

TOWN OF MIAMI LAKES, FL

STRATEGIC PLAN 2015-25

Imagine Miami Lakes 2025!

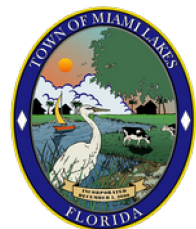


UPDATE:

2Q - FY2020

PLAN ADOPTED:

November 3, 2015





imagine
MIAMI LAKES
2025

TOWN OF MIAMI LAKES

6601 MAIN STREET | MIAMI LAKES, FL 33014

WWW.IMAGINEMIAMILAKES2025.COM



...growing beautifully!

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PREAMBLE

To continue the Town of Miami Lakes' successful strategic management process, we, the Mayor and Town Council of Miami Lakes, hereby adopt this 2015-25 Strategic Plan ("Plan") as a blueprint for continued progress in achieving our Town vision. In addition, we pledge that any ordinances or resolutions passed by this Council will be consistent with the goals, objectives and priorities represented herein

Mayor and Town Council

MISSION AND VISION

Miami Lakes is widely recognized as a welcoming community with extraordinary beauty where state of the art planning concepts create vibrant hubs that are safe and friendly to all ages and mobility options which inspire the Town to continue

...growing beautifully!

We want Miami Lakes to be the model of a friendly, open, innovative, effective and efficient government for its residents and businesses.

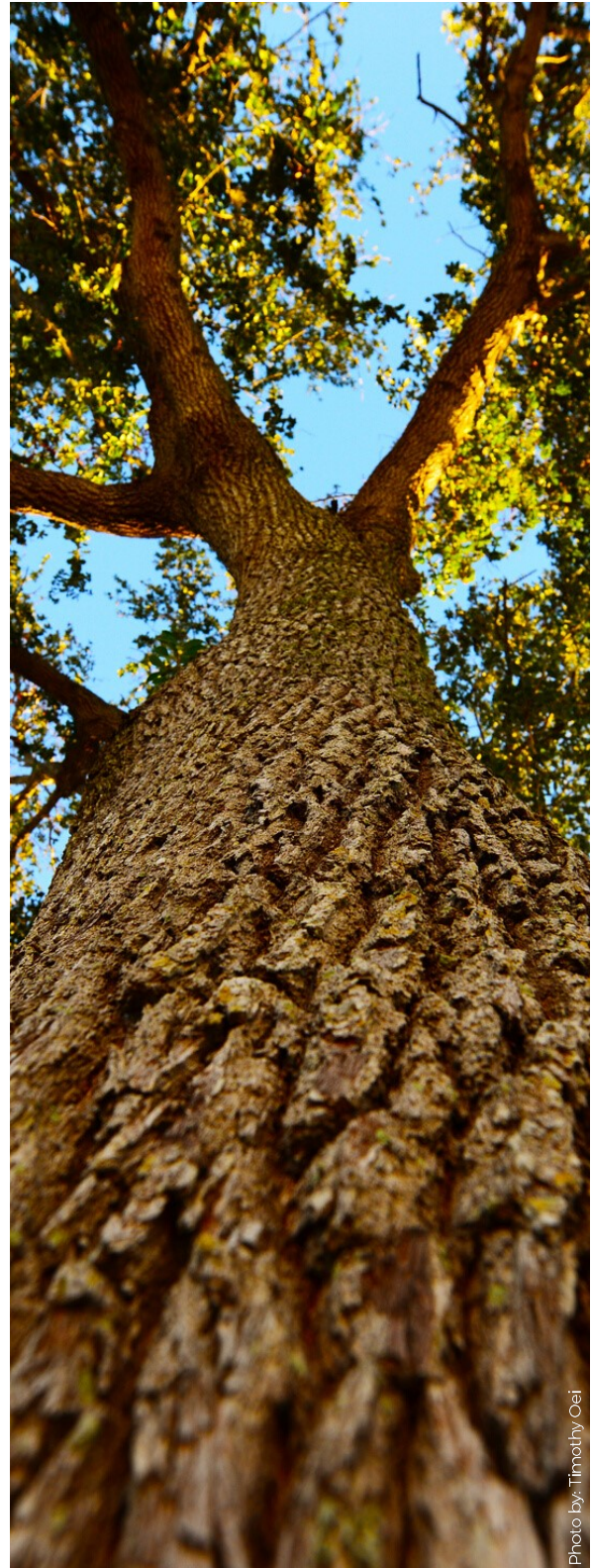


Photo by: Timothy Oet

GUIDING PRINCIPLES

1. Public safety is the primary role of this government.
2. All decisions will be driven towards enhancing the quality of life for our residents and enhancing the customer experience while ensuring safety and fairness.
3. We will be open and transparent, and solicit as much input as possible from our stakeholders.
4. Communicate, communicate and when in doubt, communicate again.
5. Recognize that our employees are our greatest assets and we will invest in our employees.
6. Pursue innovation and maximize the use of existing machinery, equipment, and technology to enhance services at lowest possible cost.
7. Do not provide services being offered by the private sector and aim at recovering close to 100% of cost for all optional services, except for current program already provided.
8. Pursue energy efficiency and self-sufficiency.
9. Evaluate capital projects for financing versus “pay as you go” on a case by case basis but, in every case, we will first evaluate the financial impact of our decisions on all Miami Lakers.
10. Always assess new functional responsibilities and determine whether the service can be best provided by the private sector. Private sector cost must not exceed in-house cost by more than 20%
11. Recreational programs should be aimed at “all ages” and “all abilities”.
12. Maintain open communications and good working relations with all other levels of government and neighboring municipalities. Pursue cooperation and working agreement whenever possible.
13. Maintain our capital assets in good condition prior to building new ones.
14. Each idea should be about the future. Every single idea should make Miami Lakes a better place to live and work - not just for us here today, but for future generations.

MEET OUR ELECTED AND APPOINTED OFFICIALS



MAYOR
MANNY CID



VICE MAYOR
NELSON RODRIGUEZ



COUNCILMAN
CARLOS O. ALVAREZ



COUNCILMAN
LUIS COLLAZO



COUNCILMAN
JOSH DIEGUEZ



COUNCILMAN
JEFFREY RODRIGUEZ



COUNCILWOMAN
MARILYN RUANO



TOWN ATTORNEY
RAUL GASTESI, ESQ.



TOWN MANAGER
EDWARD PIDERMANN



TOWN CLERK
GINA INGUANZO



MESSAGE FROM THE MAYOR

Dear Miami Lakers and Friends,

On behalf of the Town Council, it is my pleasure to present the Town of Miami Lakes Strategic Plan ("Plan") for fiscal years 2015 to 2025 (update 2Q-FY2020). This plan describes our priority areas, goals, and initiatives for supporting the Town as we undergo a period of significant growth and change that brings challenging considerations as well as incredible opportunities.

This Strategic Plan was developed through the involvement of YOU- our residents, our Council members, staff, and external stakeholders during a Town wide process that started back in 2014. We listened to people from all parts of our community—students, young adults, families, seniors, businesses, and community groups. We heard what people value, what they want to keep and what they want to improve.

The messages were clear and have been supported across the board. There is overwhelming support for the Town to enhance mobility, transportation, our signature beauty, expand economic growth, achieve environmental sustainability and total transparency, as well as supporting education, inclusivity, innovation, and our overarching priority- public safety.

Being a master planned Town, Miami Lakes has key strengths that place it in a good financial condition to respond to the challenges its facing and together with key policies and master plans, particularly our Transportation Master Plan, Beautification Master Plan, Stormwater Master Plan, and other key master plans in line of being developed, this Strategic Plan will capitalize on our strengths with actions to chart our success.

This Plan will take the Town to 2025 and beyond as a place where people and businesses thrive; a strategy to ensure future generations enjoy better opportunities and an exceptional quality of life.

As you review our plan, I ask you to... *"Imagine Miami Lakes in 2025!"*

My door is always open, feel free to contact me at 786.759.9207 (Town cell) or at: cidm@miamilakes-fl.gov

Thank you,



Manny Cid, Mayor



TOWN OVERVIEW

The Town of Miami Lakes was incorporated on December 5, 2000. It is one of 34 municipalities in Miami-Dade County, Florida. Conveniently located just 16 miles north of Downtown Miami and only 10 miles from Miami International Airport, our Town is home to approximately 30,000 residents and 1,500 businesses. The Town encompasses about 6.5 square miles, bound by NW 170th Street and the Palmetto Expressway (SR 826) to the north, NW 138th Street to the south, NW 57th Avenue (Red Road) to the east, and Interstate 75 to the west.





AERIAL VIEW TOWN OF MIAMI LAKES

Small-town feel...

Over the last 60 years, Miami Lakes has evolved from a dream on paper to a vibrant community that has been nationally recognized as one of the best examples of unique and innovative town planning. Although the Town is predominantly low-density, an active and popular Town Center, as well as strategically placed large parks, pocket parks, schools, religious and commercial centers throughout the Town, provide a variety of services and social interaction opportunities, creating a community with a small-town feel. The housing inventory is also varied, ranging from medium density multifamily to large waterfront single-family properties, including many lakefront town-house communities. The most prevalent nonresidential uses are light industrial and office parks comprising 13% of the Town's area, and lakes and canals making up about 11%; the town businesses employ around 30,000 people, 12% of which reside in Miami Lakes. The population of the Town of Miami Lakes had grown to 30,571 as of the 2010 census and is expected to reach upwards of 33,000 in the upcoming 2020 census. It currently ranks 12th in population size within Miami-Dade County. Comparable cities include Coral Gables on the high end of the population spectrum and Pinecrest on the lower end.

TOWN MANAGER'S MESSAGE

I am pleased to share with you the Town of Miami Lakes' 2015-25 Strategic Plan (update 2Q-FY2020).

The chapters that follow summarize a refreshed set of goals, objectives, key performance indicators and representative strategies for each of the Town's six strategic priority areas: Transportation, Parks and Recreation, Economic Growth, Environmental Sustainability, Transparency and Communication, and Innovation and Public Safety.

The Plan sets forth the strategies we will employ to accomplish our goals and establishes measurable outcomes for us to achieve. This Strategic Plan was developed through the involvement of residents, Councilmembers, employees, partners, and subject matter experts who contributed to generating our objectives, strategies, and outcomes. This update has been improved upon the originally adopted Plan, which was adopted in 2015. Some objectives in the updated Plan have been better aligned with goals and approved initiatives (new projects). In addition, the updated plan incorporates our commitment to Public Safety through a modified goal, "Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety."

This Strategic Plan is a live actionable document always evolving. It was developed through the participation of a large group of dedicated people, and the Plan will be executed by the entire organization working collectively. Taken together, the Vision, Goals, and Objectives, serve as the primary steering mechanism for the growth and development of the Town's governmental priorities and services.



EDWARD PIDERMANN
TOWN MANAGER

BACKGROUND

The 2015-25 Strategic Plan establishes how our Town will develop into the future to meet the needs of our community and economic, social, and environmental challenges.

The process of developing the Town's 2015-25 Strategic Plan began in 2014 and included the inputs from:

- Residents
- Town council members
- Employees
- Partners
- Private Sector (subject matter experts)

During the development of the Plan, six (6) town-wide strategic priorities areas and goals were identified, thirty-seven (37) objectives were developed, and over one-hundred-fifty (150) initiatives (projects) were proposed.

The Plan encompasses straight forward objectives to achieve the six goals, each of which reflects the vision of what we want our community to be like ten (10) years from now, our 2025 Vision.

Some of these objectives shall be executed and tracked immediately to address urgent needs or incite positive change; other objectives will commence over the next ten (10) years and build on our growth.

STRATEGIC VISION

***Transportation:**

As Miami Lakes continues to mature, it is essential for the Town to address mobility issues in both the short and long term. The Town will continue to explore options to enhance transit and overall connectivity for vehicles, pedestrians and bicycles as we work to improve the Town's livability and maintain safety.

***Parks and Recreation:**

The beauty of Miami Lakes is one of our most important assets and sets us apart from other communities. Our objective is to continue to preserve and enrich the Town's landscapes, lakes, tree canopy, and parks. The implementation of the adopted Beautification Master Plan and Tree Management Master Plan will aid in the Town's efforts to enhance its visual image and appearance. Also, by continuing to develop and enhance our parks and recreational facilities, Miami Lakes will become an even more desirable place to live, work and play.

***Economic Growth:**

Through these goals, the Town will truly be able to achieve the vision for Miami Lakes as a vibrant, growing Town that maintains its character and provides a sense of place while continuing to provide its residents with a quality of life second to none through connected hubs and programs for all ages and skill levels.

***Environmental Sustainability:**

Our overall objective is to educate, inspire, and empower Town residents to create a healthy, vibrant, connected community with equitable resources and a prosperous economy through environmentally responsible and sustainable best practices. To accomplish this, the Town will build strong partnerships with neighborhoods, other government agencies, nonprofit organizations, and businesses to work together to ensure current and future generations have the resources needed to achieve the highest quality of life.

STRATEGIC VISION

In addition, the Town is committed to providing leadership to achieve this goal by implementing sustainable best practices in its own municipal operations and infrastructure through its regulatory functions.

***Transparency and Communication:**

This priority is at the core of our mission. We realize that in order to provide quality services, we must first understand our residents' needs. As our Town and technology continue to evolve, we must establish a variety of mechanisms that will enable us to remain in constant communication with our residents.

To create a sustained level of openness and accountability between government and its residents, the Town will strive to incorporate the values of transparency, participation and collaboration.

***Innovation and Public Safety:**

It would be an honor and great accomplishment for the Town to receive national recognition as a "Model Town." To that end, the Town will strive to implement processes to enhance our resident's quality of life by becoming more effective and efficient through use of technology. Although the Town has previously received national recognitions, we continue to strive to be the very best community and to grow beautifully.

IMPLEMENTING THE 2025 VISION

To successfully achieve our vision, we continuously prepare our organization for the implementation and utilization of new and existing tools. These tools include a Citizen Surveys, 2015-25 Strategic Plan, Business Plan Workshops, Fiscal Year Budget and Capital Improvement Plan (CIP), and other key plans such as: Comprehensive Master Plan, Storm Water Master Plan, Complete Street Master Plan, Transportation Master Plan, SMART Mobility and Transportation Study, Greenways & Trails Network Master Plan among other plans (refer to layout below).

To achieve better communication, transparency, and public participation regarding the Town’s 2015-2025 Strategic Plan, in February 2019 the Town released the Imagine Miami Lakes 2025 smart web-portal: www.ImagineMiamiLakes2025.com (refer to sample screenshots on page 17). The portal was developed in-house using an innovative tool called Story Maps from Esri/ArcGIS (Geographical Information System). Throughout the portal, the Town has included fundamental information about its strategic projects and initiatives such as: concepts, renderings, interactive maps, photos, progress reports, estimated start/end dates, costs, and other helpful information about the efforts and progress the Town is making to make Miami Lakes a model of a friendly, open, and innovative Town.

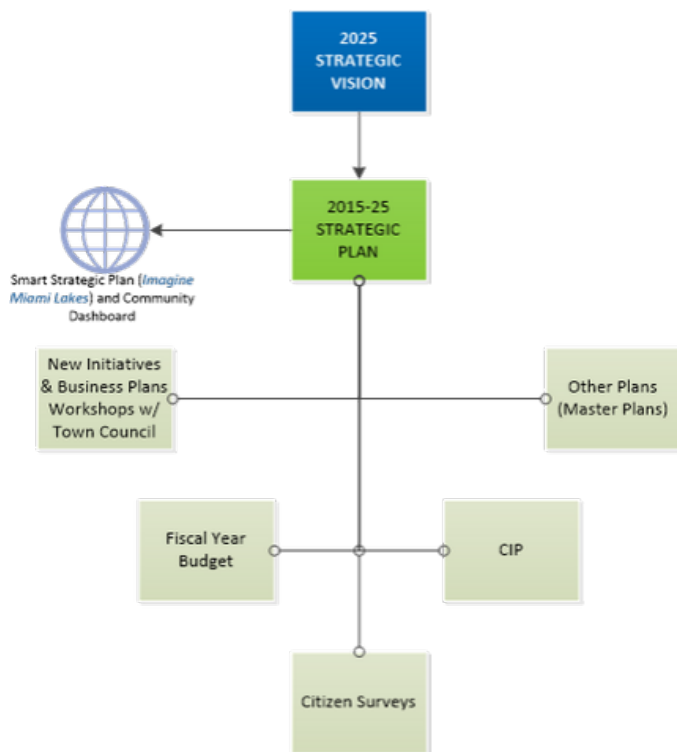


Photo by Daniel Rodriguez

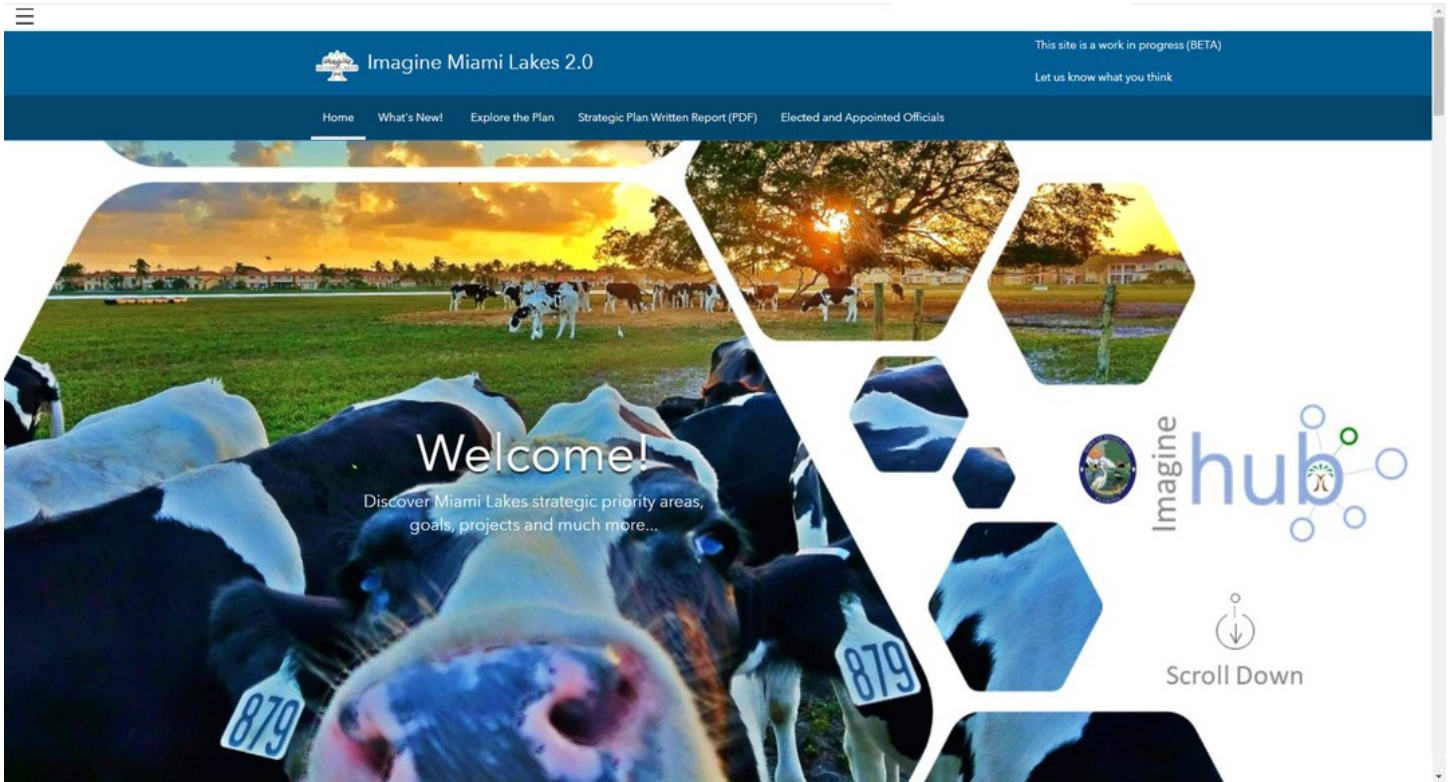
Over
10,000
 Total portal views in FY2019

IMPLEMENTING THE 2025 VISION

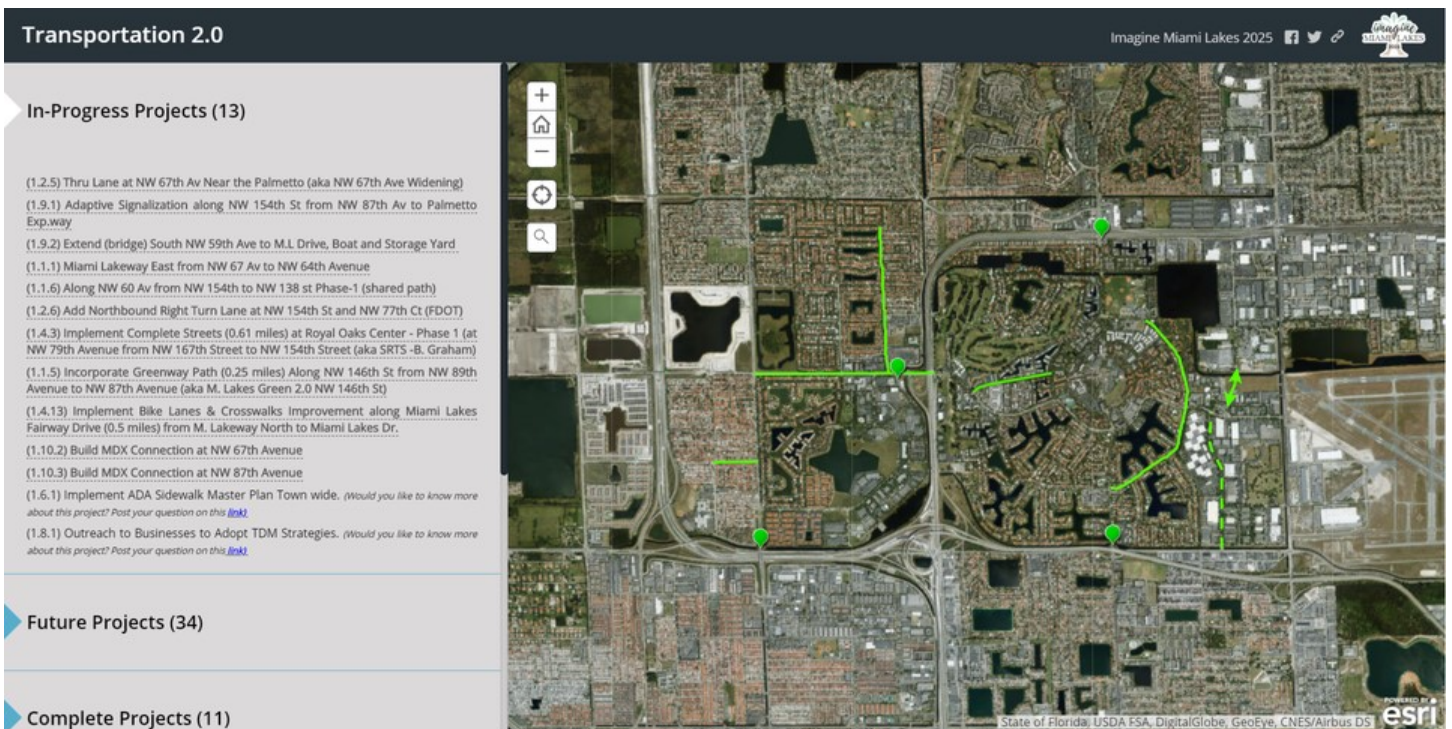
In March 2019, the Town added a powerful feature into the smart web-portal that allows resident, businesses, and visitors to submit questions and feedback directly into the site while projects are being browsed.

In addition, the Town is always looking for ways to improve the Plan. Currently, the staff, in collaboration with the Town Council and a strategic planning consultant, are preparing for a broad strategic plan review and assessment in FY2020 to ensure our established goals, objectives and initiatives (projects) are still relevant and aligned with the Town's priorities and needs.





Web Portal - Main Page



Web Portal - Transportation Page

A photograph of a tree-lined street with a dark overlay containing the title text. The street is paved and flanked by lush green grass and large, mature trees with thick trunks and dense foliage. The sky is visible through the branches. A dark rectangular box is superimposed over the center of the image, containing the title text in white serif font.

STRATEGIC PLAN AT A GLANCE

Photo by: TOML Photo Library

PLAN OVERALL PROGRESS

50

PROJECTS

COMPLETED

23

PROJECTS

IN-PROGRESS

~40%

OVERALL PROGRESS

As of March 2020 (2QFY2020), approximately forty (40) percent of projects supporting the strategic plan goals and objectives are either completed or in-progress.

103

PROJECTS

FUTURE

4

PROJECTS

DEFERRED

TOTAL PROJECTS: 180

COMPLETED & ADDED PROJECTS: FROM 4Q-FY2019 TO 2Q-FY2020

8

PROJECTS

COMPLETED

PARKS

- 2.4.3 Redevelop SW Vacant Parcel at Royal Oaks Parks
- 2.1.12b Improve Pocket Parks: Benches & Waste bins - Phase 1

ECONOMIC GROWTH

- 3.4.1 Conduct Series of Pop Up Events in FY2019
- 3.5.1 Complete Creation of Town Center District

TRANSPARENCY & COMMUNICATION

- 5.1.6 Develop and Implement Social Media Strategy
- 5.3.1 Develop and Implement Civic Engagement Program for High School Students
- 5.1.1 Develop and Implement an Open Data Financial Suit Application

INNOVATION & PUBLIC SAFETY

- 6.1.1b Develop a Miami Lakes SMART Mobility and Future Technology Transportation Study

2

PROJECTS

ADDED

TRANSPORTATION

- 1.2.14 Parking Improvements on NW 155th Street

PARKS

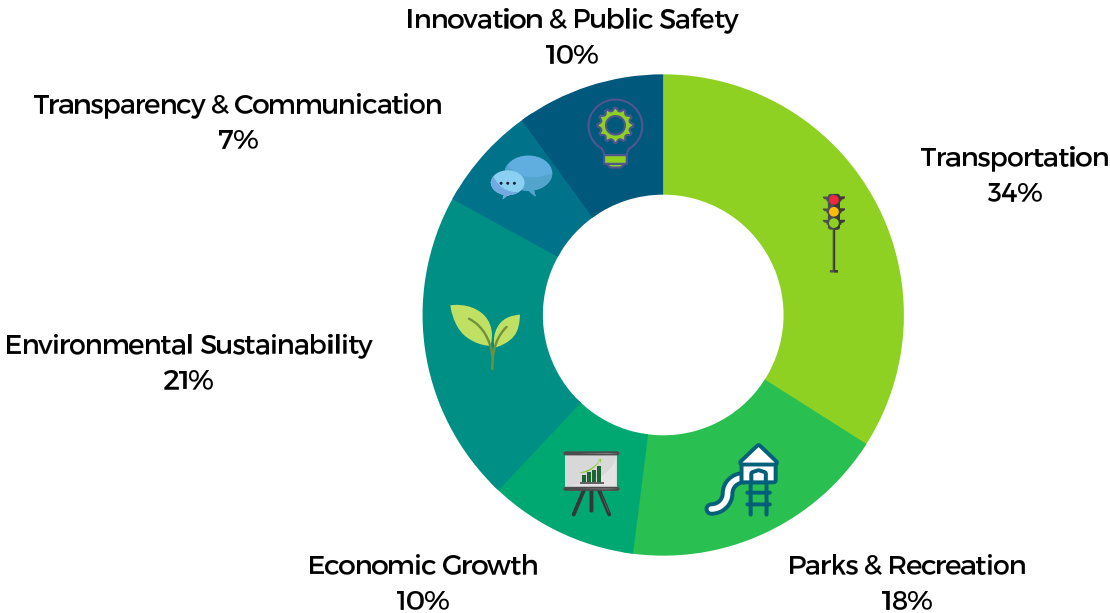
- 2.1.15d Reforestation Program at West Lakes- Phase 4

APPENDIX

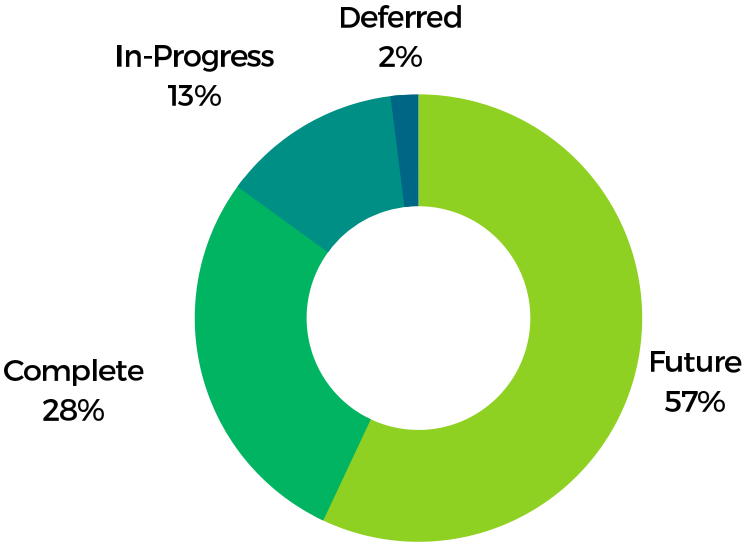
Strategic Priority Areas, Goals, and Objectives Details

"THE STRATEGIC PRIORITIES AREAS, GOALS, AND OBJECTIVES ARE DESCRIBED IN THE FOLLOWING SECTION. THE STRATEGIC GOALS AND OBJECTIVES ARE NOT LISTED IN PRIORITY ORDER AND THEY SHOULD NOT BE INTERPRETED THAT A STRATEGIC GOAL OR OBJECTIVE EARLY IN THE LIST IS OF A GREATER PRIORITY THAN ONE LATER IN THE LIST."

PLAN BREAKDOWN BY AREAS



OVERALL PROGRESS



TRANSPORTATION

Goal:

Enhance Mobility Transportation: Vehicular and Non-vehicular

Objectives:

- 1.1 Incorporate Greenways and Trails Network
- 1.2 Traffic Improvements at Targeted Troubles Spots
- 1.3 Improve East-West Connectivity
- 1.4 Develop and Implement Complete Street Plan for all Town Areas
- 1.5 Improve Transit Mobility
- 1.6 Improve Pedestrian Mobility
- 1.7 Expand and Improve Mobility Alternatives for Inter-town Trips
- 1.8 Expand the Use of Transportation Demand Management (TDM) Strategies
- 1.9 Improve Distribution of Traffic Flows (both spatially and timing)
- 1.10 Provide New Regional Transportation Connections

Projects Status Summary (61 projects)
Transportation



11

Completed

13

In-Progress

34

Future

3

Deferred

18%

Completed

21%

In-Progress

56%

Future

5%

Deferred

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
1.2.5 Add Additional Thru Lane at NW 67th Avenue Near the Palmetto (aka NW 67th Avenue Widening)	In-Progress: Construction	2QFY18 - 3QFY20
1.9.1 Incorporate Adaptive Signalization NW 154th from NW 87th Ave. to Palmetto Ex.way - includes future signalization intersection NW 154th/NW 77th (Wellness Way)	In-Progress: Construction	2QFY18 - 2QFY20
1.9.2 Extend (bridge) South NW 59th Ave to M.L Drive and Redevelopment of NW 151 and NW 153rd.	In-Progress: Design + Survey on Discussion	2QFY18 - 3QFY22
1.1.1 Develop Safe Routes to Schools (1.28 miles) Along Miami Lakeway East from NW 67 Avenue to NW 64th Avenue	In-Progress: Construction	3QFY19 - 1QFY20
1.1.6 Incorporate Greenway Path (0.38 miles) Along NW 60th Avenue from NW 154th (M. L Drive) to NW 138th St - Phase 1 (shared path)	In-Progress: Construction	4QFY19 - 3QFY20
1.2.6 Add 150 feet to Northbound Right Turn Lane at NW 154th street and NW 77th Ct (FDOT)	In-Progress: Construction	1QFY20 - 2QFY20
1.4.3 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 1 (at NW 79th Avenue from NW 167th Street to NW 154th Street (aka SRTS -B. Graham)	In-Planning: Partially Grant Funded (FDOT)	2QFY21 - 4QFY23
1.1.5 Incorporate Greenway Path (0.25 miles) Along NW 146th St from NW 89th Avenue to NW 87th Avenue (aka M. Lakes Green 2.0 NW 146th St)	In-Planning: Partially Grant Funded	3QFY21 - 1QFY24
1.4.13 Implement Bike Lanes and Crosswalks Improvement along Miami Lakes Fairway Drive (0.5 miles) from Miami Lakeway North to Miami Lakes Dr.	In-Planning: Partially Grant Funded (FDOT)	1QFY25 - TBD
1.10.2 Build MDX Connection at NW 67th Avenue	In-Progress: Planning	TBD
1.10.3 Build MDX Connection at NW 87th Avenue	In-Progress: Planning	TBD
1.6.1 Implement ADA Sidewalk Master Plan Town wide	In-Progress: Ongoing Effort	

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
1.8.1 Outreach to Businesses to Adopt TDM Strategies	In-Progress: Ongoing Effort	
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
1.1.3 Incorporate Greenway Path (0.67 miles) Along NW 77th Ct from NW 163rd to NW 154th Avenue - Phase 1 (North)	Future: Partially Grant Funded	3QFY25 - 1QFY28
1.1.4 Incorporate Greenway Path (1.21 miles) Along NW 77th Ct from NW 154th to NW 82 Avenue (Dog Park) - Phase 2 (South)	Future: Partially Grant Funded	3QFY25 - 1QFY28
1.1.7 Incorporate Greenway Path (3.50 miles) Along NW 154th St from NW 89th Avenue to NW 57th Avenue	Future Project	TBD
1.1.8 Incorporate Greenway Path (0.58 miles) Along NW 139th Canal from NW 60th Avenue to NW 142nd Street	Future Project	TBD
1.1.9 Incorporate Greenway Path (1.00 miles) Along NW 87th Avenue South from NW 154th Street to NW 138th - Phase 2 (South)	Future Project	TBD
1.1.10 Incorporate Greenway Path (1.76 miles) Along NW 67th Avenue from NW 167th Street to NW 138th Street	Future Project	TBD
1.1.11a Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Southwest from NW 154th Street to NW 67th Avenue	Future Project	TBD
1.1.11b Incorporate Greenway Path (0.86 miles) Along Miami Lakeway Northwest from NW 154th St to NW 67th Avenue	Future Project	TBD
1.1.12 Incorporate Greenway Path (0.57 miles) Along 138th St Canal from NW67th Av to Bamboo Street.	Future Project	TBD
1.1.14 Incorporate Final Network Connections and Signage Town Wide	Future Project	TBD

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
1.2.9 FDOT SR826 Improvements - Reconfigure NW 57th Avenue and Palmetto Intersection	Future: (only design funded by FDOT)	2QFY22 - 4QFY26
1.2.10 FDOT SR826 Improvements - Reconfigure NW 67th Avenue and Palmetto Intersection	Future: (only design funded by FDOT)	2QFY22 - 4QFY26
1.3.1 Construct Underpass Bridge at NW 146th & Palmetto	Future: (only design funded by FDOT)	2QFY22 - 4QFY26
1.3.2 Construct Underpass Bridge at NW 160th Street & Palmetto	Future: (only design funded by FDOT)	2QFY22 - 4QFY26
1.3.3 Reconfiguring NW154th Street and Palmetto Expressway (FDOT)	Future: (only design funded by FDOT)	2QFY22 - 4QFY26
1.4.2 Implement Complete Streets at Town Center District	Future Project	TBD
1.4.4 Implement Complete Streets (0.61 miles) at Royal Oaks Center - Phase 2 (at NW 82nd Avenue from NW 170th Street to NW 154th Street)	Future Project	TBD
1.4.5 Implement Complete Streets (1.00 miles) on NW 154th Street Corridor from NW 89th Av to NW 57th Avenue	Future Project	TBD
1.4.6 Implement Complete St. (0.38 miles) at NW 60th Avenue from NW 154th to NW 138 - Phase 2 (sidewalk on east side TBD)	Future Project	TBD
1.4.7 Implement Complete Streets (0.26 miles) at NW 158th Street from NW 59th Avenue to NW 57th Avenue	Future Project	TBD
1.4.9 Implement Complete Street (0.53 miles) at Main St. East from Miami Lakeway North to NW 57 Ct. (aka. NW 151st and NW 153rd Lakewalk)	Future Project	TBD
1.4.10 Implement Complete Streets (0.36 miles) at NW 142nd St from NW 57th Avenue to NW 60th Avenue	Future Project	TBD

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
1.4.11 Implement Completes Streets (0.74 miles) at Business Park West (NW 79th Ct to NW 146th Street)	Future: Partially Grant Funded	3QFY23 - 1QFY24
1.4.12 Implement Complete Streets (0.74 miles) Along NW 59th Avenue from NW 167th St to NW 154 Street	Future: (continuance of NW 59th Bridge Project - 1,9,2)	3QFY24 - 1QFY25
1.5.1 Construct Park & Ride Facility at NW 154th St and NW 77th Avenue	Future: Partial Funding Identified	1QFY21 - 4QFY22
1.5.2 Connect to Metrorail thru Ridesharing or Bus Services	Future Project	TBD
1.6.2 Increase Sidewalk Widths on Arterials/Collectors to Minimum of 8 Feet Town wide.	Future Project	TBD
1.6.3 Add a P3 for a Proper Over Ground Pedestrian Connection on NW 67th Avenue Between both Sides of Miami Street (visionary project)	Future Project	TBD
1.7.5 Create Transportation Hub in Town Center Area	Future Project	TBD
1.8.2 Modify School Start and Dismissal Times for Bob Graham School	Future Project	TBD
1.10.1 Extend Transit Rail Connection to North West Miami-Dade County)	Future Project	TBD
1.2.12 Extend Palmetto Expressway South Bound Left Turn Lane at NW 154 Street	Future Project	TBD
1.2.13 Resurfacing and Cross Improvements on NW 82nd Avenue	Future Project	TBD
1.2.14 Parking Improvements on NW 155th Street (per feasibility study)	Future Project	TBD

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (COMPLETE)	STATUS
1.4.8 Implement Complete Street (1.00 miles) Along NW 87th Avenue North from NW 154th Street to NW 170th Street - Phase 1 (North)	Completed - FY2016
1.1.13 Incorporate Greenway Path (1.21 miles) Along NW 170th Street from NW 89th Avenue to NW 77Ct	Completed - FY2017
1.2.1 Modify Intersection & Traffic Light at NW 87th Avenue and NW 164th Street	Completed - FY2017
1.2.2 Create Additional Lane at Windmill Gate from NW 67th Avenue to Fox Den Ct.	Completed - FY2017
1.2.3 Modify Traffic Light at NW 79th Street to Eliminate Northbound Traffic	Completed - FY2017
1.2.7 Modify Intersection to Allow Left Turns from Southbound NW 82nd Avenue (Montrose) to Eastbound Oak Ln.	Completed - FY2018
1.4.1 Finalize and Adopt Complete Street Plan/Study for all Town Areas	Completed - FY2018
1.7.1 Feed County Bus System Thru Ride Sharing - Round 1	Completed - FY2018 (via FreeBee)
1.7.2 Provide On-demand Transportation Bus Service for Seniors	Completed - FY2018 (via FreeBee)
1.7.4 Increase Bicycle Trips through Bike sharing Program	Completed - FY2018
1.2.11 Resurfacing Miami Lakeway South from Lake Candlewood to NW 67th	Completed - FY2019

PROJECTS SUPPORTING: TRANSPORTATION



PROJECTS DESCRIPTION (NO ACTION OR DEFERRED)	STATUS
1.2.4 Create Direct Connection from Palmetto Frontage to Palmetto South (FDOT)	No Action
1.2.8 Add Traffic Light at NW 79th Ct & NW 154th Street	Per Mobility Study: Not to be Pursued
1.3.4 Relocate Guard Gate East of NW 82nd from NW 167th to NW 162nd	Per Mobility Study: Not to be Pursued



PARKS & RECREATION

Goal:

Enhance Signature Beauty and Park Landscape

Objectives:

- 2.1 Implement Beautification Master Plan
- 2.2 Enhance Resilience and Reliability and Reduce Visual Clutter of Miami Lakes Electrical Grid
- 2.3 Acquire and Develop New Parks
- 2.4 Improve Town Parks

Projects Status Summary (33 projects)
Parks & Recreation



11

Completed

4

In-Progress

17

Future

1

Deferred

33%

Completed

12%

In-Progress

52%

Future

3%

Deferred

PROJECTS SUPPORTING: PARKS & RECREATION



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
2.3.3 Develop Bridge Park Between Miami Lakes and Hialeah (Hialeah NW 154th Bridge Park/Bike Trails)	In-Progress: Construction (phase 1)	1QFY20 - TBD
2.1.15d Implement Reforestation Program at West Lakes Neighborhood - Phase 4	In-Progress: Grant Awarded	2QFY20 - TBD
2.4.1 Improve Miami Lakes Optimist Park (MLOP Master Plan)	In-Progress: Design Proposal Under Review	TBD
2.3.2 Develop PAR 3 Parcel	Pending Land Title Transfer	TBD
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
2.1.1 Improve Gateway at NW 154th Street and NW 57th Avenue.	Future Project	TBD
2.1.3b Improve Gateway at NW 154th Street and NW 77th Ct - Phase 2 - South space (ON HOLD Palmetto Project 2027)	Future Project	TBD
2.1.4 Improve Gateway at NW 67th Avenue and NW 138th Street	Future Project	TBD
2.1.5 Improve Gateway at NW 87th Avenue and NW 138th Street	Future Project	TBD
2.1.6 Improve Gateway at NW 87th Avenue and NW 170th Street	Future Project	TBD
2.1.7 Improve Gateway at NW 60th Avenue and NW 138th Street	Future Project	TBD
2.1.8 Improve Gateway at NW 57th Avenue and NW 138th Street	Future Project	TBD
2.1.10 Landscape Enhancement to Center Medians at NW 154th Street from NW 82nd Avenue to NW 60th Avenue	Future Project	TBD

PROJECTS SUPPORTING: PARKS & RECREATION



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
2.1.11 Improve Roadway and Intersection at NW 67th Av and Miami Lakes Dr (crosswalks and hardscapes)	Future Project	TBD
2.1.12d Improve Pocket Park: benches and waste bins - Phase 2 (40 parks)	Future Project	TBD
2.1.12e Improve Pocket Park: Signage - Phase 3 (40 parks - Final)	Future Project	TBD
2.1.13 Improve Pocket Park: Screening of Utilities (looking for sponsors)	Future Project	TBD
2.1.16 Implement Beautification Enhancements at Cul-de-sac (balance)	Future Project	TBD
2.2.1 Place Utility Lines Underground (2.00 miles) at NW 67th Avenue from Palmetto Expressway to Gratigny	Future Project	TBD
2.3.1 Develop Madden's Hammock Park - (includes assess opportunity of setting land aside pasture for Dairy Cows/integrity of the Town's seal)	Future Project	TBD
2.4.2 Improve Parking @ Royal Oaks Park	Future Project	TBD
2.4.4 Develop K-9 Cove Parking Lot	Future Project	TBD
PROJECTS DESCRIPTION (COMPLETE)	STATUS	
2.1.2 Improve Gateway at NW 154th Street and Palmetto Expressway (pavers, palm trees, landscape)t	Completed - FY2017	
2.1.3 Improve Gateway at NW 154th Street and NW 77th Ct - Phase 1 -North space	Completed - FY2017	

PROJECTS SUPPORTING:
PARKS & RECREATION



PROJECTS DESCRIPTION (COMPLETE)	STATUS
2.1.9 Improve Roadway and Intersection at Main Street and Bull Run (paver connections done)	Completed - FY2017
2.1.12 Improve Pocket Park: Signage - Phase 1 (28 parks)	Completed - FY2017
2.1.14 Implement Beautification Enhancements at NW 77th Ct and NW 154th Street (aka underpass beautification)	Completed - FY2017
2.1.15 Implement Reforestation Program at West Lakes Neighborhood - Phase 1 (NW 89th Avenue from NW 146th Terr. to NW 153rd Street)	Completed - FY2018
2.1.15b Implement Reforestation Program at West Lakes Neighborhood (Neat Street) - Phase 2	Completed - FY2018
2.1.15c Implement Reforestation Program at West Lakes Neighborhood - Phase 3	Completed - FY2019
2.1.12c Improve Pocket Park: Signage - Phase 2 (40 parks)	Completed - FY2019
2.4.3 Redevelop SW Vacant Parcel @ Royal Oak Park for Passive Community Use	Completed - FY2019
2.1.12b Improve Pocket Park: benches and waste bins - Phase 1 (28 parks)	Completed - FY2019
PROJECTS DESCRIPTION (DEFERRED OR NO ACTION)	STATUS
2.2.2 Place Utility Lines Underground at Lake Patricia and Lake Katharine	Voted (poll) - Not to be Pursued



ECONOMIC GROWTH

Goal:

Increase the Town of Miami Lakes' Brand Awareness so it Extends to all Offerings and Interactions

Objectives:

- 3.1 Increase the Town of Miami Lakes' Brand Awareness so it Extends to all Offerings and Interactions
- 3.2 Strengthen the TOML Relationship with Business Resource Organizations
- 3.3 Improve the Health and Vitality of Residents of all Ages thru Sports and Wellness
- 3.4 Develop New Ways to Promote Local Businesses
- 3.5 Develop Town Center District
- 3.6 Develop Dedicated Areas for Seniors
- 3.7 Develop a TOML Redevelopment Plans
- 3.8 Develop a TOML Economic Development Strategy

Projects Status Summary (18 projects)
Economic Growth



6

Completed

1

In-Progress

11

Future

0

Deferred

33%

Completed

6%

In-Progress

61%

Future

0%

Deferred

PROJECTS SUPPORTING: ECONOMIC GROWTH



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
3.6.1 Create Senior Center at Senior Village (Commerce Way) AKA: Senior Center Interior Build Up	Site Plans Approved - Pending Permits Submit	2QFY20 - TBD
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
3.1.3 Market Town as Hub for Life Science Businesses	Future Project	TBD
3.1.1b Establish and Maintain a Public-Private Partnership to Market the Town - Round 2 (FY18-19)	Future Project	TBD
3.2.1 Work with Chamber of Commerce to implement a Town Economic Development Strategy	Future Project	TBD
3.2.2 Work with Beacon Council Bureau to Implement a Town Economic Development Strategy	Future Project	TBD
3.3.1 Develop Healthy Miami Lakes Master Plan	Future Project	TBD
3.3.2 Develop Partnership Agreement with Health Providers and Private Sector	Future Project	TBD
3.3.3 Evaluate Changes to Land Use Code to Promote Wellness	Future Project	TBD
3.6.3 Create Senior Center at NW 87th Avenue & NW 154th Street	Future Project	TBD
3.7.1 Redevelop Planning Miami Lakes Drive from NW 82nd to Palmetto	Future Project	TBD
3.7.2 Redevelop Planning (zoning overlay) NW 151st and NW 153rd area	Future Project	TBD

PROJECTS SUPPORTING: ECONOMIC GROWTH



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
3.8.1 Develop Economic Development Master Plan	Future Project	TBD
PROJECTS DESCRIPTION (COMPLETE)	STATUS	
3.1.1 Establish and Maintain a Public-Private Partnership to Market the Town - Round 1	Completed - FY 2017	
3.1.2 Market Town to Businesses at ICSC in Orlando	Completed - FY 2018	
3.6.2 Improve Mary Collins Community Center (MCCC): Windows, Doors, and Roof	Completed - FY 2018	
3.3.4 Partner with Miami Dade County/Municipalities to Align Wellness Objectives	Completed - FY 2019	
3.4.1 Conduct Series of 'Pop Up' Events to promote Economic Development (e.g.: Restaurants, parks, crawls, public open spaces, food trucks, etc.)	Completed - FY 2019	
3.5.1 Complete Creation of Town Center District	Completed - FY 2020	



ENVIRONMENTAL SUSTAINABILITY

Goal:

Achieve Universal Environmental Sustainability in Public and Private Environments, Operations, and Infrastructure

Objectives:

4.1 Develop a Sustainability Action Plan

4.2 Deploy and Diffuse LED Technology Town-wide

4.3 Convert Town Facilities to Renewable Energy Sources

4.4 Improve Efficiency and Ecology of Storm Water Infrastructure

4.5 Maintain/Improve Quality of Town Lakes

4.6 Advocate for Green Towns

4.7 Convert TOML Fleet to Alternative Energy Sources

Projects Status Summary (37 projects)

Environmental Sustainability



9

Completed

3

In-Progress

25

Future

0

Deferred

24%

Completed

8%

In-Progress

68%

Future

0%

Deferred

PROJECTS SUPPORTING: ENVIRONMENTAL SUSTAINABILITY



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
4.4.4 Improve Drainage Performance on West Lakes Community - Phase 3 (sections B, C, D, and E)	In-Progress: Bidding	4QFY18 - 2QFY21
4.4.3b Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 2	In-Progress: Final Stage of Construction	3QFY19 - 2QFY20
4.7.1 Build Additional Charging Stations	In-Progress: Procurement	1QFY20 - TBD
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
4.1.1 Develop and Implement a Sustainability Action Plan	Future Project	TBD
4.2.2 Retrofit LEDs in Town Indoor Facilities	Future Project	TBD
4.2.3 Retrofit LEDs in Town Pocket Parks and Parking Lots Lights	Future Project	TBD
4.2.4 Coordinate LED Retrofit of MDC Lights on NW67th Avenue from NW167 St to NW138 St	Future Project	TBD
4.2.5 Coordinate LED Retrofit of MDC Lights on NW87th Avenue from NW167 St to NW 138 St	Future Project	TBD
4.3.1 Convert Town Hall to Renewable Energy Sources	Future Project	TBD
4.4.1 Develop Policy on Low Impact Development (LID) and Green Storm water Infrastructure in Town Code	Future Project	TBD
4.4.2 Develop and Implement Green Infrastructure Program	Future Project	TBD

PROJECTS SUPPORTING:

ENVIRONMENTAL SUSTAINABILITY



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
4.4.7 Drainage Improvement Project Commerce Way	Future Project	TBD
4.4.8 Drainage Improvement Project - Royal Oaks - 1st Addition	Future Project	TBD
4.4.9 Drainage Improvement Project - Royal Oaks - 6th Add.	Future Project	TBD
4.4.10 Drainage Improvement Project - Royal Oaks - 8th Add.	Future Project	TBD
4.4.11 Drainage Improvement Project - West Lakes Gardens	Future Project	TBD
4.4.12 Drainage Improvement Project - Miami Lakeway North (Southern)	Future Project	TBD
4.4.13 Drainage Improvement Project - West Lakes Gardens - 2nd Add.	Future Project	TBD
4.4.14 Drainage Improvement Project - Royal Lakes - 1st Add.	Future Project	TBD
4.4.15 Drainage Improvement Project - South of 154th	Future Project	TBD
4.4.16 Drainage Improvement Project - Alameda Northwest	Future Project	TBD
4.4.17 Drainage Improvement Project - NW 83rd Place	Future Project	TBD
4.4.18 Drainage Improvement Project - NW 166th Street	Future Project	TBD

PROJECTS SUPPORTING:

ENVIRONMENTAL SUSTAINABILITY



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
4.4.19 Drainage Improvement Project - NW 159th Terrace	Future Project	TBD
4.5.2 Perform Improvements to Outfalls to Address Water Quality Issues	Future Project	TBD
4.6.2 Develop Partnerships to Facilitate Financing for Sustainable Initiatives in Private Properties	Future Project	TBD
4.6.3 Evaluate Revenue Generating Opportunities from the Sale of Self-generated Energy	Future Project	TBD
4.7.2 Purchase/Secure Electric Vehicles (including Police cruisers)	Future Project	TBD
PROJECTS DESCRIPTION (COMPLETE)	STATUS	
4.2.1 Retrofit LEDs in Town-owned Streetlights (total 915 lights)	Completed - FY2017	
4.4.3 Stabilize Canal Bank at Miami Lakes Golden Glades South Canal - Phase 1	Completed - FY2017	
4.5.3 Assist in Establishment of Special Taxing Districts for Maintenance	Completed - FY2018	
4.6.1 Facilitate Private Sector Initiatives to Conserve or Self-generate - Solar United Neighbors Org. Workshop	Completed - FY2018	
4.2.7 Convert RO Parks to LED Lighting - Project	Completed - FY2019	

PROJECTS SUPPORTING:
ENVIRONMENTAL SUSTAINABILITY



PROJECTS DESCRIPTION (COMPLETE)	STATUS
4.2.6 Coordinate LED Retrofit of FPL-owned Streetlights (total 1011 lights)	Completed - FY2019
4.4.6 Improve Drainage Infrastructure at Lake Sarah/Hilda	Completed - FY2019
4.5.1 Conduct Lake Quality Assessment Study, including guidelines	Completed - FY2019
4.4.5 Improve Drainage Performance on Royal Oaks - Phase 1	Completed - FY2020



TRANSPARENCY & COMMUNICATION

Goal:
Achieve Better Communication,
Transparency and Public
Participation on all Issues

Objectives:

- 5.1 Connect Citizens and Employees with the Information They Need and Increase the Transparency and Accessibility of Data
- 5.2 Improve Communication of Town Residents
- 5.3 Increase Public Participation

Projects Status Summary (13 projects)
**Transparency and
Communication**



8

Completed

1

In-Progress

4

Future

0

Deferred

61%

Completed

8%

In-Progress

31%

Future

0%

Deferred

PROJECTS SUPPORTING:
**TRANSPARENCY AND
 COMMUNICATION**



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
5.3.3 Build Different Methodologies to Obtain Annual Satisfaction Feedback (aka: Yearly Survey)	In Planning	1QFY19-FY2020
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
5.1.4 Evaluate Revenue Generating Partnerships with Communication Providers to Enhance Receptivity/Connectivity at Town Parks.	Future Project	TBD
5.1.5 Develop and Implement a New Virtual City Hall (new website + ADA compliance)	Future Project	TBD
5.2.1 Incorporate Secure Data Points at all Major Parks	Future Project	TBD
5.3.2 Create a Citizen's Academy	Future Project	TBD
PROJECTS DESCRIPTION (COMPLETE)	STATUS	
5.1.2 Streamline Public Procurement Processes and Implement a Robust Platform (Public Purchase)	Completed - FY2017	
5.1.3 Expand Wi-Fi Capabilities Through Major Parks' Grounds	Completed - FY2017	
5.2.2 Create a Robust/Reliable Emergency Alert System Town Wide (MOU Approved April 2018 Council - Everbridge)	Completed - FY2017	
5.2.3 Install a Backup Power Generator System for City Hall to Ensure a Reliable Service and Communication with TOML Citizens	Completed - FY2017	
5.1.7 Develop and Implement a Strategic Planning Smart WebPortal "Imagine Miami Lakes 2025"	Completed - FY2019	

PROJECTS SUPPORTING:

TRANSPARENCY AND COMMUNICATION



PROJECTS DESCRIPTION (COMPLETE)	STATUS
5.1.6 Develop and Implement a Social Media Strategy	Completed - FY2019
5.3.1 Develop & Implement Civic Engagement Program for High School Students	Completed - FY2019
5.1.1 Develop & Implement an Open Data Financial Suit Application	Completed - FY2020



INNOVATION & PUBLIC SAFETY

Goal:
Achieve National Recognition as a "Model Town" for Creativity, Education, Innovation, Use of Technology, and Public Safety

Objectives:

- 6.1 Become a Town that Uses Information and Communications Technology to Enhance its Livability, Workability, and Sustainability
- 6.2 Ensure TOML is a Smart & Connected Community
- 6.3 Maximize Efficiency Thru the Continuous Evaluation of Sourcing Opportunities
- 6.4 Augment Educational Tutoring and Mentoring Programs
- 6.5 Audit/Analyze Underutilized Educational or other Facilities to Promote Efficient Use of Resources
- 6.6 Establish an All-Inclusive Town (Favoring Special Needs Education Centers and Facilities)
- 6.7 Rank in the Top 10 of the Safest Cities in Florida on the National Council of Home Safety Security List



Photo by: Juan Carlos Garcia

Projects Status Summary (18 projects)

Innovation and Public Safety



5

Completed

1

In-Progress

12

Future

0

Deferred

28%

Completed

6%

In-Progress

66%

Future

0%

Deferred

PROJECTS SUPPORTING:

INNOVATION AND PUBLIC SAFETY



PROJECTS DESCRIPTION (ACTIVE)	STATUS	TIMELINE START - END
6.5.1 Bob Graham - Evaluate use of Outdoor Athletics Fields.	In-Progress: Pending School Discussion	1QFY19 - TBD
PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
6.1.1 Develop a Comprehensive Smart Cities Strategic Roadmap Study	Future Project	TBD
6.2.1 Implement Monitoring Nodes on Streetlights	Future Project	TBD
6.2.2 Incorporate Sensors for Lights in Parks (561 lights)	Future Project	TBD
6.3.1 Catalog Feasible Outsourcing Functions/Services	Future Project	TBD
6.4.1 Partner with Library and School System to Expand Programs Availability	Future Project	TBD
6.4.2 Evaluate Alternatives to Improve Computer Literacy	Future Project	TBD
6.5.2 Analyze/Promote Efficient Use of Facilities: Miami-Dade Education Center - Gym, Tennis Courts, Auditorium and Cooking Facilities	Future Project	TBD
6.5.3 Analyze/Promote Efficient Use of Facilities: Barbara Coleman - Gym, Tennis Courts and Racquet Ball Facilities	Future Project	TBD
6.5.4 Analyze/Promote Efficient Use of Facilities: Tennis Courts at The Crossings	Future Project	TBD
6.6.1 Creation of Miami Lakes Autism Charter School	Future Project	TBD

PROJECTS SUPPORTING:

INNOVATION AND PUBLIC SAFETY



PROJECTS DESCRIPTION (FUTURE)	STATUS	TIMELINE START - END
6.6.2 Create Special Population Center for Developmentally Disabled Adults Similar to Hialeah's- Edgar J. Hall	Future Project	TBD
6.6.3 Establish Autism Shines in Miami Lakes	Future Project	TBD
PROJECTS DESCRIPTION (COMPLETE)	STATUS	
6.3.2 Begin Administration (transferring) of Special Taxing Districts	Completed - FY2018	
6.3.3 Enter Interlocal/Agreement(s) to Provide Service(s)	Completed - FY2018	
6.3.4 Creation of New Taxing Districts to Handle Maintenance for HOAs	Completed - FY2018	
6.7.1 Pursue Alternatives and Funding Sources to Provide Additional Security at TOML Local Schools	Completed - FY2018	
6.1.1b Develop a Miami Lakes SMART Mobility and Future Technology Transportation Study - TPO	Completed - FY2019	



THIS STRATEGIC PLAN WAS DEVELOPED THROUGH THE INVOLVEMENT OF RESIDENTS, OUR MAYOR AND TOWN COUNCIL, EMPLOYEES, PARTNERS, AND SUBJECT MATTER EXPERTS WHO CONTRIBUTED TO GENERATING OUR OBJECTIVES, STRATEGIES, AND OUTCOMES. OUR DEEPEST GRATITUDE TO ALL OF YOU!

**THANK
YOU!**



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2025

TO TRACK OUR PROGRESS AND LEARN MORE ABOUT OUR STRATEGIC MANAGEMENT PLAN VISITING US ONLINE AT:

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QUESTIONS, COMMENTS, SUGGESTIONS OF IMPROVEMENT ABOUT THIS REPORT? PLEASE CONTACT OUR OFFICE OF STRATEGIC PLANNING, PERFORMANCE, AND INNOVATION AT: IMAGINEMIAMILAKES2025@MIAMILAKES-FL.GOV



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...growing beautifully!