

Town of Miami Lakes  
**2015-25 STRATEGIC PLAN - Adopted**  
*...Growing beautifully!*



**Update FY 2017-18**



**Adoption Date: November 3, 2015**





## Preamble



To continue the Town of Miami Lakes' successful strategic management process, we, the Mayor and Town Council of Miami Lakes, hereby adopt this 2015-25 Strategic Plan ("Plan") as a blueprint for continued progress in achieving our Town vision. In addition, we pledge that any ordinances or resolutions passed by this Council will be consistent with the goals, objectives and priorities represented herein.

Mayor and Town Council

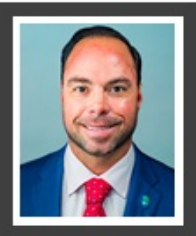
# Elected and Appointed Officials



Mayor  
Manny Cid



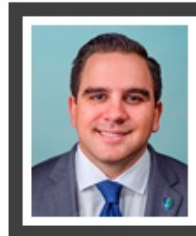
Vice Mayor  
Nelson Rodriguez



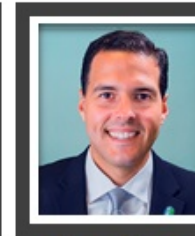
Councilman  
Carlos A. Alvarez



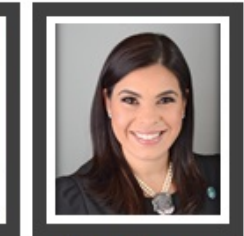
Councilman  
Luis Collazo



Councilman  
Josh Dieguez



Councilman  
Jeffrey Rodriguez



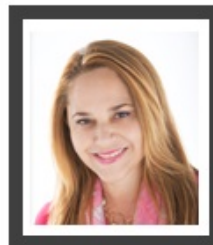
Councilwoman  
Marilyn Ruano



Town Manager  
Edward Pidermann



Town Attorney  
Raul Gastesi, Esq.



Town Clerk  
Gina Inguanzo



**Preamble**..... 1

**Elected and Appointed Officials**..... 2

**Message from the Mayor** ..... 4

**Town Overview** ..... 5

**Vision** ..... 6

**Mission**..... 6

**Guiding Principles**..... 6

**Town Manager’s Message** ..... 7

**Strategic Plan – Background** ..... 8

**2025 Strategic Vision**..... 9

**Implementing the 2025 Vision**..... 10

**The Plan** ..... 13

**Summary of Strategic Priority Areas, Goals, and Objectives**..... 13

    Strategic Priority **Area 1: TRANSPORTATION** ..... 13

    Strategic Priority **Area 2: PARKS AND RECREATION** ..... 14

    Strategic Priority **Area 3: ECONOMIC GROWTH**..... 14

    Strategic Priority **Area 4: ENVIRONMENTAL SUSTAINABILITY** ..... 15

    Strategic Priority **Area 5: TRANSPARENCY AND COMMUNICATION** ..... 15

    Strategic Priority **Area 6: INNOVATION AND PUBLIC SAFETY** ..... 16

**APPENDIX** ..... 17

**Strategic Initiatives (projects supporting goals)**..... 17

**Strategic Initiatives – STATUS SUMMARY** ..... 40

**Strategic Initiatives – SORTED BY STATUS & START DATE** ..... 41

**Community Dashboard (draft)**..... 51



Dear Miami Lakers and Friends,

On behalf of the Town Council, it is my pleasure to present the Town of Miami Lakes updated Strategic Plan (“Plan”) for fiscal years 2015 to 2025. This plan describes our priority areas, goals, and initiatives for supporting the Town as we undergo a period of significant growth and change that brings challenging considerations as well as incredible opportunities.

This Strategic Plan was developed through the involvement of YOU- our residents, our Councilmembers, staff, and external stakeholders during a Town wide process that started back in 2014. We listened to people from all parts of our community—students, young adults, families, seniors, businesses, and community groups. We heard what people value, what they want to keep and what they want to improve.

The messages were clear and have been supported across the board. There is overwhelming support for the Town to enhance mobility, transportation, our signature beauty, expand economic growth, achieve environmental sustainability and total transparency, as well as supporting education, inclusivity, innovation, and our overarching priority- public safety.

Being a master planned Town, Miami Lakes has key strengths that place it in a good financial condition to respond to the challenges its facing and together with key policies and master plans, particularly our Transportation Master Plan, Beautification Master Plan, Stormwater Master Plan, and other key master plans in line of being developed, this Strategic Plan will capitalize on our strengths with actions to chart our success.

This Plan will take the Town to 2025 and beyond as a place where people and businesses thrive; a strategy to ensure future generations enjoy better opportunities and an exceptional quality of life.

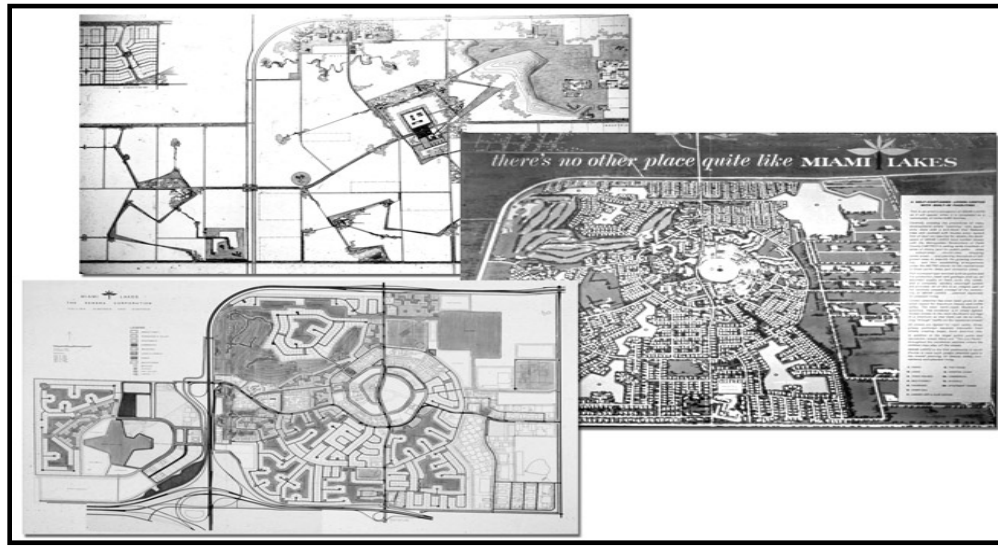
As you review our plan, I ask you to **“Imagine” Miami Lakes in 2025!!**

My door is always open, feel free to contact me at 786.759.9207 (Town cell) or at [cidm@miamilakes-fl.gov](mailto:cidm@miamilakes-fl.gov).

Thank you,

Manny Cid, Mayor

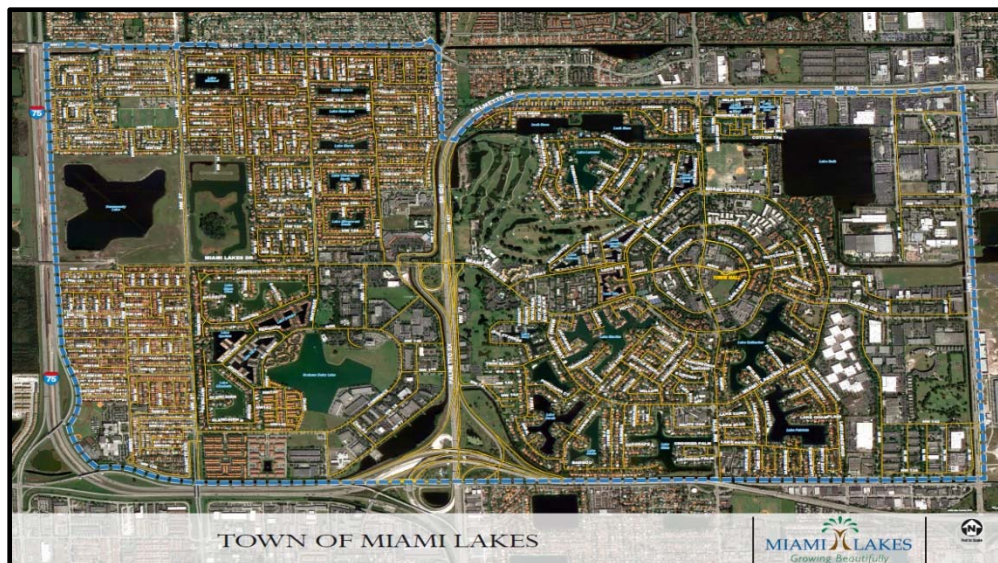




The Town of Miami Lakes was incorporated on December 5, 2000. It is one of 34 municipalities in Miami-Dade County, Florida. Conveniently located just 16 miles north of Downtown Miami and only 10 miles from Miami International Airport, the Town is home to approximately 30,000 residents and 1,500 businesses. The Town encompasses about 6.5 square miles, bound by NW 170<sup>th</sup> Street and the Palmetto Expressway (SR 826) to the north, NW 138<sup>th</sup> Street to the south, NW 57<sup>th</sup> Avenue (Red Road) to the east, and Interstate 75 to the west.

## Miami Lakes: Today and Tomorrow

Over the last 50 years, Miami Lakes has progressed from a dream on paper into reality. This vibrant community is nationally recognized as one of the best examples of unique and innovative town planning. Land use in the Town is predominantly low-density. The next most prevalent uses are light industrial and office parks comprising 13% of the Town's area, and lakes and canals making up about 11%. The population of the Town of Miami Lakes has grown to 30,571 residents and it currently ranks 12<sup>th</sup> in population size within Miami-Dade County. Comparable cities include Coral Gables on the high end of the population spectrum and Pinecrest on the lower end. The Town of Miami Lakes' residential and commercial component is essentially built out with only a handful of parcels that are undeveloped.



## Vision

*...growing beautifully!*

Miami Lakes is widely recognized as a welcoming community with extraordinary beauty where state of the art planning concepts create vibrant hubs that are safe and friendly to all ages and mobility options which inspire the Town to continue “Growing Beautifully”

## Mission

*...growing beautifully!*

We want Miami Lakes to be the model of a friendly, open, innovative, effective and efficient government for its residents and businesses.

## Guiding Principles

*...growing beautifully!*

1. Public safety is the primary role of this government.
2. All decision will be driven towards enhancing the quality of life for our residents and enhancing the customer experience while ensuring safety and fairness.
3. We will be open and transparent, and solicit as much input as possible from our stakeholders.
4. Communicate, communicate and when in doubt, communicate again.
5. Recognize that our employees are our greatest assets and we will invest in our employees.
6. Pursue innovation and maximize the use of existing machinery, equipment, and technology to enhance services at lowest possible cost.
7. Do not provide services being offered by the private sector and aim at recovering close to 100% of cost for all optional services, except for current program already provided.
8. Pursue energy efficiency and self-sufficiency.
9. Evaluate capital projects for financing versus “pay as you go” on a case by case basis.
10. Always assess new functional responsibilities and determine whether the service can be best provided by the private sector. Private sector cost must not exceed in-house cost by more than 20%
11. Recreational programs should be aimed at “all ages”.
12. Maintain open communications and good working relations with all other levels of government and neighboring municipalities. Pursue cooperation and working agreement whenever possible.
13. Maintain our capital assets in good condition prior to building new ones.
14. Each idea should be about the future. Every single idea should make Miami Lakes a better place to live and work - not just for us here today, but for future generations.





## TOWN MANAGER'S MESSAGE



Edward Pidermann  
Town Manager

I am pleased to share with you the Town of Miami Lakes' updated 2015–25 Strategic Plan.

The chapters that follow summarize a refreshed set of goals, objectives, key performance indicators and representative strategies for each of the Town's six strategic priority areas: *Transportation, Parks and Recreation, Economic Growth, Environmental Sustainability, Transparency and Communication, and Innovation and Public Safety.*

The Plan sets forth the strategies we will employ to accomplish our goals and establishes measurable outcomes for us to achieve. This Strategic Plan was developed through the involvement of residents, Councilmembers, employees, partners, and subject matter experts who contributed to generating our objectives, strategies, and outcomes. This update has been improved upon the originally adopted Plan, which was adopted in 2015. Some objectives in the updated Plan have been better aligned with goals and approved initiatives (new projects). In addition, the updated plan incorporates our commitment to Public Safety through a modified goal, "Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety."

This Strategic Plan is a live actionable document always evolving. It was developed through the participation of a large group of dedicated people, and the Plan will be executed by the entire organization working collectively. Taken together, the Vision, Goals, and Objectives, serve as the primary steering mechanism for the growth and development of the Town's governmental priorities and services.



The 2015-25 Strategic Plan establishes how our Town will develop into the future to meet the needs of our community and economic, social, and environmental challenges.

The process of developing the Town's 2015-25 Strategic Plan began in 2014 and included the inputs from:

- Residents
- Town Councilmembers
- Employees
- Partners
- Private Sector (subject matter experts)

During the development of the Plan, six (6) Townwide strategic priorities areas and goals were identified, thirty-seven (37) objectives were developed, and over 150 initiatives (projects) were proposed.

The Plan encompasses straight forward objectives to achieve the six goals, each of which reflects the vision of what we want our community to be like ten (10) years from now, our 2025 Vision.

Some of these objectives shall be executed and tracked immediately to address urgent needs or incite positive change; other objectives will commence over the next ten (10) years and build on our growth.

## **\*Transportation:**

As Miami Lakes continues to mature, it is essential for the Town to address mobility issues in both the short and long term. The Town will continue to explore options to enhance transit and overall connectivity for vehicles, pedestrians and bicycles as we work to improve the Town's livability and maintain safety.

## **\*Parks and Recreation:**

The beauty of Miami Lakes is one of our most important assets and sets us apart from other communities. Our objective is to continue to preserve and enrich the Town's landscapes, lakes, tree canopy, and parks. The implementation of the adopted Beautification Master Plan and Tree Management Master Plan will aid in the Town's efforts to enhance its visual image and appearance. Also, by continuing to develop and enhance our parks and recreational facilities, Miami Lakes will become an even more desirable place to live, work and play.

## **\*Economic Growth:**

Through these goals, the Town will truly be able to achieve the vision for Miami Lakes as a vibrant, growing Town that maintains its character and provides a sense of place while continuing to provide its residents with a quality of life second to none through connected hubs and programs for all ages and skill levels.

## **\*Environmental Sustainability:**

Our overall objective is to educate, inspire, and empower Town residents to create a healthy, vibrant, connected community with equitable resources and a prosperous economy through environmentally responsible and sustainable best practices. To accomplish this, the Town will build strong partnerships with neighborhoods, other government agencies, nonprofit organizations, and businesses to work together to ensure current and future generations have the resources needed to achieve the highest quality of life.

In addition, the Town is committed to providing leadership to achieve this goal by implementing sustainable best practices in its own municipal operations and infrastructure through its regulatory functions.

## **\*Transparency and Communication:**

This priority is at the core of our mission. We realize that in order to provide quality services, we must first understand our residents' needs. As our Town and technology continue to evolve, we must establish a variety of mechanisms that will enable us to remain in constant communication with our residents.

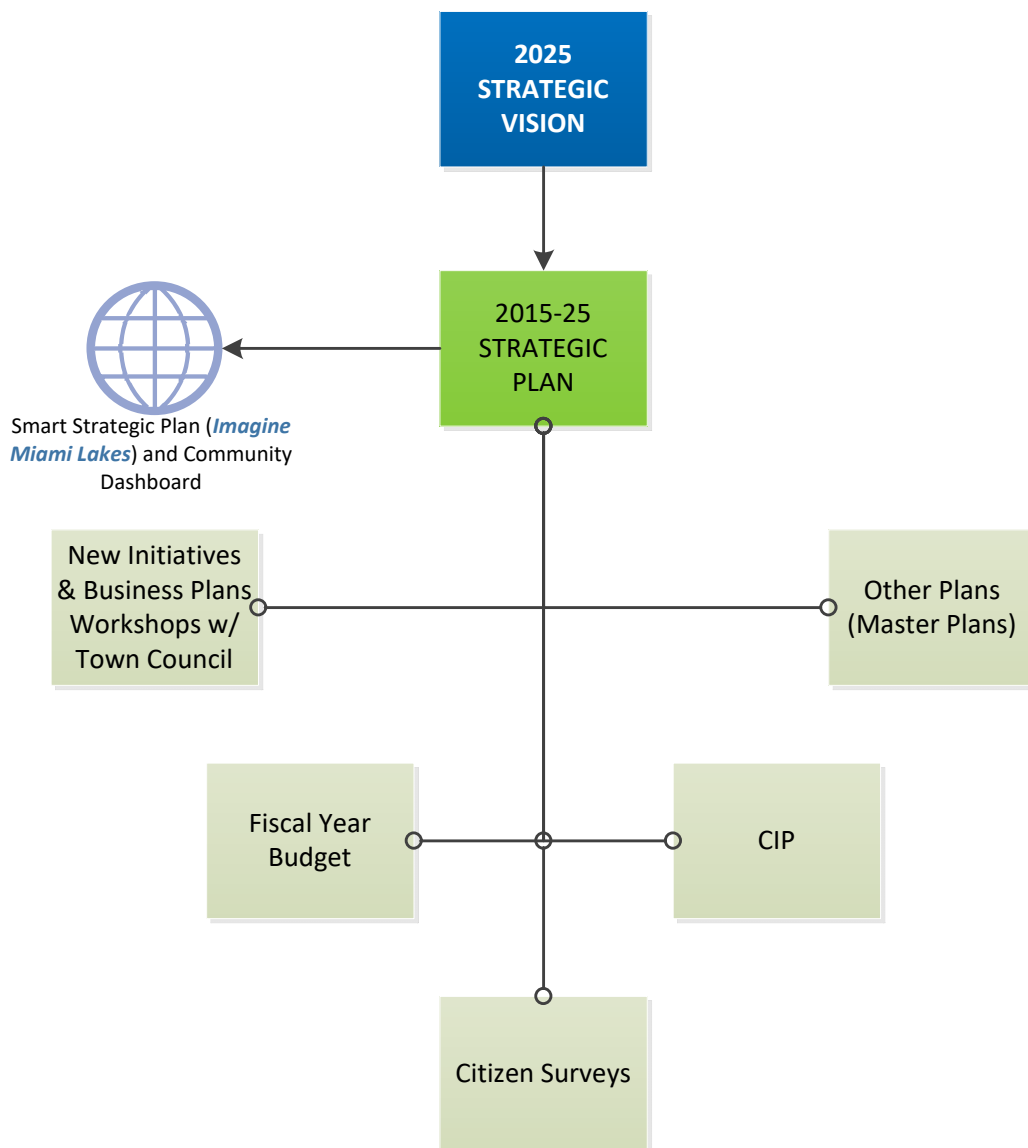
To create a sustained level of openness and accountability between government and its residents, the Town will strive to incorporate the values of transparency, participation and collaboration.

## **\*Innovation and Public Safety:**

It would be an honor and great accomplishment for the Town to receive a national award as a "Model Town." To that end, the Town will strive to implement processes to enhance our resident's quality of life by becoming more effective and efficient through use of technology. Although the Town has previously received national recognitions, we continue to strive to be the very best community and to grow beautifully.

To successfully achieve our vision, we continuously prepare our organization for the implementation and utilization of new and existing tools. These tools include a Citizen Surveys, 2015-25 Strategic Plan, New Initiatives Workshops, Business Plans Workshops, Fiscal Year Budget and Capital Improvement Plan, and other key plans such as: Comprehensive Master Plan, Storm Water Master Plan, Complete Street Master Plan, Transportation Master Plan, Greenways & Trails Network Master Plan among other plans (refer to layout below).

In addition, the Town staff is always looking for ways to link metrics to specific outcomes. Currently, the staff, in collaboration with the Town Council, is working in developing the **Community Dashboard** where each of the six priority areas will have performance metrics that track, at a high level, the Town's progress in achieving the desired goals. As a next step, the Town staff will develop a dynamic webpage accessible to all (internal and external stakeholders) where a "smart" **Strategic Plan** ("*Imagine*" *Miami Lakes in 2025!!*) and the **Community Dashboard** will be available (refer to sample layout on page 11 & 12).



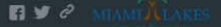


## \*\* Smart Strategic Plan (draft) Web Layout – Preamble Page \*\*

https://toml.maps.arcgis.com/apps/MapSeries/index.html?appid=8bc461c28f6d40858a1a6d4a95ec4648

### Imagine Miami Lakes...

...growing beautifully!



Intro by Mayor M. Cid

How to Use this Platform

Vision, Mission, and Guiding Principles

Transportation

Parks & Recreation

Economic Development

Environmental Sustainability

Transparency and Communication

Innovation and Public Safety

#### PREAMBLE:

To continue the Town of Miami Lakes' successful strategic management process, we, the Mayor and Town Council of Miami Lakes, hereby adopt this 2015-2025 Strategic Plan ("Plan") as a blueprint for continued progress in achieving our Town vision. In addition, we pledge that any ordinances or resolutions passed by this Council will be consistent with the goals, objectives and priorities represented herein.

#### VISION (2025):

Miami Lakes is widely recognized as a welcoming community with extraordinary beauty where state of the art planning concepts creates vibrant hubs that are safe and friendly to all ages and mobility options which inspire the Town to continue "Growing Beautifully".

#### MISSION:

We want Miami Lakes to be the model of a friendly, open, innovative, effective and efficient government for its residents and businesses.

Photo by: Daniel Rodriguez



Type here to search

10:54 AM  
12/4/2018





## \*\* Smart Strategic Plan (draft) Web Layout – Transportation Page \*\*

https://toml.maps.arcgis.com/apps/MapSeries/index.html?appid=8bc461c28f6d40858a1a6d4a95ec4648

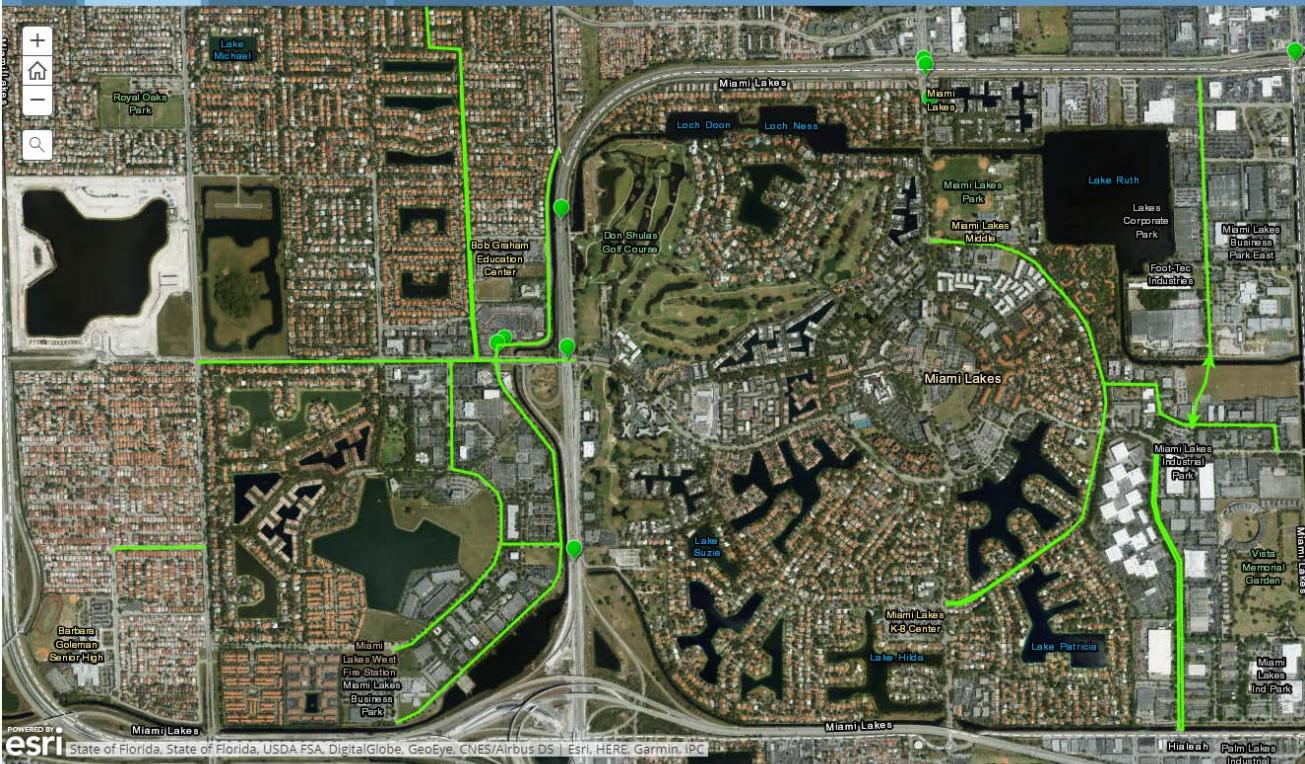
### Imagine Miami Lakes...

...growing beautifully!

- Intro by Mayor M. Cid
- How to Use this Platform
- Vision, Mission, and Guiding Principles
- Transportation**
- Parks & Recreation
- Economic Development
- Environmental Sustainability
- Transparency and Communication
- Innovation and Public Safety

### TRANSPORTATION

- Intro
- Active Projects**
- Future Projects (or TBD)
- Completed (or not to be pursued)



63 Projects in Total:

(Start and End dates are estimated and subject to change due to funds availability and prioritization):

**\*\*41% In-progress (Active) 19% Completed 40% Future/TBD\*\***

#### SAFE ROUTES TO SCHOOL:

- (1.1.1) Miami Lakeway North from NW 67 Av to NW 67 Av Miami Lakes South
- (1.1.2) NW 79th Avenue from NW 167th to NW 154th - Bob Graham

#### GREENWAYS:

- (1.1.3) Along NW 77 Ct from NW 163rd to NW 154th Av (Dog Park) - Phase 1 (North)
- (1.1.4) Along NW 77 Ct from NW 154th to NW 82 Av (Dog Park) - Phase 2 (South)
- (1.1.5) Along NW 146th St from NW 89 Avenue to NW 87th Av (Green 2.0 NW 146th St)
- (1.1.6) Along NW 60 Av from NW 154 (M.Lakes Drive) to NW 138 st Phase 1 (share path)

#### ADDITIONAL LANES/TURNS:

- (1.2.2) At Windmill Gate from NW 67th Av to Fox Den Ct
- (1.2.5) Thru Lane at NW 67th Av Near the Palmetto (aka NW 67th Ave Widening)
- (1.2.6) Add Northbound Right Turn Lane at NW 154th St and NW 77th Ct (FDOT)

#### RE-CONFIGURATIONS (FDOT)

- (1.2.9) NW 57th Avenue and Palmetto Intersection (SR826)
- (1.2.10) NW 67th Avenue and Palmetto Intersection (SR826)
- (1.3.1) At NW 146th and Palmetto

#### RE-SURFACING:

- (1.2.11) Resurfacing Miami Lakeway South from Lake Candlewood to NW 67th

#### UNDERPASSES:

- (1.3.2) At NW 160th Street and Palmetto
- (1.3.3) NW 154th St and Palmetto (FDOT)

#### COMPLETE STREETS (SHARED MARKINGS):

POWERED BY esri State of Florida, State of Florida, USDA FSA, DigitalGlobe, GeoEye, CNES/Airbus DS | Esri, HERE, Garmin, IPC

Type here to search

10:58 AM 12/4/2018

# The Plan



The strategic priorities areas, goals, and objectives are described in the following section. The Strategic Goals and Objectives are not listed in priority order and they should not be interpreted that a Strategic Goal or Objective early in the list is of a greater priority than one later in the list.

## Summary of Strategic Priority Areas, Goals, and Objectives



### Strategic Priority Area 1: **TRANSPORTATION**

**Goal 1:** Enhance Mobility Transportation: Vehicular and Non-vehicular

**Objectives:**

- 1.1 Incorporate Greenways and Trails Network
- 1.2 Implement Traffic Improvements at Targeted Troubles Spots
- 1.3 Improve East-West Connectivity
- 1.4 Develop and Implement Complete Street Plan for all Town Areas
- 1.5 Improve Transit Mobility
- 1.6 Improve Pedestrian Mobility
- 1.7 Expand and Improve Mobility Alternatives for Inter-town Trips
- 1.8 Expand the Use of Transportation Demand Management (TDM) Strategies
- 1.9 Improve Distribution of Traffic Flows (both spatially and timing)
- 1.10 Provide New Regional Transportation Connections





## Strategic Priority Area 2: **PARKS AND RECREATION**

**Goal 2:** Enhance Signature Beauty and Park Landscape

**Objectives:**

- 2.1 Implement Beautification Master Plan
- 2.2 Enhance Resilience and Reliability and Reduce Visual Clutter of Miami Lakes Electrical Grid
- 2.3 Acquire and Develop New Parks
- 2.4 Improve Town Parks

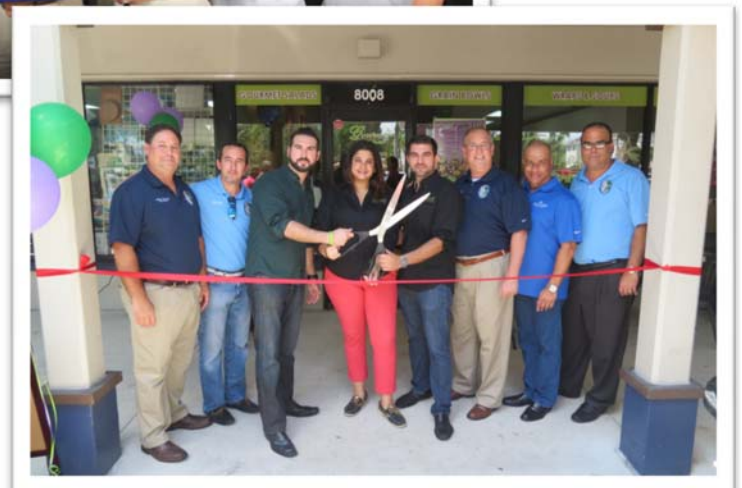


## Strategic Priority Area 3: **ECONOMIC GROWTH**

**Goal 3:** Expand Economic Growth and Enhance the Vibrancy of Community Hubs and Activity Centers

**Objectives:**

- 3.1 Increase the Town of Miami Lakes' Brand Awareness so it Extends to all Offerings and Interactions
- 3.2 Strengthen the TOML Relationship with Business Resource Organizations
- 3.3 Improve the Health and Vitality of Residents of all Ages thru Sports and Wellness
- 3.4 Develop New Ways to Promote Local Businesses
- 3.5 Develop Town Center District
- 3.6 Develop Dedicated Areas for Seniors
- 3.7 Develop a TOML Redevelopment Plans
- 3.8 Develop a TOML Economic Development Strategy





## Strategic Priority Area 4: ENVIRONMENTAL SUSTAINABILITY

**Goal 4:** Achieve Universal Environmental Sustainability in Public and Private Environments, Operations, and Infrastructure

**Objectives:**

- 4.1 Develop a Sustainability Action Plan
- 4.2 Deploy and Diffuse LED Technology Town Wide
- 4.3 Convert Town Facilities to Renewable Energy Sources
- 4.4 Improve Efficiency and Ecology of Storm Water Infrastructure
- 4.5 Maintain/Improve Quality of Town Lakes
- 4.6 Advocate for Green Towns
- 4.7 Convert TOML Fleet to Alternative Energy Sources



## Strategic Priority Area 5: TRANSPARENCY AND COMMUNICATION

**Goal 5:** Achieve Better Communication, Transparency and Public Participation on all Issues

**Objectives:**

- 5.1 Connect Citizens and Employees with the Information They Need and Increase the Transparency and Accessibility of Data
- 5.2 Improve Communication of Town Residents
- 5.3 Increase Public Participation





## Strategic Priority Area 6: **INNOVATION AND PUBLIC SAFETY**

**Goal 6:** Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety

**Objectives:**


- 6.1 Become a Town that Uses Information and Communications Technology to Enhance its Livability, Workability, and Sustainability
- 6.2 Ensure TOML is a Smart & Connected Community
- 6.3 Maximize Efficiency Thru the Continuous Evaluation of Sourcing Opportunities
- 6.4 Augment Educational Tutoring and Mentoring Programs
- 6.5 Audit/Analyze Underutilized Educational or other Facilities to Promote Efficient Use of Resources
- 6.6 Establish an All-Inclusive Town (Favoring Special Needs Education Centers and Facilities)
- 6.7 Rank in the Top 10 of the Safest Cities in Florida on the National Council of Home Safety Security List







## APPENDIX

### Strategic Initiatives (projects supporting goals)


Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Proj. Est. Timeline*	
				Start	End
<b>Transportation</b> Goal #1: Enhance Mobility Transportation Vehicular and Non-vehicular  	<b>1.1 Incorporate Greenways            and Trails Network</b>	<b>1.1.1 Develop Safe Routes to Schools (0.6 miles) Along Miami Lakeway South-East from NW 67th Avenue to Miami Lakes Drive</b>	In Progress	1QFY19	4QFY20
		<b>1.1.2 Incorporate Greenway Path Along Miami Lakes North-East from NW 67th Avenue to Miami Lakes Drive</b>	Future Project	TBD	
		<b>1.1.3 Incorporate Greenway Path (0.67 miles) Along NW77th Ct from NW 163th to NW 154 Av - Phase 1 (North)</b>	Pending Fund Release	3QFY25	1QFY28
		<b>1.1.4 Incorporate Greenway Path (1.21 miles) Along NW 77th Ct from NW 154th to NW 82 Ave (Dog Park) - Phase 2 (South)</b>	Pending Fund Release	3QFY25	1QFY28
		<b>1.1.5 Incorporate Greenway Path (0.25 miles) Along NW 146th St from NW 89th Avenue to NW 87th Avenue (aka M. Lakes Green 2.0 NW 146th St)</b>	Pending Fund Release	3QFY21	1QFY24
		<b>1.1.6 Incorporate Greenway Path (0.38 miles) Along NW 60th Avenue from NW 154th (M. L Drive) to NW 138th St - Phase 1 (share path - Parent of 1.4.6).</b>	In Progress: Planning	2QFY18	3QFY20
		<b>1.1.7 Incorporate Greenway Path (3.50 miles) Along NW 154th St from NW 89th Ave to NW 57th Ave (children of 1.4.5)</b>	Future Project	1QFY26	1QFY28

				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Start	End
		1.1.8 Incorporate Greenway Path (0.58 miles) Along NW 139th Canal from NW 60th Avenue to NW 142nd Street	Future Project	1QFY26	1QFY28
		1.1.9 Incorporate Greenway Path (1.00 miles) Along NW 87th Avenue South from NW 154th street to NW 138th St - Phase 2 (South)	Future Project	1QFY26	1QFY28
		1.1.10 Incorporate Greenway Path (1.76 miles) Along NW 67th Av from NW 167th street to NW 138th street	Future Project	1QFY26	1QFY28
		1.1.11a Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Southwest from NW 154th St to NW 67th Avenue	Future Project	1QFY26	1QFY28
		1.1.11b Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Northwest from NW 154th St to NW 67th Av.	Future Project	1QFY26	1QFY28
		1.1.12 Incorporate Greenway Path (0.57 miles) Along NW 138th street Canal from NW 67th Avenue to Bamboo Street	Future Project	1QFY26	1QFY28
		1.1.13 Incorporate Greenway Path (1.21 miles) Along NW 170th Street from NW 89th Av to NW 77Ct (DONE)	Completed - FY2017	DONE	
		1.1.14 Incorporate Final Network Connection and Signage Town Wide	Future Project		
	1.2 Implement Traffic Improvements at Targeted Troubles Spots	1.2.1 Modify Intersection & Traffic Light at NW 87th Avenue and NW 164th street	Completed - FY2017	DONE	

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Proj. Est. Timeline*	
				Start	End
		1.2.2 Create Additional Lane at Windmill Gate from NW 67th Avenue to Fox Den Ct.	Completed - FY2017	DONE	
		1.2.3 Modify Traffic Light at NW 79th Street to Eliminate Northbound Traffic	Completed - FY2017	DONE	
		1.2.4 Create Direct Connection from Palmetto Frontage to Palmetto South (DOT)	No Action	NA	
		1.2.5 Add Additional Thru Lane at NW 67th Avenue Near the Palmetto Expressway (aka NW 67th Avenue Widening)	In Progress: Construction	2QFY18	2QFY19
		1.2.6 Add 150ft to Northbound Right Turn Lane at NW 154th street and NW 77th Ct (FDOT)	In Progress: Design	1QFY18	4QFY19
		1.2.7 Modify Intersection to Allow Left Turns from Southbound NW 82nd Avenue (Montrose) to Eastbound Oak Ln.	Completed - FY2018	DONE	
		1.2.8 Add Traffic Light at NW 79th Ct and NW 154th Street (mobility studied - not to be pursued)	No Action	NA	
		1.2.9 FDOT SR826 Improvements - Reconfigure NW 57th Avenue and Palmetto Intersection (FDOT)	In Progress: Design	2QFY22	4QFY26
		1.2.10 FDOT SR826 Improvements - Reconfigure NW 67th Avenue and Palmetto Intersection (FDOT)	In Progress: Design	2QFY22	4QFY26




				Proj. Est. Timeline*		
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Start	End	
		<b>1.2.11 Resurfacing Miami Lakeway South from Lake Candlewood to NW 67th</b>	<b>In Progress: Construction</b>	<b>3QFY18</b>	<b>2QFY19</b>	
		<b>1.2.12 Extend Palmetto South Bound Left Turn Lane at NW 154 Street</b>	<b>Future Project</b>	<b>TBD</b>		
	<b>1.3 Improve East-West Connectivity</b>		<b>1.3.1 Construct Underpass Bridge at NW 146th and Palmetto Expressway</b>	<b>In Progress: Design</b>	<b>2QFY22</b>	<b>1QFY26</b>
			<b>1.3.2 Construct Underpass Bridge at NW 160th Street and Palmetto Expressway (FDOT)</b>	<b>In Progress: Design</b>	<b>2QFY22</b>	<b>1QFY26</b>
			<b>1.3.3 Reconfiguring NW154th street and Palmetto Expressway (FDOT)</b>	<b>In Progress: Design</b>	<b>2QFY22</b>	<b>1QFY26</b>
			<b>1.3.4 Relocate Guard Gate East of NW 82nd from NW 167th to NW 162nd (mobility study results: Not to be pursued)</b>	<b>No Action</b>	<b>NA</b>	
	<b>1.4 Develop and Implement Complete Street Plan for all Town Areas</b>		<b>1.4.1 Finalize and Adopt Complete Street Plan/Study for all Town Areas</b>	<b>Completed - FY2018</b>	<b>DONE</b>	
			<b>1.4.2 Implement Complete Streets at Town Center District</b>	<b>Future Project</b>	<b>1QFY26</b>	<b>1QFY28</b>

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Proj. Est. Timeline*	
				Start	End
		1.4.3 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 1 (at NW 79th Avenue from NW 167th St to NW154th St) (aka Safe Routes to Schools - B. Graham)	Pursuing Funding	1QFY23	1QFY25
		1.4.4 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 2 (at NW 82nd Avenue from NW 170th street to NW 154th street)	Future Project	1QFY26	1QFY28
		1.4.5 Implement Complete Streets (1.00 miles) on NW 154th Street Corridor from NW89th Avenue to NW 57th Avenue	Future Project	1QFY26	1QFY28
		1.4.6 Implement Complete St. (0.38 miles) at NW 60 Av from NW 154th (M. Lakes Drive) to NW138 – Phase 2	Pending Fund Release	2QFY18	4QFY20
		1.4.7 Implement Complete Streets (0.26 miles) at NW 158th Street from NW 59th Avenue to NW 57th Avenue	Future Project	1QFY26	3QFY27
		1.4.8 Implement Complete Street (1.00 miles) Along NW 87th Av North from NW 154th St to NW 170th St - Phase 1 (North)	Completed - FY2016	DONE	
		1.4.9 Implement Complete St (0.53 miles) at Main St. East from M. Lakeway North to NW 57Ct aka. NW 151st and NW 153th	Pursuing Funding	1QFY19	2QFY22
		1.4.10 Implement Complete Streets (0.36 miles) at NW 142nd St from NW57th Avenue to NW 60th Avenue	Future Project (unfunded)	1QFY26	3QFY27

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Start	End
		1.4.11 Implement Completes Streets (0.74 miles) at Business Park West (NW 79th Ct to NW 146th St)	Future Project (Funded)	3QFY21	1QFY24
		1.4.12 Implement Complete Streets (0.74 miles) Along NW 59th Avenue from NW167th St to NW 154 <sup>th</sup> street	Future Project (Funded)	3QFY22	1QFY25
	1.5 Improve Transit Mobility	1.5.1 Construct Park & Ride Facility at NW 154th Street and NW77th Avenue	In Progress: Planning	1QFY19	1QFY22
		1.5.2 Connect to Metrorail thru Ridesharing or Bus Services	Future Project	3QFY20	4QFY20
		1.5.3 Implement Queue Jumps for Transit Buses Town wide	Future Project	TBD	
	1.6 Improve Pedestrian Mobility	1.6.1 Implement ADA Sidewalk Master Plan Town wide	Ongoing effort		
		1.6.2 Increase Sidewalk Widths on Arterials/Collectors to Minimum of 8 Feet Town wide.	Future Project	1QFY26	1QFY28
		1.6.3 Add a P3 for a Proper Over Ground Pedestrian Connection on NW 67th Avenue Between both Sides of Miami Street (visionary project) - (new initiative FY18 Res18-1572)	Future Project	TBD	

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Start	End	
	<b>1.7 Expand and Improve Mobility Alternatives for Inter-town Trips</b>	1.7.1 Feed County Bus System Thru Ridesharing	Completed - FY2018 (via Freebee)	DONE		
		1.7.2 Provide On-demand (e.g.: Freebee) Transportation Bus Service for Seniors	Completed - FY2018	DONE		
		1.7.3 Redesign Town Bus System to Connect to Metrorail	Future Project (unfunded)	TBD		
		1.7.4 Increase Bicycle Trips through Bike Sharing Program	Completed - FY2018	DONE		
	<b>1.8 Expand the Use of Transportation Demand Management (TDM) Strategies</b>	1.8.1 Outreach to Businesses to Adopt TDM Strategies	Ongoing effort	1QFY19	4QFY19	
		1.8.2 Modify School Start and Dismissal Times for Bob Graham School	In Progress: Planning	3QFY19	4QFY19	
	<b>1.9 Improve Distribution of Traffic Flows (both spatially and timing)</b>	1.9.1 Incorporate Adaptive Signalization along NW154 from NW87 Av to Palmetto Expressway - includes future signalization intersection NW154 & 77 (Wellness Way) - (new initiative FY18 Res18-1572)	In Progress: Design	2QFY18	4QFY19	
		1.9.2 Extend (bridge) South NW59th Ave to M.L Drive, Boat and Storage Yard	In Progress: Design	4QFY18	4QFY22	



Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct- 18)	Proj. Est. Timeline*	
				Start	End
	<b>1.10 Provide New Regional Transportation Connections</b>	<b>1.10.1 Extend Transit Rail Connection to NW Dade County</b>	<b>Future Project</b>	<b>1QFY26</b>	<b>4QFY28</b>
		<b>1.10.2 Build MDX Connection at NW67th Avenue</b>	<b>In Progress: Planning</b>		
		<b>1.10.3 Build MDX Connection at NW87th Avenue</b>	<b>In Progress: Planning</b>		

\*Projects Scope, Start and/or End dates are estimated and subject to change based on funds availability and prioritization.


**Initiatives (projects) Summary (TRANSPORTATION):**

- (24) Twenty-four projects: In progress
- (10) Ten projects: Completed
- (23) Twenty-three projects: Future (or TBD)
- (3) Three projects: Not to be pursued



Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct-18)	Start	End
<p><b>Parks &amp; Recreation</b> Goal #2: Enhance Signature Beauty and Park Landscape</p> 	<p><b>2.1 Implement Beautification Master Plan</b></p>	<p>2.1.1 Improve Gateway at NW 154th St and NW57th Avenue.</p>	<p>Future Project</p>	<p>1QFY22</p>	<p>4QFY23</p>
		<p>2.1.2 Improve Gateway at NW 154th St and Palmetto Expressway (pavers, palm trees, landscape)</p>	<p>Completed - FY2017</p>	<p>DONE</p>	
		<p>2.1.3 Improve Gateway at NW 154th St and NW 77th Ct - Phase 1 - North space</p>	<p>Completed - FY2017</p>	<p>DONE</p>	
		<p>2.1.3b Improve Gateway at NW 154th St and NW 77th Ct - Phase 2 - South space (ON HOLD Palmetto Project 2027)</p>	<p>Future Project</p>	<p>1QFY26</p>	<p>4QFY27</p>
		<p>2.1.4 Improve Gateway at NW 67th Av and NW 138th St</p>	<p>Future Project</p>	<p>1QFY23</p>	<p>4QFY24</p>
		<p>2.1.5 Improve Gateway at NW 87th Av and NW 138th St</p>	<p>Future Project</p>	<p>1QFY26</p>	<p>4QFY27</p>
		<p>2.1.6 Improve Gateway at NW 87th Avenue and NW 170th St</p>	<p>Future Project</p>	<p>1QFY26</p>	<p>4QFY27</p>
		<p>2.1.7 Improve Gateway at NW 60th Avenue and NW 138th St</p>	<p>Future Project</p>	<p>1QFY22</p>	<p>4QFY23</p>
		<p>2.1.8 Improve Gateway at NW 57th Avenue and NW138th St</p>	<p>Future Project</p>	<p>1QFY22</p>	<p>4QFY23</p>

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct-18)	Proj. Est. Timeline*	
				Start	End
		2.1.9 Improve Roadway and Intersection at Main Street and Bull Run (paver connections done)	Completed - FY2017	DONE	
		2.1.10 Landscape Enhancement to Center Medians at NW 154th Street from NW 82nd Avenue to NW 60th Avenue	Future Project	1QFY20	4QFY21
		2.1.11 Improve Roadway and Intersection at NW 67th Avenue and Miami Lakes Drive	Future Project	1QFY20	4QFY21
		2.1.12 Improve Pocket Park: Signage - Phases 1 (28 parks)	Completed - FY2017	DONE	
		2.1.12b Improve Pocket Park: Benches and Waste Bins - Phase 1 (28 Parks)	In Progress: Construction	3QFY18	1QFY19
		2.1.12c Improve Pocket Park: Signage - Phase 2 (40 Parks)	In Progress: Construction	3QFY18	1QFY19
		2.1.12d Improve Pocket Park: Benches and Waste Bins - Phase 2 (40 Parks)	Future Project	3QFY19	1QFY20
		2.1.12e Improve Pocket Park: Signages, Benches and Waste Bins - Phase 3 (balance of parks)	Future Project	TBD	
		2.1.13 Improve Pocket Park: Screening of Utilities (looking for sponsors)	Pursuing Funding	TBD	

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct-18)	Start	End
		2.1.14 Implement Beautification Enhancements at NW77th Ct and NW 154th St (aka underpass beautification)	Completed - FY2017	DONE	
		2.1.15 Implement Reforestation Program at West Lakes Neighborhood - Phase 1	Completed - FY2018	DONE	
		2.1.15b Implement Reforestation Program at West Lakes Neighborhood - Phase 2	Completed - FY2018	DONE	
		2.1.15c Implement Reforestation Program at West Lakes Neighborhood - Phase 3	Pursuing Funding	3QFY19	4QFY19
		2.1.16 Implement Beautification Enhancements at Cul-de-sac	Pursuing Funding	1QFY19	2QFY19
	2.2 Enhance Resilience and Reliability and Reduce Visual Clutter of Miami Lakes Electrical Grid	2.2.1 Place Utility Lines Underground (2.00 miles) at NW67th Avenue from Palmetto to Gratigny (2.0 miles)	TBD		
	2.3 Acquire and Develop New Parks	2.3.1 Develop Madden's Hammock Park – (includes assess opportunity of setting aside land for pasture for Dairy Cows/integrity of the Town's seal) - (new initiative FY18 Res18-1572)	Future Project	1QFY20	2QFY23
	2.2.2 Place Utility Lines Underground at Lake Patricia and Lake Katharine	Voted No – No Further Action			

				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct-18)	Start	End
		2.3.2 Develop PAR 3 Parcel	Future Project	1QFY26	2QFY29
		2.3.3 Develop Bridge Park Between Miami Lakes and Hialeah (Hialeah NW154th Bridge Park/Bike Trails)	Future Project	1QFY26	4QFY27
		2.4 Improve Town Parks	2.4.1 Improve Miami Lakes Optimist Park (MLOP Master Plan)	In Progress: Bidding	1QFY18
		2.4.2 Improve Parking @ Royal Oaks Park	Future Project	1QFY20	2QFY21
		2.4.3 Redevelop SW Vacant Parcel @ ROP for Passive Community Use	In Progress: Planning	1QFY18	3QFY19

\*Projects Scope, Start and/or End dates are estimated and subject to change based on funds availability and prioritization.

**Initiatives (projects) Summary (PARKS & RECREATION):**


- (7) Seven projects: In progress
- (7) Seven projects: Completed
- (16) Sixteen projects: Future (or TBD)
- (1) One project: Not to be pursued





				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
<b>Economic Growth</b> Goal #3: Expand Economic Growth and Enhance the Vibrancy of Community Hubs and Activity Centers  	<b>3.1 Increase the Town of Miami Lakes' Brand Awareness so it Extends to all Offerings and Interactions</b>	<b>3.1.1 Establish and Maintain a Public-Private Partnership to Market the Town - Round 1 (FY17-18) (DONE)</b>	Completed - FY2017	DONE	
		<b>3.1.1b Establish and Maintain a Public-Private Partnership to Market the Town - Round 2 (FY18-19)</b>	In Progress: Construction	ONGOING	
		<b>3.1.2 Market Town to Businesses at ICSC in Orlando</b>	Completed - FY2018		
		<b>3.1.3 Market Town as Hub for Life Science Businesses</b>	TBD		
	<b>3.2 Strengthen the TOML Relationship with Business Resource Organizations (for and not for profit)</b>	<b>3.2.1 Work with Chamber of Commerce to implement a Town Economic Development Strategy (children of 3.8.1)</b>	Future Project		
		<b>3.2.2 Work with Beacon Council Bureau to Implement a Town Economic Development Strategy (children of 3.8.1)</b>	Future Project		
	<b>3.3 Improve the Health and Vitality of Residents of all Ages thru Sports and Wellness</b>	<b>3.3.1 Develop Healthy Miami Lakes Master Plan</b>	In Progress	1QFY18	1QFY20

Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
		<b>3.3.2 Develop Partnership Agreement with Health Providers and Private Sector</b>	Future Project	1QFY26	1QFY27
		<b>3.3.3 Evaluate Changes to Land Use Code to Promote Wellness</b>	TBD		
		<b>3.3.4 Partner with MDC/Municipalities to Align Wellness Objectives</b>	In Progress: Planning	1QFY19	1QFY20
	<b>3.4 Develop New Ways to Promote Local Businesses</b>	<b>3.4.1 Conduct Series of ‘Pop Up’ Events to promote Economic Development (Restaurants, parks, crawls, public open spaces, food trucks, etc.)</b>	In Progress: Planning	4QFY18	1QFY20
	<b>3.5 Develop Town Center District</b>	<b>3.5.1 Complete Creation of Town Center District</b>	TBD		
		<b>3.5.2 Create Transportation Hub in Town Center Area</b>	Future Project	1QFY26	
<b>3.6 Develop Dedicated Areas for Seniors</b>	<b>3.6.1 Create Senior Center at Senior Village (Commerce Way) AKA: Senior Center Interior Build Up</b>	In Progress: Planning	1QFY19	2QFY20	

				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
		3.6.2 Improve MCCC Senior Center: Windows, Doors, and Roof	Completed – FY2018	DONE	
		3.6.3 Create Senior Center at NW87th Avenue & 154th Street	Future Project	1QFY26	4QFY27
	3.7 Develop TOML Redevelopment Plans	3.7.1 Redevelop Planning Miami Lakes Drive from NW82nd to Palmetto	TBD		
		3.7.2 Redevelop Planning NW 151st/153rd area (**Part of Main Street Bus. Park East - Redev. & Connect. Program)	In Progress: Planning	3QFY18	2QFY19
	3.8 Develop a TOML Economic Development Strategy	3.8.1 Develop Economic Development Master Plan (parent of 3.2.1 and 3.2.2)	In Progress: Planning	3QFY18	3QFY19

\*Projects Scope, Start and/or End dates are estimated and subject to change based on funds availability and prioritization.

**Initiatives (projects) Summary (ECONOMIC GROWTH):**

- (7) Seven projects: In progress
- (3) Three projects: Completed
- (9) Nine projects: Future (or TBD)
- (0) Zero projects: Not to be pursued



				Proj. Est. Timeline*		
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End	
<b>Environmental Sustainability</b> Goal #4: Achieve Universal Environmental Sustainability in Public and Private Environments, Operations, and Infrastructure  	<b>4.1 Develop a Sustainability Action Plan</b>	<b>4.1.1 Develop and Implement a Sustainability Action Plan</b>	In Progress: Planning	1QFY19	1QFY20	
	<b>4.2 Deploy and Diffuse LED Technology Town Wide</b>	<b>4.2.1 Retrofit LEDs in Town-owned Streetlights (total 915 lights)</b>	Completed - FY2017	DONE		
		<b>4.2.2 Retrofit LEDs in Town Indoor Facilities</b>	Future Project	1QFY26	1QFY27	
		<b>4.2.3 Retrofit LEDs in Town Pocket Parks and Parking Lots Lights</b>	Future Project	1QFY26	1QFY27	
		<b>4.2.4 Coordinate LED Retrofit of MDC Lights on NW67th Avenue from NW167 St to NW138 St</b>	Future Project	1QFY26	1QFY27	
		<b>4.2.5 Coordinate LED Retrofit of MDC Lights on NW87th Avenue from NW167 St to NW 138 St</b>	Future Project	1QFY26	1QFY27	
		<b>4.2.6 Coordinate LED Retrofit of FPL-owned Streetlights</b>	In Progress: Planning	1QFY19	2QFY19	
		<b>4.2.7 Convert RO Parks to LED Lighting</b>	Pending Fund Release	1QFY19	1QFY20	
	<b>4.3 Convert Town Facilities to Renewable Energy Sources (e.g.: Town Hall; Community Centers (2); RO Parks, M. Lakes Park Facilities)</b>	<b>4.3.1 Convert Town Hall to Renewable Energy Source</b>	Future Project	TBD		

				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
	4.4 Improve Efficiency and Ecology of Storm water Infrastructure	4.4.1 Develop Policy on Low Impact Development (LID) and Green Storm water Infrastructure in Town Code	Future Project		
		4.4.2 Develop and Implement Green Infrastructure Program	TBD		
		4.4.3 Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 1	Completed - FY2017	DONE	
		4.4.3b Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 2	In Progress: Planning	2QFY18	2QFY19
		4.4.4 Improve Drainage Performance on West Lakes Community - Phase 3 (sections B, C, D, and E)	In Progress	4QFY18	4QFY20
		4.4.5 Improve Drainage Performance on Royal Oaks - Phase 1	Pursuing Funding	1QFY20	4QFY21
		4.4.6 Improve Drainage Infrastructure at Lake Sarah/Hilda	In Progress: Construction	1QFY18	2QFY19
	4.5 Maintain/Improve Quality of Town Lakes	4.5.1 Conduct Lake Quality Assessment Study, including guidelines	In Progress	1QFY19	2QFY19
		4.5.2 Perform Improvements to Outfalls to Address Water Quality Issues	TBD		

				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
		4.5.3 Assist in Establishment of Special Taxing Districts for Maintenance	Completed - FY2018	DONE	
	4.6 Advocate for Green Towns	4.6.1 Facilitate Private Sector Initiatives to Conserve or Self-generate Energy	Ongoing		
		4.6.2 Develop Partnerships to Facilitate Financing for Sustainable Initiatives in Private Properties	Future Project	1QFY20	1QFY21
		4.6.3 Evaluate Revenue Generating Opportunities from the Sale of Self-generated Energy	In Progress: Planning	1QFY19	1QFY20
	4.7 Convert TOML Fleet to Alternative Energy Sources	4.7.1 Build Additional Charging Stations (look for potential partnership P3)	In Progress: Planning	1QFY19	2QFY21
		4.7.2 Purchase/Secure Electric Vehicles (including Police cruisers)	Future Project	1QFY26	1QFY27

\*Projects Start and/or End dates are estimated and subject to change based on funds availability and prioritization.


**Initiatives (projects) Summary (ENVIRONMENTAL SUSTAINABILITY):**

- (10) Ten projects: In progress
- (3) Three projects: Completed
- (10) Ten projects: Future (or TBD)
- (0) Zero projects: Not to be pursued





				Proj. Est. Timeline*	
Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Start	End
<b>Transparency and Communication</b> Goal #5: Achieve Better Communication, Transparency and Public Participation on all Issues  	<b>5.1 Connect Citizens and Employees with the Information They Need and Increase the Transparency and Accessibility of Data</b>	<b>5.1.1 Implement Open Data Financial Suite Application</b>	In Progress	2QFY18	3QFY19
		<b>5.1.2 Streamline Public Procurement Processes and Implement a Robust Platform (Public Purchase)</b>	Completed - FY2017	DONE	
		<b>5.1.3 Expand Wi-Fi Capabilities Through Major Parks' Grounds</b>	Completed - FY2018	DONE	
		<b>5.1.4 Evaluate Revenue Generating Partnerships with Communication Providers to Enhance Receptivity/Connectivity at Town Parks.</b>	Future Project	1QFY26	
		<b>5.1.5 Develop and Implement a New Virtual City Hall (website)</b>	Pursuing Funding	TBD	
		<b>5.1.6 Develop and Implement a Social Media Strategy</b>	Pursuing Funding	TBD	
	<b>5.2 Improve Communication of Town Residents</b>	<b>5.2.1 Incorporate Secure Data Points at all Major Parks</b>	Future Project	1QFY26	
		<b>5.2.2 Create a Robust/Reliable Emergency Alert System Town wide</b>	Completed - FY2018	DONE	

		<b>5.2.3 Install a Backup Power Generator System for City Hall to Ensure a Reliable Service and Communication with TOML Citizens</b>	<b>Completed - FY2018</b>	<b>DONE</b>	
	<b>5.3 Increase Public Participation</b>	<b>5.3.1 Develop &amp; Implement Civic Engagement Program for High School Students</b>	<b>In Progress: Planning</b>	<b>1QFY19</b>	<b>4QFY19</b>
		<b>5.3.2 Create a Citizen's Academy</b>	<b>Future Project</b>	<b>1QFY26</b>	<b>4QFY27</b>
		<b>5.3.3 Build Different Methodologies to Obtain Annual Satisfaction Feedback (aka: Yearly Survey) - (new initiative FY18 Res18-1572)</b>	<b>In Progress: Planning</b>	<b>1QFY19</b>	<b>4QFY19</b>

\*Projects Start and/or End dates are estimated and subject to change based on funds availability and prioritization.


**Initiatives (projects) Summary (TRANSPARENCY AND COMMUNICATIONS):**

- (5) Five projects: In progress
- (4) Four projects: Completed
- (3) Three projects: Future (or TBD)
- (0) Zero projects: Not to be pursued



Strategic Priority and Goal	Objectives	Initiatives	Status (as of Oct 18)	Proj. Est. Timeline*	
				Start	End
<b>Innovation and Public Safety</b> Goal #6: Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety  	<b>6.1 Become a Town that Uses Information and Communications Technology to Enhance its Livability, Workability, and Sustainability</b>	<b>6.1.1 Develop a Comprehensive Smart Cities Strategic Roadmap</b>	Pursuing Funding	1QFY19	1QFY20
		<b>6.1.1b Develop a Miami Lakes SMART Mobility and Future Technology Transportation Study – TPO</b>	In Progress: Planning	1QFY19	1QFY20
	<b>6.2 Ensure TOML is a Smart &amp; Connected Community (i.e. Barcelona)</b>	<b>6.2.1 Implement Monitoring Nodes on Streetlights</b>	Future Project	1QFY26	4QFY26
		<b>6.2.2 Incorporate Sensors for Lights in Parks (561 lights)</b>	Future Project	1QFY26	3QFY26
	<b>6.3 Maximize Efficiency Thru the Continuous Evaluation of Sourcing Opportunities</b>	<b>6.3.1 Catalog Feasible Outsourcing Functions/Services</b>	TBD		
		<b>6.3.2 Begin Administration (transferring) of Special Taxing Districts</b>	Completed - FY2018	DONE	
		<b>6.3.3 Enter Interlocal/Agreement(s) to Provide Service(s)</b>	Completed – FY2018	DONE	

		<b>6.3.4 Creation of New Taxing Districts to Handle Maintenance for HOAs</b>	Ongoing		
	<b>6.4 Augment Educational Tutoring and Mentoring Programs</b>	<b>6.4.1 Partner with Library and School System to Expand Programs Availability</b>	Future Project	1QFY26	4QFY26
		<b>6.4.2 Evaluate Alternatives to Improve Computer Literacy</b>	Future Project	1QFY26	4QFY26
	<b>6.5 Audit/Analyze Underutilized Educational or other Facilities to Promote Efficient Use of Resources</b>	<b>6.5.1 Bob Graham - Evaluate use of Outdoor Athletics Fields.</b>	Future Project	1QFY26	1QFY27
		<b>6.5.2 Miami-Dade Education Center - Gym, Tennis Courts, Auditorium and Cooking Facilities</b>	Future Project	1QFY26	1QFY27
		<b>6.5.3 Barbara Goleman - Gym, Tennis Courts and Racquet Ball Facilities</b>	Future Project	1QFY26	1QFY28
		<b>6.5.4 Tennis Courts at The Crossings</b>	Future Project	1QFY26	1QFY28
	<b>6.6 Establish an All-Inclusive Town (Favoring Especial Need Education Centers and Facilities on the Town) - (new goal FY18 Res18-1572)</b>	<b>6.6.1 Creation of Miami Lakes Autism Charter School in Conjunction with Private Providers - (new initiative FY18 Res18-1572)</b>	Future Project	TBD	

		<b>6.6.2 Create Special Population Center for Developmentally Disabled Adults Similar to Hialeah's Edgar J. Hall - (new initiative FY18 Res18-1572)</b>	Future Project	TBD	
		<b>6.6.3 Establish Autism Shines in Miami Lakes - (new initiative FY18 Res18-1572)</b>	Future Project	TBD	
	<b>6.7 Rank in the Top 10 of the Safest Cities in Florida on the National Council of Home Safety Security List - (new goal FY18 Res18-1572)</b>	<b>6.7.1 Pursue Alternatives and Funding Sources to Provide Additional Security at TOML Local Schools - (new initiative FY18 Res18-1572)</b>	Future Project	TBD	

\*Projects Start and/or End dates are estimated and subject to change based on funds availability and prioritization.

**Initiatives (projects) Summary (INNOVATION AND PUBLIC SAFETY):**

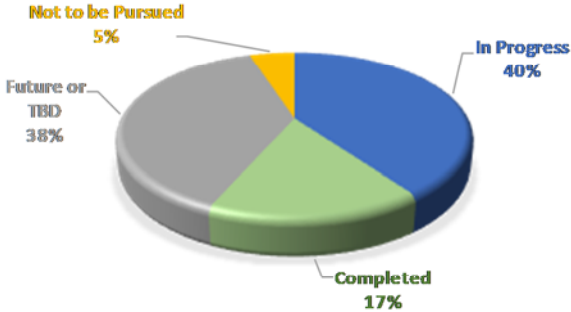
- (3) Three projects: In progress
- (2) Two projects: Completed
- (13) Thirteen projects: Future (or TBD)
- (0) Zero projects: Not to be pursued



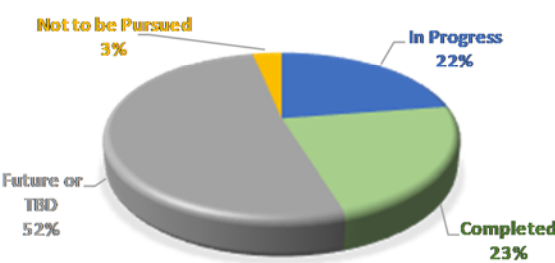
# Strategic Initiatives – STATUS SUMMARY

	Transportation	Parks and Recreation	Economic Growth	Environmental Sustainability	Transparency and Communication	Innovation and Public Safety
<b>In Progress</b>	24	7	7	11	5	3
<b>Completed</b>	10	7	3	2	4	2
<b>Future or TBD</b>	23	16	9	10	3	13
<b>Not to be Pursued</b>	3	1	0	0	0	0
<b>SUB-TOTAL</b>	60	31	19	23	12	18

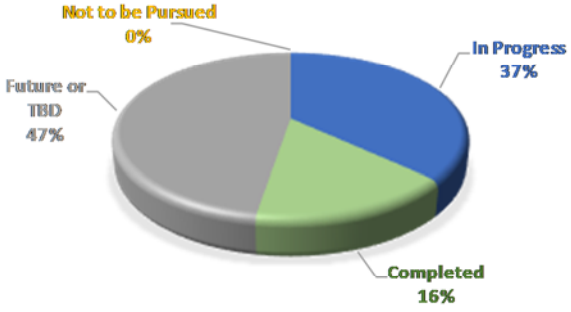
**TRANSPORTATION**



**PARKS AND RECREATION**



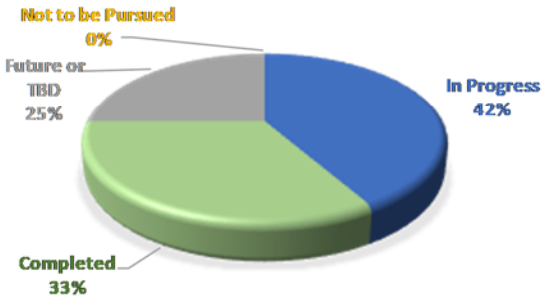
**ECONOMIC GROWTH**



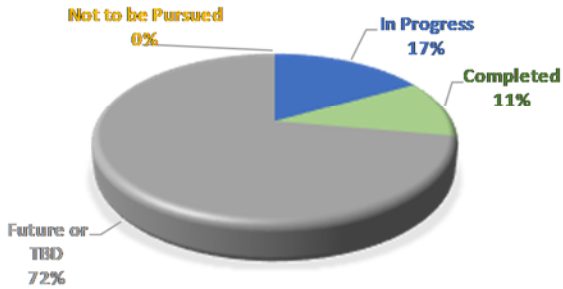
**ENVIRONMENTAL SUSTAINABILITY**



**TRANSPARENCY AND COMMUNICATION**



**INNOVATION AND PUBLIC SAFETY**





# Strategic Initiatives – SORTED BY STATUS & START DATE

## TRANSPORTATION (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
1.2.6 Add 150ft to Northbound Right Turn Lane at NW154th Street and NW77th Ct (FDOT)	In Progress: Design	1QFY18	4QFY19
1.2.5 Add Additional Thru Lane at NW 67th Avenue Near the Palmetto Expressway (aka NW 67th Avenue Widening)	In Progress: NTP Issued 03-19	2QFY18	3QFY20
1.9.1 Incorporate Adaptive Signalization along NW154th from NW 87th Avenue to Palmetto Expressway - includes future signalization intersection NW154th and NW 77th (Wellness Way) - (new initiative FY18 Res18-1572)	In Progress: Design	2QFY18	4QFY19
1.1.6 Incorporate Greenway Path (0.38 miles) Along NW 60th Avenue from NW 154th (Miami Lakes Drive) to NW 138th St - Phase 1 (share path)	In Progress: Planning	2QFY18	3QFY20
1.4.6 Implement Complete St. (0.38 miles) at NW 60th Avenue from NW 154th (Miami Lakes Drive) to NW 138th - Phase 2	Pending Fund Release	2QFY18	4QFY20
1.2.11 Resurfacing Miami Lakeway South from Lake Candlewood to NW 67th	In Progress: Pending Sanitary Sewer Repairs by WASD	3QFY18	3QFY19
1.9.2 Extend (bridge) South of NW 59th Avenue to Miami Lakes Drive, Boat and Storage Yard	In Progress: Design	4QFY18	3QFY22
1.5.1 Construct Park & Ride Facility at NW 154th Street and NW 77th Avenue	In Progress: Planning	1QFY19	1QFY22
1.4.9 Implement Complete Street (0.53 miles) at Main Street East from Miami Lakeway North to NW 57Ct (aka. NW 151st and NW 153rd Lakewalk)	Pursuing Funding	1QFY19	2QFY22
1.1.1 Develop Safe Routes to Schools (1.28 miles) Along Miami Lakeway East from NW 67 Avenue to NW 64th Avenue	In Progress	3QFY19	1QFY20
1.8.2 Modify School Start and Dismissal Times for Bob Graham School	In Progress: Planning	3QFY19	4QFY19
1.1.5 Incorporate Greenway Path (0.25 miles) Along NW 146th St from NW 89th Avenue to NW 87th Avenue (aka M. Lakes Green 2.0 NW 146th St)	Pending Fund Release	3QFY21	1QFY24
1.2.9 FDOT SR826 Improvements - Reconfigure NW 57th Avenue and Palmetto Intersection	In Progress: Design	2QFY22	4QFY26
1.2.10 FDOT SR826 Improvements - Reconfigure NW 67th Avenue and Palmetto Intersection	In Progress: Design	2QFY22	4QFY26

1.3.1 Construct Underpass Bridge at NW 146th and Palmetto Expressway	In Progress: Design	2QFY22	1QFY26
1.3.2 Construct Underpass Bridge at NW 160th Street & Palmetto	In Progress: Design	2QFY22	1QFY26
1.3.3 Reconfiguring NW154th Street and Palmetto Expressway (FDOT)	In Progress: Design	2QFY22	1QFY26
1.4.3 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 1 (at NW 79th Avenue from NW 167th Street to NW 154th Street (aka Safe Routes to Schools -B. Graham)	Pursuing Funding	1QFY23	1QFY25
1.1.3 Incorporate Greenway Path (0.67 miles) Along NW 77th Ct from NW 163th to NW 154th Avenue - Phase 1 (North)	Pending Fund Release	3QFY25	1QFY28
1.1.4 Incorporate Greenway Path (1.21 miles) Along NW 77th Ct from NW 154th to NW 82 Avenue (Dog Park) - Phase 2 (South)	Pending Fund Release	3QFY25	1QFY28
1.10.2 Build MDX Connection at NW 67th Avenue	In Progress: Planning	TBD	
1.10.3 Build MDX Connection at NW 87th Avenue	In Progress: Planning	TBD	
1.6.1 Implement ADA Sidewalk Master Plan Town wide	Ongoing effort		
1.8.1 Outreach to Businesses to Adopt TDM Strategies	Ongoing effort		

<b>FUTURE</b>	<b>Status</b>	<b>Start</b>	<b>End</b>
1.5.2 Connect to Metrorail thru Ridesharing or Bus Services	Future Project	3QFY20	4QFY20
1.4.11 Implement Complete Streets (0.74 miles) at Business Park West (NW 79th Ct to NW 146th Street)	Future Project (Funded)	3QFY21	1QFY24
1.4.12 Implement Complete Streets (0.74 miles) Along NW 59th Avenue from NW167th Street to NW 154 Street	Future Project (Funded)	3QFY22	1QFY25
1.1.7 Incorporate Greenway Path (3.50 miles) Along NW 154th St from NW 89th Avenue to NW57th Avenue	Future Project	1QFY26	1QFY28
1.1.8 Incorporate Greenway Path (0.58 miles) Along NW 139th Canal from NW 60th Avenue to NW 142nd Street	Future Project	1QFY26	1QFY28
1.1.9 Incorporate Greenway Path (1.00 miles) Along NW 87th Avenue South from NW 154th Street to NW 138th - Phase 2 (South)	Future Project	1QFY26	1QFY28
1.1.10 Incorporate Greenway Path (1.76 miles) Along NW 67th Avenue from NW 167th Street to NW 138th Street	Future Project	1QFY26	1QFY28
1.1.11a Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Southwest from NW154th Street to NW 67th Avenue	Future Project	1QFY26	1QFY28

1.1.11b Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Northwest from NW154th St to NW 67th Avenue	Future Project	1QFY26	1QFY28
1.1.12 Incorporate Greenway Path (0.57 miles) Along 138th St Canal from NW67th Avenue to Bamboo Street.	Future Project	1QFY26	1QFY28
1.1.14 Incorporate Final Network Connections and Signage Town wide	Future Project	1QFY26	1QFY28
1.4.2 Implement Complete Streets at Town Center District	Future Project	1QFY26	1QFY28
1.4.4 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 2 (at NW 82nd Avenue from NW 170th Street to NW 154th Street)	Future Project	1QFY26	1QFY28
1.4.5 Implement Complete Streets (1.00 miles) on NW 154th Street Corridor from NW89th Avenue to NW 57th Avenue	Future Project	1QFY26	1QFY28
1.4.7 Implement Complete Streets (0.26 miles) at NW 158th Street from NW 59th Avenue to NW57th Avenue	Future Project	1QFY26	3QFY27
1.6.2 Increase Sidewalk Widths on Arterials/Collectors to Minimum of 8 Feet Town wide.	Future Project	1QFY26	1QFY28
1.10.1 Extend Transit Rail Connection to NW Dade County	Future Project	1QFY26	4QFY28
1.4.10 Implement Complete Streets (0.36 miles) at NW 142nd Street from NW 57th Avenue to NW60th Avenue	Future Project (unfunded)	1QFY26	3QFY27
1.2.12 Extend Palmetto Expressway South Bound Left Turn Lane at NW 154 Street	Future Project	TBD	TBD
1.5.3 Implement Queue Jumps for Transit Buses Town wide	Future Project	TBD	
1.6.3 Add a P3 for a Proper Over Ground Pedestrian Connection on NW 67th Avenue Between both Sides of Miami Street (visionary project)	Future Project	TBD	
1.7.3 Redesign Town Bus System to Connect to Metrorail	Future Project (unfunded)		

<b>COMPLETED</b>	<b>Status</b>	<b>Start</b>	<b>End</b>
1.4.8 Implement Complete Street (1.00 miles) Along NW 87th Avenue North from NW 154th Street to NW 170th Street - Phase 1 (North)	Completed - FY2016	DONE	
1.1.13 Incorporate Greenway Path (1.21 miles) Along NW 170th Street from NW 89th Avenue to NW 77Ct (DONE)	Completed - FY2017	DONE	
1.2.1 Modify Intersection & Traffic Light at NW 87th Avenue and NW 164th Street (DONE)	Completed - FY2017	DONE	
1.2.2 Create Additional Lane at Windmill Gate from NW 67th Avenue to Fox Den Ct.	Completed - FY2017	DONE	
1.2.3 Modify Traffic Light at NW 79th Street to Eliminate Northbound Traffic	Completed - FY2017	DONE	
1.2.7 Modify Intersection to Allow Left Turns from Southbound NW82nd Avenue (Montrose) to Eastbound Oak Ln.	Completed - FY2018	DONE	

1.4.1 Finalize and Adopt Complete Street Plan/Study for all Town Areas	Completed - FY2018	DONE	
1.7.2 Provide On-demand (e.g.: Freebee) Transportation Bus Service for Seniors	Completed - FY2018	DONE	
1.7.4 Increase Bicycle Trips through Bikesharing Program	Completed - FY2018	DONE	
1.7.1 Feed County Bus System Thru Ridesharing	Completed - FY2018 (via Freebee)	DONE	

<b>NO ACTION</b>	<b>Status</b>	<b>Start</b>	<b>End</b>
1.2.4 Create Direct Connection from Palmetto Frontage to Palmetto South (DOT)	No Action	NA	
1.2.8 Add Traffic Light at NW 79th Ct & NW 154th Street (mobility studied - not to be pursued)	No Action	NA	
1.3.4 Relocate Guard Gate East of NW 82nd from NW 167th to NW 162nd (mobility study results: Not to be pursued)	No Action	NA	

## PARKS & RECREATION (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
2.4.1 Improve Miami Lakes Optimist Park (MLOP Master Plan)	In Progress: Bidding	1QFY18	3QFY20
2.4.3 Redevelop SW Vacant Parcel @ ROP for Passive Community Use	In Progress: Planning	1QFY18	3QFY19
2.1.12b Improve Pocket Park: benches and waste bins - Phase 1 (28 parks)	In Progress: Construction	3QFY18	1QFY19
2.1.12c Improve Pocket Park: Signage - Phase 2 (40 parks)	In Progress: Construction	3QFY18	1QFY19
2.1.16 Implement Beautification Enhancements at Cul-de-sac	Pursuing Funding	1QFY19	2QFY19
2.1.15c Implement Reforestation Program at West Lakes Neighborhood - Phase 3 Area NW 148 Ter to NW 87th Avenue from NW 92nd Avenue	Pursuing Funding	3QFY19	4QFY19
2.1.13 Improve Pocket Park: Screening of Utilities (looking for sponsors)	Pursuing Funding	TBD	TBD

FUTURE	Status	Start	End
2.1.12d Improve Pocket Park: benches and waste bins - Phase 2 (40 parks)	Future Project	3QFY19	1QFY20
2.1.10 Landscape Enhancement to Center Medians at NW154th Street from NW82nd Avenue to NW 60th Avenue	Future Project	1QFY20	4QFY21
2.1.11 Improve Roadway and Intersection at NW67th Avenue and Miami Lakes Dr (crosswalks and hardscapes)	Future Project	1QFY20	4QFY21
2.4.2 Improve Parking @ Royal Oaks Park	Future Project	1QFY20	2QFY21
2.3.1 Develop Madden's Hammock Park – (includes assess opportunity of setting land aside pasture for Dairy Cows/integrity of the Town's seal) - (new initiative FY18 Res18-1572)	Future Project	1QFY20	2QFY23
2.1.7 Improve Gateway at NW 60th Avenue and NW138th Street	Future Project	1QFY22	4QFY23
2.1.8 Improve Gateway at NW 57th Avenue and NW138th Street	Future Project	1QFY22	4QFY23
2.1.1 Improve Gateway at NW 154th Street and NW57th Avenue	Future Project	1QFY22	4QFY23
2.1.4 Improve Gateway at NW 67th Avenue and NW138th Street	Future Project	1QFY23	4QFY24
2.1.6 Improve Gateway at NW 87th Avenue and NW170th Street	Future Project	1QFY26	4QFY27
2.3.3 Develop Bridge Park Between Miami Lakes and Hialeah (Hialeah NW154th Bridge Park/Bike Trails)	Future Project	1QFY26	4QFY27
2.1.3b Improve Gateway at NW 154th Street and NW 77th Ct - Phase 2 - South space (ON HOLD Palmetto Project 2027)	Future Project	1QFY26	4QFY27
2.1.5 Improve Gateway at NW 87th Avenue and NW138th Street	Future Project	1QFY26	4QFY27



2.3.2 Develop PAR 3 Parcel	Future Project	1QFY26	2QFY29
2.1.12e Improve Pocket Park: Signage, benches, and waste bins - Phase 3 (balance of parks)	Future Project	TBD	

<b>COMPLETED</b>	<b>Status</b>	<b>Start</b>	<b>End</b>
2.1.2 Improve Gateway at NW 154th Street and Palmetto Expressway (pavers, palm trees, landscape)	Completed - FY2017	DONE	
2.1.3 Improve Gateway at NW 154th Street and NW 77th Ct - Phase 1 -North space	Completed - FY2017	DONE	
2.1.9 Improve Roadway and Intersection at Main Street and Bull Run (paver connections done)	Completed - FY2017	DONE	
2.1.12 Improve Pocket Park: Signage - Phase 1 (28 parks)	Completed - FY2017	DONE	
2.1.14 Implement Beautification Enhancements at NW77th Ct and NW154th Street (aka underpass beautification)	Completed - FY2017	DONE	
2.1.15 Implement Reforestation Program at West Lakes Neighborhood - Phase 1 (NW89th Avenue from NW146th Ter to NW153rd Street)	Completed - FY2018	DONE	
2.1.15b Implement Reforestation Program at West Lakes Neighborhood (Aka: Neat Street) - Phase 2	Completed - FY2018	DONE	

<b>NO ACTION</b>	<b>Status</b>	<b>Start</b>	<b>End</b>
2.2.2 Place Utility Lines Underground at Lake Patricia and Lake Katharine	No Further Action		

## ECONOMIC GROWTH (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
3.3.1 Develop Healthy Miami Lakes Master Plan	In Progress	1QFY18	1QFY20
3.4.1 Conduct Series of 'Pop Up' Events to promote Economic Development (e.g.: Restaurants, parks, crawls, public open spaces, food trucks, etc.)	In Progress: Planning	4QFY18	1QFY20
3.7.2 Redevelop Planning NW 151st and NW 153rd area	In Progress: Planning	3QFY18	2QFY19
3.8.1 Develop Economic Development Master Plan	In Progress: Planning	3QFY18	3QFY19
3.3.4 Partner with Miami Dade County/Municipalities to Align Wellness Objectives	In Progress: Planning	1QFY19	1QFY20
3.6.1 Create Senior Center at Senior Village (Commerce Way) AKA: Senior Center Interior Build Up	In Progress: Planning	1QFY19	2QFY20
3.1.1b Establish/Maintain Public-Private Partnership to Market the Town - Round 2 (FY19)	In Progress	Ongoing	

FUTURE	Status	Start	End
3.5.2 Create Transportation Hub in Town Center Area	Future Project	1QFY20	1QFY21
3.3.2 Develop Partnership Agreement with Health Providers and Private Sector	Future Project	1QFY26	1QFY27
3.6.3 Create Senior Center at NW87th Avenue & 154th Street	Future Project	1QFY26	4QFY27
3.2.1 Work with Chamber of Commerce to implement a Town Economic Development Strategy	Future Project	TBD	
3.2.2 Work with Beacon Council Bureau to Implement a Town Economic Development Strategy	Future Project	TBD	
3.1.3 Market Town as Hub for Life Science Businesses	TBD		
3.3.3 Evaluate Changes to Land Use Code to Promote Wellness	TBD		
3.5.1 Complete Creation of Town Center District	TBD		
3.7.1 Redevelop Planning Miami Lakes Drive from NW82nd to Palmetto	TBD		

COMPLETED	Status	Start	End
3.1.1 Establish/Maintain Public-Private Partnership to Market the Town - Round 1 (FY18)	Completed - FY2017	DONE	
3.1.2 Market Town to Businesses at ICSC in Orlando	Completed - FY2018		
3.6.2 Improve MCCC: Windows, Doors, and Roof	Completed - FY2018		

## ENVIRONMENTAL SUSTAINABILITY (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
4.4.6 Improve Drainage Infrastructure at Lake Sarah/Hilda	In Progress: Construction	1QFY18	2QFY19
4.4.3b Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 2	In Progress: Planning	2QFY18	2QFY19
4.4.4 Improve Drainage Performance on West Lakes Community - Phase 3	In Progress	4QFY18	4QFY20
4.5.1 Conduct Lake Quality Assessment Study, including guidelines	In Progress	1QFY19	2QFY19
4.6.3 Evaluate Revenue Generating Opportunities from the Sale of Self-generated Energy	In Progress: Planning	1QFY19	1QFY20
4.1.1 Develop and Implement a Sustainability Action Plan	In Progress: Planning	1QFY19	1QFY20
4.2.7 Convert RO Parks to LED Lighting (reassigned old 4.3.1)	Pending Fund Release	1QFY19	1QFY20
4.7.1 Build Additional Charging Stations (look for potential partnership P3)	In Progress: Planning	1QFY19	2QFY21
4.4.5 Improve Drainage Performance on Royal Oaks - Phase 1	Pursuing Funding	1QFY20	4QFY21

FUTURE	Status	Start	End
4.4.1 Develop Policy on Low Impact Development (LID) and Green Storm water Infrastructure in Town Code	Future Project	1QFY19	1QFY20
4.6.2 Develop Partnerships to Facilitate Financing for Sustainable Initiatives in Private Properties	Future Project	1QFY20	1QFY21
4.2.2 Retrofit LEDs in Town Indoor Facilities	Future Project	1QFY26	1QFY27
4.2.3 Retrofit LEDs in Town Pocket Parks and Parking Lots Lights	Future Project	1QFY26	1QFY27
4.2.4 Coordinate LED Retrofit of MDC Lights on NW67th Av from NW167 St to NW138 St	Future Project	1QFY26	1QFY27
4.2.5 Coordinate LED Retrofit of MDC Lights on NW87th Av from NW167 St to NW 138 St	Future Project	1QFY26	1QFY27
4.7.2 Purchase/Secure Electric Vehicles (including Police cruisers)	Future Project	1QFY26	1QFY27
4.3.1 Convert Town Hall to Renewable Energy Sources	Future Project	TBD	

COMPLETED	Status	Start	End
4.2.1 Retrofit LEDs in Town-owned Streetlights (total 915 lights)	Completed - FY2017	DONE	
4.4.3 Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 1	Completed - FY2017	DONE	
4.5.3 Assist in Establishment of Special Taxing Districts for Maintenance	Completed - FY2018	DONE	
4.2.6 Coordinate LED Retrofit of FPL-owned Streetlights (total 1011 lights)	Completed - FY2019	DONE	

## TRANSPARENCY & COMMUNICATION (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
5.1.1 Implement Open Data Financial Suite Application	In Progress	2QFY18	3QFY19
5.1.5 Develop and Implement a New Virtual City Hall (website)	Pending Funding Release	1QFY19	3QFY19
5.3.3 Build Different Methodologies to Obtain Annual Satisfaction Feedback - (new initiative FY18 Res18-1572)	In Progress: Planning	1QFY19	4QFY19
5.1.6 Develop and Implement a Social Media Strategy	In Progress	3QFY19	Ongoing

FUTURE	Status	Start	End
5.1.4 Evaluate Revenue Generating Partnerships with Communication Providers to Enhance Receptivity/Connectivity at Town Parks.	Future Project	1QFY26	
5.2.1 Incorporate Secure Data Points at all Major Parks	Future Project	1QFY26	
5.3.1 Develop & Implement Civic Engagement Program for High School Students	Future Project	1QFY20	
5.3.2 Create a Citizen's Academy	Future Project	1QFY26	4QFY27

COMPLETED	Status	Start	End
5.1.2 Streamline Public Procurement Processes and Implement a Robust Platform (Public Purchase)	Completed - FY2017	DONE	
5.1.3 Expand Wi-Fi Capabilities Through Major Parks' Grounds	Completed - FY2018	DONE	
5.2.2 Create a Robust/Reliable Emergency Alert System Town wide (MOU Approved April 2018 Council - Everbridge)	Completed - FY2018	DONE	
5.2.3 Install a Backup Power Generator System for City Hall to Ensure a Reliable Service and Communication with TOML Citizens	Completed - FY2018	DONE	
5.1.7 Develop and Implement a Strategic Planning Smart Web Portal	Completed - FY2019	DONE	

## INNOVATION & PUBLIC SAFETY (as of Dec 2018)

*Sorted*

ACTIVE	Status	Start	End
6.1.1b Develop a Miami Lakes SMART Mobility and Future Technology Transportation Study – TPO	In Progress: Planning	1QFY19	1QFY20
6.1.1 Develop a Comprehensive Smart Cities Strategic Roadmap	Pursuing Funding	1QFY19	1QFY20
6.3.4 Creation of New Taxing Districts to Handle Maintenance for HOAs	Ongoing		

FUTURE	Status	Start	End
6.2.1 Implement Monitoring Nodes on Streetlights	Future Project	1QFY26	4QFY26
6.2.2 Incorporate Sensors for Lights in Parks (561 lights)	Future Project	1QFY26	3QFY26
6.4.1 Partner with Library and School System to Expand Programs Availability	Future Project	1QFY26	4QFY26
6.4.2 Evaluate Alternatives to Improve Computer Literacy	Future Project	1QFY26	4QFY26
6.5.1 Bob Graham - Evaluate use of Outdoor Athletics Fields.	Future Project	1QFY26	1QFY27
6.5.2 Miami-Dade Education Center - Gym, Tennis Courts, Auditorium and Cooking Facilities	Future Project	1QFY26	1QFY27
6.5.3 Barbara Goleman - Gym, Tennis Courts and Racquet Ball Facilities	Future Project	1QFY26	1QFY28
6.5.4 Tennis Courts at The Crossings	Future Project	1QFY26	1QFY28
6.6.1 Creation of Miami Lakes Autism Charter School - <i>(new initiative FY18 Res18-1572)</i>	Future Project	TBD	
6.6.2 Create Special Population Center for Developmentally Disabled Adults Similar to Hialeah's Edgar J. Hall - <i>(new initiative FY18 Res18-1572)</i>	Future Project	TBD	
6.6.3 Establish Autism Shines in Miami Lakes - <i>(new initiative FY18 Res18-1572)</i>	Future Project	TBD	
6.7.1 Pursue Alternatives and Funding Sources to Provide Additional Security at TOML Local Schools - <i>(new initiative FY18 Res18-1572)</i>	Future Project	TBD	
6.3.1 Catalog Feasible Outsourcing Functions/Services	TBD		

COMPLETED	Status	Start	End
6.3.2 Begin Administration (transferring) of Special Taxing Districts	Completed - FY2018	DONE	
6.3.3 Enter Interlocal/Agreement(s) to Provide Service(s)	Completed - FY2018	DONE	







## Community Dashboard (draft)



As previously mentioned (page 10), to further enhance our performance, a set of metrics (key performance indicators - KPIs) are being evaluated and developed. Each metric will be linked to a specific Goal within the Town's Strategic Plan and provide insight into the Town's progress of achieving them. The set of metrics, targets, and results will be compiled in a report called **Community Dashboard** (web-based report).

Where possible, more than two metrics will be assigned to each Goal (including baselines and targets). The metrics associated with each Strategic Goal may change over time as individual metrics are improved, completed, or replaced with more meaningful ones.

Metrics performance reviews will occur regularly with the Town staff where the progress of the metrics will be discussed. Underperforming metrics will require action plans and organizational efforts to improve the performance of those metrics.

TRANSPORTATION (DRAFT)			
<b>Goal #1:</b>	Enhance Mobility Transportation: Vehicular and Non-vehicular		
Key Performance Indicators (KPIs)	Baseline (if available)	5-Year Target	
Increase Resident Satisfaction with the Overall Flow of Traffic (source Citizen Survey)			
Increase the Percentage of Commuters who Walk or Bike to work (source Citizen Survey)			
Increase the Paved Lane Miles Assessed as Satisfactory as a Percentage of Miles Assessed			

<b>PARKS &amp; RECREATION (DRAFT)</b>		
<b>Goal #2:</b>	Enhance Signature Beauty and Park Landscape	
Key Performance Indicators (KPIs)	Baseline (if available)	5-Year Target
Increase Resident Satisfaction with the Overall Quality of Parks and Recreation Facilities (source Citizen Survey)		
Increase Percentage of Total Developed Park Acreage		
Increase Percentage of Registrants at Recreation Community Centers (class, programs, and facilities)		

<b>ECONOMIC DEVELOPMENT (DRAFT)</b>		
<b>Goal #3:</b>	Expand economic growth and enhance vibrancy of community hubs and activity centers	
Key Performance Indicators (KPIs)	Baseline (if available)	5-Year Target
Increase Resident Satisfaction with the Overall Quality and Availability of activities/events Related to Health & Sport (source Citizen Survey)		
Increase Business Owners Satisfaction with the Overall Quality and Availability of activities/events related to Promoting Local Business (source Citizen Survey)		
Increase percentage of Residents that rate the Town Excellent or Good as a Place to Work (source Citizen Survey)		

<b>ENVIRONMENTAL SUSTAINABILITY (DRAFT)</b>		
<b>Goal #4:</b>	Achieve universal environmental sustainability in public and private environments, Operations and Infrastructure	
Key Performance Indicators (KPIs)	Baseline (if available)	5-Year Target
Decrease Percentage in Electricity Use in Town Owned and Operated Facilities		
Increase Number of Kilowatts (kW) Generated by Renewable Energy		
Increase Numbers of TOML Vehicles (includes Police cars) Converted into Electrical Energy (or hybrid technology)		

**TRANSPARENCY & COMMUNICATION (DRAFT)**

**Goal #5:** Achieve better communication, transparency, and public participation on all issues

Key Performance Indicators (KPIs)	Baseline (if available)	5-Year Target
Increase Percentage of Residents that Agree or Strongly Agree that the Town Builds Community (source Citizen Survey)		
Increase Percentage of Residents that Rate the Town Excellent or Good in Information Accessibility and Transparency (source Citizen Survey)		

**INNOVATION AND PUBLIC SAFETY (DRAFT)**

**Goal #6:** Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety

Key Performance Indicators (KPIs)	Baseline (if available)	Actual FY18
Decrease Crime Rate per 1,000 Residents		
Increase Percentage of Residents that Rate the Town as Excellent or Good on Providing Innovative or Optimal Solution to Services (source Citizen Survey)		
Increase Percentage of Residents that Rate the Quality and Availability of Special Needs Facilities, Centers, and Programs in the Town as Excellent or Good (source Citizen Survey)		





To track our progress and learn more about our strategic plan visit us online at:

<https://www.ImagineMiamiLakes2025.com>

Or reach out our Strategic Planning and Innovation team:

**Tony Lopez, CPRE** – Deputy Town Manager @ [lopezt@miamilakes-fl.gov](mailto:lopezt@miamilakes-fl.gov)

**Germán Cure, PE** – Manager of Strategic Planning, Performance, and Innovation Office (SP<sup>2</sup>I) @ [cureg@miamilakes-fl.gov](mailto:cureg@miamilakes-fl.gov)

