

Town of
Miami Lakes
Florida



Annual Report 2013/14





2013/14 ANNUAL REPORT

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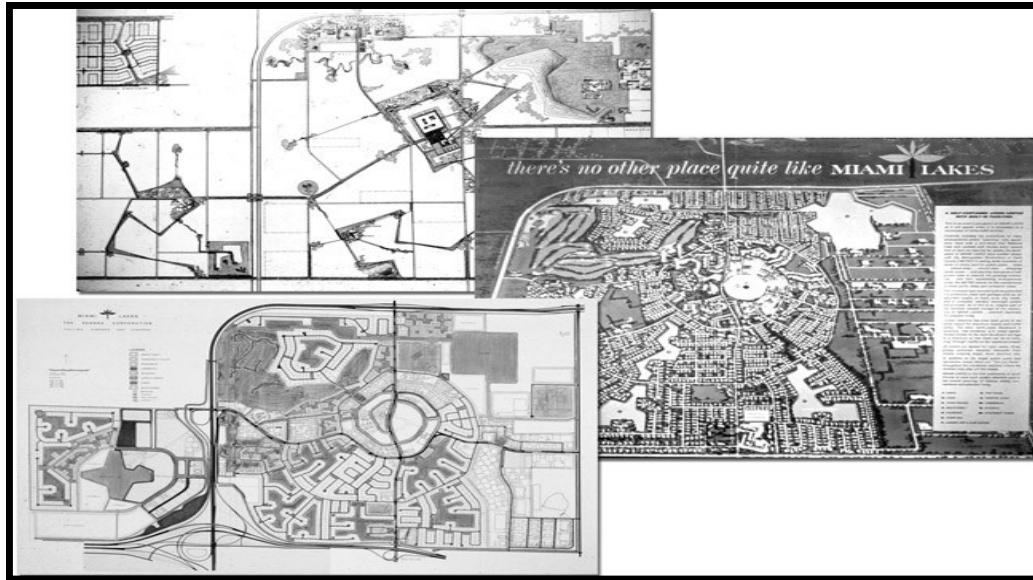
TOWN MANAGER'S MESSAGE



Town Manager
Alex Rey

As required by the Town Charter, I am responsible for preparing an annual report to be made available to the Town's residents outlining the accomplishments over the last year and the status of all major areas of responsibility. This report covers the period from October 1, 2013 to September 30, 2014.

Although I am presenting this report, the successes over the last year are the result of the joint efforts of our elected officials, our diligent staff, and every one of our residents who participates or volunteers in any fashion for the benefit of the Town. As you will see throughout this report, Miami Lakes is in great financial and operational condition, and has accomplished many achievements over the last year. Some of the most important accomplishments include opening 87th Avenue and 154th Street, completing the West Lakes A Drainage Project, adopting a Beautification Master Plan, transitioning the School Crossing Guard Services from Miami Dade County, obtaining a Class 5 rating within the Building Department which resulted in a 25% discount in Flood Insurance to all Town residents, implementing a Parks Reservation System, implementing a Quarterly Performance Report, implementing an E-Reader Lending Program, developing an IT Master Plan, and securing state funding of \$1,300,000 through the legislative process, as well as \$600,000 from FEMA for a downtown project.



Overview

Miami Lakes was incorporated on December 5, 2000. It is one of the 35 municipalities in Miami-Dade County, Florida. Conveniently located just 16 miles north of Downtown Miami and only 10 miles from Miami International Airport, our Town is home to approximately 30,000 residents. The Town encompasses about 6.8 square miles, bound by NW 170th Street and the Palmetto Expressway (SR 826) to the north, NW 138th Street to the south, NW 57th Avenue (Red Road) to the east, and Interstate 75 to the west.

Miami Lakes: Today and Tomorrow

Over the last 40 years, Miami Lakes has progressed from a dream on paper to a reality. This vibrant community is nationally recognized as one of the best examples of unique and innovative town planning. Land use in the Town is predominantly low-density. The next most prevalent uses are light industrial and office parks comprising 13% of the Town's area, and lakes and canals making up about 11%. The population of the Town of Miami Lakes has grown to 30,571 residents and it currently ranks 12th in population size within Miami-Dade County, within the middle of the range for city size. Comparable cities include Coral Gables on the high end of the population spectrum and Pinecrest on the lower end. The Town of Miami Lakes' residential component is essentially built out with only a handful of parcels that are undeveloped.

FORM OF GOVERNMENT



The Town of Miami Lakes has adopted, through the Charter, a “Mayor-Council-Manager” form of government.

The Town Council is vested with all legislative powers of the Town. The Council consists of the Mayor and six members, four Residential Councilmembers and two at-large. The Mayor’s seat is elected at-large for a four-year term. As defined in the Town’s Charter, the Mayor shall preside at meetings of the Council and be a voting member of the Council.

In addition, the Mayor shall have the following specific responsibilities:

- ◇ To recommend the appointment of a Town Manager to the Council.
- ◇ To present State of the Town and budgetary addresses annually.
- ◇ May create and appoint, subject to Council approval, committees of the Council which may include non-Council members (The members of each committee shall select a chair).
- ◇ To be recognized as head of the Town government for all ceremonial purposes, for purposes of military law, and for service of process.
- ◇ To be designated the official that represents the Town in all dealings with other governmental entities.
- ◇ To execute contracts, deeds and other documents on behalf of the Town as authorized by the Council.

Elected Officials

Pursuant to the Town Charter, the Council legislative duties include the following:

- ◆ Adopt or amend an administrative regulation or establish, alter or abolish any Town office, department, board or agency.
- ◆ Establish a rule or regulation, the violation of which carries a penalty.
- ◆ Levy taxes or appropriate funds.
- ◆ Set services or user charges for municipal services or grant administrative authority to set such charges.
- ◆ Authorize the borrowing of money.
- ◆ Convey or lease or authorize by administrative action the conveyance or lease of any lands of the Town.
- ◆ Mend or repeal any ordinance previously adopted.
- ◆ Adopt an Annual Budget.



Wayne Slaton
Mayor



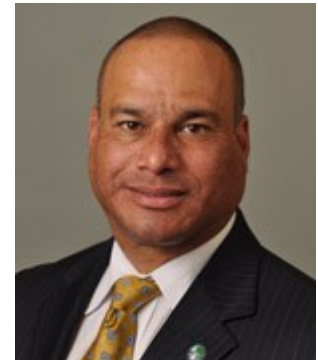
Manny Cid
Vice Mayor



Tim Daubert
Councilmember



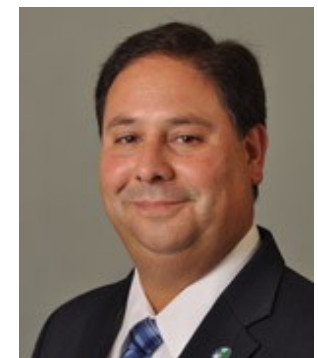
Tony Lama
Councilmember



Ceasar Mestre
Councilmember



Frank Mingo
Councilmember



Nelson Rodriguez
Councilmember

FINANCIAL OVERVIEW

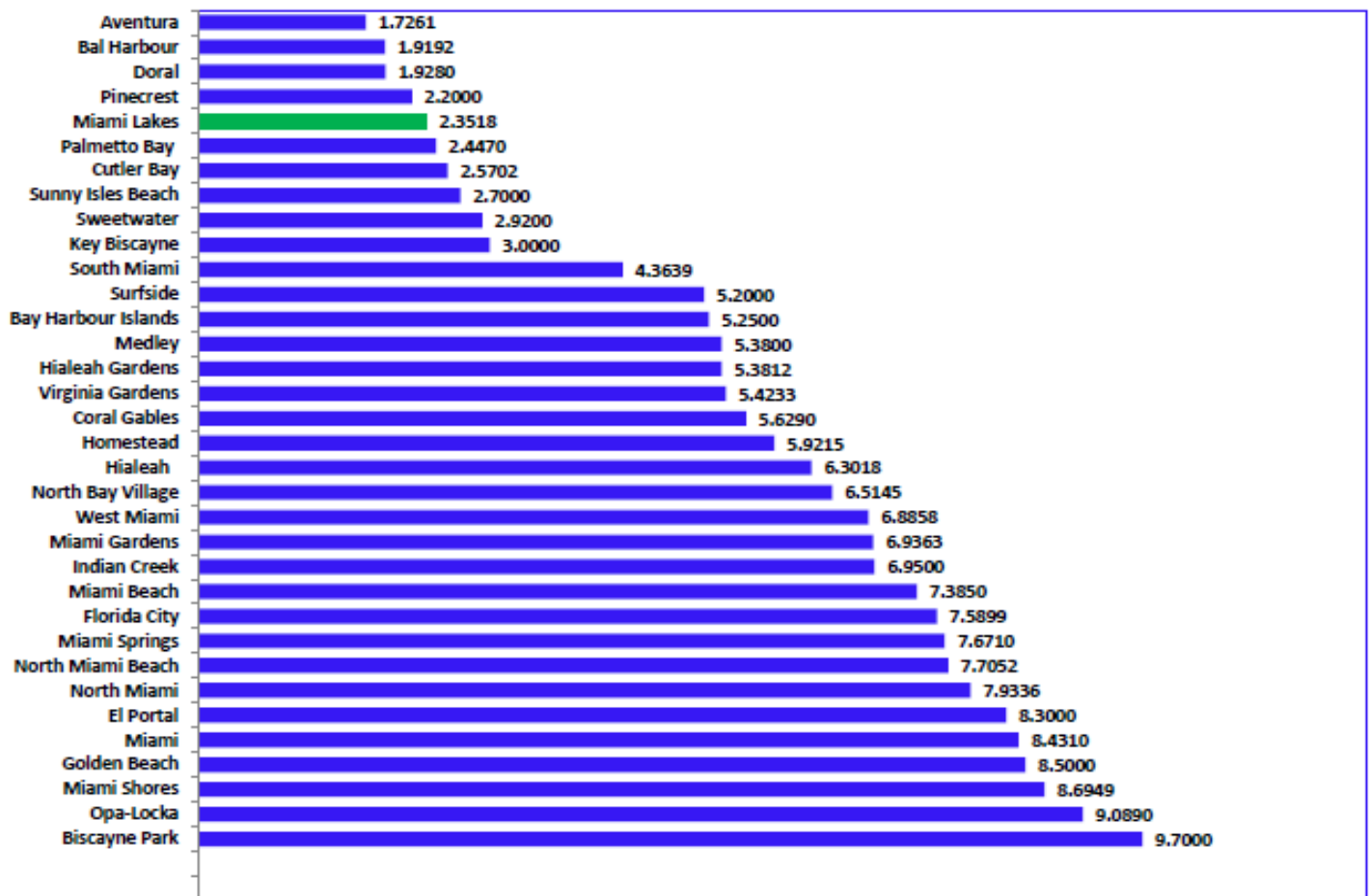
The Town of Miami Lakes is in excellent financial condition, as recognized by the Town’s external auditors upon the completion of the FY2014 financial condition test. The Town’s conservative financial management approach has allowed our municipality to maintain an AA rating with a stable outlook from Fitch Ratings’ most recent review.

The Finance Department will continue to strive for embracing technology in enhancing government transparency by providing more frequent key financial data on the Town’s website, such as check registers, performance reports, etc. To do so the Finance Department is committed to maximizing the full potential of our Tyler Product: MUNIS Financial Management System.

The Town of Miami Lakes crossbreed method of governance to use employees and outside contractors in order to maintain high levels of service at a low cost, has allowed our municipality to consecutively maintain one of the lowest millage rates in the County, without sacrificing levels of services.

The Town’s low tax rate (2.3518) ranks 5th amongst all of the cities in Miami-Dade County in the millage rate they impose on property values, which is the main source of funding for local governments. 2014 Taxable property values was \$2,574,960,124, an increase of 2.6% from the prior year.

2013 Adopted Millage Rates for Miami-Dade County Municipalities



FINANCIAL HIGHLIGHTS FOR FISCAL YEAR 2013/14

- At the close of the Fiscal Year the assets of the Town exceeded its liabilities by \$42.2 million (net position). Of this amount, \$7.9 million (unrestricted net position) may be used to meet the Town's ongoing obligations to citizens and creditors.
- The Town's total net position increased by \$1.9 million over the last fiscal year. This increase is attributable to excess revenues over expenses for 2014. Net position of business-type activities increased by \$874 thousand and net position of the Town's governmental activities increased by approximately \$1.03 million. Transfer of funds between the capital project fund and the business-type activity (\$804 thousand) accounted for the increase in the business-type activity. The increase in the Town's governmental funds resulted from the excess of revenues over expenditures.
- As of the close of the current fiscal year, the Town governmental funds reported combined fund balances of \$13.2 million, a decrease of \$799 thousand in comparison with the prior year. Approximately \$4.8 million, or 36% of the ending fund balances amount is available for spending at the governments discretion (unassigned fund balance). The decrease is attributable to the allocation of funds for the purpose they were saved, for pay as you go capital park projects.
- At the end of the current fiscal year, the fund balance for the general fund was \$4.9 million or 33% of total general fund expenditures. The unassigned fund balance for the general fund was \$4.8 million or 32% of total general fund expenditures. Non Spendable fund balance was \$118,803, less than 1% restricted fund balance for the general fund. These designations are in compliance with the Town's fund balance and financial policies as explained in the notes to the financial statements of the 2014 Comprehensive Annual Financial Report.
- Total cost of all of the Town's governmental activities increased by \$109 thousand or .6%
- The Town's debt decreased by \$100,000 due to payment of principal on Special Obligation Bond, Series 2013 that was issued for 87th Avenue Roadway Improvement.

ECONOMIC DEVELOPMENT

The Town

The Town is approximately 94%+/- built out, with only a small portion of the land remaining vacant and undeveloped. As a result, the Town's current and long-term planning efforts have shifted from a primarily growth-management-related role to a larger focus on economic development and redevelopment. This trend is anticipated to continue over the next ten years.

In an effort to assist and promote the continued viability and occupancy of the Town's commercial and industrial areas the Town's Administration, Planning, Zoning and Building staff coordinate regularly with local realtors, business owners, developers and property owners to assist in the streamlining of regulatory processes to remove barriers or impediments to quality development or redevelopment in accordance with the Town's requirements. These types of activities are essential to encourage and assist new business owners and perspective developers to choose Miami Lakes as their home.

Accomplishments

- www.MiamiLakesMarketplace.com : The Town launched the local business directory in both web and mobile application formats. Free to Miami Lakes businesses, businesses have the ability to manage their page and presence on the Town's website site to include photos of new merchandise, services or menu items, upcoming events, available job opportunities, and coupons.

Residents and visitors are able to search using keywords like "pizza" or "dentist". The interactive mapping portion will then bring up all the local business within that category, and provide driving and walking directions. Residents also have the opportunity to sign up for weekly coupon and job opportunity updates.

- www.Miamilakes-fl.gov/properties : The Town of Miami Lakes also recently implemented the new Property Search Portal on the Town's website: www.miamilakes-fl.gov/properties. The portal allows users to identify zoning districts, search available commercial properties for lease or sale, add commercial properties for lease or sale (for brokers and realtors), and search property records for existing properties in Miami Lakes. The portal also provides data on zoning restrictions demographics, consumer spending trends, traffic counts, and labor force statistics which are key indicators for businesses when looking to relocate or expand.

The website helps prospective business owners streamline their property search while simultaneously helping our local realtors to better market their listed properties at no cost. Prospective businesses are able to save countless time to see exactly where in the town the new business can be located due to the zoning code, and what properties area available that meet their criteria.

- Development of Town Center Parking Ordinance, which provides for the improvement of on-street parking spaces in the Town Center area, and allows those improved spaces to be counted towards required. This is a significant benefit for business owners in the area.
- The Town made efforts to strengthen and form new relationships with the Miami Lakes Chamber of Commerce and the Beacon Council to promote Miami Lakes as a viable and great location to open, relocate or expand your business.
- The Town is committed to promoting continued growth and expansion of the business community and is equally committed to retaining and supporting our current business base. In an effort to show our appreciation, the Town alongside its Economic Development Committee has established a Business Welcoming Committee. The program is designed to assist Miami Lakes businesses and provide companies with the opportunity to let us know how the Town can further assist in their business endeavors.
- The Town also coordinates Ribbon Cutting and Grand Opening ceremonies to welcome new businesses and organizations to our area, and have participated in multiple events such as “Painting with a Twist”, “UM/NSU Center of Autism”, Walgreens Support and Call Center, All-Art Picture Framing, and many others.

The following are new developments from this past fiscal year:

- Chevrolet showroom and a new Chrysler showroom at the Miami Lakes Automall.
- Hyundai Dealer has obtained a permit for interior and exterior alterations.
- The Florida Lottery opened a payout facility and offices with an interior build out of approximately 8,000 sq ft.
- Spectrum Brands had an interior alteration with approximately 15,000 sq ft.
- Cummins Power South has been issued a permit for a new distributorship building with a approximately 27,000 sq ft.
- A new 3 story building Institute for Children and Family’s building is in for permitting, it will have approximately 33,000 sq ft.
- Bank United has obtained a permit for a large interior alteration to add a cafeteria of approximately 7500 sq ft. They are currently under a temporary certificate of occupancy (TCO).
- The construction of the new Fire Station is underway and should be completed early next year. Promise Hospital construction is also being completed and should be done within the first 6 months of next year.

PUBLIC SAFETY: POLICE

The Town of Miami Lakes Police services are delivered by the Miami-Dade Police Department via an Interlocal Agreement. The Town contract is contingent of 49 police personnel. The Town continues to be one of the safest places to live in the State, having a response time under 6 minutes. Over the last couple of years, crime in Miami Lakes has been declining and last year was no exception, as depicted in the table below:

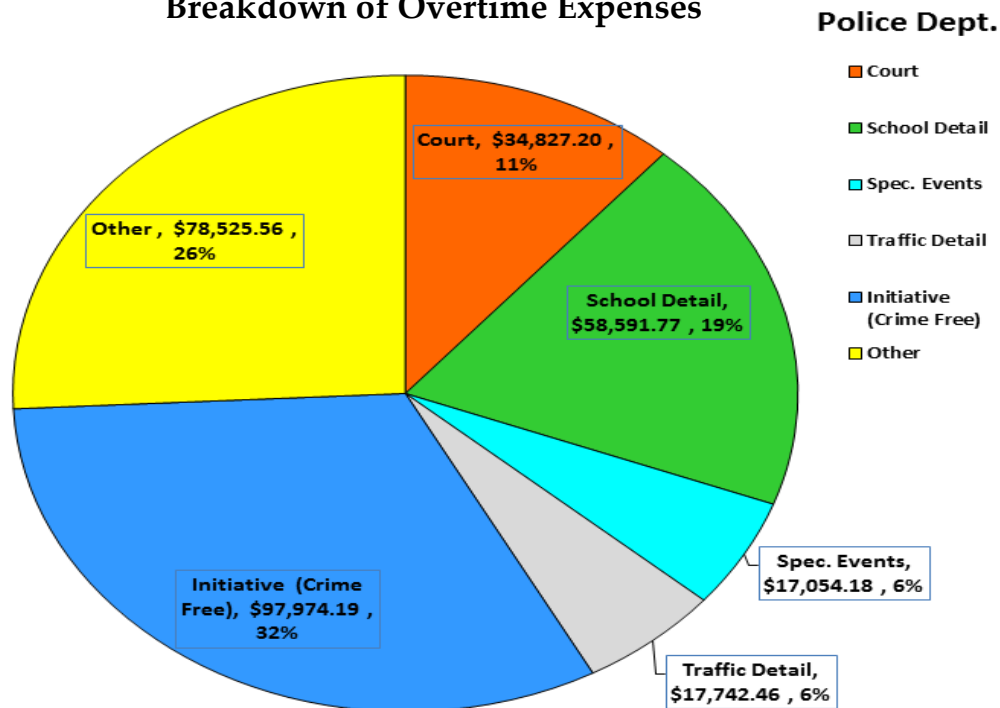


MIAMI DADE POLICE DEPARTMENT CAS Compstat Targeted Crimes Year To Date - 74Y Date Range: Jan 01, 2014 - Sep 30, 2014

095 - TOWN OF MIAMI LAKES

	2013 LYTD	2014 YTD	YTD % Change	Difference
01 Homicide	0	1	/0	1
02 Forcible Sex Offenses	0	2	/0	2
03 Robbery	9	4	-55.56%	-5
04 Larceny (Over)	117	113	-3.42%	-4
05 Auto Theft	38	41	7.89%	3
06 Burglary Commercial	9	13	44.44%	4
07 Burglary Residential	61	63	3.28%	2
08 Aggravated Assault	4	6	50.00%	2
09 Aggravated Battery	1	3	200.00%	2
TOTAL:	239	246	2.93%	7

Breakdown of Overtime Expenses



TOTAL: \$304,715.36

PUBLIC SAFETY: MIAMI-DADE FIRE DEPARTMENT

MDFR is considered one of the most elite Fire Rescue departments in the country and is recognized around the world for its exemplary service. During calendar years 2013 and 2014, MDFR dispatched 9,848 units to 6,210 emergency calls received from the Town of Miami Lakes. Table I depicts incidents MDFR responded to within the Town during this time period.

Table I
MDFR Responses to the Town of Miami Lakes
Calendar Years 2013 and 2014

Call Type	Incidents			
	2014	MDFR* Average Response Time	2013	MDFR* Average Response Time
Life Threatening	1,907	6:45	1,671	6:32
Non-Life Threatening*	802	7:28	735	7:01
Structure & Other Fires	381	7:17	400	6:56
Other Miscellaneous*	177	13:26	137	10:39
Total	3,267	7:23	2,943	6:55
Total Units Dispatched	5,186		4,662	

The Town is primarily served by MDFR’s Miami Lakes Station 1, and Miami Lakes West Station 64 which provided 86% of the responses into the Town during 2014.

Table II
MDFR Stations/Units responding into the Town of Miami Lakes
Calendar Years 2013 and 2014

Responses Provided By:	2014		2013	
	Incidents	%	Incidents	%
Station 1 - Miami Lakes	1,782	55%	1,606	55%
Station 64 - Miami Lakes West	1,008	31%	914	31%
Station 44 - Palm Springs North	297	9%	264	9%
Other Stations	180	5%	159	5%
Total	3,267	100%	2,943	100%

Within the Town of Miami Lakes, MDFR has two (2) stations; one (1) rescue; and two (2) suppression units, one of which is an ALS Engine and one 60-foot ALS Aerial.

Table III
MDFR Stations Within One Mile of the Town of Miami Lakes

Name	Mile to Town of Miami Lakes	Apparatus	Staffing
Station 64 - Miami Lakes West 8205 Commerce Way	0.00	ALS Engine - 1	2 FF/PA RA 2 FF/EMT
Station 1 - Miami Lakes 16699 NW 67 Avenue	0.00	60' ALS Aerial - 1 Battalion Chief -1 Rescue - 1	2 FF/PA RA 2 FF/EMT 1 FF/ PA 3 FF/PA RA
Station 44 - Palm Springs North 700 NW 186 Street	0.94	ALS Engine - 1 Rescue - 1	2 FF/PA RA 2 FF/EMT 3 3 FF/PA RA

Fire Rescue Station 64

On October 29th, 2013, a ground breaking ceremony was held to kickoff the construction of the new fire station located just south of Miami Lakes Drive on N.W. 77th Court. The station will be a two-story 13,512-square foot, and will accommodate 12 firefighters. The facility will be the second Miami-Dade Fire Rescue station to receive the Leadership in Energy and Environmental Design (LEED) Silver Certification. The new station will improve the response time for emergencies on the west side of Miami Lakes.



NORTH AND WEST RENDERINGS



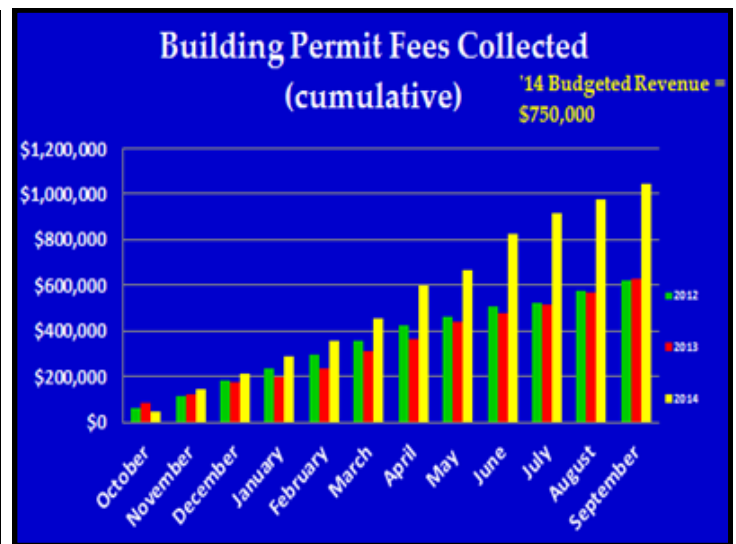
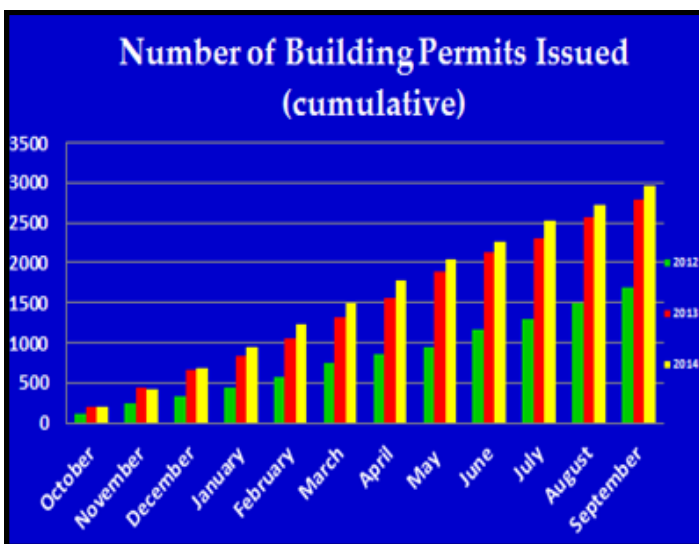
BUILDING DEPARTMENT



The Building Department provides customer-friendly services including review, processing, issuance and inspection of building permits and assurance that construction in the Town complies with the provisions of all applicable codes. The Building Department has continued to work on enhancing services overall to better serve the residents and businesses of the Town of Miami Lakes. Below are the major accomplishments from 2013-14.

- The Town of Miami Lakes Building Department software continues to grow and create more functions for our applicants. Permit process can be initiated online and the department continues to expand this functionality. Residents and business owners can now view and track their permitting process as well as schedule and view inspections results. This software continues to improve efficiency and we are continuing to expand more online services.
- At the suggestion of one of our residents, the department is currently recording documents electronically to the Miami-Dade Clerk of the Courts. We are recording small documents electronically for our residents and business owners, removing the need to go to downtown Miami to record items pertaining to permits such as Notice of Commencements, Covenants and Declarations of Use.
- We are now sending all permits requiring Miami Dade County Fire, DERM, WASD, and Impact Fees, electronically via the Miami Dade County Concurrent Plan review Process. We have seen a quicker turn around time and have reduced the need for our applicants to go to Miami Dade County. We are working with Miami Dade County to expand these services to include Certificate of Use. Once this has been accomplished we can then be a true “One Stop Shop”.
- The Building Department is continuing with an on-going project to ensure that any outstanding permits are closed properly ensuring the safety and well-being of residents and business owners of the Town.

- Scanning of all permits and plans into a Records Management Program is 100% complete. All new permits and documents are scanned in house on a daily basis. Having records available electronically reduces paper and facilitates the locating of files and permits in an expeditious manner.
- The National Flood Insurance Program (NFIP) offers discounted flood insurance premium rates to communities who engage in floodplain management activities that exceed the minimum NFIP requirements. The NFIP uses a Community Rating System (CRS) to determine the percent of discount awarded to the community. The Town’s Building Department is one of very few in South Florida to obtain a Class 5 rating, which translates into a 25% discount in Flood Insurance to all Town of Miami Lakes residents.
- The processing time for residential permits is at an average of 5 business days and commercial permits are at 8 business days, depending on the scope of work of the project.
- The Department has reduced the number of pending applications by sending out reminder notices to property owners.
- In Fiscal Year 2013-14, the building department issued 2,951 permits



- The increase in permit activity may be attributed to the following new developments:
 - * Chevrolet showroom and a new Chrysler showroom at the Miami Lakes Automall.
 - * Hyundai Dealer has obtained a permit for interior and exterior alterations.
 - * The Florida Lottery opened a payout facility and offices.
 - * Spectrum Brands had an interior alteration with approximately 15,000 sq ft.
 - * Cummins Power South has been issued a permit for a new distributorship building.
 - * A new 3 story building Institute for Children and Family’s building.
 - * Bank United has obtained a permit for a large interior alteration to add a cafeteria.
 - * The construction of the new Fire Station is underway and should be completed early next year.
 - * Promise Hospital construction is being completed and should be done within the first 6 months of next year.

COMMUNITY & LEISURE SERVICES

The Community and Leisure Services Department oversees the operation and maintenance of the Town's 101 parks, right-of-ways, median green spaces, six lake-front beaches and its urban tree canopy. The parks are open seven days a week and feature a variety of amenities for residents of every age and lifestyle including: lighted sports fields, basketball courts, tennis courts, jogging trails, exercise stations, tot lots, shaded playgrounds, passive areas and covered pavilions/picnic tables. The Department also organizes family and individual recreation programs along side special events for all ages and abilities to enhance the quality of life for our residents.

- Named Playful City USA—5th consecutive year.
- Named Tree City USA—7th consecutive year.
- Received the Growth Award—5th consecutive year.
- A Town-wide Beautification Master Plan was adopted establishing standards for beautification of urban landscape and for the Town's major corridors.
- 43 community programs previously instituted have been running seamlessly and at full capacity.
- Veterans Memorial Project located at Town Hall successfully completed in accordance with Miami Dade County "Art in Public Places" requirement.
- The Town's three entry features have been revitalized to include marble tile, painting, upgrades to the fountains pump systems and artificial decorative rock pump housings.



7th Consecutive Year Receiving the Tree City USA Award



Veterans Memorial Project Completed at Town Hall



One of three newly renovated entry features around Town (154th and Palmetto Expressway)

- A successful Flag Football league was started by the Optimist Club, with games being played at Royal Oaks Park and practices being conducted at Miami Lakes Optimist Park.
- Tree Trimming program led to more than 4,800 trees trimmed .
- The Town has acquired through a lease with FDOT two parcels planned for future development to include trails and a dog recreation area.
- Substantial improvements have been made at Park West, which include upgrades to the playground, exercise stations, pathway and pathway lighting. Along with the opening of "Pavilion B" being added to the rental options.
- Renovations at the Mary Collins Community Center to include additional classroom/meeting space and storage area.
- Implementation of "E-Track" for site rentals and program registration.
- Three additional parks previously owned by FDOT and a Home Owners Association were transferred to the Town. Renovations have begun to improve existing conditions to meet Town standards.
- Received a grant from Florida Department of Elder Affairs for first intergenerational art collaborative, a partnership between Elderly Affairs Committee and Youth Activities Task Force.



Refurbished exercise stations & pathways at Park West



Park West Pavilion B is now available for reservation



P91, a pocket park formerly owned by a Home Owners Association now transferred to the Town

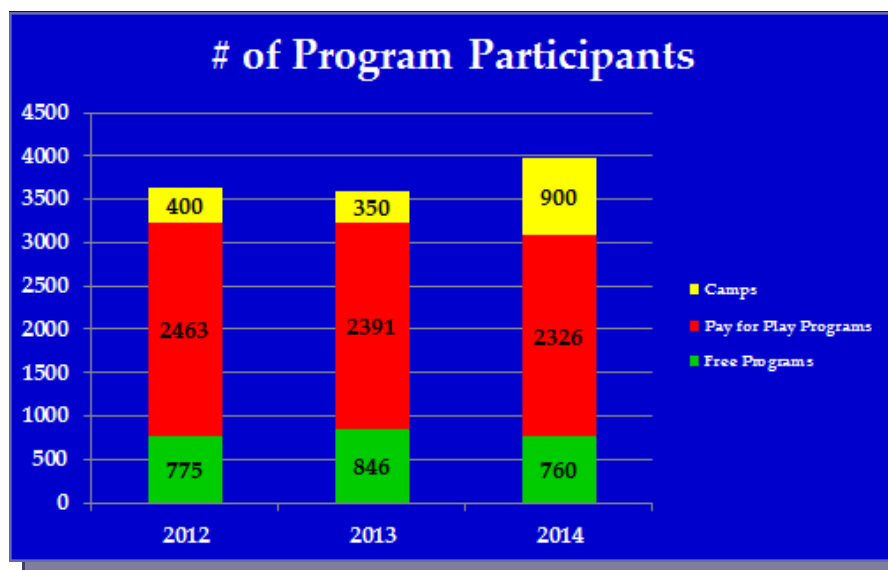
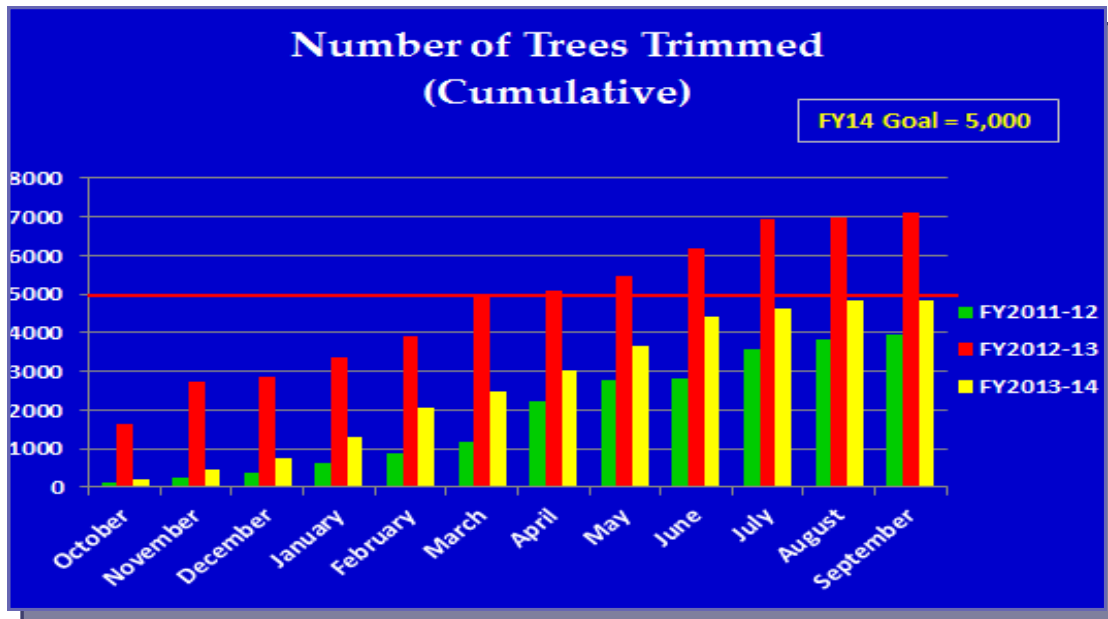
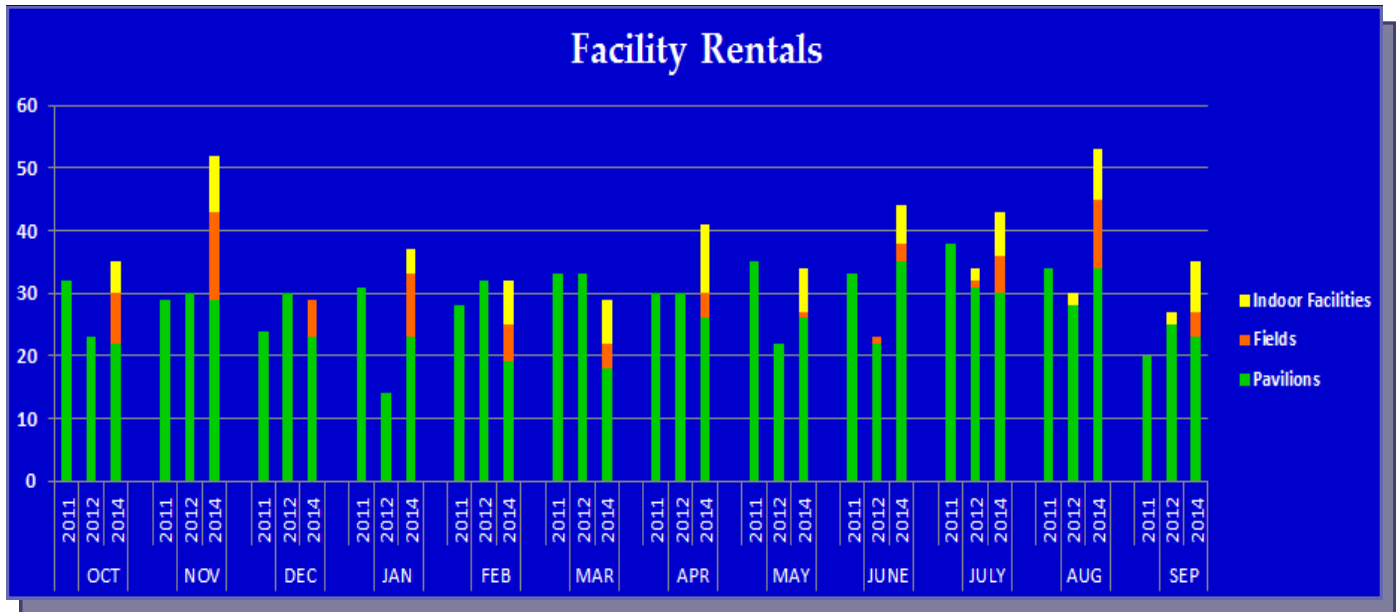
- All athletic programs have experienced an increase in participation.
- A Town-wide Beautification Master Plan was adopted establishing standards for beautification of urban landscape and for the Town’s major corridors.
- Successfully transitioned school crossing guard operations from Miami-Dade County to the Town. Providing crossing guards at Miami Lakes K-8 and Bob Graham Education Center (pictured below).
- The athletic fields at Royal Oaks Park have undergone major upgrades to include deep tine aeration, verticutting, and core harvesting to encourage new growth.
- Implemented Town’s E-reader Lending Program.
- Approximately 50 events were held that include the 34th Annual Veteran’s Day Parade, Spring Fling Easter Egg Hunt, 4th of July Concert and Fireworks Show.



Fishing Clinics for the Public at Miami Lakes Marina
(Located at Miami Lakes Optimist Park)



From left to right: Supervisor, Dario Martinez, Julio Sanchez, Sigifredo De La Cruz, Ada Zamora, Stuart Fleitman, Gary Cardenas, Mercedes Delgado, Carmen Rodriguez



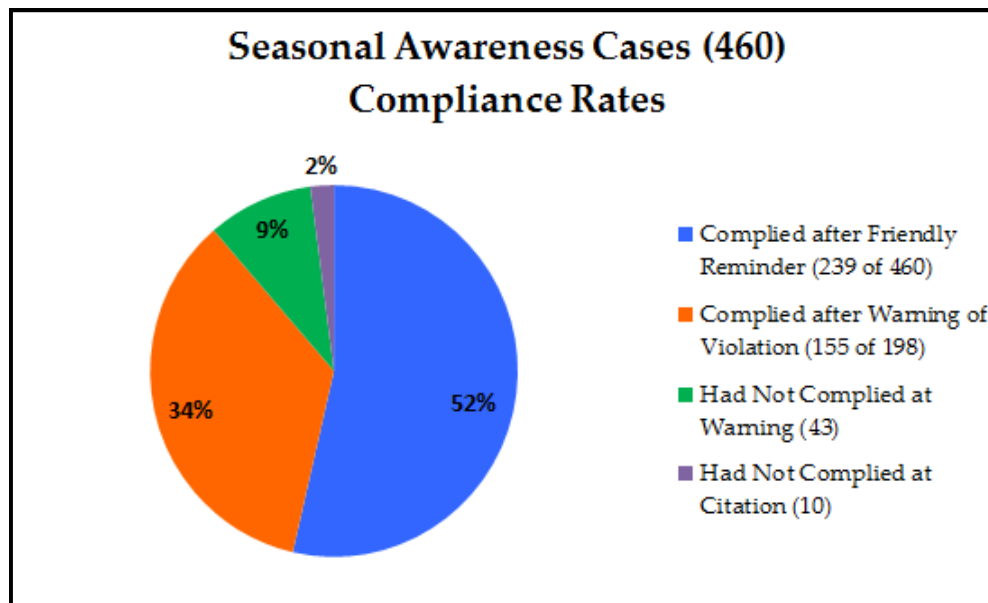
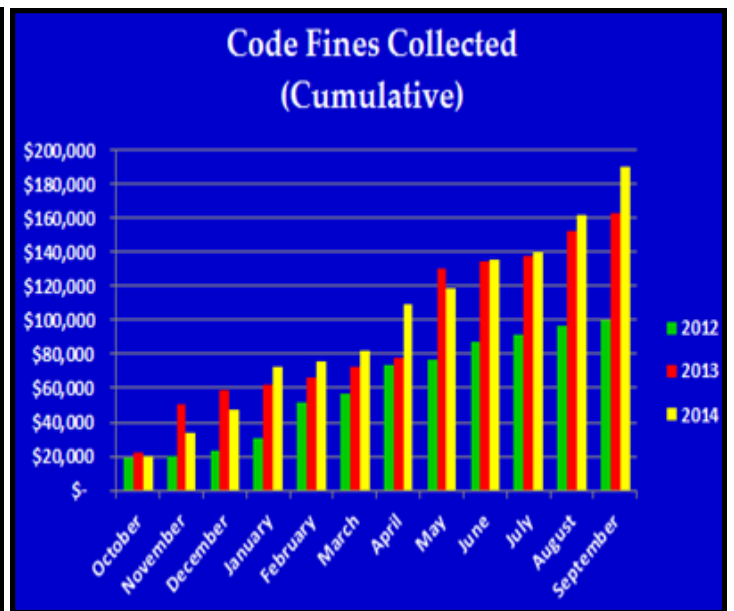
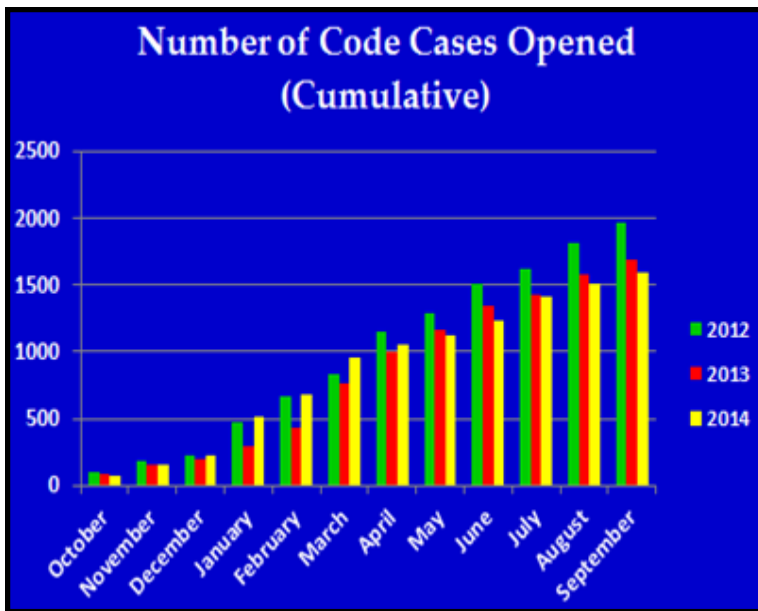
NEIGHBORHOOD SERVICES



The primary goal of the Neighborhood Services Department is to preserve the unique community feel and character of Miami Lakes through visionary land use planning, code enforcement and awareness initiatives. Neighborhood Services staff works closely with residents and businesses to preserve those built and natural assets which define the Town. Significant accomplishments from this past year include:

- Completed the implementation of the Geographic Information System (GIS) to increase efficiency and effectiveness.
- Developed interactive mapping tools to facilitate HOAs, residents and businesses' understanding of the Town.
- Automated the Business Tax Receipt (BTR) renewal process enabling business owners to renew their BTR online.
- Developed lake water quality best practices for residents and local landscapers. Stormwater drainage projects are underway to improve runoff systems to preserve the Town's lake water quality.
- Implementation of the Newsrack Ordinance effectively eliminating unsightly newsstands.
- Implementation of the Town's False Alarm Reduction Program (FARP) to alleviate Police resources allowing officers to focus on more crime busting.
- Launched a snipe sign campaign that nearly eliminated these promotional signs littering our landscaped medians and swales.
- Developed monitoring systems of abandoned homes to increase the maintenance cycles for these potential eyesores.
- Duck Awareness campaign including 'No Feeding' signage resulting in the reduction of duck street crossing fatalities and the bird's peaceful cohabitation with Town residents
- Prepared the Official Zoning Map for adoption by the Town Council, the first time the Town has adopted a zoning map of its own.

- Prepared Phase I of the Land Development Code (LDC) Update, which reorganized remaining portions of the Miami-Dade County Zoning Code adopted upon incorporation into the Town’s LDC format.
- Prepared Phase II of the Land Development Code (LDC) Update, which modernized the portions of the LDC dealing with commercial and industrial development, to better meet today’s needs and foster economic development in the Town.
- Increased ridership on the Miami Lakes Moover transit service by approximately double from one year earlier.
- Completed the Commute Trip Reduction Plan (CTRP), with various strategies to alleviate congestion on the Town’s roadways.
- Reformed the process for providing posted and mailed notice of zoning applications, substantially reducing costs and time delays for applicants.



TRANSPORTATION AND INFRASTRUCTURE



The Town of Miami Lakes Public Works and Capital Improvements Projects Department (PW & CIP) provides for the design, construction, and management (reviews and inspects) for all public projects. The department maintains streets, sidewalks, storm drainage facilities, street name signs and street lights. In addition, Public Works coordinates with utility companies for work within the Right of Way.

The Town has made significant strides in funding its long standing CIP Department. Accomplishments include:

- Initiated a Town-wide pressure cleaning program with the goal of enhancing the aesthetic appearance of the Town.
- Completion of the NW 83rd drainage project which included approximately 500 linear feet of French Drain to alleviate flooding issues in the area.
- Completion of NW 87th Ave and NW 154th St at the end of 2013. Along with this project, the Town constructed two additional lanes along NW 154th Street between 84th Avenue and 89th Avenue with sufficient storm drainage capacity to resolve flooding conditions and connection to the drainage system on NW 154th Street.
- West Lakes A Phase I Drainage project was successfully completed along NW 89th Ave between NW 138th St and NW 146th St. The project included necessary improvements to the drainage system by way of exfiltration trench, additional manhole, catch basins and outfall, roadway resurfacing, and striping. Also at the end of NW 89th Ave the roundabout was upgraded with additional planting of new sod and plants.
- Completion of Optimist Park Drainage Improvement which consisted of the abandonment of all septic tanks near water bodies as per Miami-Dade County mandate. As part of the improvements the water and wastewater systems at the park were also upgraded.



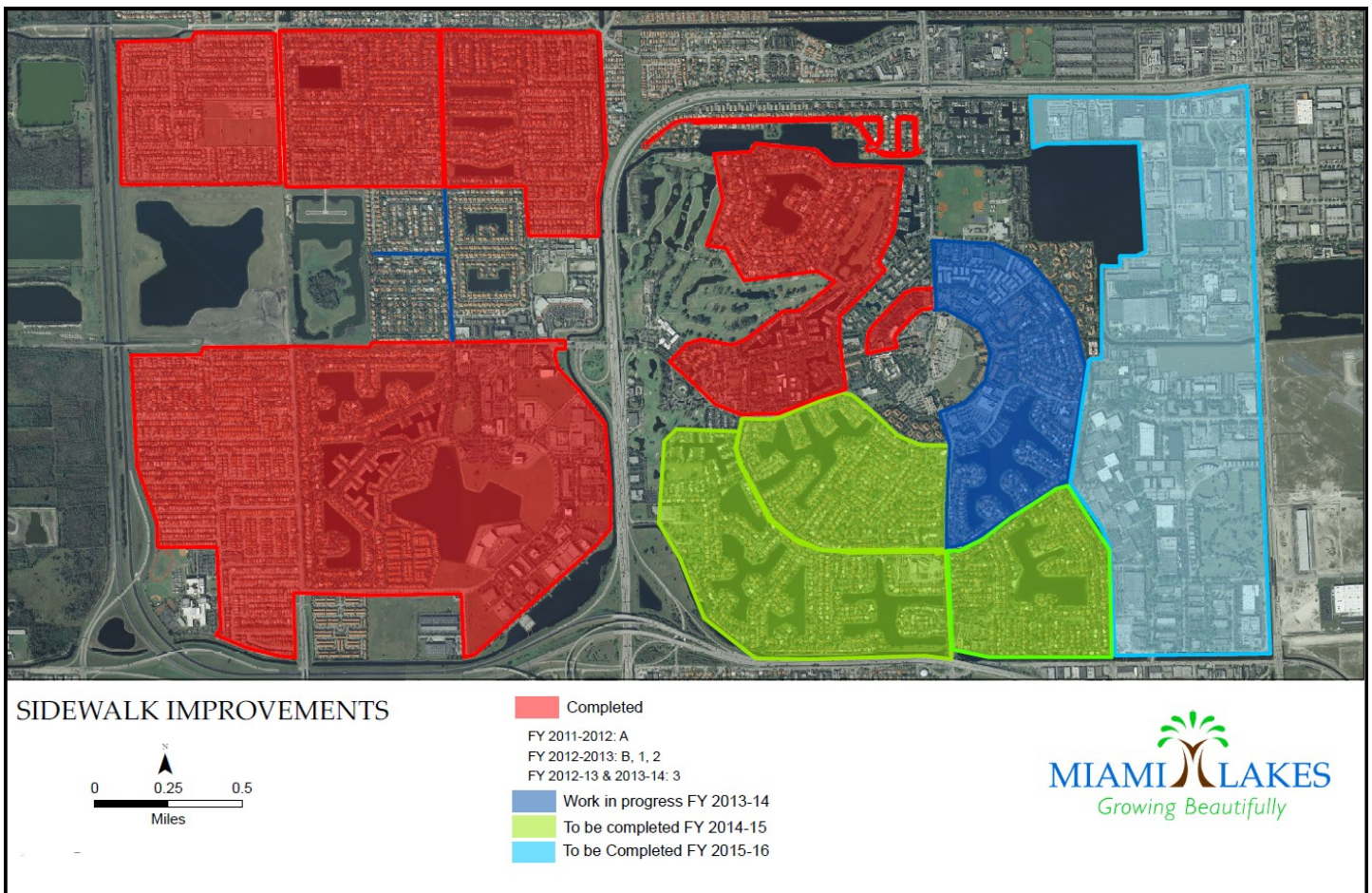
WEST LAKES A PH-I—DRAINAGE IMPROVEMENTS



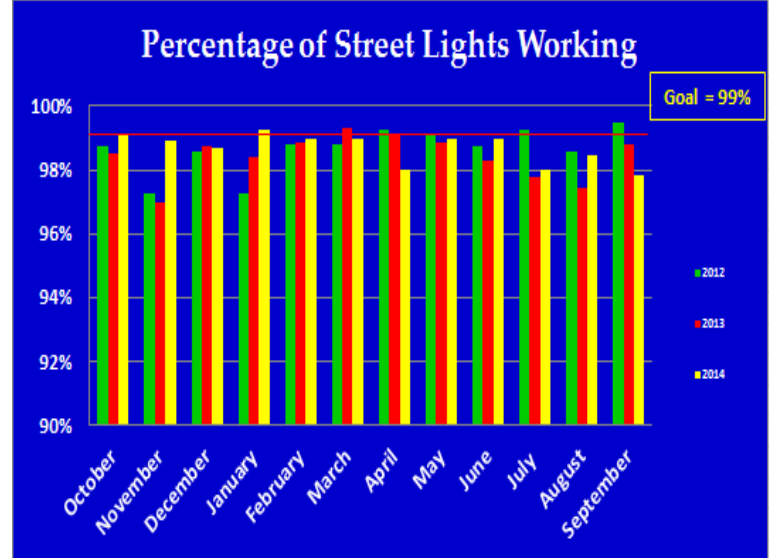
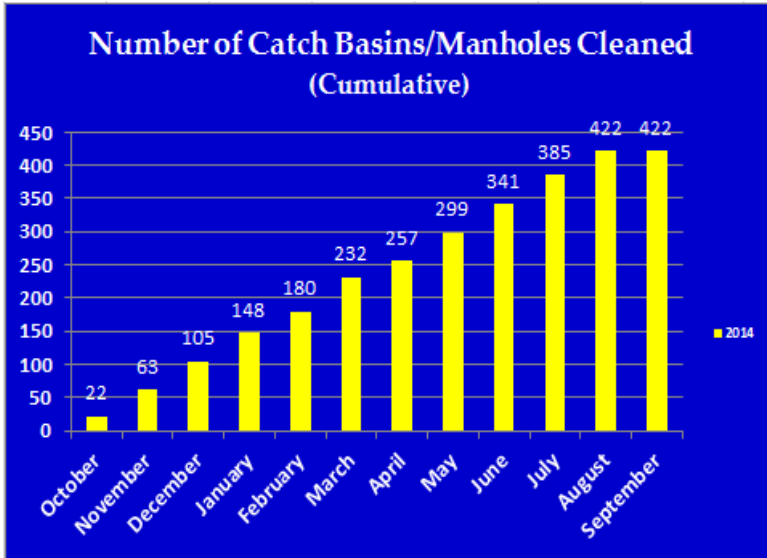
WEST LAKES A PH-I—DRAINAGE IMPROVEMENTS

- The construction of the Youth Center facility at the East park commenced and includes a 4,000 sq. ft. recreation building and picnic shelter. Other site improvements include a new parking lot, new entrances along 154th and 151st Street, one prefabricated picnic shelter, refurbish existing playground and ground surface, a new half basketball court and pedestrian access. The Town made necessary in-house accommodations to start the project which will be concluded by late summer 2015.
- The construction of the new Clubhouse Building at Optimist Park commenced and includes a 4,000 sq. ft brand new facility. The project includes the construction of the Clubhouse and a new asphalt parking lot where the existing parking is located with lighting improvements. The Clubhouse was designed to comply with the master plan previously approved by the Council.

- To continue offering the residents the best services in our parks and facilities, the renovations at Mary Collins Community Center West (MCCC) during this fiscal year (FY13-14) included resurfacing the trail all through out the park as well as illuminating the trail making the park available at night hours to our residents.
- The downtown drainage improvement project was completed in May 2013. This project is located west of Ludlam Road, in the west section of the Miami Lakes downtown area. Bull Run provides access to the Town Center area, the Fountain House Development, the Meadow Walk Development, and a 2.2 acre Town Park. The project consisted of resurfacing and drainage system improvements such as new storm water inlets and exfiltration trench for water quantity and quality treatment. New pavement markings and signage was included as well. This project addressed resurfacing projects classified as Fair 5 in the Roadway Assessment Report.
- The Town has continued its efforts in repairs and replacement of sidewalk throughout the Town and has completed section of Royal Oaks, West Lakes, Lake Patricia, Lake Martha, Lake Katherine and Eagle Nest. The Town continues meticulous efforts to eliminate tripping hazards throughout Miami Lakes following a current schedule (see below) as well as attending to residents concerns. The Map below depicts sections completed along with projections for upcoming years.



- The Town has continued working in cleaning The Stormwater Drainage System, fixing Street Lights and repairing Potholes/sinkholes all through out town following schedules as well as attending to residents concerns. The following chart shows the progress done this fiscal year.



As part of our mission, the Town strives to be a friendly, peaceful, safe and beautiful place where residents and business leaders take pride in where they work and play. We believe that this year’s report provides educational and statistical evidence that staff and Town Council is consistently working to maintain those standards and enhance the quality of life for residents, while promoting the Town as a place of business. We look forward to continuing to provide quality services to the community that we serve in the new fiscal year.

