TOWN OF MIAMI LAKES



6601 Main Street, Miami Lakes, Fl 33014 305.364.6100

QUARTERLY PERFORMANCE REPORT



PRESENTED BY: EDWARD PIDERMANN TOWN MANAGER

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TOWN MANAGER'S MESSAGE

-Edward Pidermann



I am pleased to present the Town of Miami Lakes Fourth (4th) Quarter Performance Report for Fiscal Year 2020-2021. This report provides a narrative for each performance measure from July to September 2021.

The Town continually works to improve how we deliver services and measure and evaluate our performance. Performance measures are effective and reliable ways to assess the efficiency and effectiveness of our service delivery, as well as our responsibility to be good stewards of your tax dollars.

Our goals for this fiscal year include:

- 1. Ensure our measures are tracked and recorded accurately
- 2. Have departments set realistic goals and targets which they can work toward achieving
- 3. Analyze data to assess performance and adjust service levels as needed

TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT



OVERVIEW

The Town of Miami Lakes was incorporated on December 5, 2000. It is one of 34 municipalities in Miami Dade County, Florida. Conveniently located just 16 miles north of Downtown Miami and only 10 miles from Miami International Airport, our Town is home to approximately 30,000 residents and 1,500 businesses. The Town encompasses about 6.5 square miles, bound by NW 170th Street and the Palmetto Expressway (SR 826) to the north, NW 138th Street to the south, NW 57th Avenue (Red Road) to the east, and Interstate 75 to the west.



Aeriel View of the Town of Miami Lakes

Small-town feel...

Over the last 60 years, Miami Lakes has evolved from a dream on paper to a vibrant community that has been nationally recognized as one of the best examples of unique and innovative town planning. Although the Town is predominantly low density, an active and popular Town Center, as well as strategically placed large parks, pocket parks, schools, religious and commercial centers throughout the Town, provide a variety of services and social interaction opportunities, creating a community with a small town feel. The housing inventory is also varied, ranging from medium density multifamily to large waterfront single family properties, including lakefront town house communities. many The prevalent nonresidential uses are light industrial and office parks comprising 13% of the Town's area, and lakes and canals making up about 11%; the town businesses employ around 30,000 people, 12% of which reside in Miami Lakes. The population of the Town of Miami Lakes had grown to 30,571 as of the 2010 census and is expected to reach upwards of 33,000 in the upcoming 2020 census. It currently ranks 12th in population size within Miami Dade County. Comparable cities include Coral Gables on the high end of the population spectrum and Pinecrest on the lower end.

VISION BY 2026

Miami Lakes is widely recognized as a welcoming community with extraordinary beauty where state of the art planning concepts creates vibrant hubs that are safe and friendly to all ages and mobility options which inspire the Town to continue:

"Growing Beautifully"

MISSION

ALL ALL ALL

We want Miami Lakes to be the model of a friendly, open, innovative, effective and efficient government for its residents and businesses.

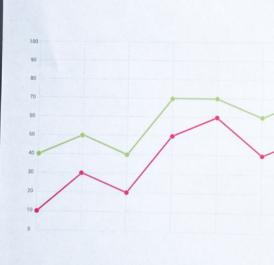


Morris Charts Line Chart Area Chart Bar Chart 40 30 30 30 20

METRICS

4TH QUARTERLY REPORT







PUBLIC SAFETY: POLICE DEPARTMENT



RANKED #4 Miami-Dade County

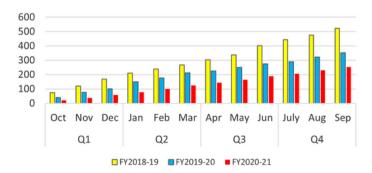
Safest Cities 2021 Report by: **Safewise**

RANKED TOP 40 State of Florida

Cumulative Number of Targeted Crimes

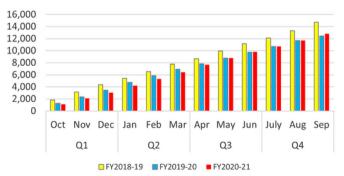
Targeted crimes are crimes singled out to be tracked and targeted with police manpower.

From July to September the number of targeted crimes was 64 (17 in July, 23 in August, and 24 in September).



Cumulative Number of Police Calls for Service

The number of police calls for service has ranged from a monthly low of 928 in July to a high of 1,124 in September, an average of 1,008 calls per month and a total of 3,024 police calls for service from July through September. Our police department strives to attend to every phone call received to ensure that each resident is assisted.



3,000 2,500

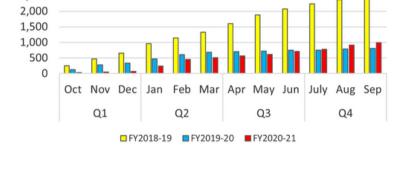
PUBLIC SAFETY: POLICE

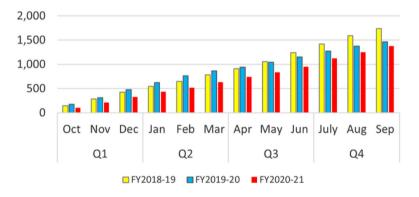
Cumulative Number of Police Citations

The police department issued a total of 276 citations in the fourth quarter of FY2021. The declining trend seen in the graph is the result of an increase in driver compliance. In October 2019, the Town deployed a Variable Message Sign and a Speed Radar Trailer, both equipped with License Plate Recognition (LPR) cameras. The trailers are utilized to promote awareness of Town events, promote compliance with traffic laws and enhance crime investigations and prevention.



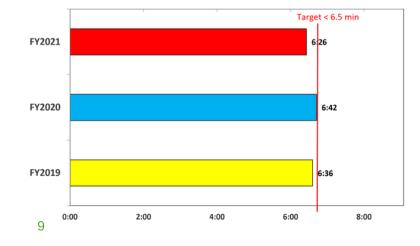
Since the implementation of the false alarm monitoring system, there has been a consistent number of police false alarms reported. At the end of the fourth quarter, a total of 1,376 false alarms had been reported in FY2021. By reducing the number of false alarms reported, the Police Department is able to effectively place their focus on other emergency situations.



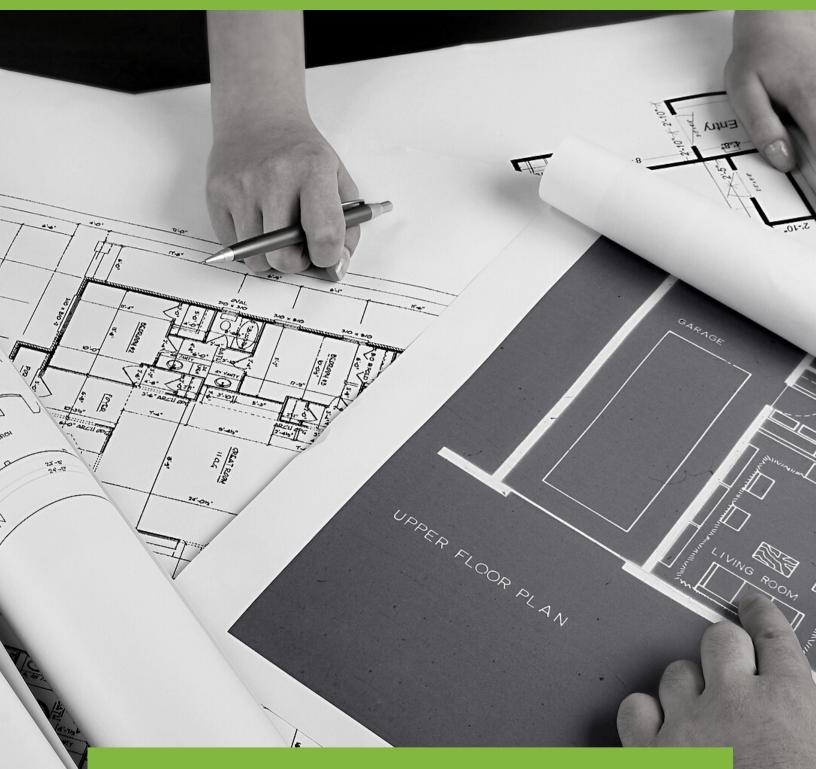


Average Police Response Time

The average police response time for the fourth quarter of FY2021 is 6.26 minutes (6m16s). The Average Response Time (ART) has remained consistent with previous fiscal years. In Q4-FY2019, the ART targeted goal of 8 minutes was shortened (improved) to a 6.5 minutes (6m30s). The average response time must remain under 6.5 minutes.



TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT



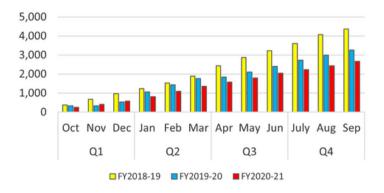
BUILDING DEPARTMENT

The Building Department provides customer-friendly services including review, processing, issuance and inspection of building permits and assurance that construction in the Town complies with the provisions of all applicable codes. The Building Department has continued to work on enhancing services overall to better serve the residents and businesses of the Town of Miami Lakes.

BUILDING DEPARTMENT

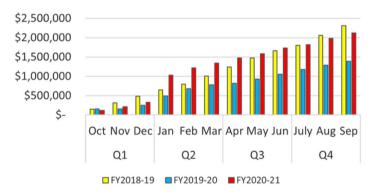
Cumulative Number of Building Permits Issued

The number of building permits issued throughout this fiscal year FY2021 has reached 2,677. Throughout the fourth quarter, 626 permits were issued, in comparison to 870 in FY2020's fourth quarter and 1,142 in FY2019's fourth quarter.



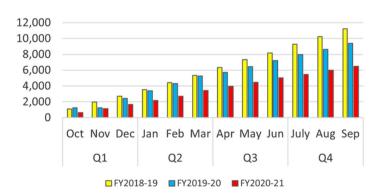
Cumulative Number of Building Fees Collected

Throughout this fiscal year FY2021, \$2,118,744 were collected in building fees. Compared to the previous fiscal years, this amount is larger than FY2020 and slightly lower than FY2019.



Cumulative Number of Building Inspections

There have been a total of 6,488 inspections conducted this fiscal year FY2021. The Building Department is working harder to continue to provide excellent service, while keeping up with the number of requests from residents.

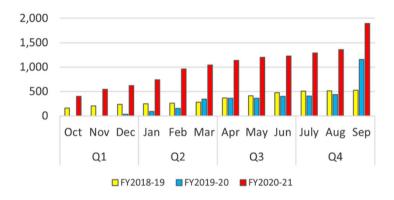


BUILDING DEPARTMENT

Cumulative Number of Business Tax Receipts (BTRs)

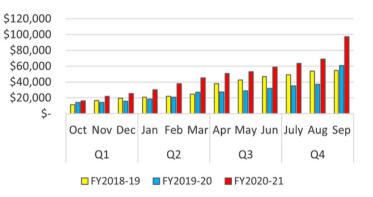
All Miami Lakes businesses are required to renew their business tax receipt on an annual basis.

This fourth quarter of FY2021, there were a total of 669 BTRs renewals. Renewals are due by September 30th each year.



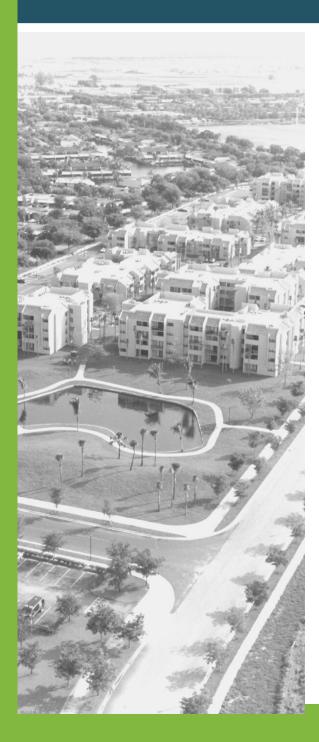
Cumulative Number of BTRs Fee's Collected

Over the fourth quarter of FY2021, there were \$38,644 received in BTR fees. The total BTR's fees throughout this fiscal year FY2021 has reached \$97,459.



PLANNING DEPARTMENT





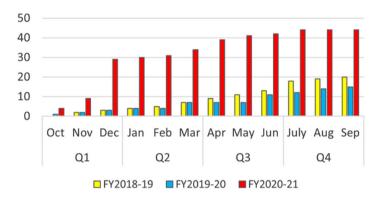
Planning is responsible for preparing plans and regulatory tools to provide for the growth and enhancement of Miami Lakes, as well as gathering, updating, and analyzing demographic, environmental, transportation, and infrastructure data needed by other Town departments.

Planning processes both administrative and public hearing zoning applications, including rezoning, conditional uses, variances, site plans, and plats. In addition, the department is responsible for maintaining the Town's geographic information system (GIS).

PLANNING & ZONING

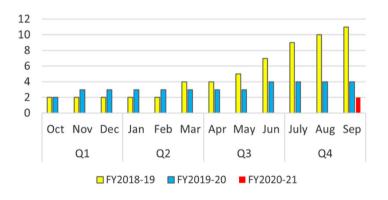
Cumulative Number of Zoning Verification Letter Requests Received

A Zoning Verification Letter is a written confirmation by the Town of the current zoning designation of the subject property and/or whether a specific use is permitted on the subject property. This fourth quarter of FY2021, there have been 2 zoning verification letter requests received.



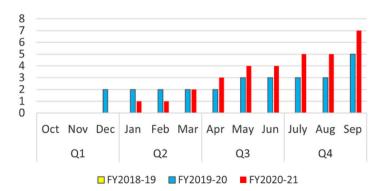
Cumulative Number of Administrative Site Plan Review Applications Received

This fourth quarter of FY2021, there were 2 Administrative Site Plan review applications received. Site plan applications are required for all new developments or changes to existing developments.



Cumulative Number of Public Hearing Applications Processed

Public hearing applications are required for zoning requests of a substantial nature. For the fourth quarter of FY2021, there were 2 applications processed.



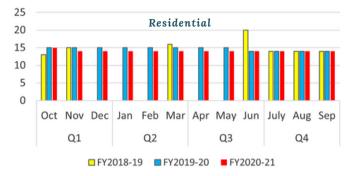
PLANNING & ZONING

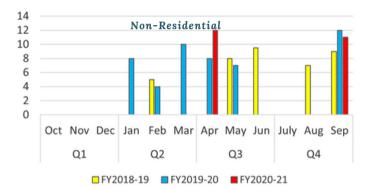
Average Number of Days for review of Site Plan Applications

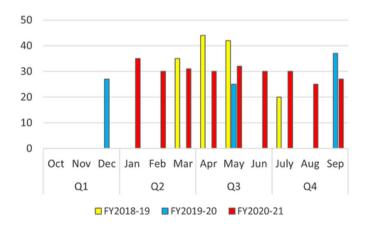
To provide residents an idea on how many days it takes for the Planning and Zoning Department to review a site plan application, the department tracks their efficiency.

For better tracking, starting the second quarter of FY2019, this metric has been divided into two parts: Residential and Non-residential applications.

On average, this fiscal year of FY2021, Residential and Non-residential (Multifamily) site plan applications have been reviewed within 14 and 11 business days respectively (measuring turnaround time from the date the application was received to the date of the first revision was made).







Average Number of Days Between Receipt of Complete Variance Applications and Public Hearing

The average number of days between the receipt of a complete a variance application and public hearing takes into account the turnaround time from the date the application was received to the date of the public hearing. This fiscal year of FY2021, the average number of days to complete variance application and public hearing have been 27.

TRANSPORTATION DEPARTMENT





Transportation Planning in Miami Lakes is adapting quickly to the 21st-century challenges and opportunities.

Our main goal is to provide and assure, through all new construction projects, a multimodal approach that offers equitable and sustainable access to all residents, commuters, and services.

We are working to increase transportation choices and accessibility throughout the Town by planning and securing funds for pedestrian and bicycle improvements, public transportation, and ADA infrastructure.

Guided by the Town's Transportation Master Plan, Strategic Plan "Imagine Miami Lakes 2025", and the Trip Commuter Reduction Program, Transportation the Planning Department supports strengthening the foundation, enhancing the value. and improving the quality and sustainability of all neighborhoods to continue to:

Growing Beautifully!!

TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT



TRANSIT

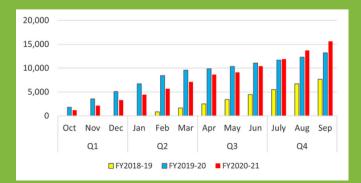
In FY2018, the Town switched to On Demand transportation providers and contracted with Freebee to provide the service. The new service has allowed the Town to enhance the previous on demand service by operating two 5 passenger vehicles and one 10 passenger van with ADA accessibility providing more flexibility to our riders.

Currently, the Miami Lakes Freebee Public Transit Service hours of operation are from Mondays through Friday from 9:00 a.m. to 7:30 pm, on Saturdays (2 cars) from 1:30 p.m. to 7:30 pm, and on Sundays (1 car) from 10:00 a.m. to 2:00 p.m.

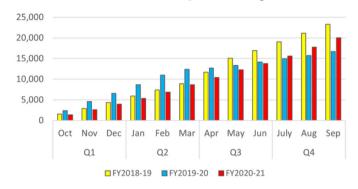
In the fourth quarter of FY2021, the Town was able to provide 5,232 rides and saw an increase in on demand ridership by 140% compared to FY2020 fourth quarter. Following CDC guidelines and County measures, we are working to keep increasing the number of people using our transportation system.

RIDERSHIP

The Town tracks ridership for the Freebee in the Lakes based on number of passengers per month. In April of FY 2019, the Town switched transportation services from the Moover Circulator Service to Freebee in the Lakes On demand Transportation in an effort to provide more direct and reliable service transportation services. This fiscal year FY2021, there have been 15,649 riders from Freebee service in total.

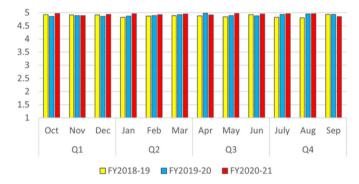


TRANSPORTATION DEPARTMENT

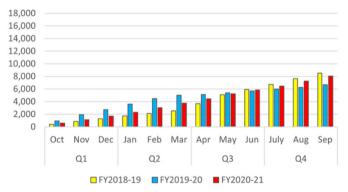


Cumulative Number of Passengers

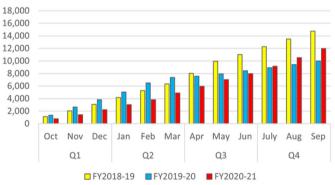
Monthly Driver Rating: 1 to 5 (best)



Cumulative Men Driven



Cumulative Women Driven



TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT



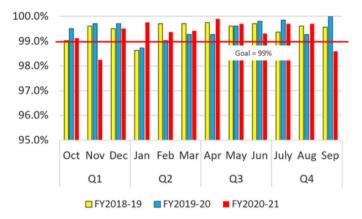
PUBLIC WORKS DEPARTMENT

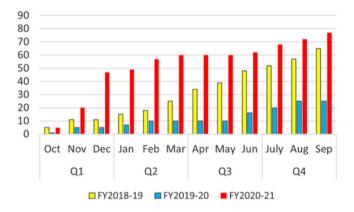
The Public Works Department provides safe, reliable, and effective services to residents, employees, businesses, and visitors of the Town. The Department is responsible for the operations, maintenance, and improvements of the Towns infrastructure. This includes canal cleaning, street sweeping, litter debris pick up, signs repairs and replacement, sidewalk repairs, roadway repairs, storm drainage system maintenance and repair, street lights, capital improvement projects, and facility maintenance. As part of its Stormwater Master Plan, the Town of Miami Lakes is undertaking a series of drainage improvement projects to protect surface water quality and reduce flooding within the Town.

PUBLIC WORKS

Percentage of Street Lights Working

There are currently 2,047 street lights in Miami Lakes of which 915 belong to the Town. Over the fourth quarter of FY2021, the Town maintained the percentage of streetlights working at an average of 99.3%. The Town continues to work with Florida Power and Light to enhance the quality of service being provided to our residents.



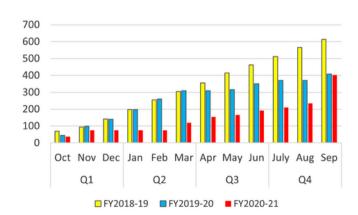


Cumulative Number of Potholes/Sinkholes Repaired

The total number of potholes/sinkholes repaired as of the fourth of FY2021 was 77.

Cumulative Number of Catch Basins/Manholes Cleaned

The total number of catch basins and manholes cleaned as of the fourth quarter of FY2021 was 403, averaging approximately 34 manholes cleaned per month. In addition, 22,210 linear feet of pipes have been desilted this fiscal year to improve stormwater flow. The Town's drainage system consists of catch basins, pipes and outfalls. The drainage system is cleaned in accordance with the Town's proactive drainage cleaning cycle or per request as reported through our Citizens Request App (Miami Lakes Connect) and website.



PUBLIC WORKS

Cumulative Number of Sidewalk Square Footage <u>Pressure Cleaned</u>

The total square footage number of sidewalks pressure cleaned as of the fourth quarter of FY2021 was 541,551 sq. ft., which include the Town's main corridors, parks, and school areas. Sidewalks are routinely inspected and scheduled for pressure cleaning services on an as-needed basis.

Cumulative Number of Sidewalk Square Yardage <u>Replaced</u>

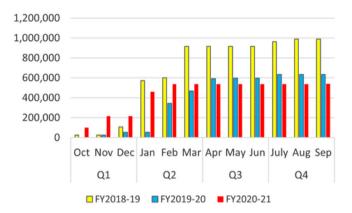
The total square yardage number of sidewalks replaced as of the fourth quarter of FY2021 was 4,004 sq. yds. (36,036 sq. ft.), which include the Town's main corridors, parks, and school areas.

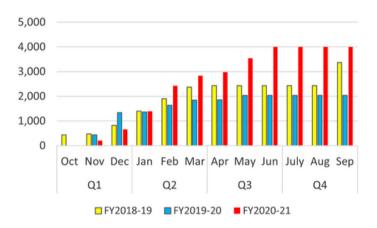
Cumulative Number of Sidewalk Flags <u>Grinded</u>

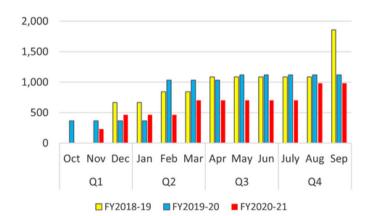
The total number of sidewalks grinded as of the fourth quarter of FY2021 was 985 flags, which include the Town's main corridors, parks, and school areas.

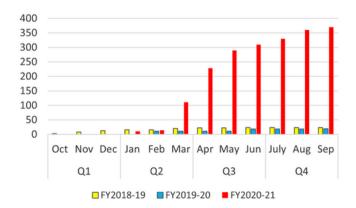
Cumulative Number of Street Signs Repaired

The graph depicts the number of street signs that have been repaired in the Town over the fiscal year. A total of 370 street sign has been repaired as of the fourth quarter of FY2021. Street Signs are repaired when damaged or fading.









CODE COMPLIANCE DEPARTMENT



Our mission is to educate the residents and business owners of the Town of Miami Lakes on local code regulations and ordinances, to assist residents and business owners in achieving compliance, and help to preserve the aesthetics, health, safety and welfare of the Town which makes this community one of the preferred and safest communities to live, work and play.

The Code Compliance team is responsible for assuring that all commercial, industrial and residential properties comply with the Town's Code, to ensure that the quality of life and property values continue to rise and the community continues "growing beautifully.

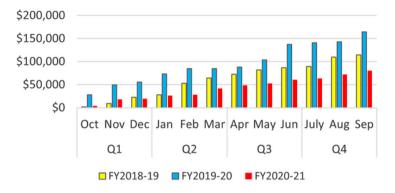
The Code Compliance's mission is to create an "Education First Process" for our residents. One of the Departments objectives is to emphasize closer coordination with the Police Department which will ensure that residents continue to enjoy a safe and beautiful environment.

22

CODE COMPLIANCE

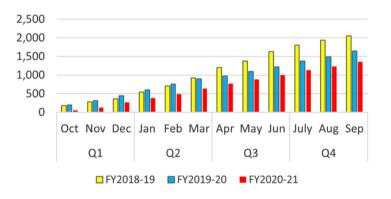
Total Code Fines Collected

A total of \$80,293 in fines has been collected this fiscal year FY2021. Revenue is primarily driven by requests to satisfy liens and comply with citations.



Cumulative Number of Code Cases Opened

The Code Compliance Department has maintained its level of proactive monitoring and notification. The total number of code cases opened as of the fourth quarter of FY2021 was 1,359. Code cases are opened on an as-needed basis and are not opened to meet a quota, therefore no goal can be set with this measure.



TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT

G 225

GRANTS OFFICE

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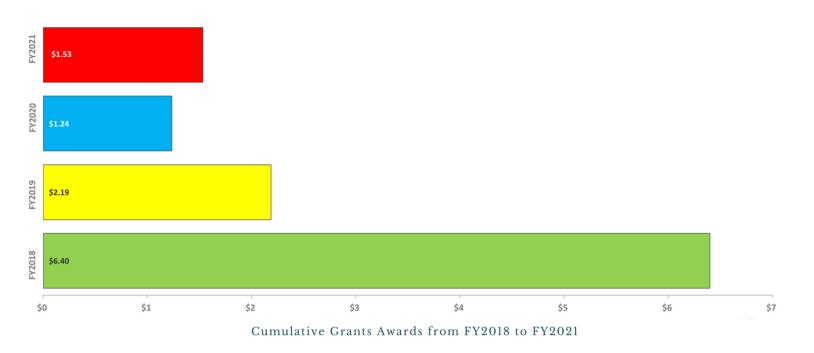
4627000

FOR ALL DEBTS, PUBLIC

Office works The Grants partnership with Departments and Offices to research, compose, edit, and submit Federal, State, Local, and Foundation funding opportunities to support the goals and objectives of the 2025 Strategic Plan.

DESIGN REPERTING

KB 46279860 I



GRANTS APPLICATIONS - 4TH QUARTER FY2021

- FY2021 RAISE Transportation Discretionary Planning Grant Program for the 2014 Transportation Master Plan Update \$115,000
- Florida Department of Environmental Protection (DEP) FY 2021 2022 Resilient Florida Grant Program for the Royal Oaks Estates Domingo Drainage Improvements Area 1 Project \$1,043,000
- Florida Department of Environmental Protection (DEP) FY 2021 2022 Resilient Florida Grant Program for the Comprehensive Stormwater Master Plan Update No. 4 \$75,000
- Florida Department of Environmental Protection (DEP) FY 2021 2022 Resilient Florida Grant Program for the Stormwater Utility Rate Study Update No. 1 \$50,000

GRANTS AWARDS - 4TH QUARTER FY2021

- Department of Environmental Protection (DEP) Miami Lakes Royal Oaks First Addition Drainage Improvements Project \$440,220
- FY2023 FDOT Florida Transit Service Development Program Grant (3rd Consecutive Year) Miami Lakes Freebee Public Transit Service Expansion Project \$171,730
- Office of Criminal Justice Florida Department of Law Enforcement (FDLE) Edward Byrne Memorial Justice Assistance Grant County wide (JAGC) for the Miami Lakes Law Enforcement Emergency Police Lights and Sirens Equipment Project \$3,486

PARKS AND RECREATION

Tree City USA GROWTH AWARD For 10 straight years

Grant Award **NEAT STREET** Miami-Dade County

The Town of Miami Lakes is only the 3rd Sterling Tree City recognized in Miami -Dade County and the 26th in the State of Florida.

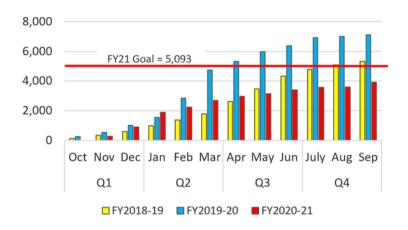
The Parks and Recreation department oversees the operation and maintenance of the Town's 101 parks, rights of way, median green spaces, six lakefront beaches and its urban tree canopy. The parks are open seven days a week and feature a variety of amenities for residents of every age and lifestyle including: lighted sports fields, basketball courts, tennis courts, jogging trails, exercise stations, tot lots, shaded playgrounds, passive areas and covered pavilions/picnic tables.

PARKS & OPEN SPACES

Cumulative Number of trees Trimmed

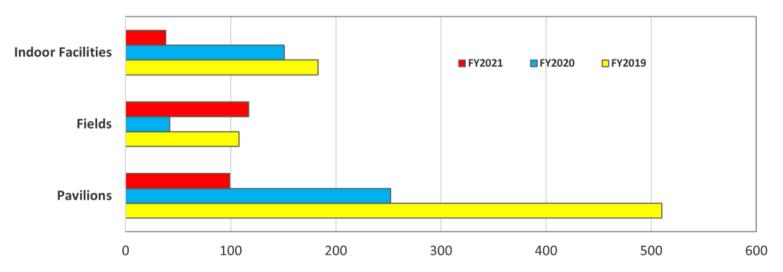
The Parks & Open Spaces Department set a goal of 5,093 trees to be trimmed this fiscal year FY2021. The Town has a total of 17,832 trees, and all trees are trimmed following a tree trimming maintenance schedule which specifies designated areas to be trimmed and when they will be trimmed.

As of the fourth quarter of FY2021, the Parks & Open Spaces Department has trimmed 3,919 trees in total.



Number of Facility Rentals per Month

On the fourth quarter of FY2021 there were 5 fields rentals, 76 pavilion rentals, and 28 indoor facility rentals.



Cumulative Facility Rentals

COMMUNICATIONS AND COMMUNITY AFFAIRS



The Department of Communications and Community Affairs directs and supports the Town's communications efforts to Miami Lakes residents through proactive and responsive activities, including media relations, publications, special events, and website content management.

Examples of these efforts and measures include:

Communications:

- Expand Social Media Presence
- Monthly eNewsletter
- Media Relations
- Live and Recorded Videos

Citizen Response:

- MiamiLakesConnect.com (and mobile App)
- Facebook & Instagram Messenger

Website

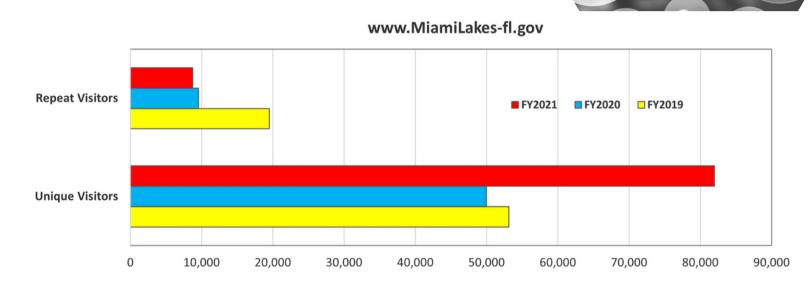
Committees and Special Events

TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT

FY2020 21

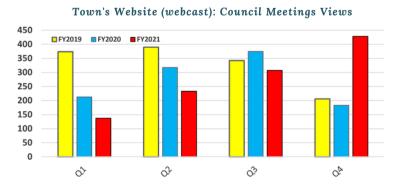
WEBSITE

The Town tracks the number of visitors to the website to help determine how impactful we are in our communications with the public. During the third quarter of FY2021, website views reached 30,911 users on the Town s main page (www.miamilakes fl.gov) and 3,886 users on the Town s I Heart Miami Lakes page (www.iheartmiamilakes.com). The decrease in visitors, particularly Repeated Visitors, on the Town s main page is likely due to the unresponsive nature of the website to mobile devices and the vast increase in social media followers. To address the decline in web traffic, the Town is leveraging its social media reach and integrating widgets from its reservations system (Eventbrite) to provide the resident the opportunity to register for events and activities directly from the Town s website calendar. The new web integration tool would allow residents to remain on the Town s website throughout the transaction. This tool will be incorporated into future digital and traditional marketing campaigns to drive and maintain visitors on the Town s webpages.

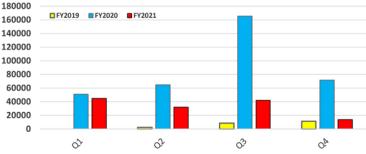


Live Website (webcast) and Facebook Page Organic Viewers: Council Meetings

In an effort to achieve better communication, transparency, and public participation, in FY2019 the Town introduced live streaming of the Town Council meetings on the Town's Facebook page in addition to streaming via the Town's website (webcast). This fourth quarter of FY2021, the total number of individuals who viewed the Council Meetings via the Town's website between the hours of 5:00 PM to 10:00 PM on the days of the Council meeting was 428, and via Facebook Page 13,800 organic views.



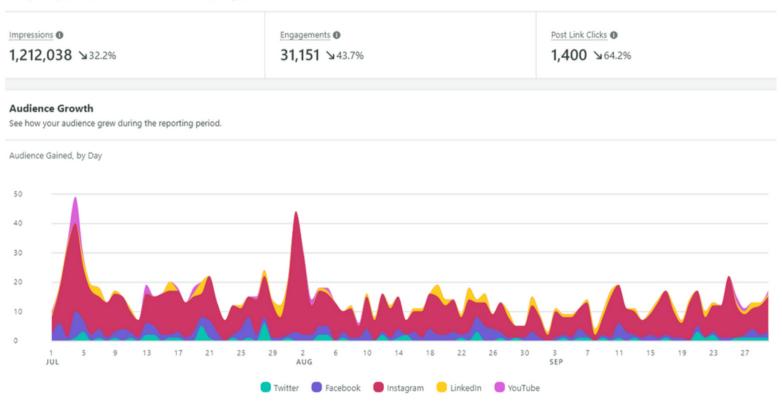
Facebook Live Organic Views: Council Meetings



The Town has vastly increased its social media/digital presence and will continue to do so. A detailed social media strategy was presented by the Communication and Community Affairs team in August 2020 at the council meeting as a Manager s report that discusses the social media plans in depth. The Communications and Community Affairs department has expanded the current cross channel Digital Marketing effort to ensure residents stay up to date with all events, meetings, and information relating the Town. Throughout this report it is pertinent that we keep in mind the national and global impact of the COVID 9 pandemic on our lifestyles more specifically when referencing our reports. As society returns to normalcy, the average amount of time one is utilizing social media platforms is decreasing. Below are the Data Metrix s from Q4 (July September) of 2021 showing a 1.7% total follower increase from Town Social media platforms including Facebook, Instagram, LinkedIn, YouTube, and Twitter provided by our social media management tool Sprout social. Our Digital marketing efforts has reached 1.2 million impressions, achieving 31.1 thousand engagements, and resulting in 1.400 link clicks to drive traffic to our Town s website/Eventbrite.

Performance Summary

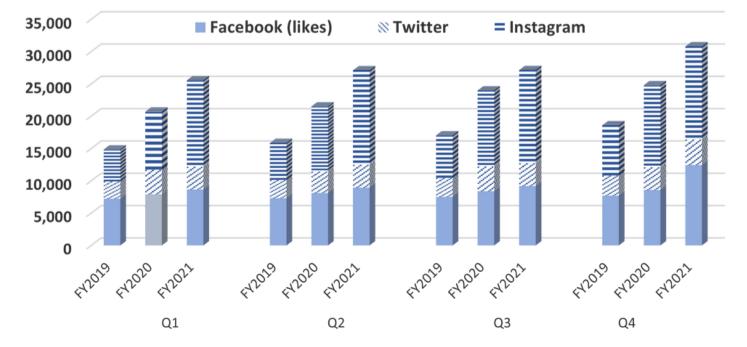
View your key profile performance metrics from the reporting period.



Facebook: As of the fourth quarter of FY2021, the Town has reached 12,446 likes on Facebook and incorporated an innovative feature know as Facebook stories reaching over 75,658 users to better cover/promote Town events, or meetings. Our Facebook account reached 302,688 impressions, achieving 12,446 engagements, and resulting in 342 link clicks to drive traffic to our Town's website.. In addition, we have increased our organic marketing reach. In comparison to last quarter (69% of our video views were organically sourced), during this quarter our organic views percentage has increased to 100% - meaning that 100% of the viewers that reached our videos were attracted to our content through natural, authentic and unpaid marketing tactics (0% paid views). In this quarter we have increased our Facebook fanbase by 1%, the number of links published by 171.4%, landing our most successful Facebook post with 977 total engagements.

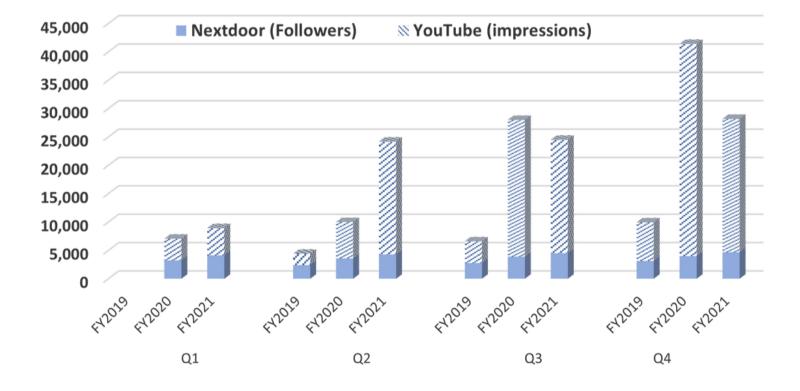
Instagram: As of the fourth quarter of FY2021, the Town has reached 14,388 followers on Instagram and incorporated a new and innovative feature know as Instagram stories reaching over 75,658 users to better cover/promote Town events and meetings. Our Instagram account reached 789,658 impressions, achieving 14,758 engagements, and resulting in 494 link clicks to drive traffic to our Town's website. Our Instagram account grew compared to Q3 FY2021 data up by 3.1% in total followers, down by 30.1% in total impressions (789,587), down by 37.4% in total engagements (14,758) and down by 10.4% in engagement rate (1.9%).

<u>Twitter</u>: As of the fourth quarter of FY2021, the Town has reached 3,593 followers on Twitter and incorporated an innovative feature such as featured post of Town public works projects, parks/recreation, Planning/Zoning, and building department updates in an effort to keep all town residents as updated as possible with all day to day activities. Our Twitter account reached 59,589 impressions, achieving 1.4 thousand engagements, and resulting in 80 link clicks to drive traffic to our Town's website. Our Twitter account grew compared to Q3 FY2021 data by 1% in total followers (3,593), up by 125% in Net Followers Growth, up by 17.4% in total impressions (59,589), down by 5% in total engagement (1,491) and up by 19.1% in engagement rate (2.5%).



<u>Nextdoor</u>: As of the fourth quarter of FY2021, the Town has continued the incorporated use of a neighborhood based social media site called Nextdoor which is the world's largest social network for the neighborhood. Nextdoor enables truly local conversations that empower neighbors to build stronger and safer communities. The Town has accumulated 4,682 members and reached 3,865 impressions, in an effort to raise awareness for resident about Town events, workshops and meetings.

<u>YouTube</u>: As of the fourth quarter of FY2021, the Town has reached 628 unique account viewers on YouTube while aggressively monitoring metrics such as engagement, reach, impressions and user growth to better promote Town events, workshops or meetings in an effort to keep all town residents as updated as possible with all day to day activities. Our YouTube account reached 23.5 thousand impressions, achieving 2.5 thousand views, and resulting in 5.5% click through rate. Our YouTube account grew compared to Q3 FY2021 data grew by 17% in total subscribers (393, +20), up by 3,600 in total impressions (23.6K), up by 400 in total views (2.5k) and up by 139% in click through rate (5.5%).



LinkedIn: As of the fourth quarter of FY2021, the Town has amplified the use of LinkedIn which is the world's largest professional social network site mainly used for professional networking, including employers posting jobs and job seekers posting their CVs. The Town has been able to recruit members from all over the United States in an effort to raise awareness to Town sponsorship opportunities, potential partnerships, employment opportunities and new hires. Our LinkedIn account reached 36.4 thousand impressions, achieving 2,085 engagements, and resulting in 978 link clicks to drive traffic to our Town's website. Our LinkedIn account grew compared to Q3 FY2021 data by 0.3% in total followers (16,197), down by 1.5% in total impressions (36,525), down by 21.7% in total engagements (2,085) and down by 20.5% in engagement rate (5.7%).



FINANCE AND ACCOUNTING



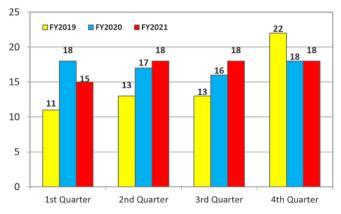


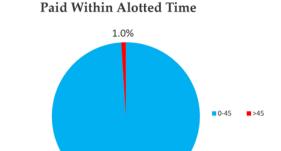
The Finance Department records and reports the financial transactions of the Town in accordance with Generally Accounting Principles Accepted applicable to governmental entities. This includes activities such as the preparation of financial statements and cash other reports, management, revenue collection, disbursements, payroll, audit coordination and risk management, as well as providing assistance with the preparation and monitoring of the annual budget.

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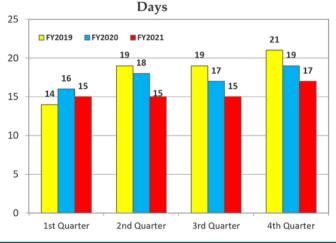
Standard Invoices-Average Payment Days





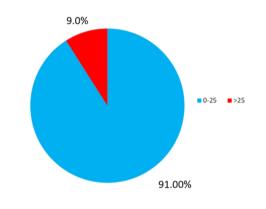
Standard Invoices-Percentage of Invoices





Construction Invoices-Percentage of Invoices Paid Within Alotted Time

99.0%



FINANCE DEPARTMENT

The Town's Finance Department provides support on financial and fiscal matters and strives toward the accomplishment of its goals which include the following:

- Maintain proper accountability over the Town's financial resources
- Prepare accurate and timely financial reports on the Town's financial condition
- Ensure proper implementation of financial and accounting practices for the effective and efficient use of the Town's financial resources

PROMPT PAYMENT ACT

In an effort to comply with The Florida Prompt Payment Act, the Town monitors the average number of days between invoice receipt and subsequent payment and the percentage of invoices paid within the mandated time frame. The State Statute states that all non construction invoices must be paid within 45 days after receipt and all construction invoices must be paid within 25 business days after receipt. On average, this fourth quarter of FY2021, the Town has kept the number of days until payment below statutory requirements and has processed over 91% and 99% of construction and standard invoices respectively within that time frame.

OFFICE OF THE CLERK

Pursuant to the Town Charter, the Town Clerk shall give notice of all Council meetings to its members and the public, and shall keep minutes of the Council's proceedings. The Town Clerk is responsible for keeping and distributing the official Town Record.

In accordance with Florida's Government in the Sunshine Laws, the Town of Miami Lakes municipal records shall be transparent and open for inspection from anyone.

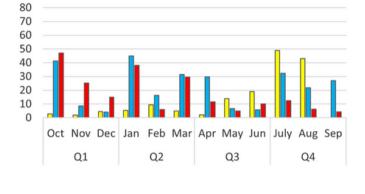
OFFICE OF THE CLERK

Turnaround Time for Public Records Requests

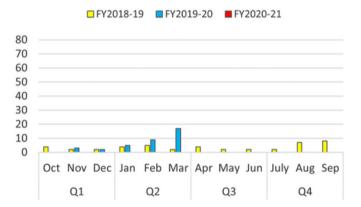
This fourth quarter of FY2021, the average turnaround time for public records request was 8 days. This measure tracks the time it takes to complete a public records request, starting on the day the request was made and ending with the date the request has been closed.



The turnaround time for lien letters is a new measure that was added to the performance reporting as of July of 2017. This measures tracks the average number of days it takes from the receipt of lien letter request to the day the request is fulfilled and sent to the requester. This fourth quarter of FY2021, there average turnaround time for standard lien letters was 2 days.

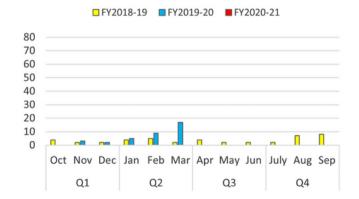


FY2018-19 FY2019-20 FY2020-21



Turnaround Time for Expedited Lien Letters

This measures tracks the average number of days it takes to complete expedited lien letter requests. This fourth quarter of FY2021, expedited line letters turnaround time was not tracked as tracking system is under maintenance.



THANK YOU





As part of our mission, the Town strives to be a friendly, peaceful, safe and beautiful place where residents and business leaders take pride in where they work and play.

We believe that this Q4-FY2021 report provides educational and statistical evidence that the Town is performing at a high level. Also, the Town Council and staff are consistently working to maintain those standards and enhance the quality of life for residents.

We look forward to continuing to provide quality services to the community we serve in this fiscal year.

"Growing Beautifully"



Questions, comments or suggestions about this report? Please contact our **Strategic Planning**, **Performance & Innovation Office (SP2I)** at: ImagineMiamiLakes2025@MiamiLakes-fl.Gov; P- 305.512.7139



E-MAIL DISCLAIMER: UNDER FLORIDA LAW, F-MAIL ADDRESSES ARE PUBLIC RECORDS. IF YOU DO NOT WANT YOUR E-MAIL ADDRESS RELEASEDIN RESPONSE TO A PUBLIC RECORDS REQUEST, DO NOT SEND ELECTRONIC MAIL TO THIS ENTITY. INSTEAD, CONTACT THE TOWN BY PHONE OR IN WRITING.© 2020, TOWN OF MIAMI LAKES, FLORIDA

TOWN OF MIAMI LAKES FOURTH QUARTER PERFORMANCE REPORT

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..."growing beautifully"