TOWN OF MIAMI LAKES

6601 Main Street, Miami Lakes, Fl 33014 305.364.6100



*** COVID-19 ***

QUARTERLY PERFORMANCE REPORT Q3-FY2020



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TOWN MANAGER'S MESSAGE



-Edward Pidermann



I am pleased to present the Town of Miami Lakes Third (3rd) Quarter Performance Report for Fiscal Year 2019-2020. This report provides a narrative for each performance measure from April to June 2020.

The Town continually works to improve how we deliver services and measure and evaluate our performance. Performance measures are effective and reliable ways to assess the efficiency and effectiveness of our service delivery, as well as our responsibility to be good stewards of your tax dollars.

Our goals for this fiscal year include:

- 1. Ensure our measures are tracked and recorded accurately
- 2. Have departments set realistic goals and targets which they can work toward achieving
- 3. Analyze data to assess performance and adjust service levels as needed



OVERVIEW

The Town of Miami Lakes was incorporated on December 5, 2000. It is one of 34 municipalities in Miami-Dade County, Florida. Conveniently located just 16 miles north of Downtown Miami and only 10 miles from Miami International Airport, our Town is home to approximately 30,000 residents and 1,500 businesses. The Town encompasses about 6.5 square miles, bound by NW 170th Street and the Palmetto Expressway (SR 826) to the north, NW 138th Street to the south, NW 57th Avenue (Red Road) to the east, and Interstate 75 to the west.

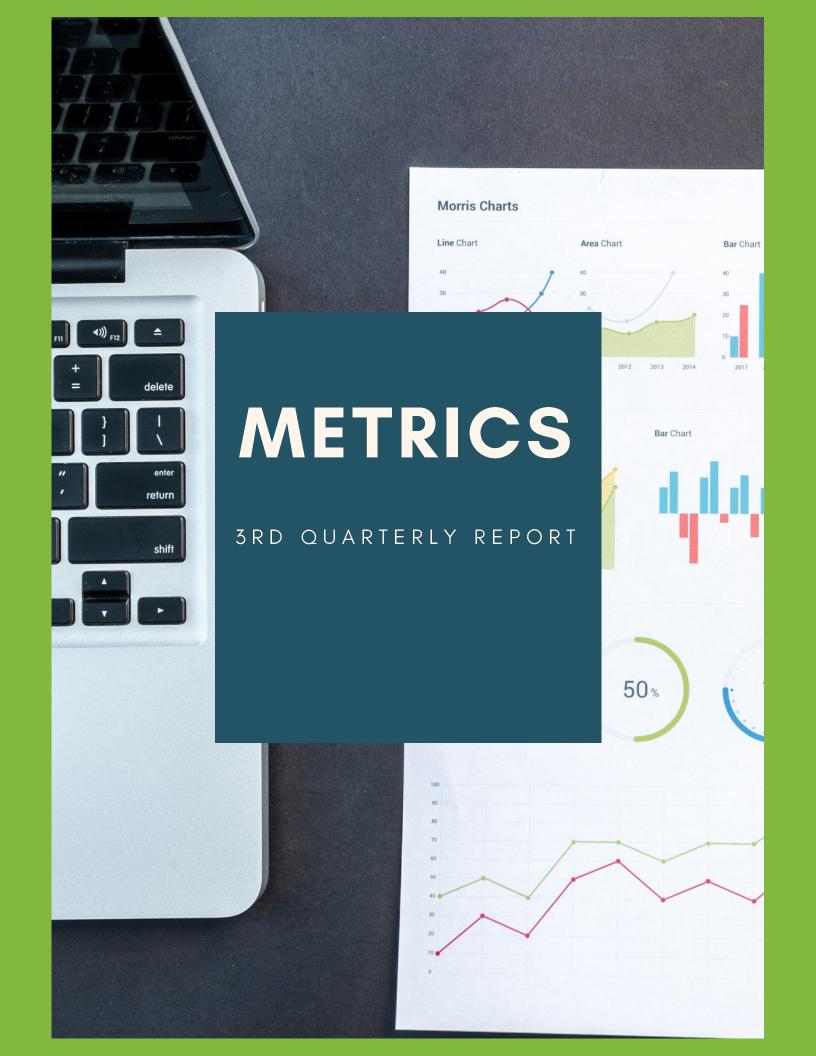


Aeriel View of the Town of Miami Lakes

Small-town feel...

Over the last 60 years, Miami Lakes has evolved from a dream on paper to examples of unique and innovative town planning. Although the Town is predominantly low-density, an active and popular Town Center, as well as commercial centers throughout the Town, provide a variety of services and social interaction opportunities, creating a community with a smalltown feel. The housing inventory is also varied, ranging from medium density multifamily to large waterfront single-family properties, including lakefront town-house communities. The nonresidential uses are light industrial and office parks comprising 13% of businesses employ around 30,000 people, 12% of which reside in Miami Lakes. The population of the Town of Miami Lakes had grown to 30,571 as of the 2010 census and is expected to reach upwards of 33,000 in the upcoming 2020 census. It currently ranks 12th in population size within Miami-Dade County. Comparable cities include Coral Gables on the high end of the population spectrum and Pinecrest on the lower end.





PUBLIC SAFETY: POLICE DEPARTMENT



RANKED #3
Miami-Dade County

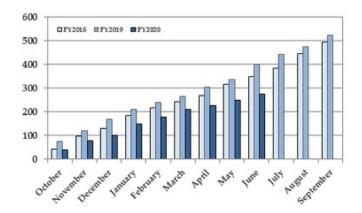
Safest Cities 2020 Report by: safewise

RANKED TOP 40
State of Florida

Cumulative Number of Targeted Crimes

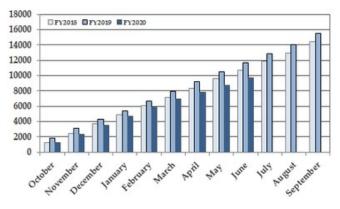
Targeted crimes are crimes singled out to be tracked and targeted with police manpower.

From April to June the number of targeted crimes was 63 (14 in April, 24 in May, and 25 in June).



Cumulative Number of Police Calls for Service

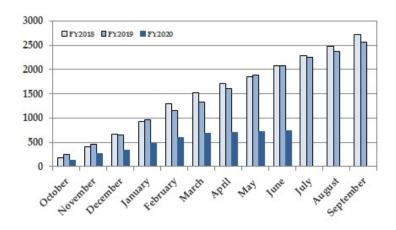
The number of police calls for service has ranged from a monthly low of 885 in April to a high of 977 in June, an average of 938 calls per month and a total of 2,815 police calls for service from April through June. Our police department strives to attend to every phone call received to ensure that each resident is assisted.



PUBLIC SAFETY: POLICE

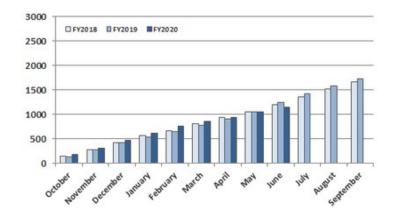
Cumulative Number of Police Citations

The police department issued a total of 63 citations in the third quarter of FY2020. The declining trend seen in the graph is the result of an increase in driver compliance. In October 2019, the Town deployed a Variable Message Sign and a Speed Radar Trailer, both equipped with License Plate Recognition (LPR) cameras. The trailers are utilized to promote awareness of Town events, promote compliance with traffic laws and enhance crime investigations and prevention.



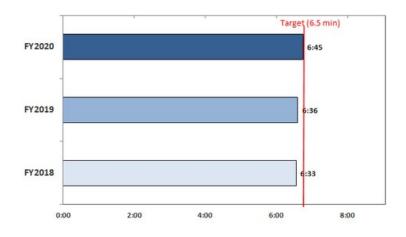
Cumulative Number of Police False Alarms

Since the implementation of the false alarm monitoring system, there has been a consistent number of police false alarms reported. At the end of the third quarter, a total of 1,152 false alarms had been reported in FY2020. By reducing the number of false alarms reported, the Police Department is able to effectively place their focus on other emergency situations.



Average Police Response Time

The average police response time for the third quarter of FY2020 is 6.46 minutes (6m28s). The Average Response Time (ART) has remained consistent with previous fiscal years. In Q4-FY2019, the ART targeted goal of 8 minutes was shortened (improved) to a 6.5 minutes (6m30s). The average response time must remain under 6.5 minutes.



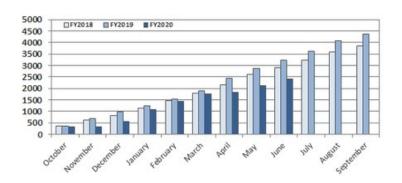


BUILDING DEPARTMENT

Cumulative Number of Building Permits Issued

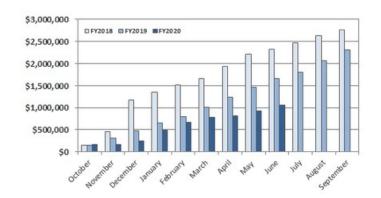
The number of building permits issued throughout this fiscal year FY2020 has reached 2,399.

Throughout the third quarter, 627 permits were issued, in comparison to 1,337 in FY2019's third quarter and 1,128 in FY2018's third quarter.



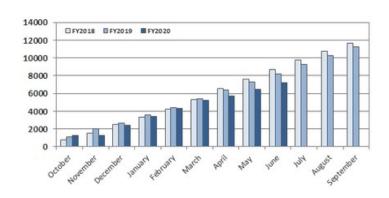
Cumulative Number of Building Fees Collected

Throughout this fiscal year FY2020, \$1,075,248 were collected in building fees. Compared to the previous fiscal years, this amount is lower than FY2019 and FY2018 (in FY2018 a large wave of Graham's new development permits were issued).



Cumulative Number of Building Inspections

There have been a total of 7,212 inspections conducted this fiscal year. The Building Department is working harder to continue to provide excellent service, while keeping up with the number of requests from residents.

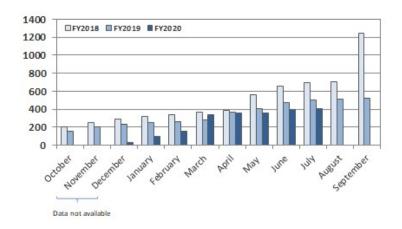


BUILDING DEPARTMENT

Cumulative Number of Business Tax Receipts (BTRs)

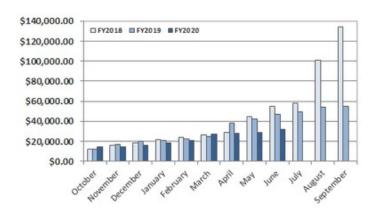
All Miami Lakes businesses are required to renew their business tax receipt on an annual basis.

Due to a downtime during a system upgrade (reporting module), the first quarter FY2020 BTR data collection and reporting were not available from October through November (although, BRTs renewal and fees collection services were operating normally). This third quarter there were a total of 59 BTRs renewals. Renewals are due by September 30th each year.



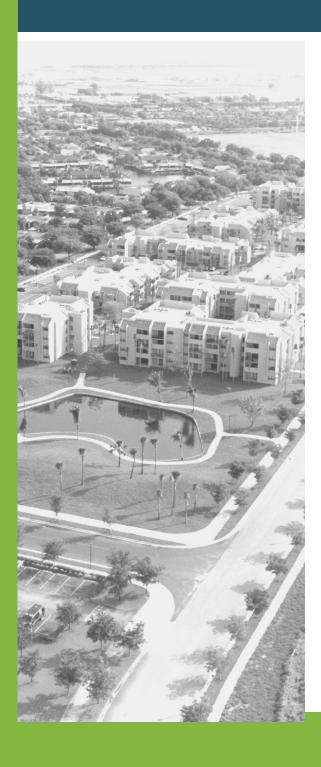
Cumulative Number of BTRs Fee's Collected

Over the third quarter there were \$5,061 received in BTR fees. The total BTR's fees throughout this fiscal year FY2020 has reached \$32,205.



PLANNING DEPARTMENT





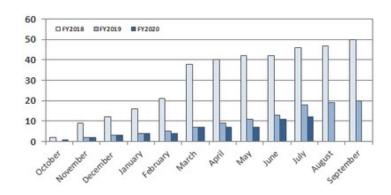
Planning is responsible for preparing plans and regulatory tools to provide for the growth and enhancement of Miami Lakes, as well as gathering, updating, and analyzing demographic, environmental, transportation, and infrastructure data needed by other Town departments.

Planning processes both administrative and public hearing zoning applications, including rezoning, conditional uses, variances, site plans, and plats. In addition, department is responsible maintaining the Town's geographic information system (GIS).

PLANNING & ZONING

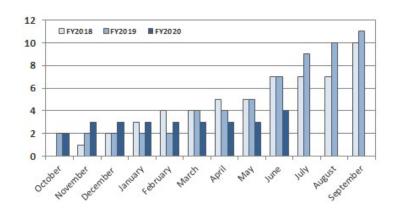
Cumulative Number of Zoning Verification Letter Requests Received

A Zoning Verification Letter is a written confirmation by the Town of the current zoning designation of the subject property and/or whether a specific use is permitted on the subject property. This third quarter there have been 4 zoning verification letter requests received. The spike seen in FY2018 and FY2017 were primarily driven by inquiries from new developments.



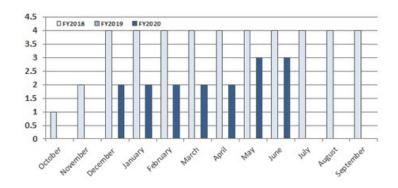
Cumulative Number of Administrative Site Plan Review Applications Received

This third quarter, there was 1 Administrative Site Plan review application received. Site plan applications are required for all new developments or changes to existing developments.



Cumulative Number of Public Hearing Applications Processed

Public hearing applications are required for zoning requests of a substantial nature. For the third quarter, there was 1 application processed.



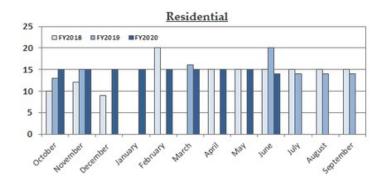
PLANNING & ZONING

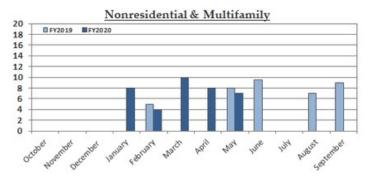
Average Number of Days for review of Site Plan Applications

To provide residents an idea on how many days it takes for the Planning and Zoning Department to review a site plan application, the department tracks their efficiency.

For better tracking, starting the second quarter of FY2019, this metric has been divided into two parts: Residential and Non-residential applications.

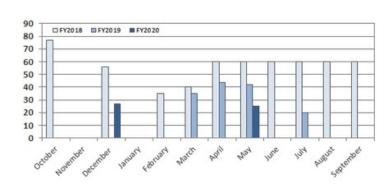
On average, this fiscal year, Residential and Non-residential (Multifamily) site plan applications have been reviewed within 15 and 7 business days respectively (measuring turnaround time from the date the application was received to the date of the first revision was made).





Average Number of Days Between Receipt of Complete Variance Applications and Public Hearing

The average number of days between the receipt of a complete variance application and public hearing takes into account the turnaround time from the date the application was received to the date of the public hearing. This third quarter, there was 1 Variance Application submitted.



TRANSPORTATION DEPARTMENT





Transportation Planning in Miami Lakes is adapting quickly to the 21st-century challenges and opportunities.

Our main goal is to provide and assure, through all new construction projects, a multimodal approach that offers equitable and sustainable access to all residents, commuters, and services.

We are working to increase transportation choices and accessibility throughout the Town by planning and securing funds for pedestrian and bicycle improvements, public transportation, and ADA infrastructure.

Guided by the Town's Transportation Master Plan, Strategic Plan "Imagine Miami Lakes 2025", and the Trip Commuter Reduction Program, the Transportation Planning strengthening Department supports the foundation, enhancing the value, and improving the quality and sustainability of all neighborhoods to continue to:

Growing Beautifully!!



TRANSIT

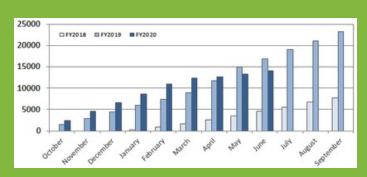
In FY2018, the Town switched to On-Demand transportation providers and contracted with Freebee to provide the service. The new service has allowed the Town to enhance the previous on-demand service by operating two 5 passenger vehicles and one 10 passenger van with ADA accessibility providing more flexibility to our riders.

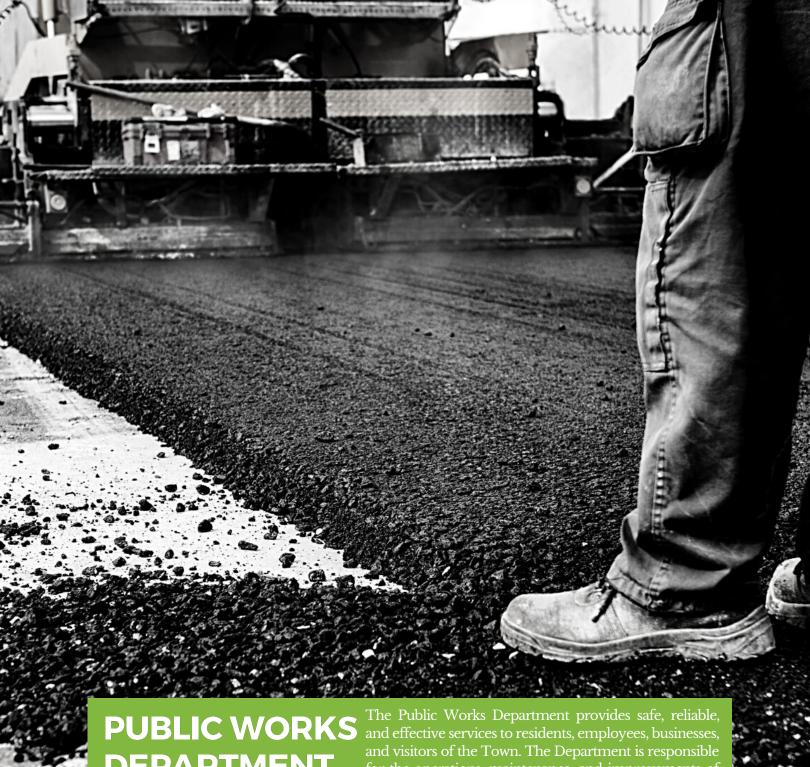
Currently, the Miami Lakes Freebee Public Transit Service hours of operation are from Mondays through Thursdays from 9:00 a.m. to 6:30 pm, Fridays from 9:00 a.m. to 10:00 p.m., one Freebee on Saturdays (1-car) from 9:00 a.m. to 9:00 pm, and one Freebee on Sundays (1-car) from 10:00 a.m. to 2:00 p.m.

In the third quarter of FY 2020, the Town was able to provide 1,781 rides and saw a decrease in on-demand ridership by 78% compared to FY2019 third quarter. The current pandemic situation has influenced ridership all over the US. There was no exception in the Town of Miami Lakes. We faced a drastic decrease in the number of riders from month to month. Following CDC guidelines and County measures, we are working to keep increasing the number of people using our transportation system

RIDERSHIP

The Town tracks ridership for the Freebee in the Lakes based on number of passengers per month. In April of FY 2019, the Town switched transportation services from the Moover Circulator Service to Freebee in the Lakes On-demand Transportation in an effort to provide more direct and reliable service transportation services. This fiscal year, there have been 14,165 riders from Freebee service in total.





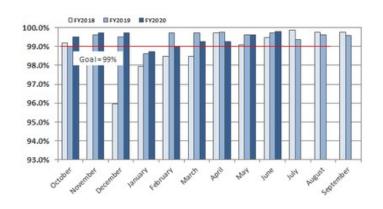
DEPARTMENT

for the operations, maintenance, and improvements of the Towns infrastructure. This includes canal cleaning, street sweeping, litter debris pick up, signs repairs and capital improvement projects, and facility maintenance. As part of its Stormwater Master Plan, the Town of Miami Lakes is undertaking a series of drainage improvement projects to protect surface water quality and reduce flooding within the Town.

PUBLIC WORKS

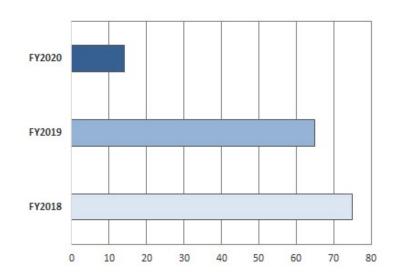
Percentage of Street Lights Working

There are currently 2,047 street lights in Miami Lakes of which 915 belong to the Town. Over the third quarter, the Town maintained the percentage of streetlights working at an average of 99.6%. The Town continues to work with Florida Power and Light to enhance the quality of service being provided to our residents.



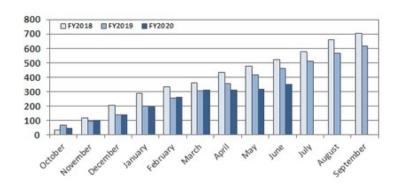
Cumulative Number of Potholes/Sinkholes Repaired

The total number of potholes/sinkholes repaired as of the third quarter was 14.



Cumulative Number of Catch Basins/Manholes Cleaned

The total number of catch basins and manholes cleaned as of the third quarter was 351, averaging approximately 39 manholes cleaned per month. In addition, 18,536 linear feet of pipes have been desilted this fiscal year to improve stormwater flow. The Town's drainage system consists of catch basins, pipes and outfalls. The drainage system is cleaned in accordance with the Town's proactive drainage cleaning cycle or per request as reported through our Citizens Request App (Miami Lakes Connect) and website.



PUBLIC WORKS

Cumulative Number of Sidewalk Square footage <u>Pressure Cleaned</u>

The total square footage number of sidewalks pressure cleaned as of the third quarter was 597,743 sq. ft., which include the Town's main corridors, parks, and school areas. Sidewalks are routinely inspected and scheduled for pressure cleaning services on an as-needed basis.

Cumulative Number of Sidewalk Square Yardage Replaced

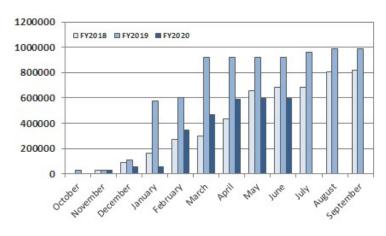
The total square yardage number of sidewalks replaced as of the third quarter was 2,034 sq. yds. (18,304 sq. ft.), which include the Town's main corridors, parks, and school areas.

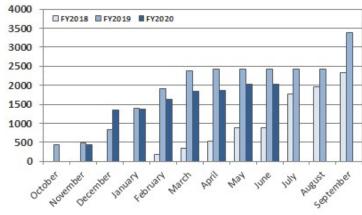
Cumulative Number of Sidewalk Flags Grinded

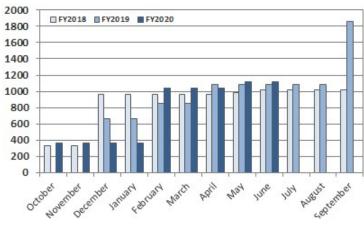
The total number of sidewalks grinded as of the third quarter was 1,119 flags, which include the Town's main corridors, parks, and school areas.

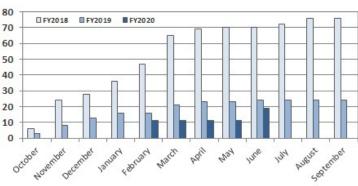
Cumulative Number of Street Signs Repaired

The graph depicts the number of street signs that have been repaired in the Town over the fiscal year. A total of 19 street signs have been repaired as of the third quarter. Street Signs are repaired when damaged or fading (increase seen in FY2018 due to the effects of Hurricane Irma).









CODE COMPLIANCE DEPARTMENT





Our mission is to educate the residents and business owners of the Town of Miami Lakes on local code regulations and ordinances, to assist residents and business owners in achieving compliance, and help to preserve the aesthetics, health, safety and welfare of the Town which makes this community one of the preferred and safest communities to live, work and play.

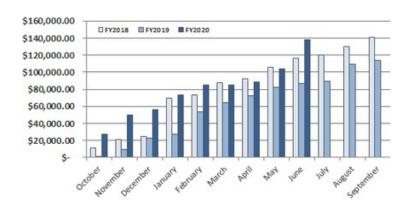
The Code Compliance team is responsible for assuring that all commercial, industrial and residential properties comply with the Town's Code, to ensure that the quality of life and property values continue to rise and the community continues "growing beautifully.

The Code Compliance's mission is to create an "Education First Process" for our residents. One of the Departments objectives is to emphasize closer coordination with the Police Department which will ensure that residents continue to enjoy a safe and beautiful environment.

CODE COMPLIANCE

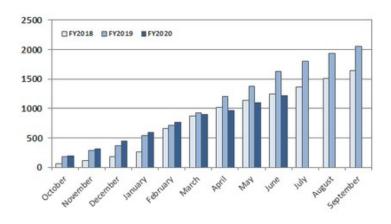
Total Code Fines Collected

A total of \$137,707 in fines has been collected this fiscal year. Revenue is primarily driven by requests to satisfy liens and comply with citations.

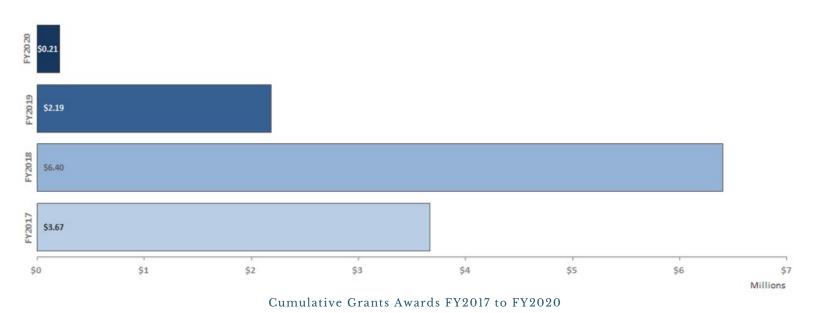


Cumulative Number of Code Cases Opened

The Code Compliance Department has maintained its level of proactive monitoring and notification. The total number of code cases opened as of the third quarter was 1,222. Code cases are opened on an asneeded basis and are not opened to meet a quota, therefore no goal can be set with this measure.







GRANTS APPLICATIONS - 3RD QUARTER FY2020

- FDLE Office of Criminal Justice Grants (OCJG) Coronavirus Emergency Supplemental Funding (CESF) Program Grant for Town COVID-19 Related Expenses Project (Police OT, PPE, Supplies) - \$122,700
- Rebuild Florida Community Development Block Grant-Mitigation (CDBG-MIT) Critical Facility Hardening Program (CFHP) for the Roberto Alonso Community Center Critical Facility Energy Resiliency Project (Emergency Generator) \$525,000

GRANTS AWARDS - 3RD QUARTER FY2020

• FDOT Florida Transit Service Development Program Grant for the Miami Lakes Freebee Public Transit Service Expansion Project - \$171,730



The Town of Miami Lakes is only the 3rd Sterling Tree City recognized in Miami -Dade County and the 26th in the State of Florida.

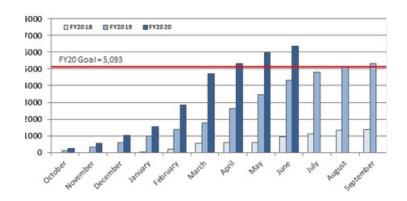
The Parks and Recreation department oversees the operation and maintenance of the Town's 101 parks, rights-of-way, median green spaces, six lakefront beaches and its urban tree canopy. The parks are open seven days a week and feature a variety of amenities for residents of every age and lifestyle including: lighted sports fields, basketball courts, tennis courts, jogging trails, exercise stations, tot lots, shaded playgrounds, passive areas and covered pavilions/picnic tables.

PARKS & OPEN SPACES

Cumulative Number of trees Trimmed

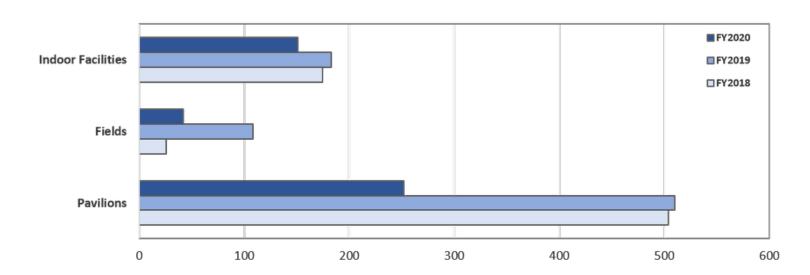
The Parks & Open Spaces Department set a goal of 5,093 trees to be trimmed this fiscal year. The Town has a total of 17,832 trees, and all trees are trimmed following a tree trimming maintenance schedule which specifies designated areas to be trimmed and when they will be trimmed.

As of the third quarter, the Parks & Open Spaces Department has trimmed 6,373 trees in total.



Number of Facility Rentals per Month

The number of facility rentals on the third quarter of FY2020 has been considerately low (due to Covid-19 restrictions) when compared with previous fiscal years' third quarters. With the opening of the Park East Youth Center, the Town now offers two indoor facilities to rent on weekends. On the third quarter of FY2020 there were no pavilion or indoor facility rentals.



COMMUNICATIONS AND COMMUNITY AFFAIRS





The Department of Communications and Community Affairs directs and supports the Town's communications efforts to Miami Lakes residents through proactive and responsive activities, including media relations, publications, special events, and website content management.

Examples of these efforts and measures include:

Communications:

- Expand Social Media Presence
- Monthly eNewsletter
- Media Relations
- Live and Recorded Videos

Citizen Response:

- MiamiLakesConnect.com (and mobile App)
- Facebook & Instagram Messenger

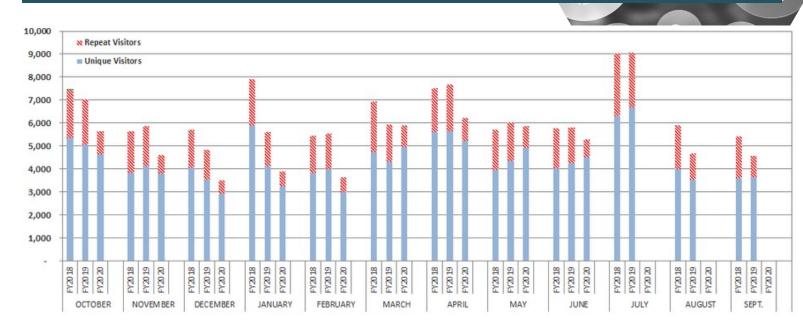
Website

Committees and Special Events

WEBSITE

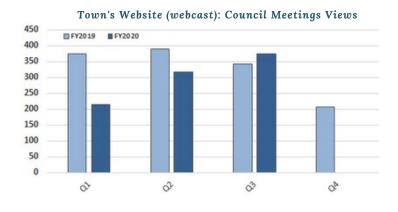


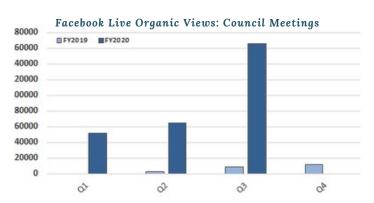
The Town tracks the number of visitors to the website to help determine how impactful we are in our communications with the public. During the third quarter of FY2020, website views reached 13,383 users on the Town's main page (www.miamilakes-fl.gov) and 1,532 users on the Town's I Heart Miami Lakes page (www.iheartmiamilakes.com). The decrease in visitors on the Town's main page is likely due to the unresponsive nature of the website to mobile devices and the vast increase in social media followers. To address the decline in web traffic, we are leveraging our social media reach and integrating widgets from our reservations system (Eventbrite) to provide the resident the opportunity to register for events and activities directly from the Town's website calendar. The new web integration tool would allow residents to remain on the Town's website throughout the transaction. This tool will be incorporated into future digital and traditional marketing campaigns to drive and maintain visitors on the Town's webpages.



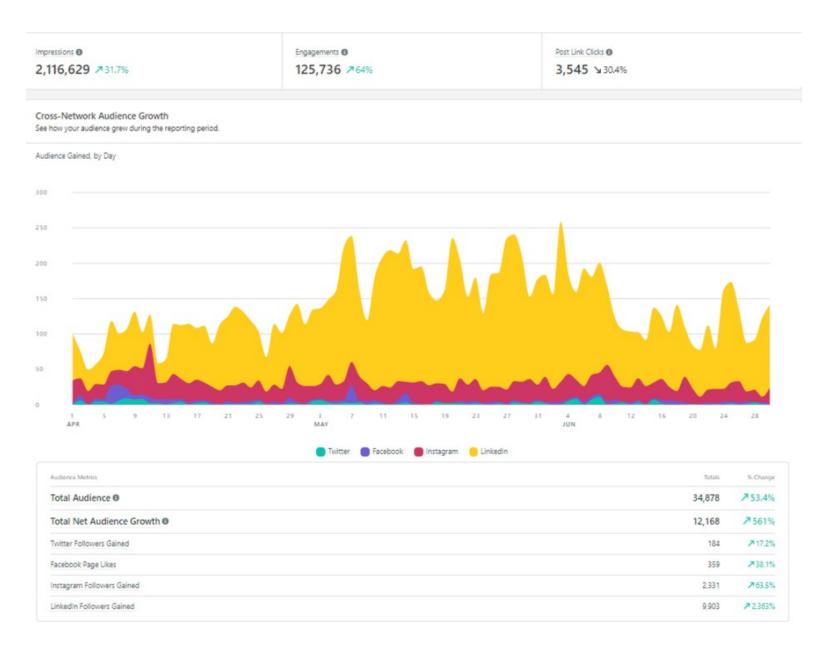
Live Website (webcast) and Facebook Page Organic Viewers: Council Meetings

In an effort to achieve better communication, transparency, and public participation, in FY2019 the Town introduced live streaming of the Town Council meetings on the Town's Facebook page in addition to streaming via the Town's website (webcast). This third quarter, the total number of individuals who viewed the Council Meetings via the Town's website between the hours of 5:00 PM to 10:00 PM on the days of the Council meeting was 375, and via Facebook Page 165,500 organic views.





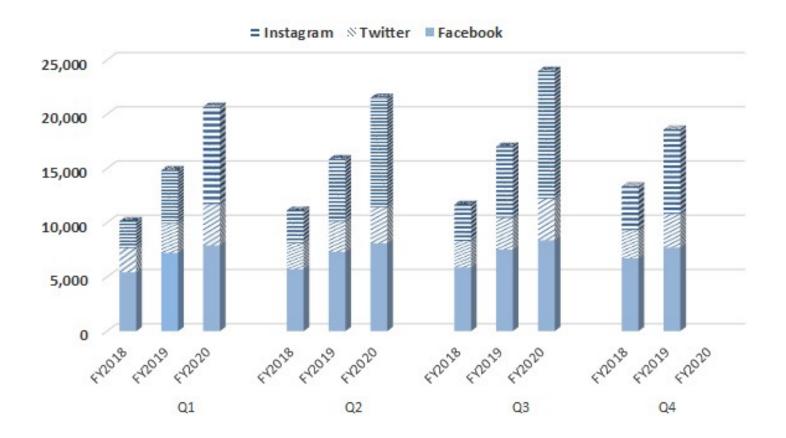
The Town has vastly increased its social media/digital presence and will continue to do so. A detailed social media strategy was presented by the Communication and Economic Development team in March 2018 at the council meeting as a Manager's report that discusses the social media plans in depth. The Communications & Community Affairs department launched a cross channel Digital Marketing effort to ensure residents stay up to date with all events, meetings, and information relating the Town. Below are the Data Matrix's from Q3 (April-June) of FY2020 showing a 53.4% total follower increase from Town Social media platforms including Facebook, Instagram, LinkedIn, and Twitter provided by our new digital marketing tool Sprout social. Our Digital marketing efforts has reached 2.1 Million impressions, achieving 125.7 thousand engagements, and resulting in 3,545 link clicks to drive traffic to our Town's website.



<u>Facebook</u>: As of the third quarter FY2020, the Town has reached 8,390 likes on Facebook and incorporated an innovative feature know as Facebook stories reaching over 27,000 users to better cover/promote Town events, or meetings. Our Facebook account reached 992,550 impressions, achieving 101,480 engagements, and resulting in 2,390 link clicks to drive traffic to our Town's website. In addition, we hosted and promoted 25 events (workshops and meetings) via Facebook Events during this quarter reaching 15 thousand impressions, achieving 914 engagements, and resulting in 220 link clicks to drive traffic to our Town's website.

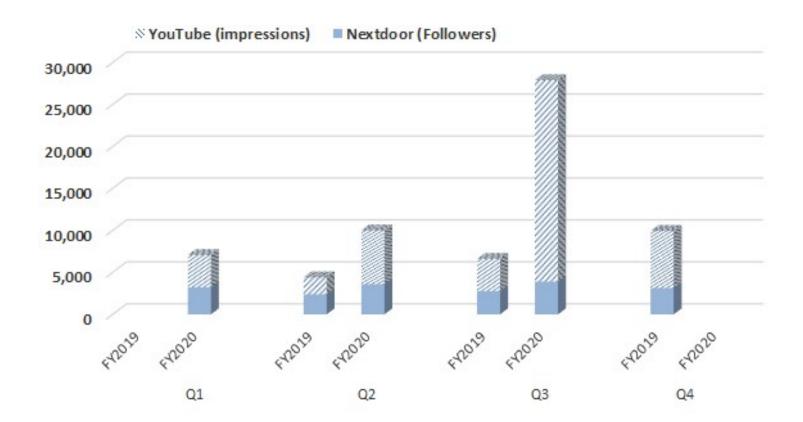
<u>Instagram</u>: As of the third quarter FY2020, the Town has reached 11,752 followers on Instagram and incorporated a new and innovative feature know as Instagram stories reaching over 41,642 users to better cover/promote Town events and meetings. Our Instagram account reached 815,018 impressions, achieving 17.1 thousand engagements, and resulting in 842 link clicks to drive traffic to our Town's website. Our Instagram account grew compared to Q2 FY2020 data by 18.31% in total followers (11,752), up 45.7% in total impressions (815,018), down by 13.7% in total engagements (17,184) and down 21.97% in engagement rate (2.1%).

Twitter: As of the third quarter FY2020, the Town has reached 3,483 followers on Twitter and incorporated an innovative feature such as featured post of Town public works projects, parks/recreation, Planning/Zoning, and building department updates in an effort to keep all town residents as updated as possible with all day to day activities. Our Twitter account reached 273 thousand impressions, achieving 4.9 thousand engagements, and resulting in 447 link clicks to drive traffic to our Town's website. Our Twitter account grew compared to Q2 FY2020 data by 4.5% in total followers (3,483), down 11.9% in total impressions (273,030), up by 35.1% in total engagements (4,997) and up by 53.2% in engagement rate (1.8%).

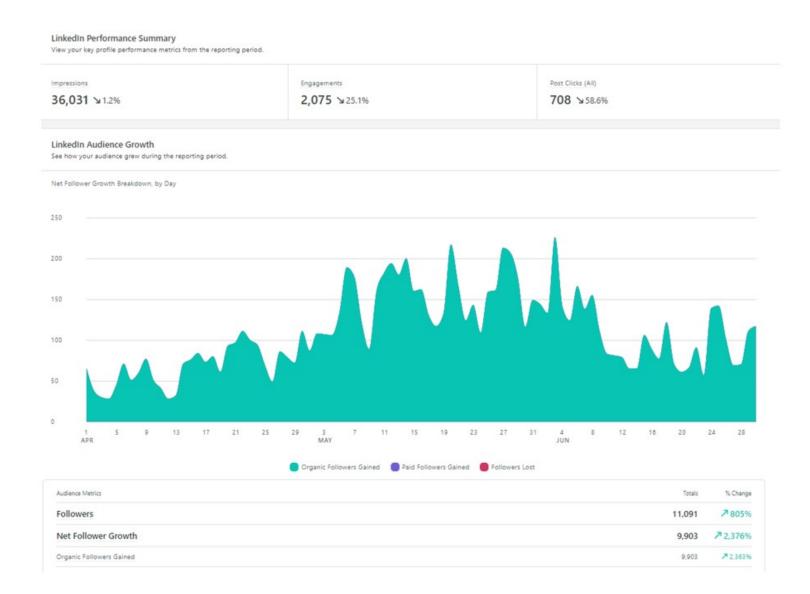


<u>Nextdoor:</u> As of the third of FY2020, the Town has continued the incorporated use of a neighborhood based social media site called Nextdoor which is the world's largest social network for the neighborhood. Nextdoor enables truly local conversations that empower neighbors to build stronger and safer communities. The Town has accumulated 3,897 members and reached 50.9 thousand impressions, and 278 engagements in an effort to raise awareness for resident about Town events, workshops and meetings.

YouTube: As of the third quarter FY2020, the Town has reached 2.9 thousand unique account impressions on YouTube while aggressively monitoring metrics such as engagement, reach, impressions and user growth to better promote Town events, workshops or meetings in an effort to keep all town residents as updated as possible with all day to day activities. Our YouTube account reached 24,100 impressions, achieving 2,900 views, and resulting in 4.2% click through rate. Our YouTube account grew compared to Q2 FY2020 data by 133% in total subscribers (56), by 275% in total impressions (24.1K), by 228% in total views (2.9k) and by (12%) in click through rate (4.2%).



<u>LinkedIn</u>: As of the third quarter FY2020, the Town has amplified the use of LinkedIn which is the world's largest professional social network site mainly used for professional networking, including employers posting jobs and job seekers posting their CVs. The Town has been able to recruit members from all over the United States in an effort to raise awareness to Town sponsorship opportunities, potential partnerships, employment opportunities and new hires. Our LinkedIn account reached 36.0 thousand impressions, achieving 2.1 thousand engagements, and resulting in 708 link clicks to drive traffic to our Town's website. Our LinkedIn account grew compared to Q2 FY2020 data by 805% in total followers (11,091), down by 1.2% in total impressions (36,031), down by 25.1% in total engagements (2,075) and down 24.2% in engagement rate (5.8%).



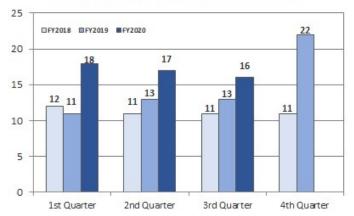
FINANCE AND ACCOUNTING



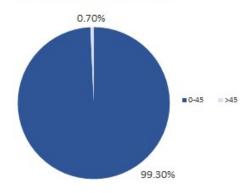


The Finance Department records and reports the financial transactions of the Town in accordance with Generally Accepted Accounting Principles applicable to governmental entities. This includes activities such as the preparation of financial statements and other reports, cash management, collection. disbursements, revenue payroll, audit coordination and risk management, as well as providing assistance with the preparation and monitoring of the annual budget.

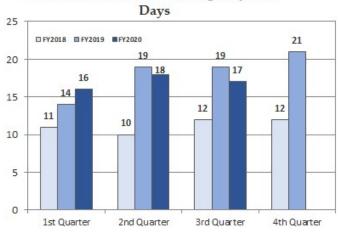
Standard Invoices-Average Payment Days



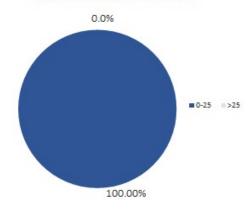
Standard Invoices-Percentage of Invoices
Paid Within Alotted Time



Construction Invoices-Average Payment



Construction Invoices-Percentage of Invoices
Paid Within Alotted Time



FINANCE DEPARTMENT

The Town's Finance Department provides support on financial and fiscal matters and strives toward the accomplishment of its goals which include the following:

- Maintain proper accountability over the Town's financial resources
- Prepare accurate and timely financial reports on the Town's financial condition
- Ensure proper implementation of financial and accounting practices for the effective and efficient use of the Town's financial resources

PROMPT PAYMENT ACT

In an effort to comply with The Florida Prompt Payment Act, the Town monitors the average number of days between invoice receipt and subsequent payment and the percentage of invoices paid within the mandated time frame. The State Statute states that all non-construction invoices must be paid within 45 days after receipt and all construction invoices must be paid within 25 business days after receipt. On average, the Town has kept the number of days until payment below statutory requirements and has processed over 100% and 99.3% of construction and standard invoices respectively within that time frame.



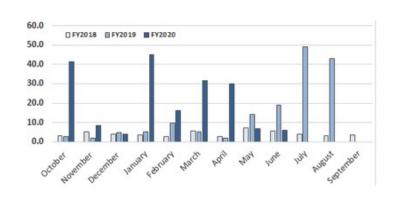
Pursuant to the Town Charter, the Town Clerk shall give notice of all Council meetings to its members and the public, and shall keep minutes of the Council's proceedings. The Town Clerk is responsible for keeping and distributing the official Town Record.

In accordance with Florida's Government in the Sunshine Laws, the Town of Miami Lakes municipal records shall be transparent and open for inspection from anyone.

OFFICE OF THE CLERK

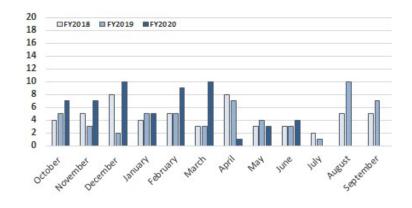
Turnaround Time for Public Records Requests

This third quarter, the average turnaround time for public records request was 6 days. This measure tracks the time it takes to complete a public records request, starting on the day the request was made and ending with the date the request has been closed.



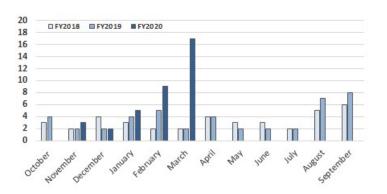
Turnaround Time for Regular Lien Letters

The turnaround time for lien letters is a new measure that was added to the performance reporting as of July of 2017. This measures tracks the average number of days it takes from the receipt of lien letter request to the day the request is fulfilled and sent to the requester. This third quarter, lien letters requests were completed in an average of 3 days, with monthly averages reaching 1 in April, 3 in May, and 2 in June.



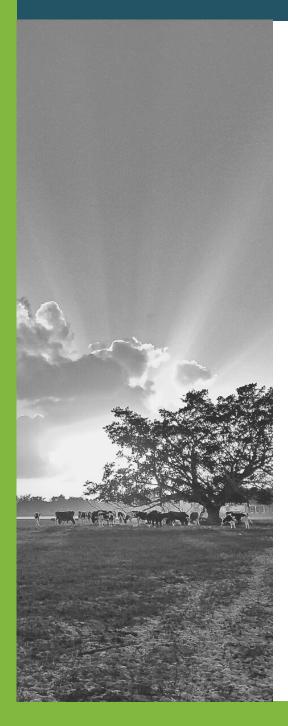
Turnaround Time for Expedited Lien Letters

This third quarter, there were no requests for expedited line letters. This measures tracks the average number of days it takes to complete expedited lien letter requests.



THANK YOU





As part of our mission, the Town strives to be a friendly, peaceful, safe and beautiful place where residents and business leaders take pride in where they work and play.

We believe that this Q3-FY2020 report provides educational and statistical evidence that the Town is performing at a high level. Also, the Town Council and staff are consistently working to maintain those standards and enhance the quality of life for residents.

We look forward to continuing to provide quality services to the community we serve in this fiscal year.

"Growing Beautifully"



QUESTIONS, COMMENTS OR SUGGESTIONS ABOUT THIS REPORT?
PLEASE CONTACT OUR **STRATEGIC PLANNING**, **PERFORMANCE & INNOVATION OFFICE** (SP2I) AT: IMAGINEMIAMILAKES2025@MIAMILAKES-FL.GOV; P- 305.512.7139



... "growing beautifully"