed security guard firms at Level 1 and Level 2 experience rates. The advisory board voted unanimously to approve the highest-ranking security guard proposer, SFM Security Services, at a Level 2 rate which is approximately seventy-thousand dollars ($70,000) lower than their current security guard contract. The board did not make any other significant budgetary changes as they recommended to meet again after the first quarter in January 2020 to evaluate the proposed service levels.

The district's FY 20 proposed special assessment did not change ($977.73), but their projected contingency reserve increased by $168,779 compared to prior year.

Royal Section One – Guard Gate District

This district was unsuccessful in obtaining a quorum this fiscal year. The Town made five (5) separate attempts to meet on April 16th, May 20th, June 17th, June 24th, and the week of August 1st. The meetings were posted on the Town website and Town Hall lobby. Town staff also sent emails to the board members but to no avail. Due to the lack of participation from the district, the Town is moving forward and recommending the highest-ranking security guard proposer, SFM Security Services, at a Level 2 rate which is the same level of experience the district currently maintains with existing vendor. The new security guard contract is approximately seventy-thousand dollars ($70,000) lower than the current security guard contract. Town staff also reviewed the year end projections for each line item and did not foresee any significant changes for FY 20.

At the request of the Council, Town staff reviewed budget after the first ordinance reading and is recommending reducing the special assessment rate for FY 20 in the amount of $93.25 by capping the contingency reserves at fifteen percent (15%) and establishing a capital improvement line item at fifteen percent (%15) from the total operating budget. The proposed special assessment is being reduced from $800.14 in FY 19 to $706.89 in FY 20.

Miami Lakes Section One – Guard Gate District

On July 30th, the Town met with the residents of Miami Lakes Section One district and presented the proposed budget impact scenarios with three (3) short-listed security guard firms at Level 1 and Level 2 experience rates. The board voted unanimously to approve Kent Security Services at a Level 1 rate as they were the most economical option between the three vendors. The board also recommended to allocate forty-nine thousand dollars ($49,000) to the repair & maintenance account next fiscal year to purchase new barrier arm security gates for their district.

The Town has a follow-up meeting scheduled this month with the district to discuss landscape enhancements for the guard gate. The board allocated nineteen-thousand dollars ($19,000) this fiscal year in anticipation to complete this project before September 30th. In the event this is not completed in time, the Town will amend next fiscal year's budget to reflect the amount approved for the landscape enhancements.

Therefore, the Town is proposing to maintain the same special assessment rate for FY20 ($285.37). Their projected contingency reserve decreased by $18,927 compared to prior year.

Lake Hilda & Lake Patricia

On July 23rd, the Town met with the residents from both districts to discuss next fiscal year's budget. Some of the residents were concerned with the algae levels in each lake and requested if anything can be done to mitigate this issue. The current lake vendor, Solitude, was in attendance and stated they have also noticed an increase over the last couple of years which can be attributed to changes in climate, wind, and drought conditions. Apparently, this is seasonal issue which is occurring across the State in the summer months. The vendor informed the residents that this algae is not harmful for the lake and is a normal natural occurrence which is already being treated twice in the summer months (April – September) for a total of eighteen (18) cycles annually. A couple of owners asked if the algae can be removed on each visit, but the vendor stated that task is impossible and not a recommended industry standard.

The vendor did recommend introducing blue dye treatment in Lake Hilda along with changing the chemicals that are currently being used to treat the lake to see if this helps with reducing algae bloom in the summertime. Lake Patricia is already receiving the blue dye treatment annually per the contract.

Lake Hilda approved the recommendation from the vendor to apply blue dye an expense that is budgeted for this current fiscal year.

The special assessment rates for both Lake Patricia ($231.46) and Lake Hilda (157.92) are proposed to remain the same for FY 20.

Evaluation

The Town has reviewed and accepted the recommendation made by the Loch Lomond advisory board regarding the reduction of indirect cost collected to match Level 1 security guard bid rates for all guard districts. This will create a net savings of $10,857 for these districts. Additionally, the Town eliminated the security guard holiday cost line item for each guard district as this was a requirement set forth by Miami-Dade County's living wage ordinance. This added an extra $11,034 in total net savings to the guard districts which will be allocated in their respective contingency reserves.

Preliminary Assessments

The fiscal impact is only for those homeowners within the boundaries of the Special Taxing Districts.

These funds will accrue from the special assessments paid by the property owners of folios within the active Special Taxing Districts. A summary table with the budgets for each district and the rate is provided below.

District Name	District Type	Number of Units	Budget FY 18-19	Proposed Assessment Rate for FY 19-20
LOCH LOMOND	Security Guards	188	$2,726.40	$2,536.40
MIAMI LAKES SECTION ONE	Security Guards	841	$285.37	$285.37
ROYAL OAKS SECTION 1	Security Guards	589	$800.14	$706.89
ROYAL OAKS EAST	Security Guards	533.5	$977.73	$977.73
LAKE PATRICIA	Lake Maintenance	72.5	$231.46	$231.46
LAKE HILDA	Lake Maintenance	111	$157.92	$157.92

Timeline

Per Florida Statute, changes to the folio and rates can be made before September 15, 2019. The final rate will appear on the Tax Bill. It should be noted that only reductions to the unit count can be made after November 1, 2019.

Attachments:

Ordinance- Approving, Adopting and Ratifying Non-Ad Valorem Special Roll and Special Assessment District Rates for Security Guard and Lake Maintenance Special Taxing Districts

FY 2019-2020 Proposed Budget for Special Taxing Districts

2019 Non-Ad Valorem Folio

2019 Non-Ad Valorem Rate

ORDINANCE NO. 19-____

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MIAMI LAKES, FLORIDA APPROVING, ADOPTING, A NON-AD VALOREM ASSESSMENT ROLL FOR SPECIAL TAXING DISTRICTS; APPROVING, ADOPTING AND RATIFYING SPECIAL ASSESSMENT DISTRICT RATES FOR SPECIAL TAXING DISTRICTS, INCLUDING BUT NOT LIMITED TO SECURITY GUARD AND MULTIPURPOSE MAINTENANCE; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, as of October 1st, 2018, Miami Lakes operates special assessments for four security guard services; Loch Lomond Guard Gate District, Miami Lakes Section One, Royal Oaks East, and Royal Oaks Section One, and two lake maintenance districts: Lake Patricia and Lake Hilda (the "Special Taxing Districts")

WHEREAS, the Town has had several workshops to discuss each district's budget for fiscal year 2019-2020; and

WHEREAS, it is the responsibility of the Town to adopt a non-ad valorem assessment roll and set a non-ad valorem rate for all six districts pursuant Florida Statute 197.3632, in order to operate the Special Taxing District.

THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF MIAMI LAKES, FLORIDA, AS FOLLOWS:

Section 1. Recitals. The foregoing Recitals are true and correct and incorporated herein by this reference.

Section 2. **Adoption of Non-Ad Valorem Assessment Roll.** The non-ad valorem assessment roll attached hereto as Exhibit "A" is hereby adopted.

Section 3. **Adoption of Non-Ad Valorem Rate for Special Taxing Districts.** The non-ad valorem rate for Special Taxing Districts attached hereto as Exhibit "B" is hereby adopted.

Section 4. **Severability.** The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this ordinance but they shall remain in effect, it being the legislative intent that the Ordinance shall stand notwithstanding the invalidity of any part.

Section 5. **Effective Date.** That this Ordinance shall be effective immediately upon its adoption on second reading.

THIS SPACE INTENTIONALLY LEFT BLANK

FIRST READING

The foregoing Ordinance was offered by Councilmember_____ who moved its adoption on first reading. The motion was seconded by Councilmember _____ and upon being put to a vote, the vote was as follows:

Mayor Manny Cid	_____
Vice Mayor Nelson Rodriguez	_____
Councilmember Carlos Alvarez	_____
Councilmember Luis Collazo	_____
Councilmember Joshua Dieguez	_____
Councilmember Jeffrey Rodriguez	_____
Councilmember Marilyn Ruano	_____

_____
Manny Cid
MAYOR

Attest:

_____
Gina Inguanzo
TOWN CLERK

Approved as to form and legal sufficiency:

_____
Raul Gastesi, Jr.
Gastesi & Associates, P.A.
TOWN ATTORNEY

SECOND READING

The foregoing Ordinance was offered by Councilmember_____ who moved its adoption on first reading. The motion was seconded by Councilmember _____ and upon being put to a vote, the vote was as follows:

Mayor Manny Cid _____
Vice Mayor Nelson Rodriguez _____
Councilmember Carlos Alvarez _____
Councilmember Luis Collazo _____
Councilmember Joshua Dieguez _____
Councilmember Jeffrey Rodriguez _____
Councilmember Marilyn Ruano _____

_____
Manny Cid
MAYOR

Attest:

_____
Gina Inguanzo
TOWN CLERK

Approved as to form and legal sufficiency:

_____
Raul Gastesi, Jr.
Gastesi & Associates, P.A.
TOWN ATTORNEY

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS
Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	LOCH LOMOND - 1700				
	Number of Units	*188.00*		*188.00*	
	Assessment Rate per Unit	*$2,726.40*		*$2,536.40*	Assessment rate was reduced by $190 from prior year
	Total Guard Service Hours	*17,520*		*17,520*	
	Total Vehicle Hours	*8,760*		*8,760*	
	Total Holiday Hours	*288*		*288*	
	Guard Hourly Rate	*21.12*		*20.50*	New security contract hourly rate was reduced by .62
	Vehicle Hourly Rate	*1.50*		*1.50*	
1111611-312415	SPECIAL ASSESMENT AT 100%	$512,563	$488,483	$476,843	
1111611-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($25,628)	$0	($23,842)	
1111611-329020	STD TRANSPONDERS	$0	$0	$0	
1111611-370016	CARRYOVER	($20,000)	($10,614)	$6,385	
	REVENUE TOTAL	**$466,935**	**$477,869**	**$459,386**	
	EXPENSES				
1111611-533002	SECURITY SERVICES-GUARD	$370,022	$368,183	$359,160	
1111611-533002	SECURITY GUARD HOLIDAY COST	$3,041	$0	$0	
1111611-533002	POLICE OFF DUTY FOR HALLOWEEN	$300	$0	$0	
1111611-533002	SECURITY SERVICES VEHICLE	$13,140	$12,853	$13,140	
	OPERATING SECURITY COST SUBTOTAL	**$370,022**	**$381,036**	**$372,300**	
1111611-513011	MANAGEMENT & MONITORING (DIRECT COSTS)	$0	$0	$6,845	
1111611-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$37,840	$37,840	$26,905	
	ADMINISTRATIVE COST SUBTOTAL	**$37,840**	**$37,840**	**$33,750**	
1111611-534010	JANITORIAL SERVICES	$1,000	$1,250	$1,440	Services once per week.
1111611-541000	TELEPHONE SERVICES	$0	$533	$550	
1111611-543000	UTILITY SERVICES-ELECTRICITY	$1,200	$840	$1,200	
1111611-546000	REPAIR & MAINTENANCE	$3,500	$0	$0	
1111611-546000	REPAIR & MAINTENANCE-OTHER SUPPLIES	$35,852	$42,047	$10,000	Other outside maintenance
1111611-546000	BUILDING MATERIALS	$700	$0	$0	
1111611-546000	CLEANING SUPPLIES FOR THE GUARD HOUSE	$100	$0	$0	
1111611-546000	SAFETY EQUIPMENT & SUPPLIES FOR MAINTENANCE CREW	$100	$0	$0	
1111611-546002	EXTERMINATOR SERVICES	$200	$169	$200	$16 monthly
1111611-546003	REPAIR & MAINTENACE-GROUNDS	$0	$5,748	$4,000	
1111611-546021	GATE EQUIPMENT & REPAIRS	$1,500	$1,535	$7,000	
1111611-547000	PRINTING & BINDING	$200	$26	$200	
1111611-548020	GENERAL ADVERTISEMENTS	$250	$461	$250	
1111611-549080	STD ELECTION COSTS	$1,700	$0	$0	
1111611-549311	TRANSPONDERS	$0	$0	$0	
	GENERAL OPERATING COST SUBTOTAL	**$46,302**	**$52,608**	**$24,840**	
1111611-56XXXX	CAPITAL IMPROVEMENTS	$0	$0	$0	
	CAPITAL OUTLAY COST SUBTOTAL	**$0**	**$0**	**$0**	
1111611-581000	CONTINGENCY RESERVE	$5,000	$0	$28,496	
1111611-581000	PROJECT BALANCE	$7,771	$0	$0	
	SUBTOTAL EXPENSE (w/ reserves)	**$466,935**	**$471,484**	**$459,386**	
	GRAND TOTAL LOCH LOMOND SURPLUS/(DEFICIT)	**$0**	**$6,385**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	ROYAL OAKS EAST - 1703				
	Number of Units	*533.50*		*533.50*	
	Assessment Rate per Unit	*$977.73*		*$977.73*	
	Total Guard Service Hours	*17,520*		*17,520*	
	Total Vehicle Hours	-		-	
	Total Holiday Hours	*384*		*384*	
	Guard Hourly Rate	*21.12*		*17.17*	
	Vehicle Hourly Rate	*1.50*		*1.55*	
	REVENUES				
1111631-312415	SPECIAL ASSESMENT AT 100%	$521,619	$495,551	521,619	
1111631-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($26,081)	$0	($26,081)	
1111631-329020	STD TRANSPONDERS	$0	$910	$1,000	
1111631-370016	CARRYOVER	$0	$30,134	$117,760	
	TOTAL REVENUES	**$495,538**	**$526,595**	**$614,298**	**$0**
	EXPENSES				
1111631-533002	SECURITY SERVICES	$370,022	$357,893	$300,818	
1111631-533002	SECURITY GUARD HOLIDAY COST	$4,055	$0	$0	
1111631-533002	POLICE OFF DUTY FOR EVENTS	$0	$0	0	
1111631-533002	SECURITY SERVICES-VEHICLE	$0	$0	0	
	SECURITY COST SUBTOTAL	**$374,077**	**$357,893**	**$300,818**	
1111631-513011	MANAGEMENT & MONITORING (DIRECT COSTS)	$5,709	$5,709	$13,690	
1111631-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$25,900	$25,900	$26,709	
	ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$40,399**	
1111631-534010	JANITORIAL SERVICES	$1,800	$2,500	$2,500	
1111631-541000	TELEPHONE SERVICES	$0	$529	$960	
1111631-541010	MOBILE PHONES	$960	$0	$0	
1111631-543000	UTILITY SERVICES-ELECTRICITY	$3,100	$2,320	$3,100	
1111631-543020	UTILITY SERVICES-WATER & SEWER	$1,500	$1,436	$1,500	
1111631-546000	REPAIRS & MAINTENANCE-MAJOR	$3,000	$8,847	$15,000	Other outside maintenance
1111631-546000	REPAIRS & MAINTENANCE-OTHER SUPPLIES	$5,000	$0	$5,000	
1111631-546002	EXTERMINATOR SERVICES	$400	$337	$400	$31 monthly
1111631-546021	GATE EQUIPMENT & REPAIRS	$3,000	$2,829	$3,000	
1111631-547000	PRINTING & BINDING	$200	$73	$200	
1111631-548020	GENERAL ADVERTISEMENTS	$250	$461	$1,000	
1111631-549311	TRANSPONDERS	$0	$0	$1,000	
	OPERATING COST SUBTOTAL	**$19,210**	**$19,333**	**$33,660**	
1111631-581000	CONTINGENCY RESERVE	$70,642	$0	$239,421	
	TOTAL EXPENENDITURES	**$495,538**	**$408,835**	**$614,298**	
	GRAND TOTAL ROYAL OAKS EAST SURPLUS/(DEFICIT)	**$0**	**$117,760**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS
Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	ROYAL OAKS SECTION 1 - 1702				
	Number of Units	*589.00*		*589.00*	
	Assessment Rate per Unit	*$800.14*		*$706.89*	*Assessment rate reduced by $93.25 from prior year.*
	Total Guard Service Hours	*17,520*		*17,520*	
	Total Vehicle Hours	*-*		*-*	
	Total Holiday Hours	*384*		*384*	
	Guard Hourly Rate	*21.12*		*17.17*	
	Vehicle Hourly Rate	*1.5*		*1.6*	
	REVENUES				
1111621-312415	SPECIAL ASSESMENT AT 100%	471,280	450,630	416,358	
1111621-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(23,564)	-	(20,818)	
1111621-329020	STD TRANSPONDERS	-	495	1,000	
1111621-370016	CARRYOVER	-	26,728	67,518	
	REVENUE TOTAL	**$447,716**	**$477,853**	**$464,058**	
	EXPENSES:				
1111621-533002	SECURITY SERVICES	370,022	358,170	300,818	
1111621-533002	SECURITY GUARD HOLIDAY COST	4,055	-	-	
1111621-533002	POLICE OFF DUTY FOR EVENTS	-	-	-	
1111621-533002	SECURITY SERVICES-VEHICLE	-	-	-	
	OPERATING SECURITY COST SUBTOTAL	**$374,077**	**$358,170**	**$300,818**	
1111621-513011	MANAGEMENT & MONITORING (DIRECT COSTS)	5,709	5,709	13,690	
1111621-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	25,900	25,900	26,023	
	ADMINISTRATIVE COST SUBTOTAL	**$31,609**	**$31,609**	**$39,713**	
1111621-534010	JANITORIAL SERVICES	1,800	2,500	2,500	
1111621-541000	TELEPHONE SERVICES	-	542	601	
1111621-541010	MOBILE PHONES	960	-	-	
1111621-543000	UTILITY SERVICES-ELECTICITY	3,100	2,119	3,100	
1111621-543020	UTILITY SERVICES-WATER & SEWER	3,000	333	3,000	
1111621-546000	REPAIRS & MAINTENANCE	3,000	7,587	8,000	Other outside maintenance
1111621-546000	MAJOR REPAIR & MAINTENANCE SUPPLIES	5,000	-	-	
1111621-546002	EXTERMINATOR SERVICES	400	368	400	$31 monthly
1111621-546021	GATE EQUIPMENT & REPAIRS	3,000	4,869	6,000	
1111621-547000	PRINTING & BINDING	200	79	200	
1111621-548020	GENERAL ADVERTISEMENTS	250	458	800	
1111621-549311	TRANSPONDERS	-	1,700	1,000	
	OPERATING COST SUBTOTAL	**$20,710**	**$20,556**	**$25,601**	
1111621-56XXXX	**CAPITAL IMPROVEMENTS**	**$0**	**$0**	**$48,963**	
1111621-581000	**CONTINGENCY RESERVE**	**$21,320**	**$0**	**$48,963**	
	TOTAL EXPENSE W/RESERVES	**$447,716**	**$410,335**	**$464,058**	
	GRAND TOTAL ROYAL OAKS SECTION ONE SURPLUS/(DEFICIT)	**$0**	**$67,518**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS
Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	MIAMI LAKES SECTION ONE - 1701				
	Number of Units	*841.00*		*841.00*	
	Assessment Rate per Unit	*$285.37*		*$285.37*	
	Total Guard Service Hours	*8,760*		*8,760*	
	Total Vehicle Hours	-		-	
	Total Holiday Hours	*192*		*192*	
	Guard Hourly Rate	*14.35*		*15.50*	
	Vehicle Hourly Rate				
	REVENUES				
1111601-312415	SPECIAL ASSESMENT AT 100%	239,996	228,240	239,996	
1111601-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	(12,000)		(12,000)	
1111601-329020	STD TRANSPONDERS	-	1,700	1,000	
1111601-370016	CARRYOVER	-	2,885	46,017	
	REVENUE TOTAL	**$227,996**	**$232,825**	**275,014**	
	EXPENSES				
1111601-533002	SECURITY SERVICES - GUARD	125,706	125,781	135,780	
1111601-533002	SECURITY GUARD HOLIDAY COST	1,378	-	-	
1111601-533002	POLICE OFF DUTY FOR EVENTS	-	-	-	
1111601-533002	SECURITY SERVICES - VEHICLE	-	-	-	
	OPERATING SECURITY COST SUBTOTAL	**$127,084**	**$125,781**	**$135,780**	
1111601-513011	MANAGEMENT & MONITORING (DIRECT COSTS)	-	-	6,845	
1111601-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	23,840	23,840	17,194	
	ADMINISTRATIVE COST SUBTOTAL	**$23,840**	**$23,840**	**$24,039**	
1111601-534010	JANITORIAL SERVICES	1,000	1,250	1,500	
1111601-541000	TELEPHONE SERVICES	-	446	500	
1111601-541010	MOBILE PHONES	500	-	-	
1111601-543000	UTILITY SERVICES-ELECTRICITY	1,200	692	1,100	
1111601-543020	UTILITY SERVICES-WATER & SEWER	600	140	500	
1111601-546000	REPAIR & MAINTENANCE-MAJOR	2,500	8,090	49,000	Other outside maintenance
1111601-546000	REPAIR & MAINTENANCE-OTHER SUPPLIES	1,500	-	-	
1111601-546002	EXTERMINATOR SERVICES	200	169	200	$16 monthly
1111601-546003	REPAIR & MAINTENACE-GROUNDS	0	19,600	6,000	
1111601-546021	GATE EQUIPMENT & REPAIRS	1,500	6,225	6,000	
1111601-547000	PRINTING & BINDING	200	114	200	
1111601-548020	GENERAL ADVERTISEMENTS	250	461	500	
1111601-549311	TRANSPONDERS	-	-	1,000	
	OPERATING COST SUBTOTAL	**$9,450**	**$37,186**	**$66,500**	
1111601-581000	CONTINGENCY RESERVE	67,622	-	48,695	
	TOTAL EXPENSE W/RESERVES	**$227,996**	**$186,808**	**$275,014**	
	GRAND TOTAL MIAMI LAKES SECTION SURPLUS/(DEFICIT)	**$0**	**$46,017**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS

Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	LAKE PATRICIA - 1704				
	Number of Units	*72.5*		*72.5*	
	Assessment Rate per Unit	*$231.46*		*$231.46*	
	Bacterial Testing	*0*		*0*	
	Fish Stocking	*1,000*		*1,100*	
	Number of cycles	*12*		*12*	
	Number of summer cycles	*6*		*6*	
	REVENUES				
1111641-312415	SPECIAL ASSESMENT AT 100%	$16,781	$15,953	$16,781	
1111641-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($839)	$0	($839)	
1111641-370016	CARRYOVER	$0	$1,259	$3,535	
	TOTAL REVENUES	**$15,942**	**$17,212**	**$19,477**	
	EXPENDITURES				
1111641-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,342	$1,342	$1,196	
	ADMINISTRATIVE COST SUBTOTAL	**$1,342**	**$1,342**	**$1,196**	
1111641-542000	FREIGHT & POSTAGE	$200	$0	$200	
1111641-546101	WATER TREATMENT SERVICE	$11,900	$11,900	$11,900	
1111641-546101	OTHER CHARGES FOR WATER TREATMENT	$1,500	$0	$1,500	
1111641-547000	PRINTING & BINDING	$0	$10	$50	
1111641-548020	GENERAL ADVERTISEMENTS	$200	$425	$424	
	OPERATING COSTS SUBTOTAL	**$13,800**	**$12,335**	**$14,074**	
1111641-581000	CONTINGENCY RESERVE	$800	$0	$4,207	
	TOTAL EXPENDITURES	**$15,942**	**$13,677**	**$19,477**	
	GRAND TOTAL LAKE PATRICIA SURPLUS/(DEFICIT)	**$0**	**$3,535**	**$0**	

TOWN OF MIAMI LAKES
FY 2019-20 PROPOSED BUDGET
SPECIAL TAXING DISTRICTS
Revenue and Expenditure Detail by Line Item

ACCOUNT NUMBER	ACCOUNT NAME/DESCRIPTION	FY 2018-19 ADOPTED BUDGET	FY 2018-19 YEAR END PROJECTION	FY 2019-20 PROPOSED BUDGET 2019-20	BUDGET COMMENTS
	SPECIAL TAXING DISTRICTS				
	LAKE HILDA - 1705				
	Number of Units	*111*		*111*	
	Assessment Rate per Unit	*$157.92*		*157.92*	
	Number of cycles	*12*		*12*	
	Number of summer cycles	*6*		*6*	
	REVENUES				
1111651-312415	SPECIAL ASSESMENT AT 100%	$17,529	$16,645	$17,529	
1111651-312415	5% ADJUSTMENT FOR DISCOUNTS & DELAYED PAYMENTS	($876)	$0	($876)	
1111651-370016	CARRYOVER	($2,165)	$1,814	$4,838	
	TOTAL REVENUES	**$14,488**	**$18,459**	**$21,491**	
	EXPENDITURES				
1111651-513012	ADMINISTRATIVE OVERHEAD EXPENSES (INDIRECT COSTS)	$1,188	$1,188	$1,091	
	ADMINISTRATIVE COST SUBTOTAL	**$1,188**	**$1,188**	**$1,091**	
1111651-542000	FREIGHT & POSTAGE	$100	$0	$100	
1111651-546101	WATER TREATMENT SERVICE	$10,800	$10,500	$12,300	
1111651-546101	OTHER CHARGES FOR WATER TREATMENT	$1,500	$1,500	$0	
1111651-547000	PRINTING & BINDING	$0	$16	$20	
1111651-548020	GENERAL ADVERTISEMENTS	$200	$417	$420	
	OPERATING COSTS SUBTOTAL	**$12,600**	**$12,433**	**$12,840**	
1111651-581000	CONTINGENCY RESERVE	$700	$0	$7,559	
	TOTAL EXPENDITURES	**$14,488**	**$13,621**	**$21,491**	
	GRAND TOTAL LAKE HILDA SURPLUS/(DEFICIT)	**$0**	**$4,838**	**$0**	

TOWN OF MIAMI LAKES
SPECIAL TAXING DISTRICTS
2019 NON-AD VALOREM FOLIO

Roll Year	Folio	District Type Identifier	District Number	Units
2019	3220140010130	F	1700	0.50
2019	3220140040010	F	1700	1.00
2019	3220140040020	F	1700	1.00
2019	3220140040030	F	1700	1.00
2019	3220140040040	F	1700	1.00
2019	3220140040050	F	1700	1.00
2019	3220140040060	F	1700	1.00
2019	3220140040070	F	1700	1.00
2019	3220140040080	F	1700	1.00
2019	3220140040090	F	1700	1.00
2019	3220140040100	F	1700	1.00
2019	3220140040110	F	1700	1.00
2019	3220140040120	F	1700	1.00
2019	3220140040130	F	1700	1.00
2019	3220140040140	F	1700	1.00
2019	3220140040150	F	1700	1.00
2019	3220140040160	F	1700	1.00
2019	3220140040170	F	1700	1.00
2019	3220140040190	F	1700	0.50
2019	3220140040200	F	1700	1.00
2019	3220140040210	F	1700	1.00
2019	3220140040220	F	1700	1.00
2019	3220140040230	F	1700	1.00
2019	3220140040240	F	1700	1.00
2019	3220140040260	F	1700	1.00
2019	3220140040270	F	1700	1.00
2019	3220140040280	F	1700	1.00
2019	3220140040300	F	1700	1.00
2019	3220140040310	F	1700	1.00
2019	3220140040320	F	1700	1.00
2019	3220140040330	F	1700	1.00
2019	3220140040340	F	1700	1.00
2019	3220140040350	F	1700	1.00
2019	3220140040360	F	1700	1.00
2019	3220140040370	F	1700	1.00
2019	3220140040380	F	1700	1.00
2019	3220140040390	F	1700	1.00
2019	3220140040400	F	1700	1.00
2019	3220140040410	F	1700	1.00
2019	3220140040420	F	1700	1.00
2019	3220140040430	F	1700	1.00

2019	3220140040440	F	1700	1.00
2019	3220140040450	F	1700	1.00
2019	3220140040460	F	1700	1.00
2019	3220140040470	F	1700	1.00
2019	3220140040480	F	1700	1.00
2019	3220140040490	F	1700	1.00
2019	3220140040500	F	1700	1.00
2019	3220140040510	F	1700	1.00
2019	3220140040520	F	1700	1.00
2019	3220140040530	F	1700	1.00
2019	3220140040540	F	1700	1.00
2019	3220140040550	F	1700	1.00
2019	3220140040560	F	1700	1.00
2019	3220140040570	F	1700	1.00
2019	3220140040580	F	1700	1.00
2019	3220140040590	F	1700	1.00
2019	3220140040600	F	1700	1.00
2019	3220140040610	F	1700	1.00
2019	3220140040620	F	1700	1.00
2019	3220140040630	F	1700	1.00
2019	3220140040640	F	1700	1.00
2019	3220140040650	F	1700	1.00
2019	3220140040660	F	1700	1.00
2019	3220140040670	F	1700	0.50
2019	3220140040680	F	1700	1.00
2019	3220140040690	F	1700	1.00
2019	3220140040700	F	1700	1.00
2019	3220140040710	F	1700	0.50
2019	3220140040720	F	1700	1.00
2019	3220140040730	F	1700	1.00
2019	3220140040740	F	1700	1.00
2019	3220140040750	F	1700	1.00
2019	3220140040760	F	1700	1.00
2019	3220140040770	F	1700	1.00
2019	3220140040780	F	1700	1.00
2019	3220140040790	F	1700	1.00
2019	3220140040800	F	1700	1.00
2019	3220140040810	F	1700	1.00
2019	3220140040820	F	1700	1.00
2019	3220140040830	F	1700	1.00
2019	3220140040840	F	1700	1.00
2019	3220140040850	F	1700	1.00
2019	3220140040860	F	1700	1.00
2019	3220140040870	F	1700	1.00
2019	3220140040880	F	1700	1.00
2019	3220140040890	F	1700	1.00
2019	3220140040900	F	1700	1.00

2019	3220140040910	F	1700	1.00
2019	3220140040920	F	1700	1.00
2019	3220140040930	F	1700	1.00
2019	3220140040940	F	1700	1.00
2019	3220140040950	F	1700	1.00
2019	3220140040960	F	1700	1.00
2019	3220140040970	F	1700	1.00
2019	3220140040980	F	1700	1.00
2019	3220140040990	F	1700	1.00
2019	3220140041000	F	1700	1.00
2019	3220140041010	F	1700	1.00
2019	3220140041020	F	1700	1.00
2019	3220140041030	F	1700	1.00
2019	3220140041040	F	1700	1.00
2019	3220140041050	F	1700	1.00
2019	3220140041060	F	1700	1.00
2019	3220140041070	F	1700	1.00
2019	3220140041080	F	1700	1.00
2019	3220140041090	F	1700	1.00
2019	3220140041100	F	1700	1.00
2019	3220140041110	F	1700	1.00
2019	3220140041120	F	1700	1.00
2019	3220140041130	F	1700	1.00
2019	3220140041140	F	1700	1.00
2019	3220140041150	F	1700	1.00
2019	3220140041160	F	1700	1.00
2019	3220140041210	F	1700	1.00
2019	3220140041220	F	1700	1.00
2019	3220140041230	F	1700	1.00
2019	3220140041240	F	1700	1.00
2019	3220140041250	F	1700	1.00
2019	3220140041260	F	1700	1.00
2019	3220140041270	F	1700	1.00
2019	3220140041280	F	1700	1.00
2019	3220140041290	F	1700	1.00
2019	3220140041300	F	1700	1.00
2019	3220140041310	F	1700	1.00
2019	3220140041320	F	1700	1.00
2019	3220140041330	F	1700	1.00
2019	3220140041350	F	1700	1.00
2019	3220140041360	F	1700	1.00
2019	3220140041370	F	1700	1.00
2019	3220140041380	F	1700	1.00
2019	3220140041390	F	1700	1.00
2019	3220140041400	F	1700	1.00
2019	3220140041410	F	1700	1.00
2019	3220140041420	F	1700	1.00

2019	3220140041430	F	1700	1.00
2019	3220140041440	F	1700	1.00
2019	3220140041450	F	1700	1.00
2019	3220140041460	F	1700	1.00
2019	3220140041470	F	1700	1.00
2019	3220140041480	F	1700	1.00
2019	3220140041490	F	1700	1.00
2019	3220140041500	F	1700	1.00
2019	3220140041510	F	1700	1.00
2019	3220140041520	F	1700	1.00
2019	3220140041530	F	1700	1.00
2019	3220140041540	F	1700	1.00
2019	3220140041550	F	1700	1.00
2019	3220140041560	F	1700	1.00
2019	3220140041570	F	1700	1.00
2019	3220140041580	F	1700	1.00
2019	3220140041590	F	1700	1.00
2019	3220140041600	F	1700	1.00
2019	3220140041610	F	1700	1.00
2019	3220140041620	F	1700	1.00
2019	3220140041630	F	1700	1.00
2019	3220140041640	F	1700	1.00
2019	3220140041650	F	1700	1.00
2019	3220140041660	F	1700	1.00
2019	3220140041670	F	1700	1.00
2019	3220140041680	F	1700	1.00
2019	3220140041690	F	1700	1.00
2019	3220140041700	F	1700	1.00
2019	3220140041710	F	1700	1.00
2019	3220140041720	F	1700	1.00
2019	3220140041730	F	1700	1.00
2019	3220140041740	F	1700	1.00
2019	3220140041750	F	1700	1.00
2019	3220140041760	F	1700	1.00
2019	3220140041770	F	1700	1.00
2019	3220140041780	F	1700	1.00
2019	3220140041790	F	1700	1.00
2019	3220140041800	F	1700	1.00
2019	3220140041810	F	1700	1.00
2019	3220140041820	F	1700	1.00
2019	3220140041830	F	1700	1.00
2019	3220140041840	F	1700	1.00
2019	3220140041850	F	1700	1.00
2019	3220140041860	F	1700	1.00
2019	3220140041870	F	1700	1.00
2019	3220140041890	F	1700	1.00
2019	3220140041900	F	1700	1.00

2019	3220140041910	F	1700	1.00
2019	3220140041920	F	1700	1.00
2019	3220140041930	F	1700	1.00
2019	3220140041940	F	1700	0.50
2019	3220140041950	F	1700	0.50
2019	3220140041960	F	1700	0.50
2019	3220140060010	F	1700	1.00
2019	3220140060020	F	1700	0.50
2019	3220140090210	F	1700	1.00
2019	3220140090220	F	1700	1.00
2019	3220220030010	F	1701	1.00
2019	3220220030020	F	1701	1.00
2019	3220220030030	F	1701	1.00
2019	3220220030040	F	1701	1.00
2019	3220220030050	F	1701	1.00
2019	3220220030060	F	1701	1.00
2019	3220220030070	F	1701	1.00
2019	3220220030080	F	1701	1.00
2019	3220220030090	F	1701	1.00
2019	3220220030100	F	1701	1.00
2019	3220220030110	F	1701	1.00
2019	3220220030120	F	1701	1.00
2019	3220220030130	F	1701	1.00
2019	3220220030140	F	1701	1.00
2019	3220220030150	F	1701	1.00
2019	3220220030160	F	1701	1.00
2019	3220220030170	F	1701	1.00
2019	3220220030180	F	1701	1.00
2019	3220220030190	F	1701	1.00
2019	3220220030200	F	1701	1.00
2019	3220220030210	F	1701	1.00
2019	3220220030220	F	1701	1.00
2019	3220220030230	F	1701	1.00
2019	3220220030240	F	1701	1.00
2019	3220220030250	F	1701	1.00
2019	3220220030260	F	1701	1.00
2019	3220220030270	F	1701	1.00
2019	3220220030280	F	1701	1.00
2019	3220220030290	F	1701	1.00
2019	3220220030300	F	1701	1.00
2019	3220220030310	F	1701	1.00
2019	3220220030320	F	1701	1.00
2019	3220220030330	F	1701	1.00
2019	3220220030340	F	1701	1.00
2019	3220220030350	F	1701	1.00
2019	3220220030360	F	1701	1.00
2019	3220220030370	F	1701	1.00

2019	3220220030380	F	1701	1.00
2019	3220220030390	F	1701	1.00
2019	3220220030400	F	1701	1.00
2019	3220220030410	F	1701	1.00
2019	3220220030420	F	1701	1.00
2019	3220220030430	F	1701	1.00
2019	3220220030440	F	1701	1.00
2019	3220220030450	F	1701	1.00
2019	3220220030460	F	1701	1.00
2019	3220220030470	F	1701	1.00
2019	3220220030480	F	1701	1.00
2019	3220220030490	F	1701	1.00
2019	3220220030500	F	1701	1.00
2019	3220220030510	F	1701	1.00
2019	3220220030520	F	1701	1.00
2019	3220220030530	F	1701	1.00
2019	3220220030540	F	1701	1.00
2019	3220220030550	F	1701	1.00
2019	3220220030560	F	1701	1.00
2019	3220220030570	F	1701	1.00
2019	3220220030580	F	1701	1.00
2019	3220220030590	F	1701	1.00
2019	3220220030600	F	1701	1.00
2019	3220220030610	F	1701	1.00
2019	3220220030620	F	1701	1.00
2019	3220220030630	F	1701	1.00
2019	3220220030640	F	1701	1.00
2019	3220220030650	F	1701	1.00
2019	3220220030660	F	1701	1.00
2019	3220220030670	F	1701	1.00
2019	3220220030680	F	1701	1.00
2019	3220220030690	F	1701	1.00
2019	3220220030700	F	1701	1.00
2019	3220220030710	F	1701	1.00
2019	3220220030720	F	1701	1.00
2019	3220220030730	F	1701	1.00
2019	3220220030740	F	1701	1.00
2019	3220220030750	F	1701	1.00
2019	3220220030760	F	1701	1.00
2019	3220220030770	F	1701	1.00
2019	3220220030780	F	1701	1.00
2019	3220220030790	F	1701	1.00
2019	3220220030800	F	1701	1.00
2019	3220220030810	F	1701	1.00
2019	3220220030820	F	1701	1.00
2019	3220220030830	F	1701	1.00
2019	3220220030840	F	1701	1.00

2019	3220220030850	F	1701	1.00
2019	3220220030860	F	1701	1.00
2019	3220220030870	F	1701	1.00
2019	3220220030880	F	1701	1.00
2019	3220220030890	F	1701	1.00
2019	3220220030900	F	1701	1.00
2019	3220220030910	F	1701	1.00
2019	3220220030920	F	1701	1.00
2019	3220220030930	F	1701	1.00
2019	3220220030940	F	1701	1.00
2019	3220220030950	F	1701	1.00
2019	3220220030960	F	1701	1.00
2019	3220220030970	F	1701	1.00
2019	3220220030980	F	1701	1.00
2019	3220220030990	F	1701	1.00
2019	3220220031000	F	1701	1.00
2019	3220220031010	F	1701	1.00
2019	3220220031020	F	1701	1.00
2019	3220220031030	F	1701	1.00
2019	3220220031040	F	1701	1.00
2019	3220220031050	F	1701	1.00
2019	3220220031060	F	1701	0.50
2019	3220220031070	F	1701	1.00
2019	3220220031080	F	1701	1.00
2019	3220220031090	F	1701	1.00
2019	3220220031100	F	1701	1.00
2019	3220220031110	F	1701	1.00
2019	3220220031120	F	1701	1.00
2019	3220220031130	F	1701	1.00
2019	3220220031140	F	1701	1.00
2019	3220220031150	F	1701	1.00
2019	3220220031160	F	1701	1.00
2019	3220220031170	F	1701	1.00
2019	3220220031180	F	1701	1.00
2019	3220220031190	F	1701	1.00
2019	3220220031200	F	1701	1.00
2019	3220220031210	F	1701	1.00
2019	3220220031220	F	1701	1.00
2019	3220220031230	F	1701	1.00
2019	3220220031240	F	1701	1.00
2019	3220220031250	F	1701	0.50
2019	3220220031260	F	1701	1.00
2019	3220220031270	F	1701	1.00
2019	3220220031280	F	1701	1.00
2019	3220220031290	F	1701	1.00
2019	3220220031300	F	1701	1.00
2019	3220220031310	F	1701	1.00

2019	3220220031320	F	1701	1.00
2019	3220220031330	F	1701	1.00
2019	3220220031340	F	1701	1.00
2019	3220220031350	F	1701	1.00
2019	3220220031360	F	1701	1.00
2019	3220220031370	F	1701	1.00
2019	3220220031380	F	1701	1.00
2019	3220220031390	F	1701	1.00
2019	3220220031400	F	1701	1.00
2019	3220220031410	F	1701	1.00
2019	3220220031420	F	1701	1.00
2019	3220220031430	F	1701	1.00
2019	3220220031440	F	1701	0.50
2019	3220220031450	F	1701	0.50
2019	3220220031460	F	1701	0.50
2019	3220220031470	F	1701	0.50
2019	3220220040010	F	1701	1.00
2019	3220220040020	F	1701	1.00
2019	3220220040030	F	1701	1.00
2019	3220220040040	F	1701	1.00
2019	3220220040050	F	1701	1.00
2019	3220220040060	F	1701	1.00
2019	3220220040070	F	1701	1.00
2019	3220220040080	F	1701	1.00
2019	3220220040090	F	1701	1.00
2019	3220220040100	F	1701	1.00
2019	3220220040110	F	1701	1.00
2019	3220220040120	F	1701	1.00
2019	3220220040130	F	1701	1.00
2019	3220220040140	F	1701	1.00
2019	3220220040150	F	1701	1.00
2019	3220220040160	F	1701	1.00
2019	3220220040170	F	1701	1.00
2019	3220220040180	F	1701	1.00
2019	3220220040190	F	1701	1.00
2019	3220220040200	F	1701	1.00
2019	3220220040210	F	1701	1.00
2019	3220220040220	F	1701	1.00
2019	3220220040230	F	1701	1.00
2019	3220220040240	F	1701	1.00
2019	3220220040250	F	1701	1.00
2019	3220220040260	F	1701	1.00
2019	3220220040270	F	1701	1.00
2019	3220220040280	F	1701	1.00
2019	3220220040290	F	1701	1.00
2019	3220220040300	F	1701	1.00
2019	3220220040310	F	1701	1.00

2019	3220220040320	F	1701	1.00
2019	3220220040330	F	1701	1.00
2019	3220220040340	F	1701	1.00
2019	3220220040350	F	1701	1.00
2019	3220220040360	F	1701	1.00
2019	3220220040370	F	1701	1.00
2019	3220220040380	F	1701	1.00
2019	3220220040390	F	1701	1.00
2019	3220220040400	F	1701	1.00
2019	3220220040410	F	1701	1.00
2019	3220220040420	F	1701	1.00
2019	3220220040430	F	1701	1.00
2019	3220220040440	F	1701	1.00
2019	3220220040450	F	1701	1.00
2019	3220220040460	F	1701	1.00
2019	3220220040470	F	1701	1.00
2019	3220220040480	F	1701	1.00
2019	3220220040490	F	1701	1.00
2019	3220220040500	F	1701	1.00
2019	3220220040510	F	1701	1.00
2019	3220220040520	F	1701	1.00
2019	3220220040530	F	1701	1.00
2019	3220220040540	F	1701	1.00
2019	3220220040550	F	1701	1.00
2019	3220220040560	F	1701	1.00
2019	3220220040570	F	1701	1.00
2019	3220220040580	F	1701	1.00
2019	3220220040590	F	1701	1.00
2019	3220220040600	F	1701	1.00
2019	3220220040610	F	1701	1.00
2019	3220220040620	F	1701	1.00
2019	3220220040630	F	1701	1.00
2019	3220220040640	F	1701	1.00
2019	3220220040650	F	1701	1.00
2019	3220220040660	F	1701	1.00
2019	3220220040670	F	1701	1.00
2019	3220220040680	F	1701	1.00
2019	3220220040690	F	1701	1.00
2019	3220220040700	F	1701	1.00
2019	3220220040710	F	1701	1.00
2019	3220220040720	F	1701	1.00
2019	3220220040730	F	1701	1.00
2019	3220220040740	F	1701	1.00
2019	3220220040750	F	1701	1.00
2019	3220220040760	F	1701	1.00
2019	3220220040770	F	1701	1.00
2019	3220220040780	F	1701	1.00

2019	3220220040790	F	1701	1.00
2019	3220220040800	F	1701	1.00
2019	3220220040810	F	1701	1.00
2019	3220220040820	F	1701	1.00
2019	3220220040830	F	1701	1.00
2019	3220220040840	F	1701	1.00
2019	3220220040850	F	1701	1.00
2019	3220220040860	F	1701	1.00
2019	3220220040870	F	1701	1.00
2019	3220220040880	F	1701	1.00
2019	3220220040890	F	1701	1.00
2019	3220220041080	F	1701	0.50
2019	3220220041100	F	1701	0.50
2019	3220220070010	F	1701	1.00
2019	3220220070020	F	1701	1.00
2019	3220220070030	F	1701	1.00
2019	3220220070040	F	1701	1.00
2019	3220220070050	F	1701	1.00
2019	3220220070060	F	1701	1.00
2019	3220220070070	F	1701	1.00
2019	3220220070080	F	1701	1.00
2019	3220220070090	F	1701	1.00
2019	3220220070100	F	1701	1.00
2019	3220220070110	F	1701	1.00
2019	3220220070120	F	1701	1.00
2019	3220220070130	F	1701	1.00
2019	3220220070140	F	1701	1.00
2019	3220220070150	F	1701	1.00
2019	3220220070160	F	1701	1.00
2019	3220220070170	F	1701	1.00
2019	3220220070180	F	1701	1.00
2019	3220220070190	F	1701	1.00
2019	3220220070200	F	1701	1.00
2019	3220220070210	F	1701	1.00
2019	3220220070220	F	1701	1.00
2019	3220220070230	F	1701	1.00
2019	3220220070240	F	1701	1.00
2019	3220220070250	F	1701	0.50
2019	3220220100010	F	1701	1.00
2019	3220220100020	F	1701	1.00
2019	3220220100030	F	1701	1.00
2019	3220220100040	F	1701	1.00
2019	3220220100050	F	1701	1.00
2019	3220220100060	F	1701	1.00
2019	3220220100070	F	1701	1.00
2019	3220220100080	F	1701	1.00
2019	3220220100090	F	1701	1.00

2019	3220220100710	F	1701	1.00
2019	3220220100730	F	1701	1.00
2019	3220220100740	F	1701	1.00
2019	3220220100750	F	1701	1.00
2019	3220220100760	F	1701	1.00
2019	3220220100770	F	1701	1.00
2019	3220220100780	F	1701	1.00
2019	3220220100790	F	1701	1.00
2019	3220220100800	F	1701	1.00
2019	3220220100810	F	1701	1.00
2019	3220220100820	F	1701	1.00
2019	3220220100830	F	1701	1.00
2019	3220220100840	F	1701	1.00
2019	3220220100850	F	1701	1.00
2019	3220220100860	F	1701	1.00
2019	3220220100870	F	1701	1.00
2019	3220220100880	F	1701	1.00
2019	3220220100890	F	1701	1.00
2019	3220220100900	F	1701	1.00
2019	3220220100910	F	1701	1.00
2019	3220220100920	F	1701	1.00
2019	3220220100930	F	1701	1.00
2019	3220220100940	F	1701	1.00
2019	3220220100950	F	1701	1.00
2019	3220220100960	F	1701	1.00
2019	3220220100970	F	1701	1.00
2019	3220220100980	F	1701	1.00
2019	3220220100990	F	1701	1.00
2019	3220220101000	F	1701	1.00
2019	3220220101010	F	1701	1.00
2019	3220220101020	F	1701	1.00
2019	3220220101030	F	1701	1.00
2019	3220220101040	F	1701	1.00
2019	3220220101050	F	1701	1.00
2019	3220220101060	F	1701	1.00
2019	3220220101070	F	1701	1.00
2019	3220220101080	F	1701	1.00
2019	3220220101090	F	1701	1.00
2019	3220220101100	F	1701	1.00
2019	3220220101110	F	1701	1.00
2019	3220220101120	F	1701	1.00
2019	3220220101130	F	1701	1.00
2019	3220220101140	F	1701	1.00
2019	3220220101150	F	1701	1.00
2019	3220220101160	F	1701	1.00
2019	3220220101170	F	1701	1.00
2019	3220220101180	F	1701	1.00

2019	3220220101200	F	1701	0.50
2019	3220220101210	F	1701	1.00
2019	3220220101220	F	1701	1.00
2019	3220220101230	F	1701	1.00
2019	3220220101240	F	1701	1.00
2019	3220220101250	F	1701	1.00
2019	3220220101260	F	1701	1.00
2019	3220220101270	F	1701	1.00
2019	3220220101280	F	1701	1.00
2019	3220220101290	F	1701	1.00
2019	3220220101300	F	1701	1.00
2019	3220220110370	F	1701	1.00
2019	3220220110380	F	1701	1.00
2019	3220220110390	F	1701	1.00
2019	3220220110400	F	1701	1.00
2019	3220220110410	F	1701	1.00
2019	3220220110420	F	1701	1.00
2019	3220220110430	F	1701	1.00
2019	3220220110440	F	1701	1.00
2019	3220220110450	F	1701	1.00
2019	3220220110460	F	1701	1.00
2019	3220220110470	F	1701	1.00
2019	3220220110480	F	1701	1.00
2019	3220220110490	F	1701	0.50
2019	3220220120010	F	1701	1.00
2019	3220220120020	F	1701	1.00
2019	3220220120030	F	1701	1.00
2019	3220220120040	F	1701	1.00
2019	3220220120050	F	1701	1.00
2019	3220220120060	F	1701	1.00
2019	3220220120070	F	1701	1.00
2019	3220220120080	F	1701	1.00
2019	3220220120090	F	1701	1.00
2019	3220220120100	F	1701	1.00
2019	3220220120110	F	1701	1.00
2019	3220220120120	F	1701	1.00
2019	3220220120130	F	1701	1.00
2019	3220220120140	F	1701	1.00
2019	3220220120150	F	1701	1.00
2019	3220220120160	F	1701	1.00
2019	3220220120170	F	1701	1.00
2019	3220220120180	F	1701	1.00
2019	3220220120190	F	1701	1.00
2019	3220220120200	F	1701	1.00
2019	3220220120210	F	1701	1.00
2019	3220220120220	F	1701	1.00
2019	3220220120230	F	1701	1.00

2019	3220220120250	F	1701	1.00
2019	3220220120260	F	1701	1.00
2019	3220220120270	F	1701	1.00
2019	3220220120280	F	1701	1.00
2019	3220220120290	F	1701	1.00
2019	3220220120300	F	1701	1.00
2019	3220220120310	F	1701	1.00
2019	3220220120330	F	1701	0.50
2019	3220220130010	F	1701	1.00
2019	3220220130020	F	1701	1.00
2019	3220220130030	F	1701	1.00
2019	3220220130040	F	1701	1.00
2019	3220220130050	F	1701	1.00
2019	3220220130060	F	1701	1.00
2019	3220220130070	F	1701	1.00
2019	3220220130080	F	1701	1.00
2019	3220220130090	F	1701	1.00
2019	3220220130100	F	1701	1.00
2019	3220220130110	F	1701	1.00
2019	3220220130120	F	1701	1.00
2019	3220220130130	F	1701	1.00
2019	3220220130140	F	1701	1.00
2019	3220220130150	F	1701	1.00
2019	3220220130160	F	1701	1.00
2019	3220220130170	F	1701	1.00
2019	3220220130180	F	1701	1.00
2019	3220220130190	F	1701	1.00
2019	3220220130200	F	1701	1.00
2019	3220220130210	F	1701	1.00
2019	3220220130220	F	1701	1.00
2019	3220220130230	F	1701	1.00
2019	3220220130240	F	1701	1.00
2019	3220220130250	F	1701	1.00
2019	3220220130260	F	1701	1.00
2019	3220220130270	F	1701	1.00
2019	3220220130280	F	1701	1.00
2019	3220220130290	F	1701	1.00
2019	3220220130300	F	1701	1.00
2019	3220220130310	F	1701	1.00
2019	3220220130320	F	1701	1.00
2019	3220220130330	F	1701	1.00
2019	3220220130340	F	1701	1.00
2019	3220220130350	F	1701	1.00
2019	3220220130360	F	1701	1.00
2019	3220220150020	F	1701	1.00
2019	3220220150030	F	1701	1.00
2019	3220220150050	F	1701	1.00

2019	3220220150070	F	1701	1.00
2019	3220220150120	F	1701	1.00
2019	3220220150140	F	1701	1.00
2019	3220220150170	F	1701	1.00
2019	3220220150180	F	1701	1.00
2019	3220220150200	F	1701	1.00
2019	3220220150220	F	1701	1.00
2019	3220220150240	F	1701	1.00
2019	3220220150250	F	1701	1.00
2019	3220220150280	F	1701	1.00
2019	3220220150290	F	1701	1.00
2019	3220220150310	F	1701	1.00
2019	3220220150340	F	1701	1.00
2019	3220220150350	F	1701	1.00
2019	3220220160010	F	1701	1.00
2019	3220220160020	F	1701	1.00
2019	3220220160030	F	1701	1.00
2019	3220220160040	F	1701	1.00
2019	3220220160050	F	1701	1.00
2019	3220220160060	F	1701	1.00
2019	3220220160070	F	1701	1.00
2019	3220220160080	F	1701	1.00
2019	3220220160090	F	1701	1.00
2019	3220220160100	F	1701	1.00
2019	3220220160110	F	1701	1.00
2019	3220220160120	F	1701	1.00
2019	3220220160130	F	1701	1.00
2019	3220220160140	F	1701	1.00
2019	3220220160150	F	1701	1.00
2019	3220220160160	F	1701	1.00
2019	3220220160170	F	1701	1.00
2019	3220220160180	F	1701	1.00
2019	3220220160200	F	1701	1.00
2019	3220220160210	F	1701	1.00
2019	3220220160220	F	1701	1.00
2019	3220220160230	F	1701	1.00
2019	3220220160240	F	1701	1.00
2019	3220220160250	F	1701	1.00
2019	3220220160260	F	1701	1.00
2019	3220220160270	F	1701	1.00
2019	3220220160280	F	1701	1.00
2019	3220220160290	F	1701	1.00
2019	3220220160300	F	1701	1.00
2019	3220220160310	F	1701	1.00
2019	3220220160320	F	1701	1.00
2019	3220220160330	F	1701	1.00
2019	3220220160340	F	1701	1.00

2019	3220220160370	F	1701	1.00
2019	3220220160380	F	1701	1.00
2019	3220220160390	F	1701	1.00
2019	3220220160400	F	1701	1.00
2019	3220220160410	F	1701	1.00
2019	3220220160420	F	1701	1.00
2019	3220220160450	F	1701	1.00
2019	3220220160460	F	1701	1.00
2019	3220220160470	F	1701	1.00
2019	3220220160480	F	1701	1.00
2019	3220220160490	F	1701	1.00
2019	3220220160500	F	1701	1.00
2019	3220220160510	F	1701	1.00
2019	3220220170010	F	1701	1.00
2019	3220220170020	F	1701	1.00
2019	3220220170030	F	1701	1.00
2019	3220220170040	F	1701	1.00
2019	3220220170050	F	1701	1.00
2019	3220220170060	F	1701	1.00
2019	3220220170070	F	1701	1.00
2019	3220220170080	F	1701	1.00
2019	3220220170090	F	1701	1.00
2019	3220220170100	F	1701	1.00
2019	3220220170110	F	1701	1.00
2019	3220220170120	F	1701	1.00
2019	3220220170130	F	1701	1.00
2019	3220220170140	F	1701	1.00
2019	3220220170150	F	1701	1.00
2019	3220220170160	F	1701	1.00
2019	3220220170170	F	1701	1.00
2019	3220220170180	F	1701	1.00
2019	3220220170190	F	1701	1.00
2019	3220220180010	F	1701	1.00
2019	3220220180020	F	1701	1.00
2019	3220220180030	F	1701	1.00
2019	3220220180040	F	1701	1.00
2019	3220220180050	F	1701	1.00
2019	3220220180060	F	1701	1.00
2019	3220220180070	F	1701	1.00
2019	3220220180080	F	1701	1.00
2019	3220220180090	F	1701	1.00
2019	3220220180100	F	1701	1.00
2019	3220220180110	F	1701	1.00
2019	3220220180120	F	1701	1.00
2019	3220220180130	F	1701	1.00
2019	3220220180140	F	1701	1.00
2019	3220220180150	F	1701	1.00

2019	3220220180160	F	1701	1.00
2019	3220220180170	F	1701	1.00
2019	3220220180180	F	1701	1.00
2019	3220220180190	F	1701	1.00
2019	3220220180200	F	1701	1.00
2019	3220220180210	F	1701	1.00
2019	3220220180220	F	1701	1.00
2019	3220220180230	F	1701	1.00
2019	3220220180240	F	1701	1.00
2019	3220220190010	F	1701	1.00
2019	3220220190020	F	1701	0.50
2019	3220220200010	F	1701	1.00
2019	3220220200020	F	1701	0.50
2019	3220220210010	F	1701	1.00
2019	3220220210020	F	1701	1.00
2019	3220220230010	F	1701	1.00
2019	3220220230020	F	1701	1.00
2019	3220220230030	F	1701	1.00
2019	3220220230040	F	1701	1.00
2019	3220220230050	F	1701	1.00
2019	3220220230060	F	1701	1.00
2019	3220220230070	F	1701	1.00
2019	3220220230080	F	1701	1.00
2019	3220220230090	F	1701	1.00
2019	3220220230100	F	1701	1.00
2019	3220220230110	F	1701	1.00
2019	3220220230120	F	1701	1.00
2019	3220220230130	F	1701	1.00
2019	3220220230140	F	1701	1.00
2019	3220220230150	F	1701	1.00
2019	3220220230160	F	1701	1.00
2019	3220220230170	F	1701	1.00
2019	3220220230180	F	1701	1.00
2019	3220220230190	F	1701	1.00
2019	3220220230200	F	1701	1.00
2019	3220220250010	F	1701	1.00
2019	3220220250020	F	1701	1.00
2019	3220220250030	F	1701	1.00
2019	3220220250040	F	1701	1.00
2019	3220220250050	F	1701	1.00
2019	3220220250060	F	1701	1.00
2019	3220220250070	F	1701	1.00
2019	3220220250080	F	1701	1.00
2019	3220220250090	F	1701	1.00
2019	3220220250100	F	1701	1.00
2019	3220220250110	F	1701	1.00
2019	3220220250120	F	1701	1.00

2019	3220220260010	F	1701	1.00
2019	3220220260020	F	1701	1.00
2019	3220220260030	F	1701	1.00
2019	3220220260040	F	1701	1.00
2019	3220220260050	F	1701	1.00
2019	3220220260060	F	1701	1.00
2019	3220220260070	F	1701	1.00
2019	3220220260080	F	1701	1.00
2019	3220220280010	F	1701	1.00
2019	3220220280020	F	1701	1.00
2019	3220220280030	F	1701	1.00
2019	3220220280040	F	1701	1.00
2019	3220220280050	F	1701	1.00
2019	3220220280060	F	1701	1.00
2019	3220220280070	F	1701	1.00
2019	3220220280080	F	1701	1.00
2019	3220220280090	F	1701	1.00
2019	3220220280100	F	1701	1.00
2019	3220220280110	F	1701	1.00
2019	3220220280120	F	1701	1.00
2019	3220220300010	F	1701	1.00
2019	3220220300020	F	1701	1.00
2019	3220220300030	F	1701	1.00
2019	3220220300040	F	1701	1.00
2019	3220220300050	F	1701	1.00
2019	3220220300060	F	1701	1.00
2019	3220220300070	F	1701	1.00
2019	3220220300080	F	1701	1.00
2019	3220220300090	F	1701	1.00
2019	3220220300100	F	1701	1.00
2019	3220220310010	F	1701	1.00
2019	3220220310020	F	1701	1.00
2019	3220220310030	F	1701	1.00
2019	3220220310040	F	1701	1.00
2019	3220220310050	F	1701	1.00
2019	3220220310060	F	1701	1.00
2019	3220220320010	F	1701	1.00
2019	3220220320020	F	1701	1.00
2019	3220220320030	F	1701	1.00
2019	3220220320040	F	1701	1.00
2019	3220220320050	F	1701	1.00
2019	3220220320060	F	1701	1.00
2019	3220220320070	F	1701	1.00
2019	3220220320080	F	1701	1.00
2019	3220220320090	F	1701	1.00
2019	3220220320100	F	1701	1.00
2019	3220220330010	F	1701	1.00

2019	3220220330020	F	1701	1.00
2019	3220220330030	F	1701	1.00
2019	3220220330040	F	1701	1.00
2019	3220220330050	F	1701	1.00
2019	3220220330060	F	1701	1.00
2019	3220220330070	F	1701	1.00
2019	3220220330080	F	1701	1.00
2019	3220220340010	F	1701	1.00
2019	3220220340020	F	1701	1.00
2019	3220220340030	F	1701	1.00
2019	3220220340040	F	1701	1.00
2019	3220220340050	F	1701	1.00
2019	3220220340060	F	1701	1.00
2019	3220220350010	F	1701	1.00
2019	3220220350020	F	1701	1.00
2019	3220220350030	F	1701	1.00
2019	3220220350040	F	1701	1.00
2019	3220220350050	F	1701	1.00
2019	3220220350060	F	1701	1.00
2019	3220220350070	F	1701	1.00
2019	3220220350080	F	1701	1.00
2019	3220220360010	F	1701	1.00
2019	3220220360020	F	1701	1.00
2019	3220220360030	F	1701	1.00
2019	3220220360040	F	1701	1.00
2019	3220220360050	F	1701	1.00
2019	3220220360060	F	1701	1.00
2019	3220220360070	F	1701	1.00
2019	3220220360080	F	1701	1.00
2019	3220220360090	F	1701	1.00
2019	3220220360100	F	1701	1.00
2019	3220220360110	F	1701	1.00
2019	3220220360120	F	1701	1.00
2019	3220220410010	F	1701	1.00
2019	3220220410020	F	1701	1.00
2019	3220220410030	F	1701	1.00
2019	3220220410040	F	1701	1.00
2019	3220220410050	F	1701	1.00
2019	3220220410060	F	1701	1.00
2019	3220220410070	F	1701	1.00
2019	3220220410080	F	1701	1.00
2019	3220220410090	F	1701	1.00
2019	3220220410100	F	1701	1.00
2019	3220220410110	F	1701	1.00
2019	3220220410120	F	1701	1.00
2019	3220220410130	F	1701	1.00
2019	3220220410140	F	1701	1.00

2019	3220220410150	F	1701	1.00
2019	3220220410160	F	1701	1.00
2019	3220220410170	F	1701	1.00
2019	3220220410180	F	1701	1.00
2019	3220220410190	F	1701	1.00
2019	3220220410200	F	1701	1.00
2019	3220220410210	F	1701	1.00
2019	3220220410220	F	1701	1.00
2019	3220220410230	F	1701	1.00
2019	3220220410240	F	1701	1.00
2019	3220220410250	F	1701	1.00
2019	3220220410260	F	1701	1.00
2019	3220220410270	F	1701	1.00
2019	3220220410280	F	1701	1.00
2019	3220220410290	F	1701	1.00
2019	3220220410300	F	1701	1.00
2019	3220220410310	F	1701	1.00
2019	3220220410320	F	1701	1.00
2019	3220220410330	F	1701	1.00
2019	3220220410340	F	1701	1.00
2019	3220220410350	F	1701	1.00
2019	3220220410360	F	1701	1.00
2019	3220220410370	F	1701	1.00
2019	3220220410380	F	1701	1.00
2019	3220220410390	F	1701	1.00
2019	3220220410400	F	1701	1.00
2019	3220220410410	F	1701	1.00
2019	3220220410420	F	1701	1.00
2019	3220220410430	F	1701	1.00
2019	3220220410440	F	1701	1.00
2019	3220220410450	F	1701	1.00
2019	3220220410460	F	1701	1.00
2019	3220220410470	F	1701	1.00
2019	3220220410480	F	1701	1.00
2019	3220220410490	F	1701	1.00
2019	3220220410500	F	1701	1.00
2019	3220220410510	F	1701	1.00
2019	3220220410520	F	1701	1.00
2019	3220220410530	F	1701	1.00
2019	3220220410540	F	1701	1.00
2019	3220220410550	F	1701	1.00
2019	3220220410560	F	1701	1.00
2019	3220220410570	F	1701	1.00
2019	3220220410580	F	1701	1.00
2019	3220220410590	F	1701	1.00
2019	3220220410600	F	1701	1.00
2019	3220220410610	F	1701	1.00

2019	3220220410620	F	1701	1.00
2019	3220220410630	F	1701	1.00
2019	3220220410640	F	1701	1.00
2019	3220220410650	F	1701	1.00
2019	3220220410660	F	1701	1.00
2019	3220220410670	F	1701	1.00
2019	3220220410680	F	1701	1.00
2019	3220220410690	F	1701	1.00
2019	3220220410700	F	1701	1.00
2019	3220220410710	F	1701	1.00
2019	3220220410720	F	1701	1.00
2019	3220220410730	F	1701	1.00
2019	3220220410740	F	1701	1.00
2019	3220220410750	F	1701	1.00
2019	3220220410760	F	1701	1.00
2019	3220220410770	F	1701	1.00
2019	3220220410780	F	1701	1.00
2019	3220220410790	F	1701	1.00
2019	3220220410800	F	1701	1.00
2019	3220220410810	F	1701	1.00
2019	3220220410820	F	1701	1.00
2019	3220220410830	F	1701	1.00
2019	3220220410840	F	1701	1.00
2019	3220220410850	F	1701	1.00
2019	3220220410860	F	1701	1.00
2019	3220220410870	F	1701	1.00
2019	3220220410880	F	1701	1.00
2019	3220220410890	F	1701	1.00
2019	3220220410900	F	1701	1.00
2019	3220220410910	F	1701	1.00
2019	3220220410920	F	1701	1.00
2019	3220220410930	F	1701	1.00
2019	3220220410940	F	1701	1.00
2019	3220220410950	F	1701	1.00
2019	3220220410960	F	1701	1.00
2019	3220220410970	F	1701	1.00
2019	3220220410980	F	1701	1.00
2019	3220220410990	F	1701	1.00
2019	3220220411000	F	1701	1.00
2019	3220220411010	F	1701	1.00
2019	3220220411020	F	1701	1.00
2019	3220220411030	F	1701	1.00
2019	3220220411040	F	1701	1.00
2019	3220220411050	F	1701	1.00
2019	3220220411060	F	1701	1.00
2019	3220220411070	F	1701	1.00
2019	3220220411080	F	1701	1.00

2019	3220220411090	F	1701	1.00
2019	3220220411100	F	1701	1.00
2019	3220220411110	F	1701	1.00
2019	3220220411120	F	1701	1.00
2019	3220220411130	F	1701	1.00
2019	3220220411140	F	1701	1.00
2019	3220220411150	F	1701	1.00
2019	3220220411160	F	1701	1.00
2019	3220220411170	F	1701	1.00
2019	3220220411180	F	1701	1.00
2019	3220220411190	F	1701	1.00
2019	3220220411200	F	1701	1.00
2019	3220220411210	F	1701	1.00
2019	3220220411220	F	1701	1.00
2019	3220220411230	F	1701	1.00
2019	3220220411240	F	1701	1.00
2019	3220220411250	F	1701	1.00
2019	3220220411260	F	1701	1.00
2019	3220220411270	F	1701	1.00
2019	3220220411280	F	1701	1.00
2019	3220220411290	F	1701	1.00
2019	3220220411300	F	1701	1.00
2019	3220220411310	F	1701	1.00
2019	3220220411320	F	1701	1.00
2019	3220220411330	F	1701	1.00
2019	3220220411340	F	1701	1.00
2019	3220220411350	F	1701	1.00
2019	3220220411360	F	1701	1.00
2019	3220220411370	F	1701	1.00
2019	3220220411380	F	1701	1.00
2019	3220220411390	F	1701	1.00
2019	3220220411400	F	1701	1.00
2019	3220220411410	F	1701	1.00
2019	3220220411420	F	1701	1.00
2019	3220220411430	F	1701	1.00
2019	3220220411440	F	1701	1.00
2019	3220220411450	F	1701	1.00
2019	3220220411460	F	1701	1.00
2019	3220220411470	F	1701	1.00
2019	3220220411480	F	1701	1.00
2019	3220220411490	F	1701	1.00
2019	3220220411500	F	1701	1.00
2019	3220220411510	F	1701	1.00
2019	3220220411520	F	1701	1.00
2019	3220220411530	F	1701	1.00
2019	3220220411540	F	1701	1.00
2019	3220220411550	F	1701	1.00

2019	3220220411560	F	1701	1.00
2019	3220220411570	F	1701	1.00
2019	3220220411580	F	1701	1.00
2019	3220220411590	F	1701	1.00
2019	3220220411600	F	1701	1.00
2019	3220220411610	F	1701	1.00
2019	3220220411620	F	1701	1.00
2019	3220220411630	F	1701	1.00
2019	3220220411640	F	1701	1.00
2019	3220220411650	F	1701	1.00
2019	3220220411660	F	1701	1.00
2019	3220220411670	F	1701	1.00
2019	3220220411680	F	1701	1.00
2019	3220220411690	F	1701	1.00
2019	3220220411700	F	1701	1.00
2019	3220220411710	F	1701	1.00
2019	3220220411720	F	1701	1.00
2019	3220220411730	F	1701	1.00
2019	3220220411740	F	1701	1.00
2019	3220220411750	F	1701	1.00
2019	3220220411760	F	1701	1.00
2019	3220220411770	F	1701	1.00
2019	3220220411780	F	1701	1.00
2019	3220220411790	F	1701	1.00
2019	3220220411800	F	1701	1.00
2019	3220220411810	F	1701	1.00
2019	3220220411820	F	1701	1.00
2019	3220220411830	F	1701	1.00
2019	3220220411840	F	1701	1.00
2019	3220220411850	F	1701	1.00
2019	3220220411860	F	1701	1.00
2019	3220220411870	F	1701	1.00
2019	3220220411880	F	1701	1.00
2019	3220220411890	F	1701	1.00
2019	3220220411900	F	1701	1.00
2019	3220220411910	F	1701	1.00
2019	3220220411920	F	1701	1.00
2019	3220220411930	F	1701	1.00
2019	3220220411940	F	1701	1.00
2019	3220220411950	F	1701	1.00
2019	3220220411960	F	1701	1.00
2019	3220220411970	F	1701	1.00
2019	3220220411980	F	1701	1.00
2019	3220220411990	F	1701	1.00
2019	3220220412000	F	1701	1.00
2019	3220220412010	F	1701	1.00
2019	3220220412020	F	1701	1.00

2019	3220220412030	F	1701	1.00
2019	3220220412040	F	1701	1.00
2019	3220220412050	F	1701	1.00
2019	3220220412060	F	1701	1.00
2019	3220220412070	F	1701	1.00
2019	3220220412080	F	1701	1.00
2019	3220220412090	F	1701	1.00
2019	3220220412100	F	1701	1.00
2019	3220220412110	F	1701	1.00
2019	3220220412120	F	1701	1.00
2019	3220220412130	F	1701	1.00
2019	3220220412140	F	1701	0.50
2019	3220220412160	F	1701	0.50
2019	3220150040010	F	1702	1.00
2019	3220150040020	F	1702	1.00
2019	3220150040030	F	1702	1.00
2019	3220150040040	F	1702	1.00
2019	3220150040050	F	1702	1.00
2019	3220150040060	F	1702	1.00
2019	3220150040070	F	1702	1.00
2019	3220150040080	F	1702	1.00
2019	3220150040090	F	1702	1.00
2019	3220150040100	F	1702	1.00
2019	3220150040110	F	1702	1.00
2019	3220150040120	F	1702	1.00
2019	3220150040130	F	1702	1.00
2019	3220150040140	F	1702	1.00
2019	3220150040150	F	1702	1.00
2019	3220150040160	F	1702	1.00
2019	3220150040170	F	1702	1.00
2019	3220150040180	F	1702	1.00
2019	3220150040190	F	1702	1.00
2019	3220150040200	F	1702	1.00
2019	3220150040230	F	1702	1.00
2019	3220150040240	F	1702	1.00
2019	3220150040250	F	1702	1.00
2019	3220150040260	F	1702	1.00
2019	3220150040270	F	1702	1.00
2019	3220150040280	F	1702	1.00
2019	3220150040290	F	1702	1.00
2019	3220150040300	F	1702	1.00
2019	3220150040310	F	1702	1.00
2019	3220150040320	F	1702	1.00
2019	3220150040330	F	1702	1.00
2019	3220150040340	F	1702	1.00
2019	3220150040350	F	1702	1.00
2019	3220150040360	F	1702	1.00

2019	3220150040370	F	1702	1.00
2019	3220150040380	F	1702	1.00
2019	3220150040390	F	1702	1.00
2019	3220150040400	F	1702	1.00
2019	3220150040410	F	1702	1.00
2019	3220150040420	F	1702	1.00
2019	3220150040430	F	1702	1.00
2019	3220150040440	F	1702	1.00
2019	3220150040450	F	1702	1.00
2019	3220150040460	F	1702	1.00
2019	3220150040470	F	1702	1.00
2019	3220150040480	F	1702	1.00
2019	3220150040490	F	1702	1.00
2019	3220150040500	F	1702	1.00
2019	3220150040510	F	1702	1.00
2019	3220150040520	F	1702	1.00
2019	3220150040530	F	1702	1.00
2019	3220150040540	F	1702	1.00
2019	3220150040550	F	1702	1.00
2019	3220150040560	F	1702	1.00
2019	3220150040570	F	1702	1.00
2019	3220150040580	F	1702	1.00
2019	3220150040590	F	1702	1.00
2019	3220150040600	F	1702	1.00
2019	3220150040610	F	1702	1.00
2019	3220150040620	F	1702	1.00
2019	3220150040630	F	1702	1.00
2019	3220150040640	F	1702	1.00
2019	3220150040650	F	1702	1.00
2019	3220150040660	F	1702	1.00
2019	3220150040670	F	1702	1.00
2019	3220150040680	F	1702	1.00
2019	3220150040690	F	1702	1.00
2019	3220150040700	F	1702	1.00
2019	3220150040710	F	1702	1.00
2019	3220150040720	F	1702	1.00
2019	3220150040730	F	1702	1.00
2019	3220150040740	F	1702	1.00
2019	3220150040750	F	1702	1.00
2019	3220150040760	F	1702	1.00
2019	3220150040770	F	1702	1.00
2019	3220150040780	F	1702	1.00
2019	3220150070010	F	1702	1.00
2019	3220150070020	F	1702	1.00
2019	3220150070030	F	1702	1.00
2019	3220150070040	F	1702	1.00
2019	3220150070050	F	1702	1.00

2019	3220150070060	F	1702	1.00
2019	3220150070070	F	1702	1.00
2019	3220150070080	F	1702	1.00
2019	3220150070090	F	1702	1.00
2019	3220150070100	F	1702	1.00
2019	3220150070110	F	1702	0.50
2019	3220150070120	F	1702	1.00
2019	3220150070130	F	1702	1.00
2019	3220150070140	F	1702	1.00
2019	3220150070150	F	1702	1.00
2019	3220150070160	F	1702	1.00
2019	3220150070170	F	1702	1.00
2019	3220150070180	F	1702	1.00
2019	3220150070190	F	1702	1.00
2019	3220150070200	F	1702	1.00
2019	3220150070210	F	1702	1.00
2019	3220150070220	F	1702	1.00
2019	3220150070230	F	1702	1.00
2019	3220150070240	F	1702	1.00
2019	3220150070250	F	1702	1.00
2019	3220150070260	F	1702	1.00
2019	3220150070270	F	1702	1.00
2019	3220150070280	F	1702	1.00
2019	3220150070290	F	1702	1.00
2019	3220150070300	F	1702	1.00
2019	3220150070310	F	1702	1.00
2019	3220150070320	F	1702	1.00
2019	3220150070330	F	1702	1.00
2019	3220150070340	F	1702	1.00
2019	3220150070360	F	1702	1.00
2019	3220150070370	F	1702	1.00
2019	3220150070380	F	1702	1.00
2019	3220150070390	F	1702	1.00
2019	3220150070400	F	1702	1.00
2019	3220150070410	F	1702	1.00
2019	3220150070420	F	1702	1.00
2019	3220150070430	F	1702	1.00
2019	3220150070440	F	1702	1.00
2019	3220150070450	F	1702	1.00
2019	3220150070460	F	1702	0.50
2019	3220150070470	F	1702	1.00
2019	3220150070480	F	1702	1.00
2019	3220150070490	F	1702	1.00
2019	3220150070500	F	1702	0.50
2019	3220150070510	F	1702	1.00
2019	3220150070520	F	1702	1.00
2019	3220150070530	F	1702	0.50

2019	3220150070540	F	1702	1.00
2019	3220150070550	F	1702	1.00
2019	3220150070590	F	1702	1.00
2019	3220150070600	F	1702	1.00
2019	3220150070610	F	1702	1.00
2019	3220150070620	F	1702	1.00
2019	3220150110110	F	1702	1.00
2019	3220150110120	F	1702	1.00
2019	3220150110130	F	1702	1.00
2019	3220150110140	F	1702	1.00
2019	3220150110150	F	1702	1.00
2019	3220150110160	F	1702	1.00
2019	3220150110170	F	1702	1.00
2019	3220150110180	F	1702	1.00
2019	3220150110190	F	1702	1.00
2019	3220150110200	F	1702	1.00
2019	3220150110210	F	1702	1.00
2019	3220150110220	F	1702	1.00
2019	3220150110230	F	1702	1.00
2019	3220150110240	F	1702	1.00
2019	3220150110250	F	1702	1.00
2019	3220150110260	F	1702	1.00
2019	3220150110270	F	1702	1.00
2019	3220150110280	F	1702	1.00
2019	3220150110300	F	1702	1.00
2019	3220150110310	F	1702	1.00
2019	3220150110320	F	1702	1.00
2019	3220150110330	F	1702	1.00
2019	3220150110340	F	1702	1.00
2019	3220150110350	F	1702	1.00
2019	3220150110360	F	1702	1.00
2019	3220150110370	F	1702	1.00
2019	3220150110380	F	1702	1.00
2019	3220150110390	F	1702	1.00
2019	3220150110400	F	1702	1.00
2019	3220150110410	F	1702	1.00
2019	3220150110420	F	1702	1.00
2019	3220150110430	F	1702	1.00
2019	3220150110440	F	1702	1.00
2019	3220150110450	F	1702	1.00
2019	3220150110460	F	1702	1.00
2019	3220150110470	F	1702	1.00
2019	3220150110480	F	1702	1.00
2019	3220150110490	F	1702	1.00
2019	3220150110500	F	1702	1.00
2019	3220150110510	F	1702	1.00
2019	3220150110520	F	1702	1.00

2019	3220150110530	F	1702	1.00
2019	3220150110540	F	1702	1.00
2019	3220150110550	F	1702	1.00
2019	3220150110560	F	1702	1.00
2019	3220150110570	F	1702	1.00
2019	3220150110580	F	1702	1.00
2019	3220150110590	F	1702	1.00
2019	3220150110600	F	1702	1.00
2019	3220150110610	F	1702	1.00
2019	3220150110620	F	1702	1.00
2019	3220150110630	F	1702	1.00
2019	3220150110640	F	1702	1.00
2019	3220150110650	F	1702	1.00
2019	3220150110660	F	1702	1.00
2019	3220150110670	F	1702	1.00
2019	3220150110680	F	1702	1.00
2019	3220150110690	F	1702	1.00
2019	3220150110700	F	1702	1.00
2019	3220150110710	F	1702	1.00
2019	3220150110720	F	1702	1.00
2019	3220150110730	F	1702	1.00
2019	3220150110740	F	1702	1.00
2019	3220150110750	F	1702	1.00
2019	3220150110760	F	1702	1.00
2019	3220150110770	F	1702	1.00
2019	3220150120010	F	1702	1.00
2019	3220150120020	F	1702	1.00
2019	3220150120030	F	1702	1.00
2019	3220150120040	F	1702	1.00
2019	3220150120050	F	1702	1.00
2019	3220150120060	F	1702	1.00
2019	3220150120070	F	1702	1.00
2019	3220150120080	F	1702	1.00
2019	3220150120090	F	1702	1.00
2019	3220150120100	F	1702	0.50
2019	3220150120110	F	1702	1.00
2019	3220150120120	F	1702	1.00
2019	3220150120130	F	1702	1.00
2019	3220150120140	F	1702	1.00
2019	3220150120150	F	1702	1.00
2019	3220150120160	F	1702	1.00
2019	3220150120170	F	1702	1.00
2019	3220150120180	F	1702	1.00
2019	3220150120190	F	1702	1.00
2019	3220150120200	F	1702	1.00
2019	3220150120210	F	1702	1.00
2019	3220150120220	F	1702	1.00

2019	3220150120230	F	1702	1.00
2019	3220150120240	F	1702	1.00
2019	3220150120250	F	1702	1.00
2019	3220150120260	F	1702	1.00
2019	3220150120270	F	1702	0.50
2019	3220150120280	F	1702	1.00
2019	3220150120290	F	1702	1.00
2019	3220150120300	F	1702	1.00
2019	3220150120310	F	1702	1.00
2019	3220150120320	F	1702	1.00
2019	3220150120330	F	1702	1.00
2019	3220150120340	F	1702	1.00
2019	3220150120350	F	1702	1.00
2019	3220150120360	F	1702	1.00
2019	3220150120380	F	1702	1.00
2019	3220150120390	F	1702	1.00
2019	3220150120400	F	1702	1.00
2019	3220150120410	F	1702	1.00
2019	3220150120420	F	1702	1.00
2019	3220150120430	F	1702	1.00
2019	3220150120440	F	1702	1.00
2019	3220150120450	F	1702	1.00
2019	3220150120470	F	1702	1.00
2019	3220150120480	F	1702	1.00
2019	3220150120490	F	1702	1.00
2019	3220150120500	F	1702	1.00
2019	3220150120510	F	1702	1.00
2019	3220150120520	F	1702	1.00
2019	3220150120530	F	1702	1.00
2019	3220150120540	F	1702	1.00
2019	3220150120550	F	1702	1.00
2019	3220150120560	F	1702	1.00
2019	3220150120570	F	1702	1.00
2019	3220150120580	F	1702	1.00
2019	3220150120590	F	1702	1.00
2019	3220150120600	F	1702	1.00
2019	3220150120610	F	1702	1.00
2019	3220150120620	F	1702	1.00
2019	3220150120630	F	1702	1.00
2019	3220150120640	F	1702	1.00
2019	3220150120650	F	1702	1.00
2019	3220150120660	F	1702	1.00
2019	3220150120670	F	1702	1.00
2019	3220150120680	F	1702	1.00
2019	3220150120690	F	1702	1.00
2019	3220150120700	F	1702	1.00
2019	3220150120710	F	1702	1.00

2019	3220150140010	F	1702	1.00
2019	3220150140020	F	1702	1.00
2019	3220150140030	F	1702	1.00
2019	3220150140040	F	1702	1.00
2019	3220150140050	F	1702	1.00
2019	3220150140060	F	1702	1.00
2019	3220150140070	F	1702	1.00
2019	3220150140080	F	1702	1.00
2019	3220150140090	F	1702	1.00
2019	3220150140100	F	1702	1.00
2019	3220150140110	F	1702	1.00
2019	3220150140120	F	1702	1.00
2019	3220150140130	F	1702	1.00
2019	3220150140140	F	1702	1.00
2019	3220150140150	F	1702	1.00
2019	3220150140160	F	1702	1.00
2019	3220150160010	F	1702	1.00
2019	3220150160020	F	1702	1.00
2019	3220150160030	F	1702	1.00
2019	3220150160040	F	1702	1.00
2019	3220150160050	F	1702	1.00
2019	3220150160060	F	1702	1.00
2019	3220150160070	F	1702	1.00
2019	3220150160080	F	1702	1.00
2019	3220150160090	F	1702	1.00
2019	3220150160100	F	1702	1.00
2019	3220150160110	F	1702	1.00
2019	3220150160120	F	1702	1.00
2019	3220150160130	F	1702	1.00
2019	3220150160140	F	1702	1.00
2019	3220150160150	F	1702	1.00
2019	3220150160160	F	1702	1.00
2019	3220150160170	F	1702	1.00
2019	3220150160180	F	1702	1.00
2019	3220150160190	F	1702	1.00
2019	3220150160200	F	1702	1.00
2019	3220150160210	F	1702	1.00
2019	3220150160220	F	1702	1.00
2019	3220150160230	F	1702	1.00
2019	3220150160240	F	1702	1.00
2019	3220150160250	F	1702	1.00
2019	3220150160260	F	1702	1.00
2019	3220150160270	F	1702	1.00
2019	3220150160280	F	1702	1.00
2019	3220150160290	F	1702	1.00
2019	3220150160300	F	1702	1.00
2019	3220150160310	F	1702	1.00

2019	3220150160320	F	1702	1.00
2019	3220150160330	F	1702	1.00
2019	3220150160340	F	1702	1.00
2019	3220150160350	F	1702	1.00
2019	3220150160360	F	1702	1.00
2019	3220150160370	F	1702	1.00
2019	3220150160380	F	1702	1.00
2019	3220150160390	F	1702	1.00
2019	3220150160400	F	1702	1.00
2019	3220150160410	F	1702	1.00
2019	3220150160420	F	1702	1.00
2019	3220150160430	F	1702	1.00
2019	3220150170010	F	1702	1.00
2019	3220150170020	F	1702	1.00
2019	3220150170030	F	1702	1.00
2019	3220150170040	F	1702	1.00
2019	3220150170050	F	1702	1.00
2019	3220150170060	F	1702	1.00
2019	3220150170070	F	1702	1.00
2019	3220150170080	F	1702	1.00
2019	3220150170090	F	1702	1.00
2019	3220150170100	F	1702	1.00
2019	3220150170110	F	1702	1.00
2019	3220150170120	F	1702	1.00
2019	3220150170130	F	1702	1.00
2019	3220150170140	F	1702	1.00
2019	3220150170150	F	1702	1.00
2019	3220150170160	F	1702	1.00
2019	3220150170170	F	1702	1.00
2019	3220150170180	F	1702	1.00
2019	3220150170190	F	1702	0.50
2019	3220150170200	F	1702	1.00
2019	3220150170210	F	1702	1.00
2019	3220150170220	F	1702	1.00
2019	3220150170230	F	1702	1.00
2019	3220150170240	F	1702	1.00
2019	3220150170260	F	1702	1.00
2019	3220150170270	F	1702	1.00
2019	3220150170280	F	1702	1.00
2019	3220150170290	F	1702	1.00
2019	3220150170300	F	1702	1.00
2019	3220150170310	F	1702	1.00
2019	3220150170320	F	1702	1.00
2019	3220150170330	F	1702	1.00
2019	3220150170340	F	1702	1.00
2019	3220150170350	F	1702	1.00
2019	3220150170360	F	1702	1.00

2019	3220150170370	F	1702	1.00
2019	3220150170380	F	1702	1.00
2019	3220150170390	F	1702	1.00
2019	3220150170400	F	1702	1.00
2019	3220150170410	F	1702	1.00
2019	3220150170420	F	1702	1.00
2019	3220150170430	F	1702	1.00
2019	3220150170440	F	1702	1.00
2019	3220150170450	F	1702	1.00
2019	3220150170460	F	1702	1.00
2019	3220150170470	F	1702	1.00
2019	3220150170480	F	1702	1.00
2019	3220150170490	F	1702	1.00
2019	3220150170500	F	1702	1.00
2019	3220150170510	F	1702	1.00
2019	3220150170520	F	1702	1.00
2019	3220150170530	F	1702	1.00
2019	3220150170540	F	1702	1.00
2019	3220150170550	F	1702	0.50
2019	3220150170560	F	1702	1.00
2019	3220150170570	F	1702	0.50
2019	3220150170580	F	1702	1.00
2019	3220150170590	F	1702	0.50
2019	3220150170600	F	1702	1.00
2019	3220150170610	F	1702	1.00
2019	3220150170620	F	1702	1.00
2019	3220150170630	F	1702	1.00
2019	3220150170640	F	1702	1.00
2019	3220150170650	F	1702	0.50
2019	3220150170660	F	1702	1.00
2019	3220150170670	F	1702	1.00
2019	3220150170680	F	1702	1.00
2019	3220150170690	F	1702	1.00
2019	3220150170700	F	1702	1.00
2019	3220150170710	F	1702	1.00
2019	3220150170720	F	1702	1.00
2019	3220150170730	F	1702	0.50
2019	3220150170740	F	1702	1.00
2019	3220150170750	F	1702	1.00
2019	3220150170760	F	1702	1.00
2019	3220150170770	F	1702	0.50
2019	3220150170780	F	1702	1.00
2019	3220150170790	F	1702	1.00
2019	3220150170800	F	1702	1.00
2019	3220150170810	F	1702	1.00
2019	3220150170820	F	1702	0.50
2019	3220150170830	F	1702	1.00

2019	3220150170840	F	1702	0.50
2019	3220150170850	F	1702	1.00
2019	3220150170860	F	1702	1.00
2019	3220150170870	F	1702	1.00
2019	3220150170880	F	1702	1.00
2019	3220150170890	F	1702	1.00
2019	3220150170900	F	1702	1.00
2019	3220150170910	F	1702	1.00
2019	3220150170920	F	1702	1.00
2019	3220150170930	F	1702	1.00
2019	3220150170940	F	1702	1.00
2019	3220150170950	F	1702	1.00
2019	3220150170960	F	1702	1.00
2019	3220150170970	F	1702	1.00
2019	3220150170980	F	1702	1.00
2019	3220150170990	F	1702	1.00
2019	3220150171000	F	1702	1.00
2019	3220150171010	F	1702	1.00
2019	3220150171020	F	1702	1.00
2019	3220150171030	F	1702	1.00
2019	3220150171040	F	1702	1.00
2019	3220150171050	F	1702	1.00
2019	3220150171060	F	1702	1.00
2019	3220150171070	F	1702	1.00
2019	3220150171080	F	1702	1.00
2019	3220150171090	F	1702	1.00
2019	3220150171100	F	1702	1.00
2019	3220150171110	F	1702	1.00
2019	3220150171120	F	1702	1.00
2019	3220150171130	F	1702	1.00
2019	3220150171140	F	1702	0.50
2019	3220150180010	F	1702	1.00
2019	3220150180020	F	1702	1.00
2019	3220150180030	F	1702	1.00
2019	3220150180040	F	1702	1.00
2019	3220150180050	F	1702	1.00
2019	3220150180060	F	1702	1.00
2019	3220150180070	F	1702	1.00
2019	3220150180080	F	1702	1.00
2019	3220150180090	F	1702	1.00
2019	3220150180100	F	1702	1.00
2019	3220150180110	F	1702	1.00
2019	3220150180120	F	1702	1.00
2019	3220150180130	F	1702	1.00
2019	3220150180140	F	1702	1.00
2019	3220150180150	F	1702	1.00
2019	3220150180160	F	1702	1.00

2019	3220150180170	F	1702	1.00
2019	3220150180180	F	1702	1.00
2019	3220150180190	F	1702	1.00
2019	3220150180200	F	1702	1.00
2019	3220150180210	F	1702	1.00
2019	3220150180220	F	1702	1.00
2019	3220150180230	F	1702	1.00
2019	3220150180240	F	1702	1.00
2019	3220150180250	F	1702	1.00
2019	3220150180260	F	1702	1.00
2019	3220150180270	F	1702	1.00
2019	3220150180280	F	1702	1.00
2019	3220150180290	F	1702	1.00
2019	3220150180300	F	1702	1.00
2019	3220150180310	F	1702	1.00
2019	3220150180320	F	1702	1.00
2019	3220150180330	F	1702	1.00
2019	3220150180340	F	1702	1.00
2019	3220150180350	F	1702	1.00
2019	3220150180360	F	1702	1.00
2019	3220150180370	F	1702	1.00
2019	3220150180380	F	1702	1.00
2019	3220150180390	F	1702	1.00
2019	3220150180400	F	1702	1.00
2019	3220150180410	F	1702	1.00
2019	3220150180420	F	1702	1.00
2019	3220150180430	F	1702	1.00
2019	3220150180440	F	1702	1.00
2019	3220150180450	F	1702	1.00
2019	3220150180460	F	1702	0.50
2019	3220150180470	F	1702	1.00
2019	3220150180480	F	1702	1.00
2019	3220150180490	F	1702	1.00
2019	3220150180500	F	1702	0.50
2019	3220150180510	F	1702	1.00
2019	3220150180520	F	1702	1.00
2019	3220150180530	F	1702	1.00
2019	3220150180540	F	1702	1.00
2019	3220150180550	F	1702	1.00
2019	3220150180560	F	1702	1.00
2019	3220150180570	F	1702	1.00
2019	3220150180580	F	1702	1.00
2019	3220150180590	F	1702	1.00
2019	3220150180600	F	1702	1.00
2019	3220150180610	F	1702	1.00
2019	3220150180620	F	1702	1.00
2019	3220150180630	F	1702	1.00

2019	3220150180640	F	1702	1.00
2019	3220150180650	F	1702	1.00
2019	3220150180660	F	1702	1.00
2019	3220150180670	F	1702	1.00
2019	3220150180680	F	1702	1.00
2019	3220150180690	F	1702	1.00
2019	3220150180700	F	1702	1.00
2019	3220150180710	F	1702	1.00
2019	3220150180720	F	1702	1.00
2019	3220150180730	F	1702	1.00
2019	3220150180740	F	1702	1.00
2019	3220150180750	F	1702	1.00
2019	3220150180760	F	1702	1.00
2019	3220150180770	F	1702	1.00
2019	3220150180780	F	1702	1.00
2019	3220150180790	F	1702	1.00
2019	3220150180800	F	1702	1.00
2019	3220150180810	F	1702	1.00
2019	3220150180820	F	1702	1.00
2019	3220150210010	F	1702	1.00
2019	3220150210020	F	1702	1.00
2019	3220150210030	F	1702	1.00
2019	3220150210040	F	1702	1.00
2019	3220150210050	F	1702	1.00
2019	3220150210060	F	1702	1.00
2019	3220150210070	F	1702	1.00
2019	3220150210080	F	1702	1.00
2019	3220150210090	F	1702	1.00
2019	3220150210100	F	1702	1.00
2019	3220150210110	F	1702	1.00
2019	3220150210120	F	1702	1.00
2019	3220150360010	F	1702	1.00
2019	3220150360020	F	1702	1.00
2019	3220150360030	F	1702	1.00
2019	3220150360040	F	1702	1.00
2019	3220150360050	F	1702	1.00
2019	3220150360060	F	1702	1.00
2019	3220150360070	F	1702	1.00
2019	3220150360080	F	1702	1.00
2019	3220150360090	F	1702	1.00
2019	3220150360100	F	1702	1.00
2019	3220150360110	F	1702	1.00
2019	3220150360120	F	1702	1.00
2019	3220150360130	F	1702	1.00
2019	3220150360140	F	1702	1.00
2019	3220150360150	F	1702	1.00
2019	3220150360160	F	1702	1.00

2019	3220150360170	F	1702	1.00
2019	3220150360180	F	1702	1.00
2019	3220150360190	F	1702	1.00
2019	3220150360200	F	1702	1.00
2019	3220150360210	F	1702	1.00
2019	3220150360220	F	1702	1.00
2019	3220150360230	F	1702	1.00
2019	3220150360240	F	1702	1.00
2019	3220150430010	F	1702	1.00
2019	3220150430020	F	1702	1.00
2019	3220150430030	F	1702	1.00
2019	3220150430040	F	1702	1.00
2019	3220150430050	F	1702	1.00
2019	3220150430060	F	1702	1.00
2019	3220150430070	F	1702	1.00
2019	3220150430080	F	1702	1.00
2019	3220150430090	F	1702	1.00
2019	3220150430100	F	1702	1.00
2019	3220150430110	F	1702	1.00
2019	3220150430120	F	1702	1.00
2019	3220150430130	F	1702	1.00
2019	3220150430140	F	1702	1.00
2019	3220150430150	F	1702	1.00
2019	3220150430160	F	1702	1.00
2019	3220150430170	F	1702	1.00
2019	3220150430180	F	1702	1.00
2019	3220150460010	F	1702	0.50
2019	3220150460020	F	1702	0.50
2019	3220150460030	F	1702	0.50
2019	3220150460040	F	1702	0.50
2019	3220150460050	F	1702	0.50
2019	3220150460060	F	1702	0.50
2019	3220150460070	F	1702	0.50
2019	3220150460080	F	1702	0.50
2019	3220150460090	F	1702	0.50
2019	3220150460100	F	1702	0.50
2019	3220150460110	F	1702	0.50
2019	3220150460120	F	1702	0.50
2019	3220150460130	F	1702	0.50
2019	3220150460140	F	1702	0.50
2019	3220150460150	F	1702	0.50
2019	3220150460160	F	1702	0.50
2019	3220150470010	F	1702	0.50
2019	3220150470020	F	1702	0.50
2019	3220150470030	F	1702	0.50
2019	3220150470040	F	1702	0.50
2019	3220150470050	F	1702	0.50

2019	3220150470060	F	1702	0.50
2019	3220150470070	F	1702	0.50
2019	3220150470080	F	1702	0.50
2019	3220150470090	F	1702	0.50
2019	3220150470100	F	1702	0.50
2019	3220150470110	F	1702	0.50
2019	3220150470120	F	1702	0.50
2019	3220150470130	F	1702	0.50
2019	3220150470140	F	1702	0.50
2019	3220150470150	F	1702	0.50
2019	3220150470160	F	1702	0.50
2019	3220150470170	F	1702	0.50
2019	3220150470180	F	1702	0.50
2019	3220150470190	F	1702	0.50
2019	3220150470200	F	1702	0.50
2019	3220150470210	F	1702	0.50
2019	3220150470220	F	1702	0.50
2019	3220150470230	F	1702	0.50
2019	3220150470240	F	1702	0.50
2019	3220150470250	F	1702	0.50
2019	3220150470260	F	1702	0.50
2019	3220150010011	F	1703	0.50
2019	3220150010052	F	1703	1.00
2019	3220150020010	F	1703	1.00
2019	3220150020020	F	1703	1.00
2019	3220150020030	F	1703	1.00
2019	3220150020040	F	1703	1.00
2019	3220150020050	F	1703	1.00
2019	3220150020060	F	1703	1.00
2019	3220150020070	F	1703	1.00
2019	3220150020080	F	1703	1.00
2019	3220150020090	F	1703	1.00
2019	3220150020100	F	1703	1.00
2019	3220150020110	F	1703	1.00
2019	3220150020120	F	1703	1.00
2019	3220150020130	F	1703	1.00
2019	3220150020140	F	1703	1.00
2019	3220150020150	F	1703	1.00
2019	3220150020160	F	1703	1.00
2019	3220150020180	F	1703	1.00
2019	3220150020190	F	1703	1.00
2019	3220150020200	F	1703	1.00
2019	3220150020210	F	1703	1.00
2019	3220150020220	F	1703	1.00
2019	3220150020230	F	1703	1.00
2019	3220150020240	F	1703	1.00
2019	3220150020250	F	1703	1.00

2019	3220150020260	F	1703	1.00
2019	3220150020270	F	1703	1.00
2019	3220150020280	F	1703	1.00
2019	3220150020290	F	1703	1.00
2019	3220150020300	F	1703	1.00
2019	3220150020310	F	1703	1.00
2019	3220150020320	F	1703	1.00
2019	3220150020330	F	1703	1.00
2019	3220150020340	F	1703	1.00
2019	3220150020350	F	1703	1.00
2019	3220150020360	F	1703	1.00
2019	3220150020370	F	1703	1.00
2019	3220150020380	F	1703	1.00
2019	3220150020390	F	1703	1.00
2019	3220150020400	F	1703	1.00
2019	3220150020410	F	1703	1.00
2019	3220150020420	F	1703	1.00
2019	3220150020430	F	1703	1.00
2019	3220150020440	F	1703	1.00
2019	3220150020450	F	1703	1.00
2019	3220150020460	F	1703	1.00
2019	3220150020470	F	1703	1.00
2019	3220150020480	F	1703	1.00
2019	3220150020490	F	1703	0.50
2019	3220150020500	F	1703	1.00
2019	3220150020510	F	1703	1.00
2019	3220150020520	F	1703	1.00
2019	3220150020530	F	1703	1.00
2019	3220150020540	F	1703	1.00
2019	3220150020550	F	1703	1.00
2019	3220150020560	F	1703	1.00
2019	3220150020570	F	1703	1.00
2019	3220150020580	F	1703	1.00
2019	3220150020590	F	1703	1.00
2019	3220150020600	F	1703	1.00
2019	3220150020610	F	1703	1.00
2019	3220150020620	F	1703	1.00
2019	3220150020630	F	1703	0.50
2019	3220150020640	F	1703	1.00
2019	3220150020650	F	1703	1.00
2019	3220150020660	F	1703	1.00
2019	3220150020670	F	1703	1.00
2019	3220150020680	F	1703	1.00
2019	3220150020690	F	1703	1.00
2019	3220150020700	F	1703	1.00
2019	3220150020710	F	1703	1.00
2019	3220150020720	F	1703	1.00

2019	3220150020730	F	1703	1.00
2019	3220150020740	F	1703	0.50
2019	3220150020750	F	1703	1.00
2019	3220150020760	F	1703	1.00
2019	3220150020770	F	1703	1.00
2019	3220150020780	F	1703	1.00
2019	3220150020790	F	1703	1.00
2019	3220150020800	F	1703	1.00
2019	3220150020880	F	1703	1.00
2019	3220150020890	F	1703	1.00
2019	3220150020900	F	1703	1.00
2019	3220150020910	F	1703	1.00
2019	3220150020920	F	1703	1.00
2019	3220150020930	F	1703	1.00
2019	3220150020940	F	1703	1.00
2019	3220150020950	F	1703	1.00
2019	3220150020960	F	1703	1.00
2019	3220150020970	F	1703	1.00
2019	3220150020980	F	1703	1.00
2019	3220150020990	F	1703	1.00
2019	3220150021000	F	1703	1.00
2019	3220150021010	F	1703	1.00
2019	3220150021020	F	1703	1.00
2019	3220150021030	F	1703	1.00
2019	3220150021040	F	1703	1.00
2019	3220150021050	F	1703	1.00
2019	3220150021060	F	1703	1.00
2019	3220150021070	F	1703	1.00
2019	3220150021080	F	1703	1.00
2019	3220150021090	F	1703	1.00
2019	3220150021100	F	1703	1.00
2019	3220150021110	F	1703	1.00
2019	3220150021120	F	1703	1.00
2019	3220150021130	F	1703	1.00
2019	3220150021140	F	1703	1.00
2019	3220150021150	F	1703	1.00
2019	3220150021160	F	1703	1.00
2019	3220150021170	F	1703	1.00
2019	3220150021180	F	1703	1.00
2019	3220150021190	F	1703	1.00
2019	3220150021200	F	1703	1.00
2019	3220150021210	F	1703	1.00
2019	3220150021260	F	1703	1.00
2019	3220150021270	F	1703	1.00
2019	3220150021280	F	1703	1.00
2019	3220150021290	F	1703	1.00
2019	3220150021300	F	1703	1.00

2019	3220150021310	F	1703	0.50
2019	3220150050020	F	1703	0.50
2019	3220150080010	F	1703	1.00
2019	3220150080020	F	1703	1.00
2019	3220150080030	F	1703	1.00
2019	3220150080040	F	1703	1.00
2019	3220150080050	F	1703	1.00
2019	3220150080060	F	1703	1.00
2019	3220150080070	F	1703	1.00
2019	3220150080080	F	1703	1.00
2019	3220150080090	F	1703	1.00
2019	3220150080100	F	1703	1.00
2019	3220150080110	F	1703	1.00
2019	3220150080120	F	1703	1.00
2019	3220150080130	F	1703	1.00
2019	3220150080140	F	1703	1.00
2019	3220150080150	F	1703	1.00
2019	3220150080160	F	1703	1.00
2019	3220150080170	F	1703	1.00
2019	3220150080180	F	1703	1.00
2019	3220150080190	F	1703	1.00
2019	3220150080200	F	1703	1.00
2019	3220150080210	F	1703	1.00
2019	3220150080220	F	1703	1.00
2019	3220150080230	F	1703	1.00
2019	3220150080240	F	1703	1.00
2019	3220150080250	F	1703	1.00
2019	3220150080260	F	1703	1.00
2019	3220150080270	F	1703	1.00
2019	3220150080280	F	1703	1.00
2019	3220150080290	F	1703	1.00
2019	3220150080300	F	1703	1.00
2019	3220150080310	F	1703	1.00
2019	3220150080350	F	1703	1.00
2019	3220150080360	F	1703	1.00
2019	3220150080370	F	1703	1.00
2019	3220150080380	F	1703	1.00
2019	3220150080390	F	1703	1.00
2019	3220150080400	F	1703	1.00
2019	3220150080410	F	1703	1.00
2019	3220150080420	F	1703	1.00
2019	3220150080430	F	1703	1.00
2019	3220150080440	F	1703	1.00
2019	3220150080450	F	1703	1.00
2019	3220150080460	F	1703	1.00
2019	3220150080470	F	1703	1.00
2019	3220150080480	F	1703	1.00

2019	3220150080490	F	1703	1.00
2019	3220150090010	F	1703	1.00
2019	3220150090020	F	1703	1.00
2019	3220150090030	F	1703	1.00
2019	3220150090040	F	1703	1.00
2019	3220150090050	F	1703	1.00
2019	3220150090060	F	1703	1.00
2019	3220150090070	F	1703	1.00
2019	3220150090080	F	1703	1.00
2019	3220150090090	F	1703	1.00
2019	3220150090100	F	1703	1.00
2019	3220150090110	F	1703	1.00
2019	3220150090120	F	1703	1.00
2019	3220150090130	F	1703	1.00
2019	3220150090140	F	1703	1.00
2019	3220150090150	F	1703	1.00
2019	3220150090160	F	1703	1.00
2019	3220150090170	F	1703	1.00
2019	3220150090180	F	1703	1.00
2019	3220150090190	F	1703	1.00
2019	3220150090200	F	1703	1.00
2019	3220150090210	F	1703	1.00
2019	3220150090220	F	1703	1.00
2019	3220150090230	F	1703	1.00
2019	3220150090240	F	1703	1.00
2019	3220150090250	F	1703	1.00
2019	3220150090260	F	1703	1.00
2019	3220150090270	F	1703	1.00
2019	3220150090280	F	1703	1.00
2019	3220150090290	F	1703	1.00
2019	3220150090300	F	1703	1.00
2019	3220150090310	F	1703	1.00
2019	3220150090320	F	1703	1.00
2019	3220150090330	F	1703	1.00
2019	3220150090340	F	1703	1.00
2019	3220150090350	F	1703	1.00
2019	3220150090360	F	1703	1.00
2019	3220150090370	F	1703	1.00
2019	3220150090380	F	1703	1.00
2019	3220150090390	F	1703	1.00
2019	3220150090400	F	1703	1.00
2019	3220150090410	F	1703	1.00
2019	3220150090420	F	1703	1.00
2019	3220150090430	F	1703	1.00
2019	3220150090440	F	1703	1.00
2019	3220150090450	F	1703	1.00
2019	3220150090460	F	1703	1.00

2019	3220150090470	F	1703	1.00
2019	3220150090480	F	1703	1.00
2019	3220150090490	F	1703	1.00
2019	3220150090500	F	1703	1.00
2019	3220150090540	F	1703	1.00
2019	3220150090550	F	1703	1.00
2019	3220150090560	F	1703	1.00
2019	3220150090570	F	1703	1.00
2019	3220150090580	F	1703	1.00
2019	3220150090590	F	1703	1.00
2019	3220150090600	F	1703	1.00
2019	3220150090610	F	1703	1.00
2019	3220150090620	F	1703	1.00
2019	3220150090630	F	1703	1.00
2019	3220150090640	F	1703	1.00
2019	3220150090650	F	1703	1.00
2019	3220150090660	F	1703	1.00
2019	3220150090670	F	1703	1.00
2019	3220150090680	F	1703	1.00
2019	3220150090690	F	1703	1.00
2019	3220150260010	F	1703	1.00
2019	3220150300010	F	1703	1.00
2019	3220150300020	F	1703	1.00
2019	3220150300030	F	1703	1.00
2019	3220150300040	F	1703	1.00
2019	3220150300050	F	1703	1.00
2019	3220150300060	F	1703	1.00
2019	3220150300070	F	1703	1.00
2019	3220150300080	F	1703	1.00
2019	3220150300090	F	1703	1.00
2019	3220150300100	F	1703	1.00
2019	3220150300110	F	1703	1.00
2019	3220150300120	F	1703	1.00
2019	3220150300130	F	1703	1.00
2019	3220150300140	F	1703	1.00
2019	3220150300150	F	1703	1.00
2019	3220150300160	F	1703	1.00
2019	3220150300170	F	1703	1.00
2019	3220150300180	F	1703	1.00
2019	3220150300190	F	1703	1.00
2019	3220150300200	F	1703	1.00
2019	3220150300210	F	1703	1.00
2019	3220150300220	F	1703	1.00
2019	3220150300230	F	1703	1.00
2019	3220150300240	F	1703	1.00
2019	3220150300250	F	1703	1.00
2019	3220150300260	F	1703	1.00

2019	3220150300270	F	1703	1.00
2019	3220150300280	F	1703	1.00
2019	3220150300290	F	1703	1.00
2019	3220150300300	F	1703	1.00
2019	3220150300310	F	1703	1.00
2019	3220150300320	F	1703	1.00
2019	3220150300330	F	1703	1.00
2019	3220150300340	F	1703	1.00
2019	3220150300350	F	1703	1.00
2019	3220150300360	F	1703	1.00
2019	3220150300370	F	1703	1.00
2019	3220150300380	F	1703	1.00
2019	3220150300390	F	1703	1.00
2019	3220150300400	F	1703	1.00
2019	3220150300410	F	1703	1.00
2019	3220150300420	F	1703	1.00
2019	3220150300430	F	1703	1.00
2019	3220150300440	F	1703	1.00
2019	3220150300450	F	1703	1.00
2019	3220150300460	F	1703	1.00
2019	3220150300470	F	1703	1.00
2019	3220150300480	F	1703	1.00
2019	3220150300490	F	1703	1.00
2019	3220150300500	F	1703	1.00
2019	3220150300510	F	1703	1.00
2019	3220150300520	F	1703	1.00
2019	3220150300530	F	1703	1.00
2019	3220150300540	F	1703	1.00
2019	3220150300550	F	1703	1.00
2019	3220150300560	F	1703	1.00
2019	3220150300570	F	1703	1.00
2019	3220150300580	F	1703	1.00
2019	3220150300590	F	1703	1.00
2019	3220150300600	F	1703	1.00
2019	3220150300610	F	1703	1.00
2019	3220150300620	F	1703	1.00
2019	3220150300630	F	1703	1.00
2019	3220150300640	F	1703	1.00
2019	3220150300650	F	1703	1.00
2019	3220150300660	F	1703	1.00
2019	3220150310010	F	1703	1.00
2019	3220150310020	F	1703	1.00
2019	3220150310030	F	1703	1.00
2019	3220150310040	F	1703	1.00
2019	3220150310050	F	1703	1.00
2019	3220150310060	F	1703	1.00
2019	3220150310070	F	1703	1.00

2019	3220150310080	F	1703	1.00
2019	3220150310090	F	1703	1.00
2019	3220150310100	F	1703	1.00
2019	3220150310110	F	1703	1.00
2019	3220150310120	F	1703	1.00
2019	3220150310130	F	1703	1.00
2019	3220150310140	F	1703	1.00
2019	3220150310150	F	1703	1.00
2019	3220150310160	F	1703	1.00
2019	3220150310170	F	1703	1.00
2019	3220150310180	F	1703	1.00
2019	3220150310190	F	1703	1.00
2019	3220150310200	F	1703	1.00
2019	3220150310210	F	1703	1.00
2019	3220150310220	F	1703	1.00
2019	3220150310230	F	1703	1.00
2019	3220150310240	F	1703	1.00
2019	3220150310250	F	1703	1.00
2019	3220150310260	F	1703	1.00
2019	3220150310270	F	1703	1.00
2019	3220150310280	F	1703	1.00
2019	3220150310290	F	1703	1.00
2019	3220150310300	F	1703	1.00
2019	3220150310310	F	1703	1.00
2019	3220150310320	F	1703	1.00
2019	3220150310330	F	1703	1.00
2019	3220150310340	F	1703	1.00
2019	3220150310350	F	1703	1.00
2019	3220150310360	F	1703	1.00
2019	3220150310370	F	1703	1.00
2019	3220150310380	F	1703	1.00
2019	3220150310390	F	1703	1.00
2019	3220150310400	F	1703	1.00
2019	3220150310410	F	1703	1.00
2019	3220150310420	F	1703	1.00
2019	3220150310430	F	1703	1.00
2019	3220150310440	F	1703	1.00
2019	3220150310450	F	1703	1.00
2019	3220150310460	F	1703	1.00
2019	3220150310470	F	1703	1.00
2019	3220150310480	F	1703	1.00
2019	3220150310490	F	1703	1.00
2019	3220150310500	F	1703	1.00
2019	3220150310510	F	1703	1.00
2019	3220150310520	F	1703	1.00
2019	3220150310530	F	1703	1.00
2019	3220150310540	F	1703	1.00

2019	3220150310550	F	1703	1.00
2019	3220150310560	F	1703	1.00
2019	3220150310570	F	1703	1.00
2019	3220150310580	F	1703	1.00
2019	3220150310590	F	1703	1.00
2019	3220150310600	F	1703	1.00
2019	3220150310610	F	1703	1.00
2019	3220150310620	F	1703	1.00
2019	3220150310630	F	1703	1.00
2019	3220150310640	F	1703	1.00
2019	3220150310650	F	1703	1.00
2019	3220150310660	F	1703	1.00
2019	3220150310670	F	1703	1.00
2019	3220150310680	F	1703	1.00
2019	3220150310690	F	1703	1.00
2019	3220150310700	F	1703	1.00
2019	3220150310710	F	1703	1.00
2019	3220150310720	F	1703	1.00
2019	3220150310730	F	1703	1.00
2019	3220150310740	F	1703	1.00
2019	3220150310750	F	1703	1.00
2019	3220150310760	F	1703	1.00
2019	3220150310770	F	1703	1.00
2019	3220150310780	F	1703	1.00
2019	3220150310790	F	1703	1.00
2019	3220150340010	F	1703	1.00
2019	3220150340020	F	1703	1.00
2019	3220150340030	F	1703	1.00
2019	3220150340040	F	1703	1.00
2019	3220150340050	F	1703	1.00
2019	3220150340060	F	1703	1.00
2019	3220150340070	F	1703	1.00
2019	3220150340080	F	1703	1.00
2019	3220150340090	F	1703	1.00
2019	3220150340100	F	1703	1.00
2019	3220150340110	F	1703	1.00
2019	3220150340120	F	1703	1.00
2019	3220150340130	F	1703	1.00
2019	3220150340140	F	1703	1.00
2019	3220150340150	F	1703	1.00
2019	3220150340160	F	1703	1.00
2019	3220150340170	F	1703	1.00
2019	3220150340180	F	1703	1.00
2019	3220150340190	F	1703	1.00
2019	3220150340200	F	1703	1.00
2019	3220150340210	F	1703	1.00
2019	3220150340220	F	1703	1.00

2019	3220150340230	F	1703	1.00
2019	3220150340240	F	1703	1.00
2019	3220150340250	F	1703	1.00
2019	3220150340260	F	1703	1.00
2019	3220150340270	F	1703	1.00
2019	3220150340280	F	1703	1.00
2019	3220150340290	F	1703	1.00
2019	3220150340300	F	1703	1.00
2019	3220150340310	F	1703	1.00
2019	3220150340320	F	1703	1.00
2019	3220150340330	F	1703	1.00
2019	3220150340340	F	1703	1.00
2019	3220150340350	F	1703	1.00
2019	3220150350010	F	1703	1.00
2019	3220150350020	F	1703	1.00
2019	3220150350030	F	1703	1.00
2019	3220150350040	F	1703	1.00
2019	3220150350050	F	1703	1.00
2019	3220150350060	F	1703	1.00
2019	3220150350070	F	1703	1.00
2019	3220150350080	F	1703	1.00
2019	3220150350090	F	1703	1.00
2019	3220150350100	F	1703	1.00
2019	3220150350110	F	1703	1.00
2019	3220150350120	F	1703	1.00
2019	3220150350130	F	1703	1.00
2019	3220150350140	F	1703	1.00
2019	3220150350150	F	1703	1.00
2019	3220150350160	F	1703	1.00
2019	3220150350170	F	1703	1.00
2019	3220150350180	F	1703	1.00
2019	3220150350190	F	1703	1.00
2019	3220150350200	F	1703	1.00
2019	3220150350210	F	1703	1.00
2019	3220150350220	F	1703	1.00
2019	3220150350230	F	1703	1.00
2019	3220150350240	F	1703	1.00
2019	3220150350250	F	1703	1.00
2019	3220150350260	F	1703	1.00
2019	3220150350270	F	1703	1.00
2019	3220150350280	F	1703	1.00
2019	3220150350290	F	1703	1.00
2019	3220150350300	F	1703	1.00
2019	3220150350310	F	1703	1.00
2019	3220150350320	F	1703	1.00
2019	3220150350330	F	1703	1.00
2019	3220150350340	F	1703	1.00

2019	3220150370010	F	1703	1.00
2019	3220150370020	F	1703	1.00
2019	3220150370030	F	1703	1.00
2019	3220150370040	F	1703	1.00
2019	3220150370050	F	1703	1.00
2019	3220150370060	F	1703	1.00
2019	3220150370070	F	1703	1.00
2019	3220150370080	F	1703	1.00
2019	3220150370090	F	1703	1.00
2019	3220150370100	F	1703	1.00
2019	3220150370110	F	1703	1.00
2019	3220150370120	F	1703	1.00
2019	3220150370130	F	1703	1.00
2019	3220150370140	F	1703	1.00
2019	3220150370150	F	1703	1.00
2019	3220150370160	F	1703	1.00
2019	3220150370170	F	1703	1.00
2019	3220150370180	F	1703	1.00
2019	3220150370190	F	1703	1.00
2019	3220150370200	F	1703	1.00
2019	3220150370210	F	1703	1.00
2019	3220150370220	F	1703	1.00
2019	3220150370230	F	1703	1.00
2019	3220150370240	F	1703	1.00
2019	3220150370250	F	1703	1.00
2019	3220150370260	F	1703	1.00
2019	3220150370270	F	1703	1.00
2019	3220150370280	F	1703	1.00
2019	3220150370290	F	1703	1.00
2019	3220150370300	F	1703	1.00
2019	3220150370310	F	1703	1.00
2019	3220150370320	F	1703	1.00
2019	3220150390010	F	1703	1.00
2019	3220150390020	F	1703	1.00
2019	3220150390030	F	1703	1.00
2019	3220150390040	F	1703	1.00
2019	3220150390050	F	1703	1.00
2019	3220150390060	F	1703	1.00
2019	3220150390070	F	1703	1.00
2019	3220150390080	F	1703	1.00
2019	3220150390090	F	1703	1.00
2019	3220150390100	F	1703	1.00
2019	3220150390110	F	1703	1.00
2019	3220150390120	F	1703	1.00
2019	3220150390130	F	1703	1.00
2019	3220150390140	F	1703	1.00
2019	3220150390150	F	1703	1.00

2019	3220150390160	F	1703	1.00
2019	3220150390170	F	1703	1.00
2019	3220150390180	F	1703	1.00
2019	3220150390190	F	1703	1.00
2019	3220150390200	F	1703	1.00
2019	3220150390210	F	1703	1.00
2019	3220150390220	F	1703	1.00
2019	3220150390230	F	1703	1.00
2019	3220150390240	F	1703	1.00
2019	3220150390250	F	1703	1.00
2019	3220150390260	F	1703	1.00
2019	3220150390270	F	1703	1.00
2019	3220150390280	F	1703	1.00
2019	3220150390290	F	1703	1.00
2019	3220150390300	F	1703	1.00
2019	3220150390310	F	1703	1.00
2019	3220150390320	F	1703	1.00
2019	3220150390330	F	1703	1.00
2019	3220150390340	F	1703	1.00
2019	3220150390350	F	1703	1.00
2019	3220150390360	F	1703	1.00
2019	3220150390370	F	1703	1.00
2019	3220150390380	F	1703	1.00
2019	3220150390390	F	1703	1.00
2019	3220150390400	F	1703	1.00
2019	3220150390410	F	1703	1.00
2019	3220150390420	F	1703	1.00
2019	3220150390430	F	1703	1.00
2019	3220150390440	F	1703	1.00
2019	3220150390450	F	1703	1.00
2019	3220150390460	F	1703	1.00
2019	3220150390470	F	1703	1.00
2019	3220150540010	F	1703	1.00
2019	3220150540020	F	1703	1.00
2019	3220150540030	F	1703	1.00
2019	3220150540040	F	1703	1.00
2019	3220150540050	F	1703	1.00
2019	3220150540060	F	1703	1.00
2019	3220150540070	F	1703	1.00
2019	3220150540080	F	1703	1.00
2019	3220150540090	F	1703	0.50
2019	3220240030290	F	1704	1.00
2019	3220240030300	F	1704	1.00
2019	3220240030310	F	1704	1.00
2019	3220240030320	F	1704	1.00
2019	3220240030330	F	1704	1.00
2019	3220240030340	F	1704	1.00

2019	3220240030350	F	1704	1.00
2019	3220240030370	F	1704	1.00
2019	3220240030380	F	1704	1.00
2019	3220240030390	F	1704	1.00
2019	3220240030400	F	1704	1.00
2019	3220240030410	F	1704	1.00
2019	3220240030420	F	1704	1.00
2019	3220240030430	F	1704	1.00
2019	3220240030440	F	1704	1.00
2019	3220240030460	F	1704	1.00
2019	3220240030470	F	1704	1.00
2019	3220240030480	F	1704	1.00
2019	3220240030490	F	1704	1.00
2019	3220240030500	F	1704	1.00
2019	3220240030520	F	1704	1.00
2019	3220240030530	F	1704	1.00
2019	3220240030540	F	1704	1.00
2019	3220240030550	F	1704	1.00
2019	3220240030560	F	1704	1.00
2019	3220240032630	F	1704	1.00
2019	3220240032640	F	1704	1.00
2019	3220240032650	F	1704	1.00
2019	3220240032660	F	1704	1.00
2019	3220240032670	F	1704	1.00
2019	3220240032680	F	1704	1.00
2019	3220240032690	F	1704	1.00
2019	3220240032800	F	1704	0.50
2019	3220240050300	F	1704	1.00
2019	3220240050320	F	1704	1.00
2019	3220240050330	F	1704	1.00
2019	3220240050340	F	1704	1.00
2019	3220240050350	F	1704	1.00
2019	3220240050360	F	1704	1.00
2019	3220240050370	F	1704	1.00
2019	3220240050380	F	1704	1.00
2019	3220240050390	F	1704	1.00
2019	3220240050400	F	1704	1.00
2019	3220240050410	F	1704	1.00
2019	3220240050420	F	1704	1.00
2019	3220240050430	F	1704	1.00
2019	3220240050440	F	1704	1.00
2019	3220240050480	F	1704	1.00
2019	3220240050490	F	1704	1.00
2019	3220240050500	F	1704	1.00
2019	3220240050510	F	1704	1.00
2019	3220240050530	F	1704	1.00
2019	3220240050540	F	1704	1.00

2019	3220240050550	F	1704	1.00
2019	3220240050560	F	1704	1.00
2019	3220240050570	F	1704	1.00
2019	3220240050580	F	1704	1.00
2019	3220240050590	F	1704	1.00
2019	3220240050600	F	1704	1.00
2019	3220240050610	F	1704	1.00
2019	3220240050620	F	1704	1.00
2019	3220240050650	F	1704	1.00
2019	3220240050660	F	1704	1.00
2019	3220240050690	F	1704	1.00
2019	3220240050700	F	1704	1.00
2019	3220240050710	F	1704	1.00
2019	3220240050760	F	1704	1.00
2019	3220240050770	F	1704	1.00
2019	3220240050780	F	1704	1.00
2019	3220240050790	F	1704	1.00
2019	3220240050800	F	1704	1.00
2019	3220240050820	F	1704	1.00
2019	3220240050830	F	1704	1.00
2019	3220230040010	F	1705	1.00
2019	3220230040020	F	1705	1.00
2019	3220230040030	F	1705	1.00
2019	3220230040040	F	1705	1.00
2019	3220230040050	F	1705	1.00
2019	3220230040060	F	1705	1.00
2019	3220230040070	F	1705	1.00
2019	3220230040080	F	1705	1.00
2019	3220230040090	F	1705	1.00
2019	3220230040100	F	1705	1.00
2019	3220230040110	F	1705	1.00
2019	3220230040120	F	1705	1.00
2019	3220230040130	F	1705	1.00
2019	3220230040140	F	1705	1.00
2019	3220230040150	F	1705	1.00
2019	3220230040160	F	1705	1.00
2019	3220230040170	F	1705	1.00
2019	3220230040180	F	1705	1.00
2019	3220230040190	F	1705	1.00
2019	3220230040200	F	1705	1.00
2019	3220230040210	F	1705	1.00
2019	3220230040220	F	1705	1.00
2019	3220230040230	F	1705	1.00
2019	3220230040240	F	1705	1.00
2019	3220230040250	F	1705	1.00
2019	3220230040260	F	1705	1.00
2019	3220230040270	F	1705	1.00

2019	3220230040280	F	1705	1.00
2019	3220230040290	F	1705	1.00
2019	3220230040300	F	1705	1.00
2019	3220230040310	F	1705	1.00
2019	3220230040320	F	1705	1.00
2019	3220230040330	F	1705	1.00
2019	3220230040340	F	1705	1.00
2019	3220230040350	F	1705	1.00
2019	3220230040360	F	1705	1.00
2019	3220230040370	F	1705	1.00
2019	3220230040380	F	1705	1.00
2019	3220230040390	F	1705	1.00
2019	3220230040400	F	1705	1.00
2019	3220230040410	F	1705	1.00
2019	3220230040420	F	1705	1.00
2019	3220230040430	F	1705	1.00
2019	3220230040440	F	1705	1.00
2019	3220230040450	F	1705	1.00
2019	3220230040460	F	1705	1.00
2019	3220230040470	F	1705	1.00
2019	3220230040480	F	1705	1.00
2019	3220230040490	F	1705	1.00
2019	3220230040500	F	1705	1.00
2019	3220230040510	F	1705	1.00
2019	3220230040520	F	1705	1.00
2019	3220230040530	F	1705	1.00
2019	3220230040540	F	1705	1.00
2019	3220230040550	F	1705	1.00
2019	3220230040560	F	1705	1.00
2019	3220230040570	F	1705	1.00
2019	3220230040580	F	1705	1.00
2019	3220230040590	F	1705	1.00
2019	3220230041310	F	1705	0.50
2019	3220230060010	F	1705	1.00
2019	3220230060020	F	1705	1.00
2019	3220230060030	F	1705	1.00
2019	3220230060040	F	1705	1.00
2019	3220230060050	F	1705	1.00
2019	3220230060060	F	1705	1.00
2019	3220230060070	F	1705	1.00
2019	3220230060080	F	1705	1.00
2019	3220230060090	F	1705	1.00
2019	3220230060100	F	1705	1.00
2019	3220230060110	F	1705	1.00
2019	3220230060120	F	1705	1.00
2019	3220230060130	F	1705	1.00
2019	3220230060140	F	1705	1.00

2019	3220230060150	F	1705	1.00
2019	3220230060160	F	1705	1.00
2019	3220230060170	F	1705	1.00
2019	3220230060180	F	1705	1.00
2019	3220230060190	F	1705	1.00
2019	3220230060200	F	1705	1.00
2019	3220230060210	F	1705	1.00
2019	3220230060220	F	1705	1.00
2019	3220230060230	F	1705	1.00
2019	3220230060240	F	1705	1.00
2019	3220230060250	F	1705	1.00
2019	3220230060260	F	1705	1.00
2019	3220230060270	F	1705	1.00
2019	3220230060280	F	1705	1.00
2019	3220230060290	F	1705	1.00
2019	3220230060300	F	1705	1.00
2019	3220230060310	F	1705	1.00
2019	3220230060320	F	1705	1.00
2019	3220230060330	F	1705	1.00
2019	3220230060340	F	1705	1.00
2019	3220230060350	F	1705	1.00
2019	3220230060360	F	1705	1.00
2019	3220230060370	F	1705	1.00
2019	3220230060380	F	1705	1.00
2019	3220230060390	F	1705	1.00
2019	3220230060400	F	1705	1.00
2019	3220230060410	F	1705	1.00
2019	3220230060420	F	1705	1.00
2019	3220230060430	F	1705	1.00
2019	3220230060440	F	1705	1.00
2019	3220230060450	F	1705	1.00
2019	3220230060460	F	1705	1.00
2019	3220230060470	F	1705	1.00
2019	3220230060480	F	1705	1.00
2019	3220230060490	F	1705	1.00
2019	3220230060500	F	1705	1.00
2019	3220230060510	F	1705	1.00
2019	3220230060750	F	1705	0.50

TOWN OF MIAMI LAKES
SPECIAL TAXING DISTRICTS
2019 NON-AD VALOREM RATE

Roll Year	District Identifier	District Number	District Description	Rate
2019	F	1700	LOCH LOMOND	2536.40
2019	F	1701	MIAMI LAKES SECTION ONE	285.37
2019	F	1702	ROYAL OAKS SECTION 1	706.89
2019	F	1703	ROYAL OAKS EAST	977.73
2019	F	1704	LAKE PATRICIA	231.46
2019	F	1705	LAKE HILDA	157.92